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# Capacity Planning and Assessment Network Operations Planning

Air Traffic Services System Capacity Seminar/Workshop  
Nairobi, Kenya, 8 – 10 June 2016

**Raffaele Russo**

EUROCONTROL Operations Planning



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# Introduction - EUROCONTROL

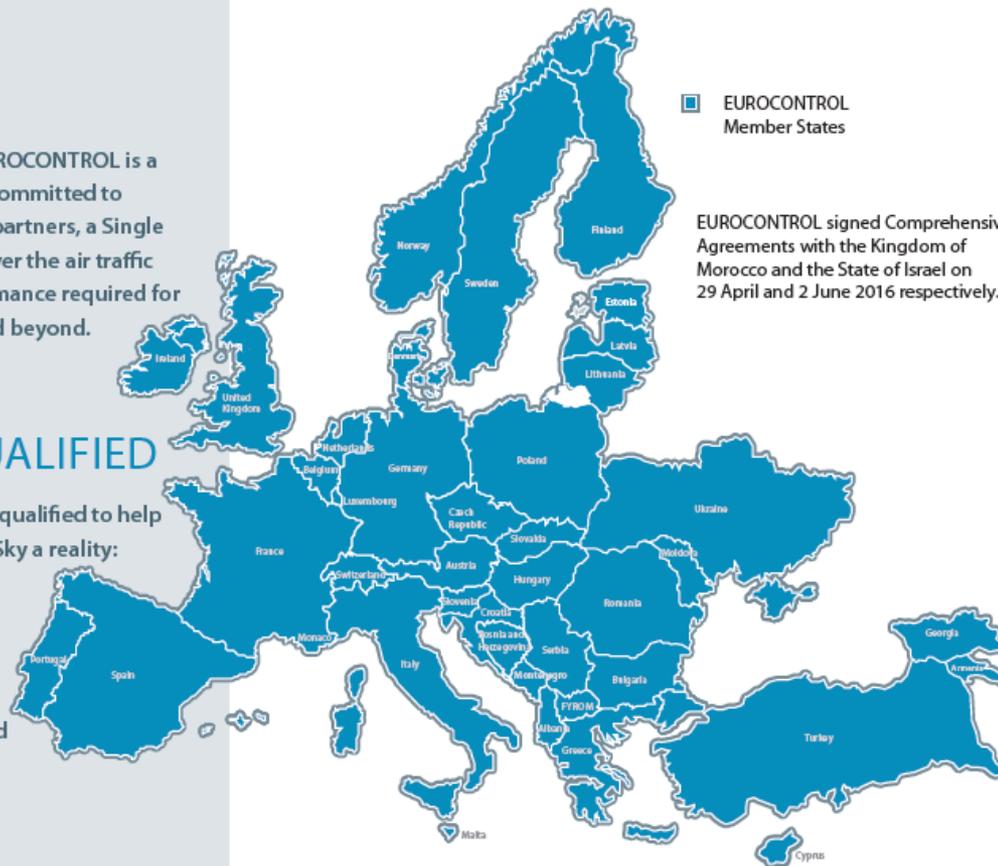
## MISSION

Founded in 1960, today EUROCONTROL is a civil-military organisation committed to building, together with its partners, a Single European Sky that will deliver the air traffic management (ATM) performance required for the twenty-first century and beyond.

## UNIQUELY QUALIFIED

EUROCONTROL is uniquely qualified to help make the Single European Sky a reality:

- its 41 Member States provide a truly pan-European perspective;
- its expertise is unrivalled and covers both the operational and technical elements;
- can advise on both the civil and the military aspects of ATM;
- has real experience at bringing States with different needs together for a common goal;



■ EUROCONTROL Member States

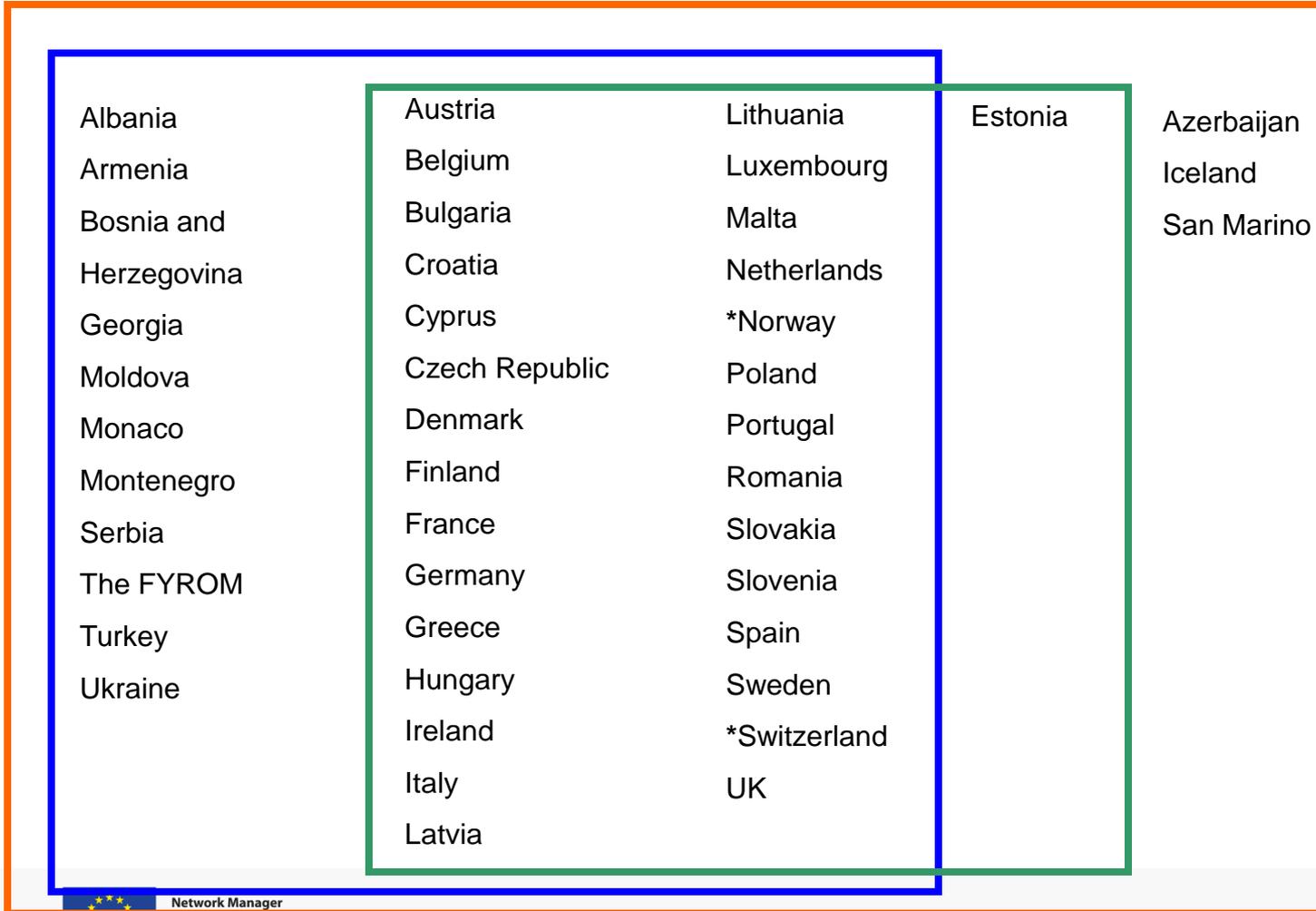
EUROCONTROL signed Comprehensive Agreements with the Kingdom of Morocco and the State of Israel on 29 April and 2 June 2016 respectively.

## MEMBERSHIP

EUROCONTROL is an intergovernmental organisation with 41 Member States. The European Community signed an Accession Protocol in 2002. Member States include all of the EU States.



# European Organisations



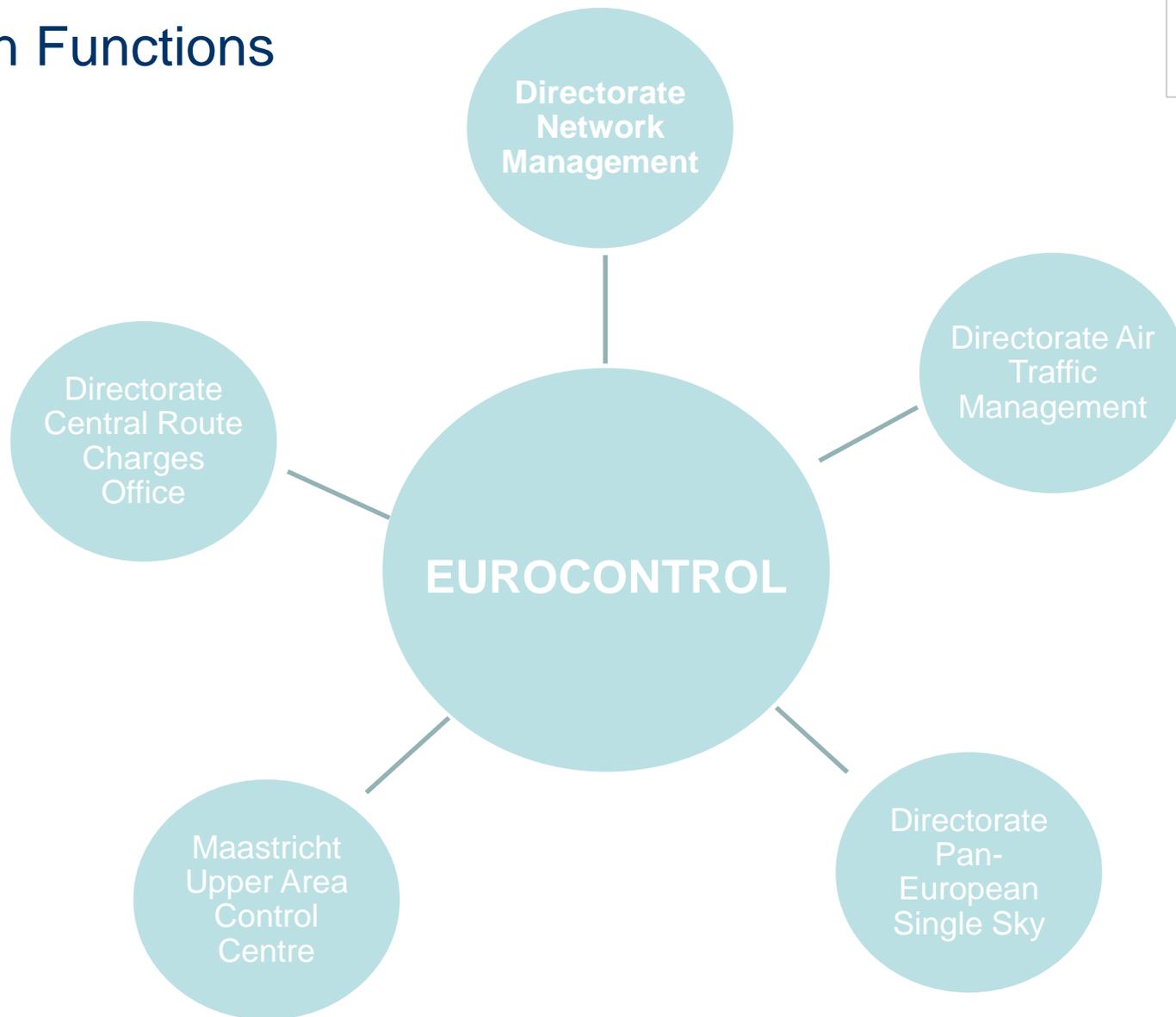
ECAC

EU

EUROCONTROL

\* - States with the special agreements with EU. In the context of ATM they are treated like members.

# Main Functions



# Areas of Expertise – EUROCONTROL/NETWORK MANAGER



CNS – Communication, Navigation, Surveillance

- Surveillance tools
- CNS Standards and Specifications
- RVSM Monitoring
- Transponder Codes and Radio Frequencies Coordination

Airspace Design

- Evaluation, analysis and design of traffic flows and airspace structures, including civil/military
- Macroscopic, Fast/Real Time Data, Tools and Simulations

Capacity: analysis and planning

- Network and local capacity optimisation
- Macroscopic, Fast/Real Time Data, Tools and Simulations

Airspace Management  
(Civil/Military Coordination)

- Various levels of planning for civil/military coordination and Flexible Use of Airspace, including network procedures
- LARA – Civil/Military Airspace Management Planning Tool

Safety

- Network Safety Risks Identification, including network management risks
- Continuous operational safety improvements
- Support to the implementation of safety management systems and procedures
- Safety Culture

Airport capacity enhancement and optimisation

- Capacity, efficiency and environment studies
- A-CDM: Familiarisation and implementation

Training and human resources development

- Our training covers:
- Various Air Traffic Management courses (ATM),
  - Network Operations
  - Communication, Navigation, Surveillance



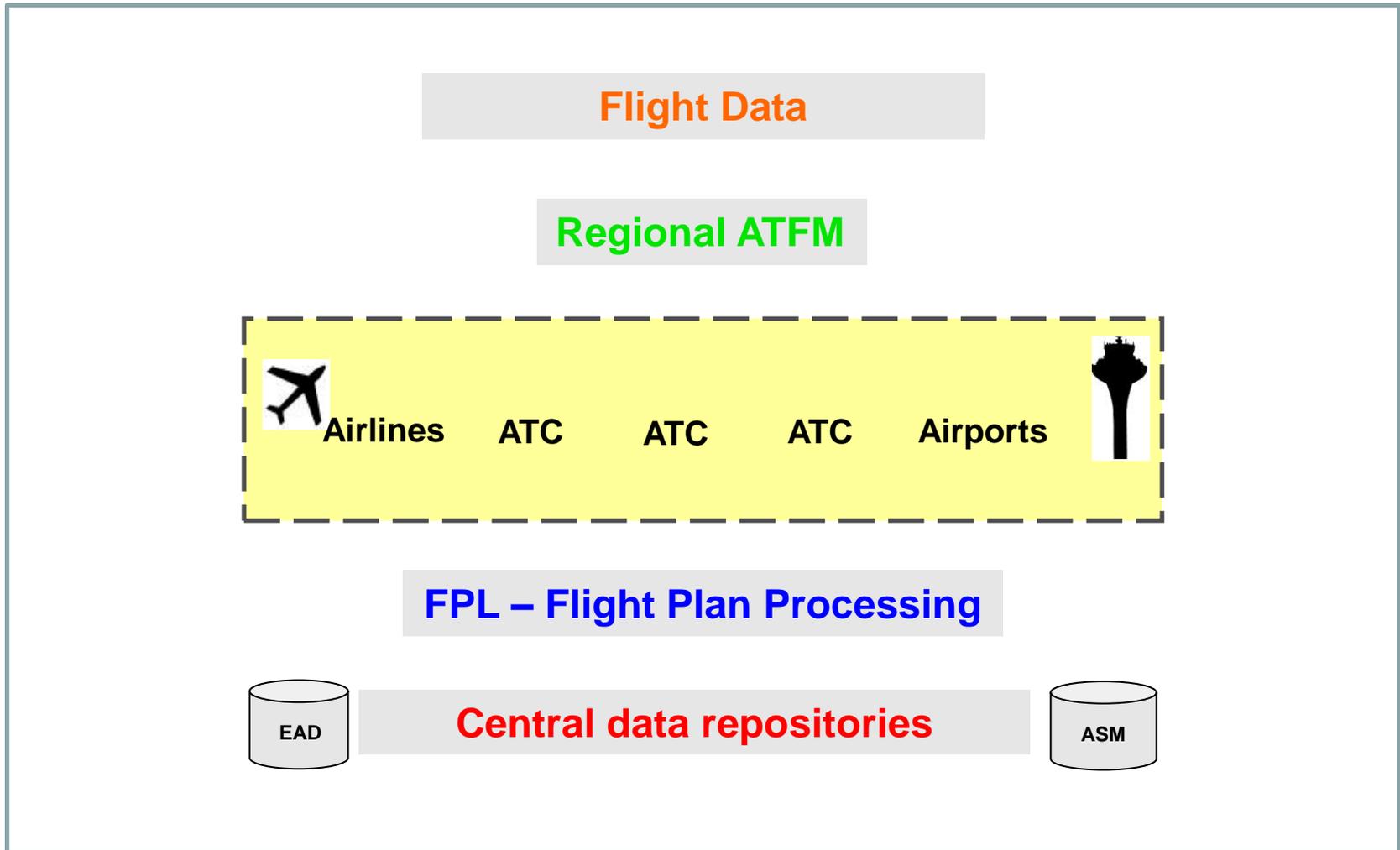
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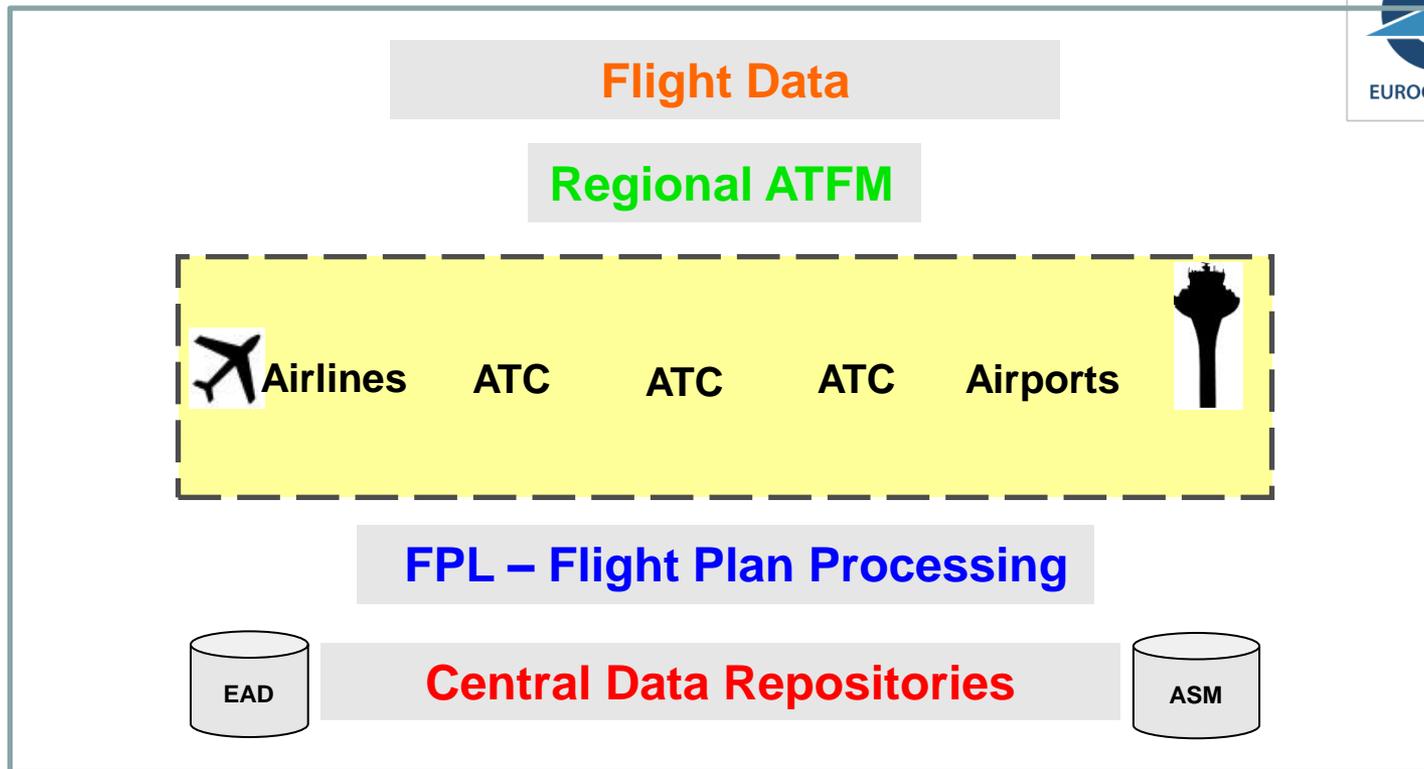


- Involvement is ensured through:
  - Participation in EUROCONTROL Expert Groups on all ATM/CNS areas
    - Operational or technical
    - Coordination and support of projects
  - Direct support work on individual implementation projects:
    - Airspace design
    - Capacity evaluations
    - ATM procedures
    - Operational performance evaluations
    - Civil/military (FUA) implementation support
    - Technical projects, including specifications
    - Fast and Real Time Simulations
  - Execution of tasks on behalf and together with ICAO
    - Transponder Codes and Frequency coordination
    - RVSM monitoring
    - Airspace design
    - Operational and technical aspects on the interfaces between the ICAO EUR Region and other Regions



# “ATC Chain” and Network Operations





## Network Manager operations cover:

- Central management of airspace data (AIS, AIP, NOTAM and military requirements)
- A single flight plan based on an integrated process: a single entry point for submission, reception, verification and distribution (IFPS).
- Central Air Traffic Flow and Capacity Management (ATFCM)
- Real time flight data: real time situation shared and accessible for all partners: reception, centralisation and distribution of all available information



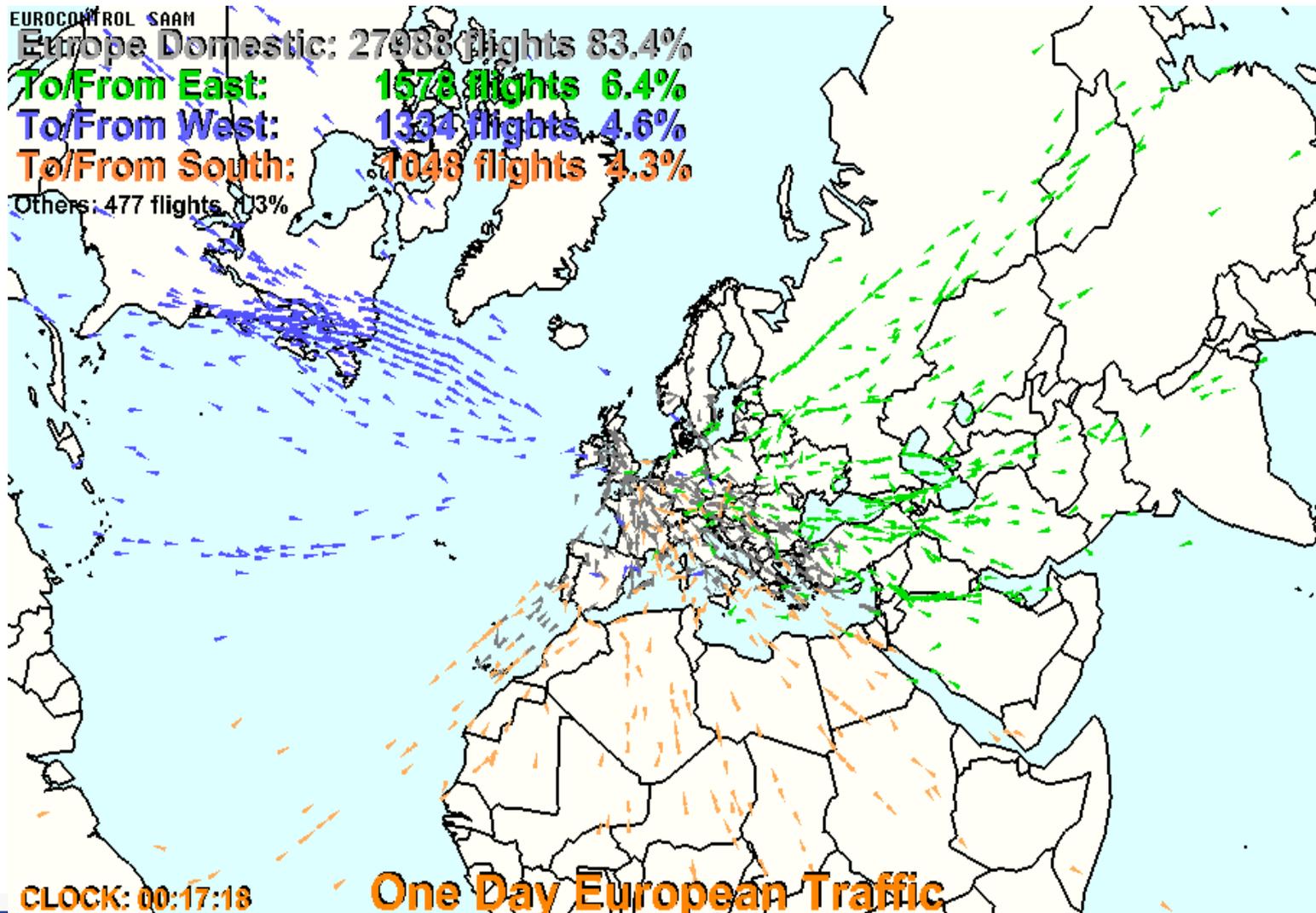
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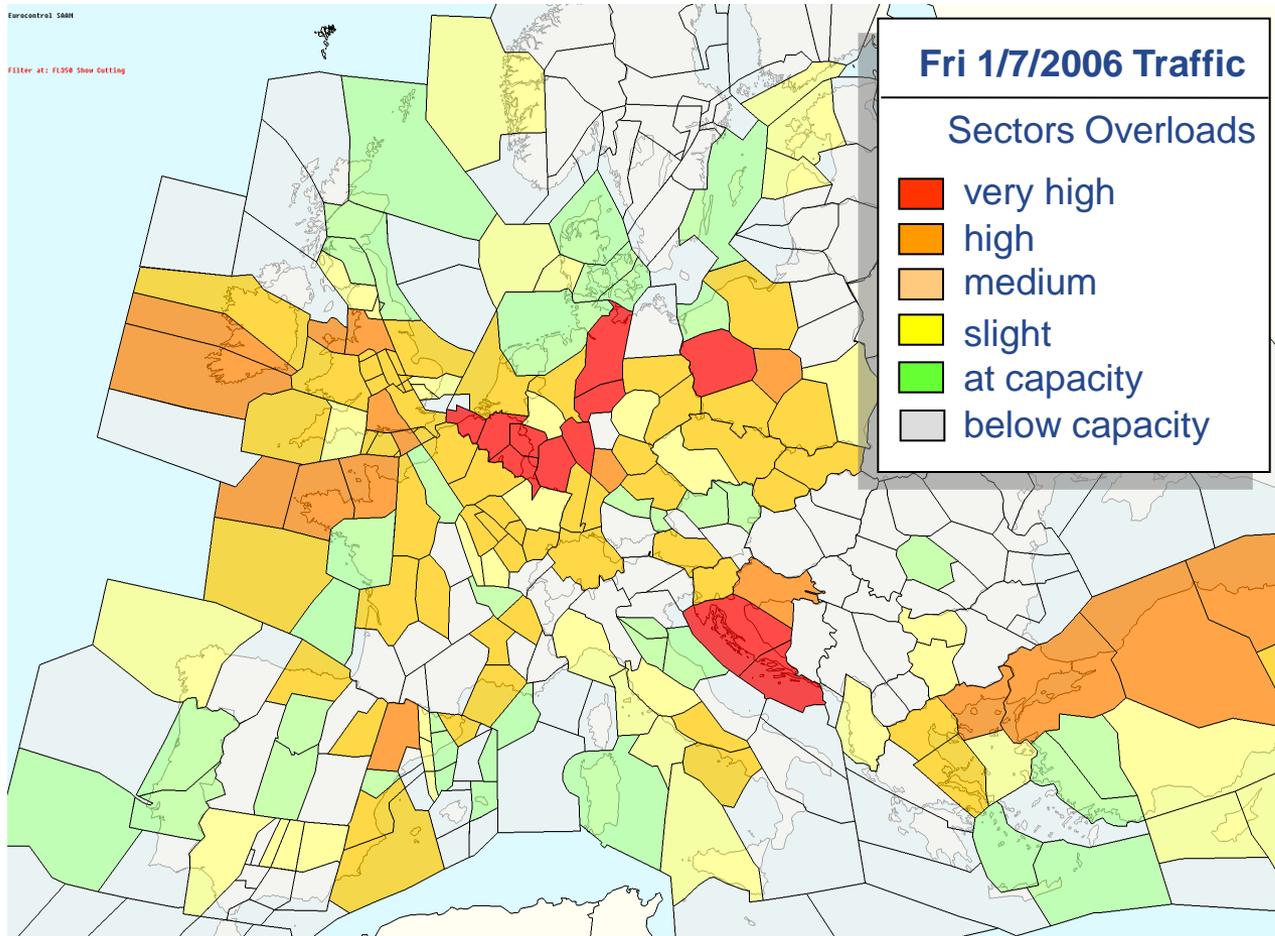
# Our Challenges

# Our Challenge

## Every day Traffic Situation



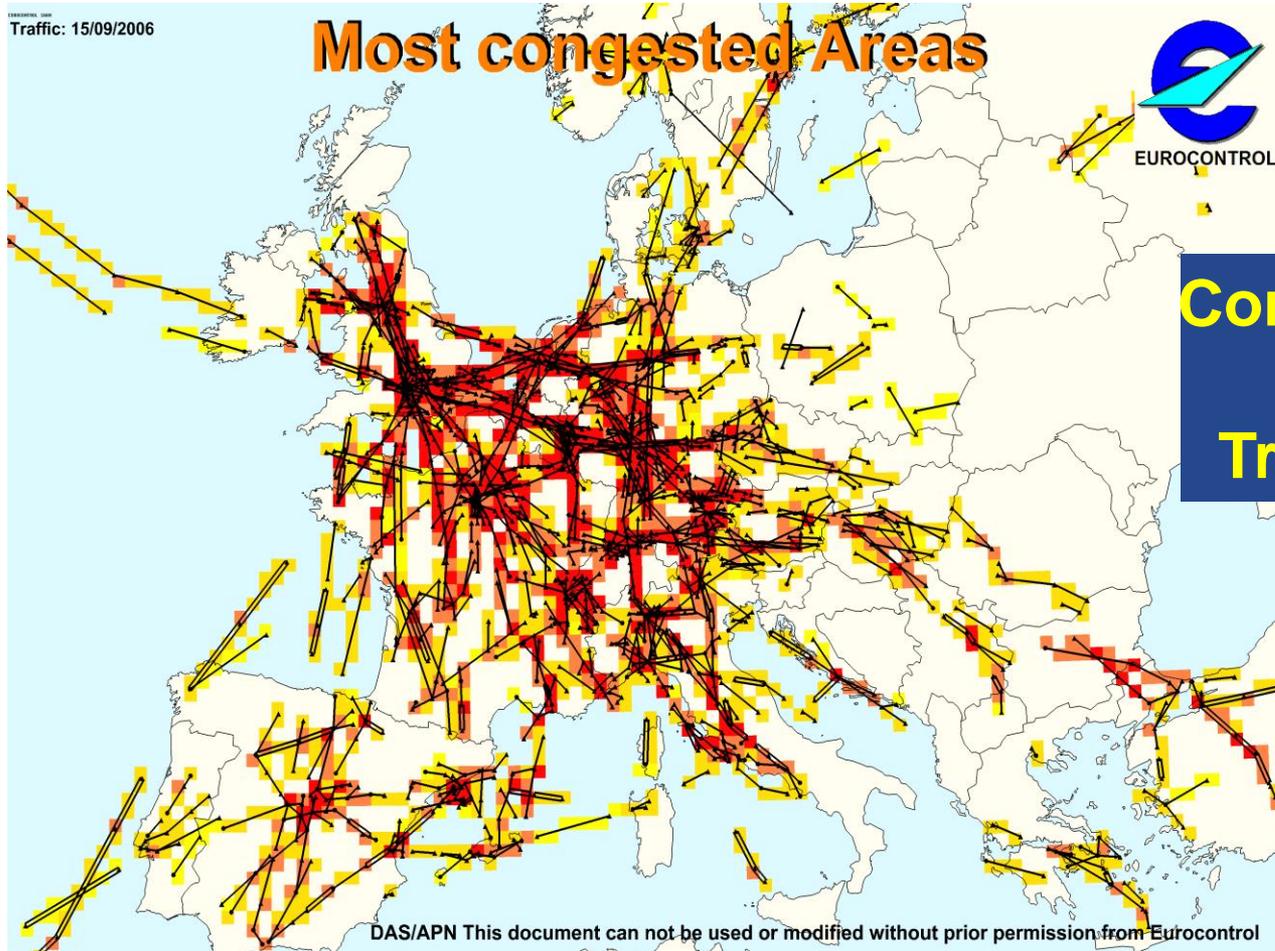
# Analysis: AIRSPACE OVERLOAD



## Capacity weaknesses



# Analysis: NETWORK BOTTLENECK

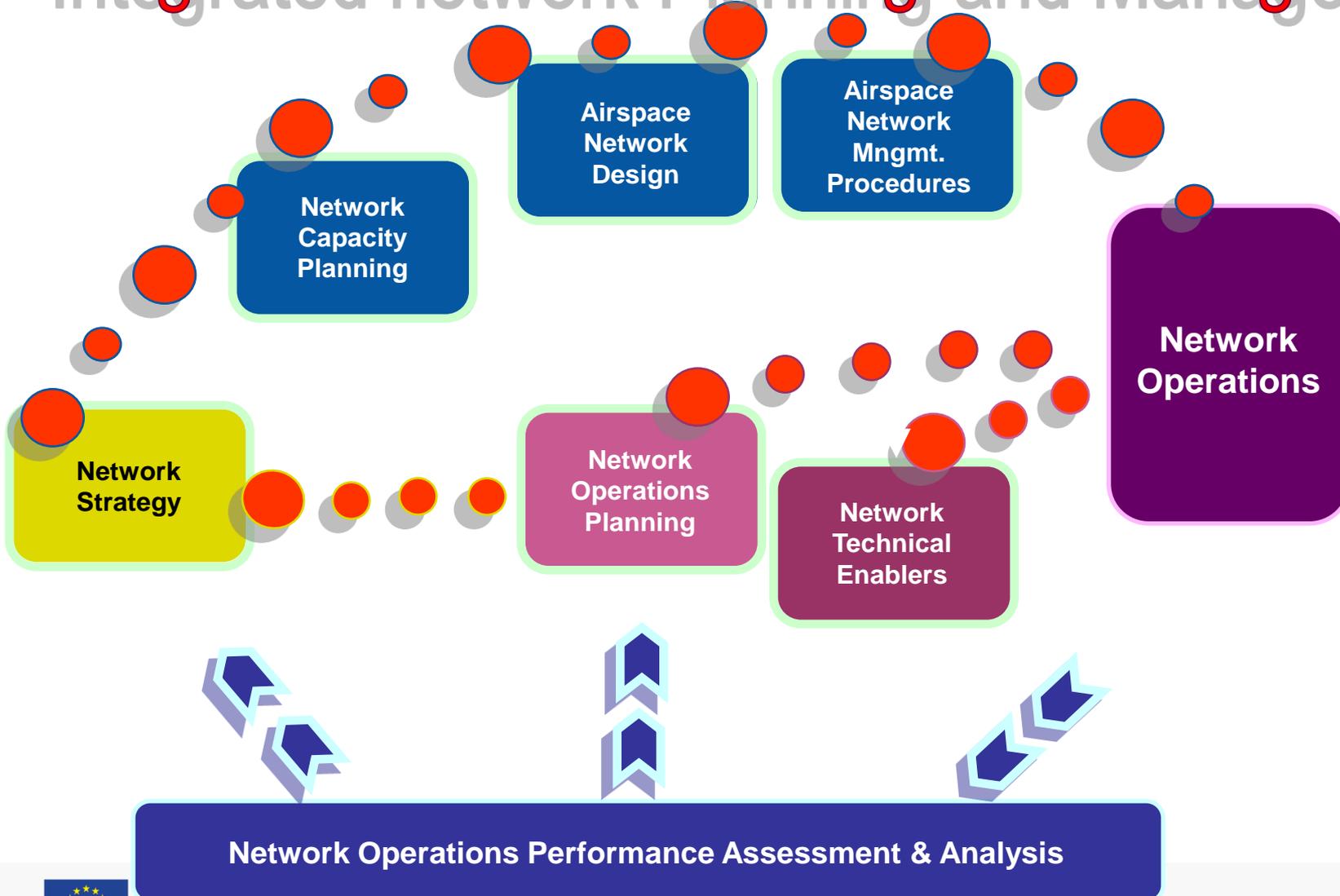


**Conflicts** Densities  
mixed with  
**Traffic** Densities

## Complexity assessment



# Integrated network Planning and Management



# From Ops Planning to Post-Ops



## ATFCM



ACC Baseline – capacity indicator

Optimise sectorisation

Sector configurations

Sector opening schemes

Staff planning

New ATC system or upgrade

Route structure development

Axis meetings

Simulation

Planning

Coordination

Special events  
planning

Re-routings

Play book

Scenarios

ADP

Regulation

Slot  
Allocation

STAM

Sector  
occupancy

Analysis

Reports



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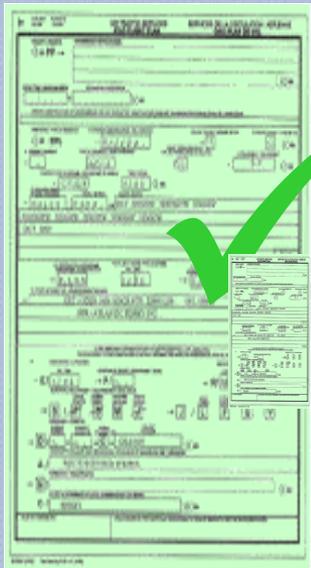
# Assessing traffic demand

- Centralised flight planning
- Traffic forecast

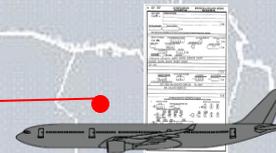
# Flight Planning in Europe with NM IFPS

One FPL for all NM area

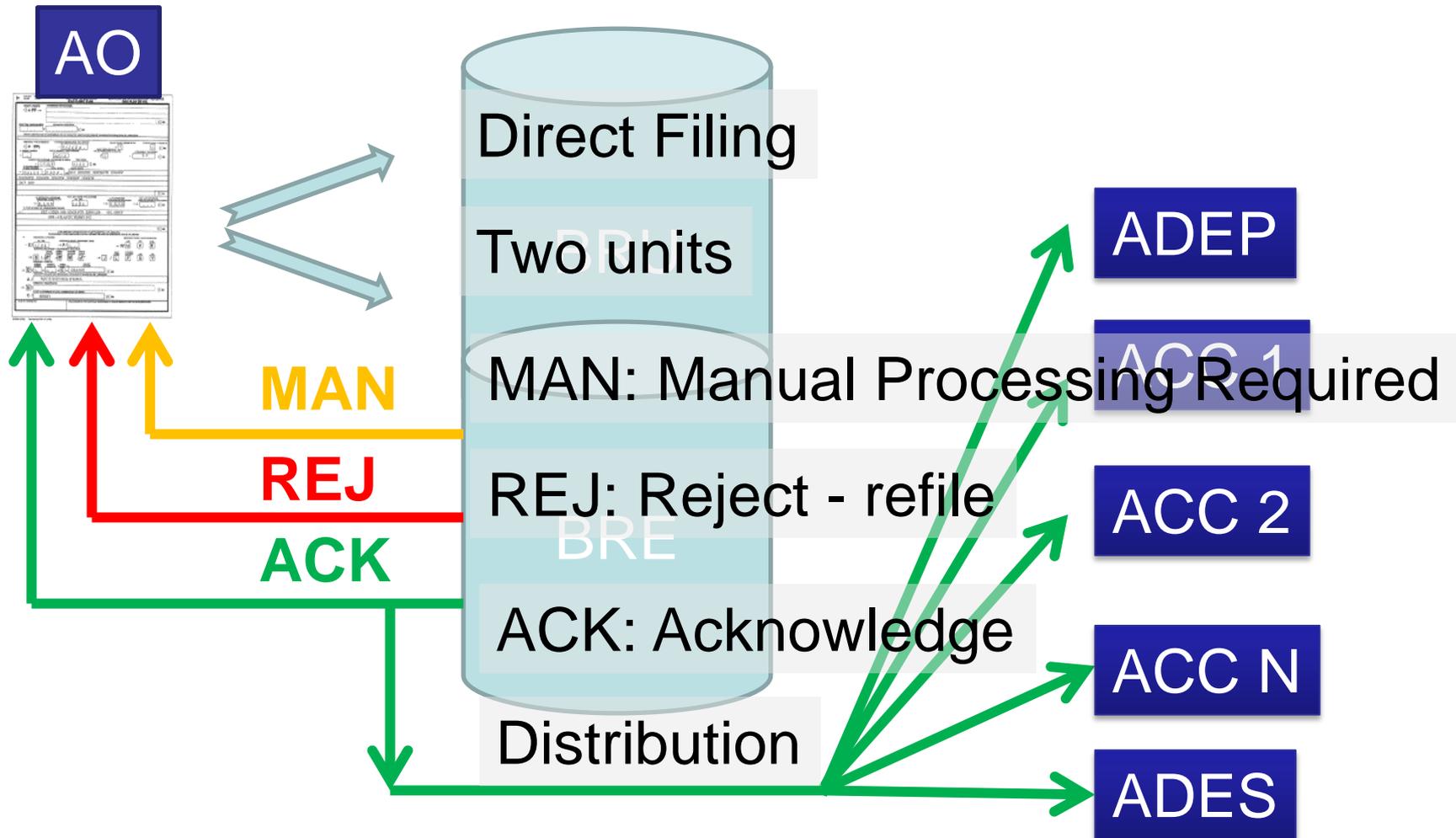
- Full acknowledgement process
- Dynamic re-processing
- Highly automated (>95%)



NM IFPS



# Flight Planning Process



# IFPS Initial Flight Plan Processing System



- Centralising the management of flight plans at REGIONAL level
- Collaborative with civil and military airspace users
- Delivered with the highest degree of security and service continuity, including disaster recovery
- A single flight profile AGREED with airlines & shared between ALL ATM actors
- Direct filing from aircraft operator to IFPS
- **Accurate, predictable, consistent picture of DEMAND across a region**
- Routing assistance: Opportunities for more efficient routes
- KEY STEP for building a regional ATFM capability, optimising capacity and flight efficiency
- Implementing System Wide Information Management (SWIM) standards to support interoperability in order to give wide access to our services, via business to business and client applications, without geographical constraints



# IFPS Initial Flight Plan Processing System



- Additional Functions
  - Safety/security watch: alerting function
  - Callsign Similarity Service (CSS): support to airlines & ANSPs for preventing call sign confusions
  - **Demand Data Repository (DDR):** traffic MODELLING system to anticipate future demand



- Highly automated > 96% of flight plans automatically processed.
- Single consistent flight plan for all ATM stakeholders.
- Concrete gains in flight efficiency (flight plan route as close as possible to the shortest direct route).
- Simplified flight plan handling for all actors, with access via business to business and client interfaces, in addition to legacy systems.

# Traffic Forecast

## EUROCONTROL (STATFOR) 7 Year forecast

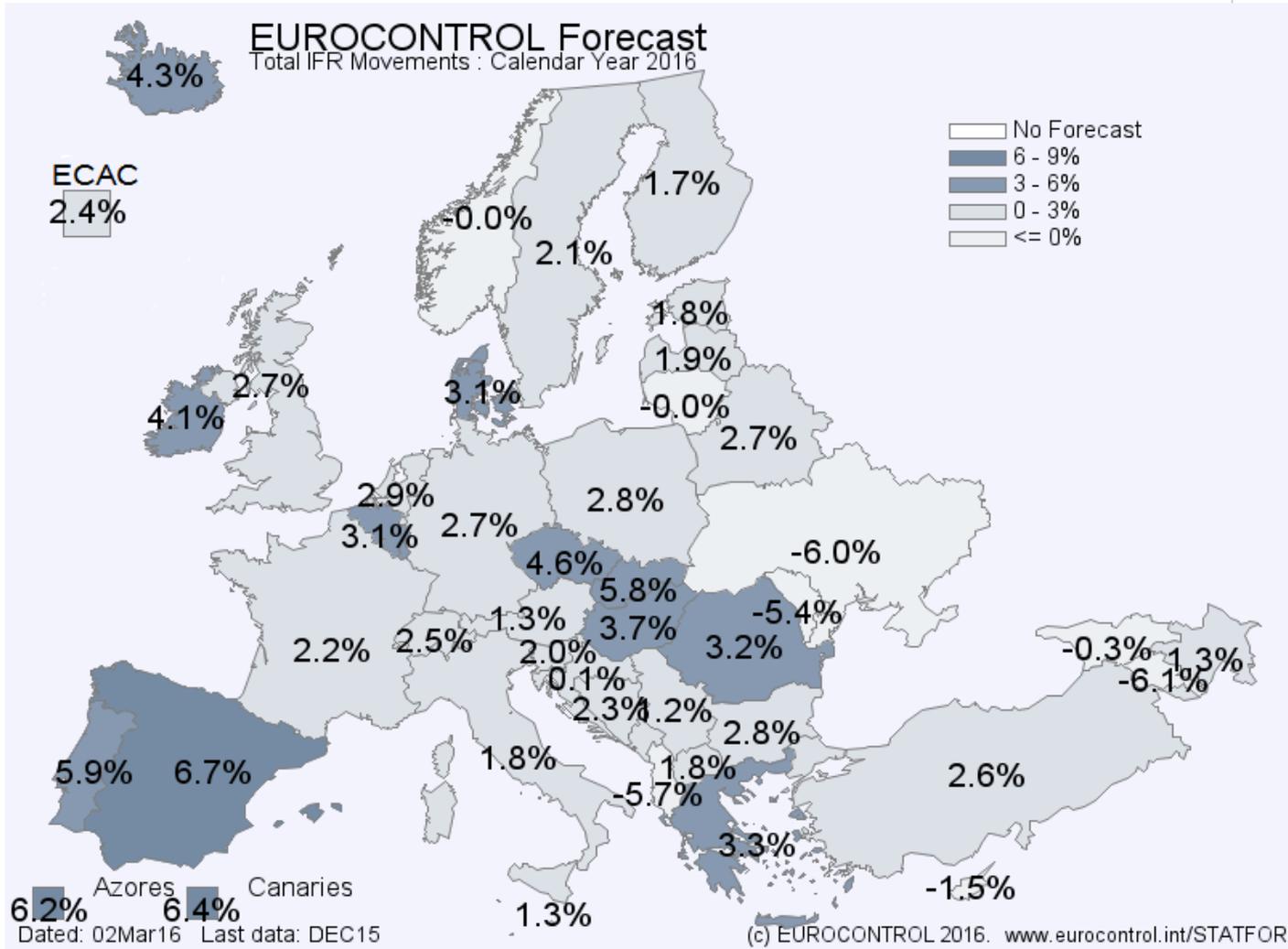


ECAC		2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	AAGR 2022/2015	RP2 2019/2014 AAGR
IFR Flight Movements (Thousands)	H	.	.	.	.	10,293	10,639	11,092	11,503	11,997	12,417	12,868	3.8%	3.3%
	B	9,710	9,603	9,770	9,917	10,153	10,364	10,578	10,818	11,091	11,301	11,535	2.2%	2.1%
	L	.	.	.	.	10,023	10,107	10,140	10,231	10,335	10,373	10,440	0.7%	0.9%
Annual Growth (compared to previous year unless otherwise mentioned)	H	.	.	.	.	3.8%	3.4%	4.3%	3.7%	4.3%	3.5%	3.6%	3.8%	3.3%
	B	-2.2%	-1.1%	1.7%	1.5%	2.4%	2.1%	2.1%	2.3%	2.5%	1.9%	2.1%	2.2%	2.1%
	L	.	.	.	.	1.1%	0.8%	0.3%	0.9%	1.0%	0.4%	0.6%	0.7%	0.9%

7-year IFR movements forecast: 2016-2022



# STATFOR Traffic Forecast 2016



7-year IFR movements forecast: 2016-2022



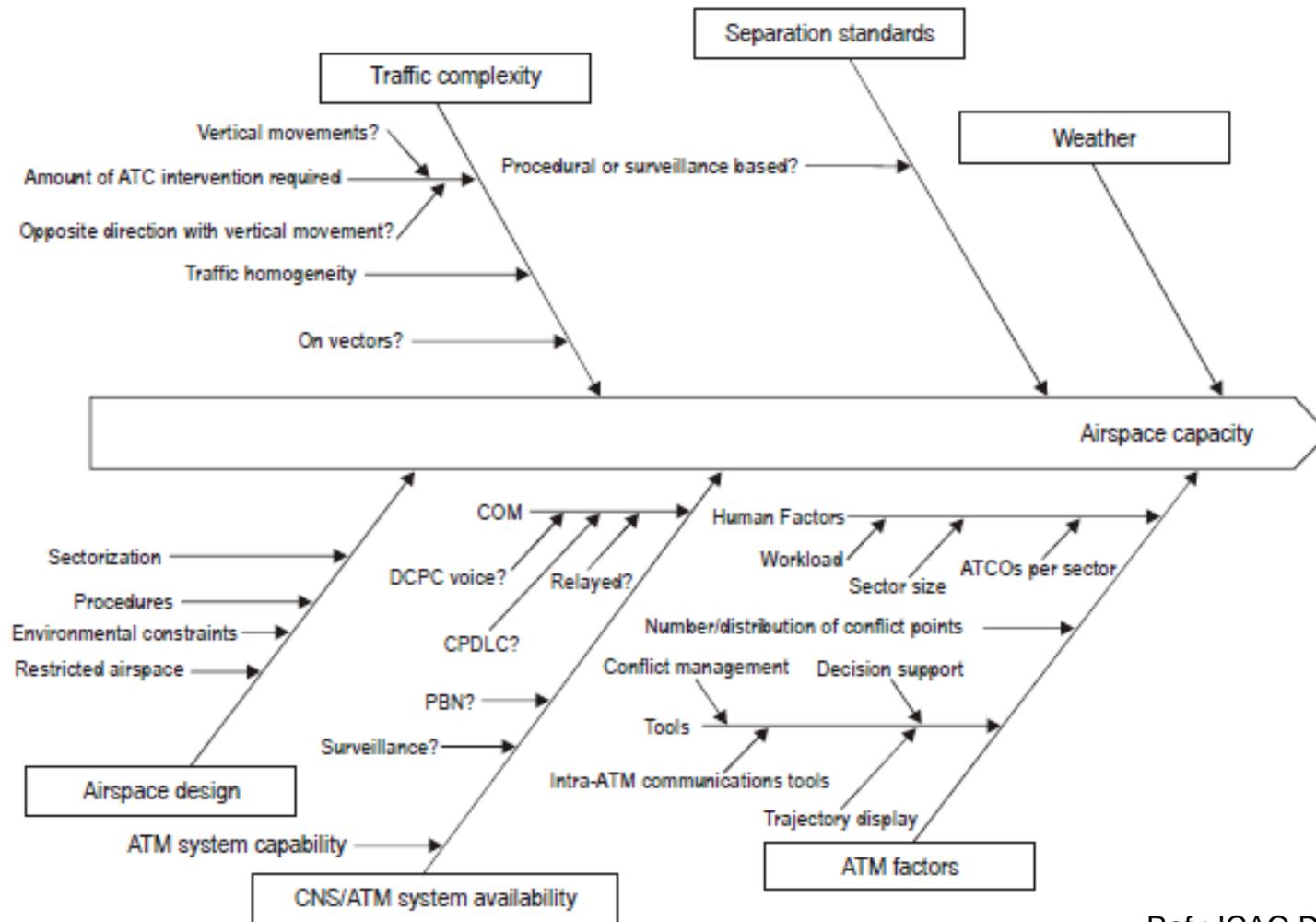


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# Assessing Sector Capacity The CAPAN Methodology

# ATC Capacity Influencing Factors



Ref.: ICAO DOC.9971

# Assessing sector capacity through controller workload

- Several approaches to workload modelling

Workload self-assessment

Task time models

Traffic/sector complexity models

- Different workload vs.capacity relationships

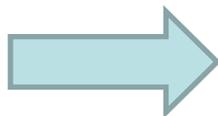
→ Workload thresholds

- Different assessment process

Numerical Estimates

Fast-time Simulations

Real Time Simulations



Several valid methodologies available

**CAPAN**



**Simulation  
Methodology**

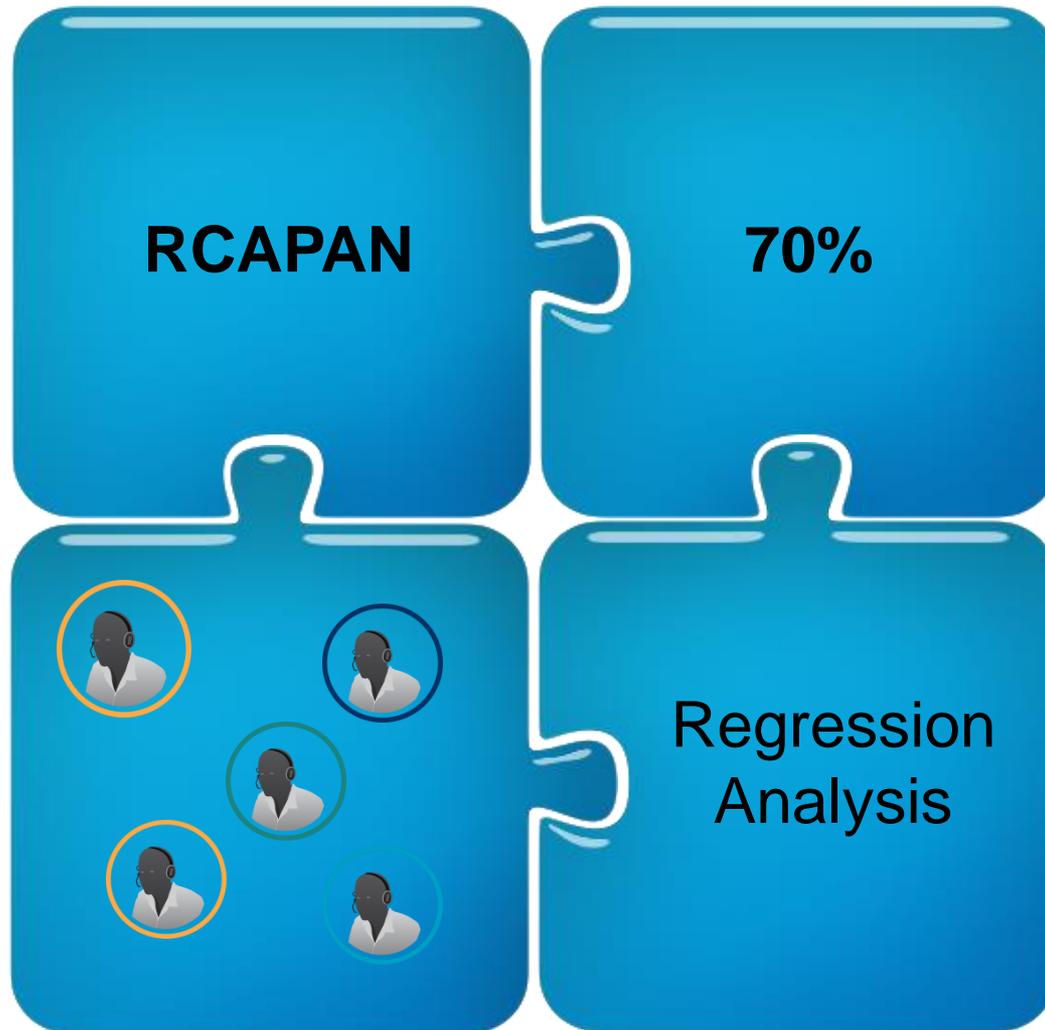
**Sector Capacity**

**Controller Workload**

# Fast Time Simulation in ATM



# CAPAN





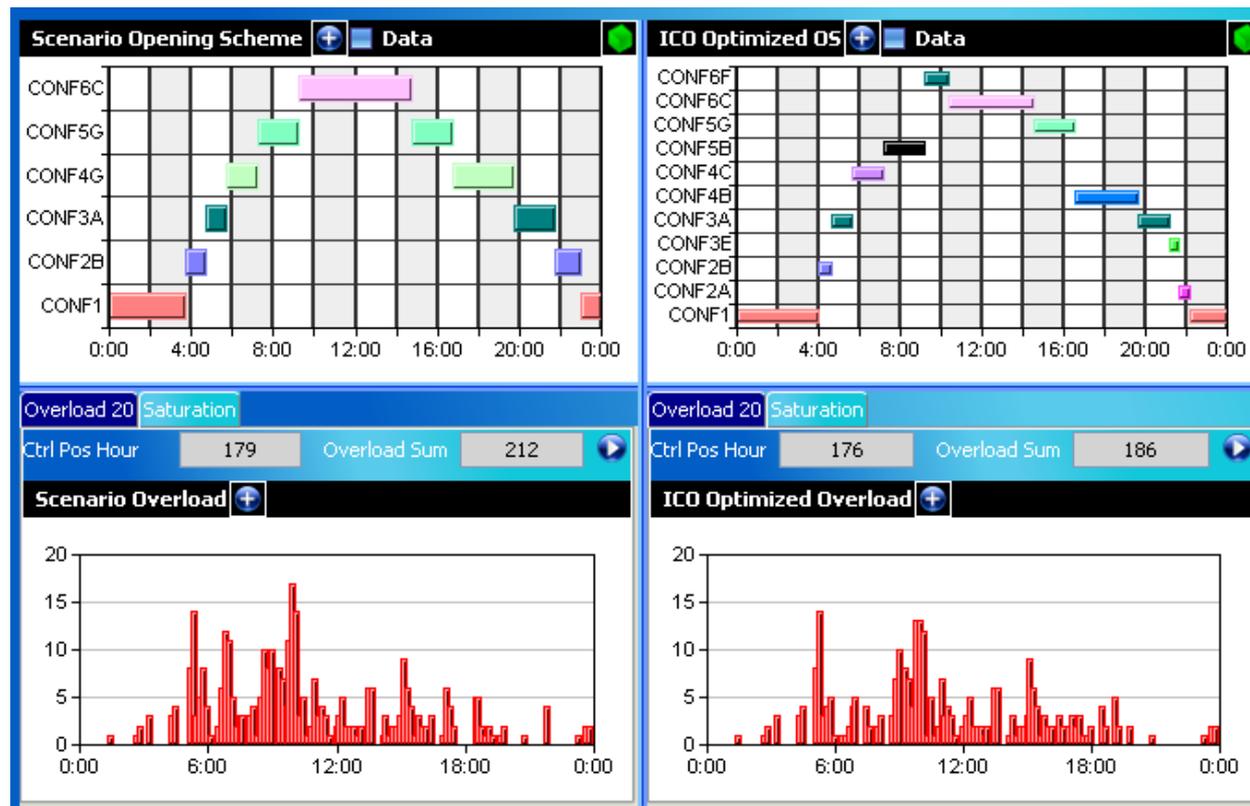
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# Assessing Optimum Opening Schemes and Future Bottlenecks

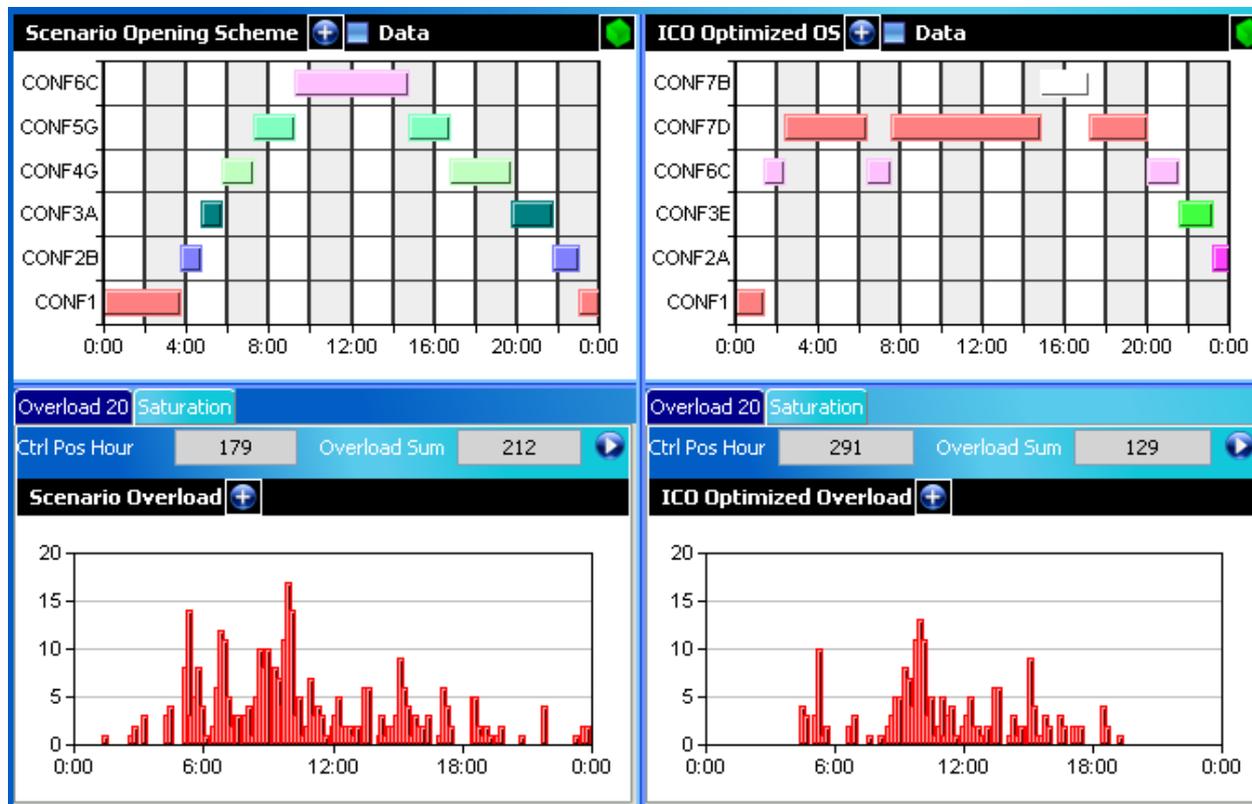
# Optimize configuration opening schemes

- Using the same controller-hours differently results in less sector overloads



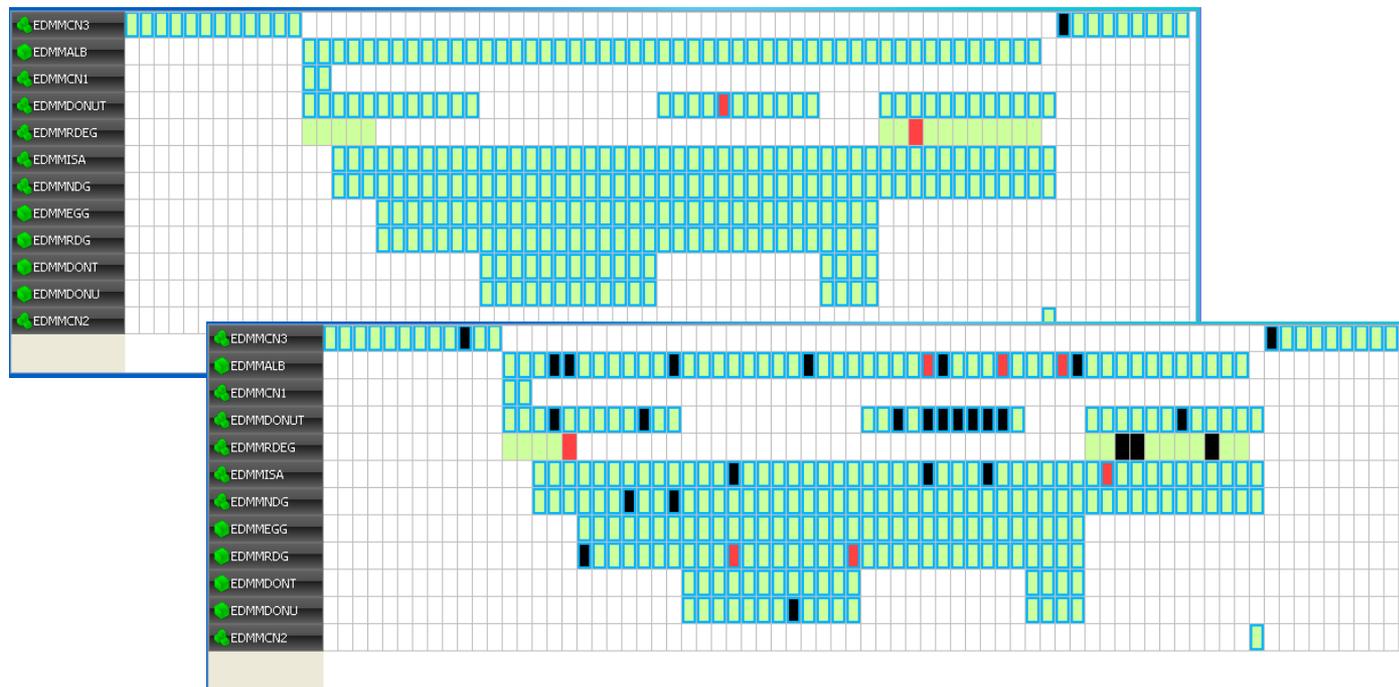
# Optimize configuration opening schemes

- Using additional controller-hours only solves some of the overload problems



# Find future bottlenecks

- Use the latest STATFOR forecasts to see where bottlenecks are likely to appear





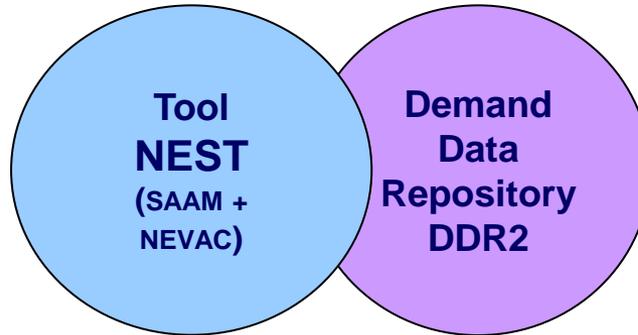
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# Network Capacity Planning

## Winter

Annual Performance Analysis - Network Operations Report –(the NOR)  
 Consolidation of Plans - Network Operations Plan (the NOP)



## Spring

Traffic Forecast  
 Network Delay Forecast  
 Update NOP



## Autumn

Traffic Forecast update  
 Traffic Demand and Distribution  
 Capacity Requirements and Delay  
 Interactive Capacity Planning meetings with ANSPs  
 ANSP Plans

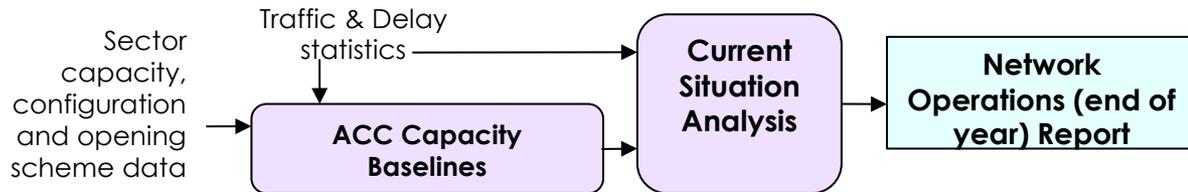


## Summer

Evaluation of Summer performance  
 ACC Capacity Baselines

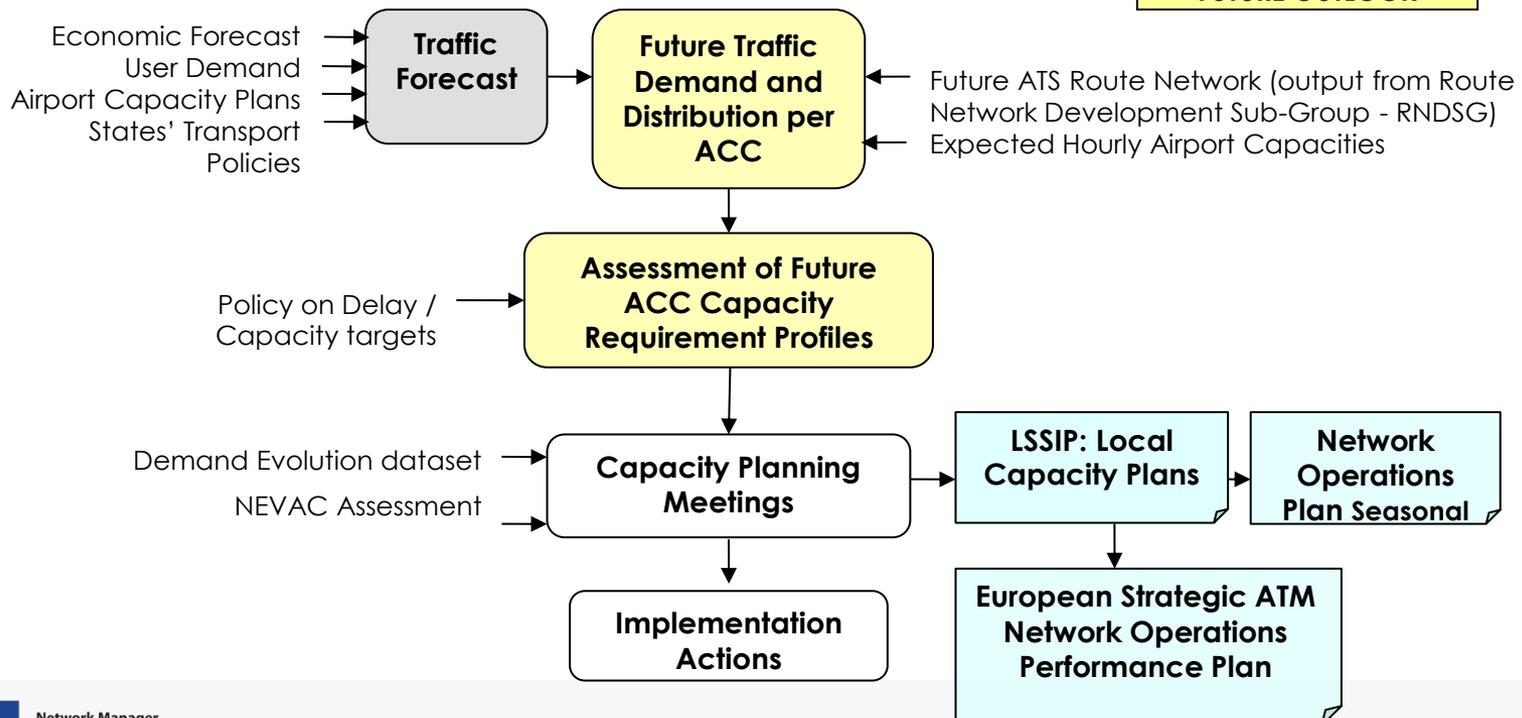


# Capacity Planning and Monitoring



PAST PERFORMANCE

FUTURE OUTLOOK



# Approved Capacity Planning Methodology



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EUROCONTROL  
DIRECTORATE OF NETWORK MANAGEMENT

## **CAPACITY ASSESSMENT AND PLANNING GUIDANCE DOCUMENT**



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# Consolidated performance-based planning process

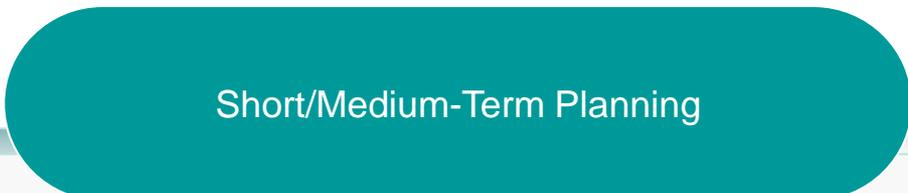


## European Network Operations Plan 2016-2019/20



Edition May 2016

Edition Number: 1.0  
Edition Validity Date: 18/05/2016

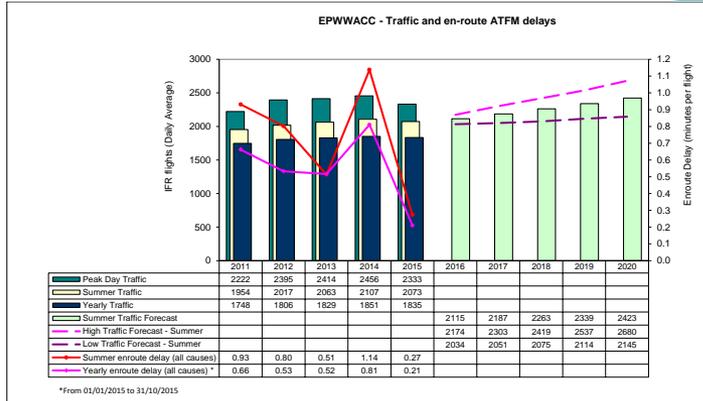


# Consolidated performance-based planning process

2015

Summer 2016

2016 - 2020



## 2.1.1 Summer 2015 performance

Traffic Evolution	2015 Capacity Baseline	En-route Delay (min/flight) - Summer		Capacity gap
		Ref value	Actual	
-1.6 %	142 (+5%)	0.34	0.27	No

The average en-route delay per flight decreased from 1.14 minutes per flight in Summer 2014 to 0.27 minutes per flight in Summer 2015.

84% of delays were for the reason ATC Capacity, 6% for Weather and 4% ATC Staffing

Capacity Plan +3%	Achieved	Comments
Improved ATFCM techniques, including STAM	YES	New sector's occupancy reference values
Additional controllers	YES	2015 – 125 ATCOs available
Improved sector configurations and management (additional measure to the 2015 plan)	YES	Increased number of effective configurations (up to total of 87)
Introduction of Traffic Manager position (additional measure to the 2015 plan)	YES	D-1 and tactical planning, EU restrictions and scenarios applied during Summer 2015
Minimizing ATC Staffing cause of delays (additional measure to the 2015 plan)	YES	Achieved ( decrease from 13% on 2014)
Maximum configuration: 9 sectors	YES	9 sectors

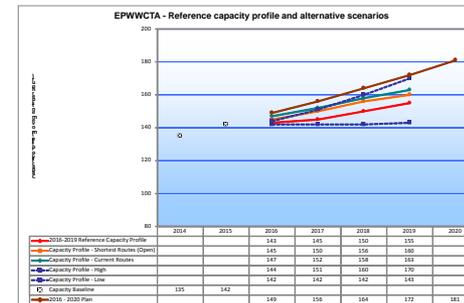
### Summer 2015 performance assessment

The ACC capacity baseline was measured with ACCESS/Reverse CASA at 142, 5% higher than in 2014. During the measured period, the average peak 1 hour demand was 149 and the average peak 3 hour demand was 140.

		Capacity Profiles										
		Profiles (hourly movements and % increase over previous year)										
ACC	2015 baseline	2016		2017		2018		2019		2020		
		H	L	H	L	H	L	H	L	H	L	
EPWW	142	Ref	143	1%	145	1%	150	3%	155	3%	160	3%
		L	142	0%	142	0%	142	0%	143	1%	143	1%
		Open	145	2%	150	3%	158	4%	160	3%	163	3%
		CR	147	4%	152	3%	158	4%	163	3%	168	3%

		Capacity Plan				
		2016		2017		2018
Free Route Airspace		Stepped implementation of FRA		Full implementation of FRA in Baltic FAB		
Airspace Management Advanced FUA				Initial ASM Tool to support Advanced FUA		
Airport & TMA Network Integration		Implementation of A-CDM at Warsaw Chopin airport				
Cooperative Traffic Management		Advanced ATFCM techniques, including STAM				
Airspace		Polish 2010+ airspace project				
Procedures		Stepped implementation of vertical sectorisation		Additional layer		
Staffing		7 additional controllers		Additional controllers		
Technical				Introduce 5 NM longitudinal separation		Implementation of air-ground 4.33 MHz ch. spacing requirements below FL195
Capacity		Re-evaluation of sector capacities in new vertical split airspace		Improved flexibility in vertical sectorisation, new configurations responding to flow demand		
Significant Events		World Youth Days in Krakow (July 2016)				
Max sectors		9/10	9/10	10/11	10/11	10/11
Capacity increase p.a.		5%	5%	5%	5%	5%
Reference profile		1%	1%	3%	3%	N/A
Profile - Current routes		4%	3%	4%	3%	N/A
Additional information		Transition to vertical sectorisation in the first phase in 2016 will be focused on safe transition and familiarisation with the new operational environment. Therefore overall performance however planned to be enhanced, might not be necessarily a primary target.				



Operational Performance monitoring

Short/Medium Term Planning



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# Strategic drivers

Capacity Plan					
	2016	2017	2018	2019	2020
Free Route Airspace	Stepped implementation of FRA		Full implementation of FRA in Baltic FAB		
Airspace Management Advanced FUA			Initial ASM Tool to support Advanced FUA		
Airport & TMA Network Integration	Implementation of A-CDM at Warsaw Chopin airport				
Cooperative Traffic Management	Advanced ATFCM techniques, including STAM				
Airspace	Polish 2010+ airspace project				
	Stepped implementation of vertical sectorisation			Additional layer	
Procedures			Introduce 5 NM longitudinal separation		
Staffing	7 additional controllers	Additional controllers			
Technical			Initial ATC air-ground data link services above FL-285		
					Implementation of air-ground 8,33 kHz ch. spacing requirements below FL195
Capacity	Re-evaluation of sector capacities In new vertical split airspace				
	Improved flexibility in vertical sectorisation, new configurations responding to flow demand				
	Improved sector configurations and management of configurations				
Significant Events	World Youth Days in Krakow (July 2016)				
Max sectors	9/10	9/10	10/11	10/11	10/11
Capacity increase p.a.	5%	5%	5%	5%	5%
Reference profile	1%	1%	3%	3%	N/A
Profile – Current routes	4%	3%	4%	3%	N/A
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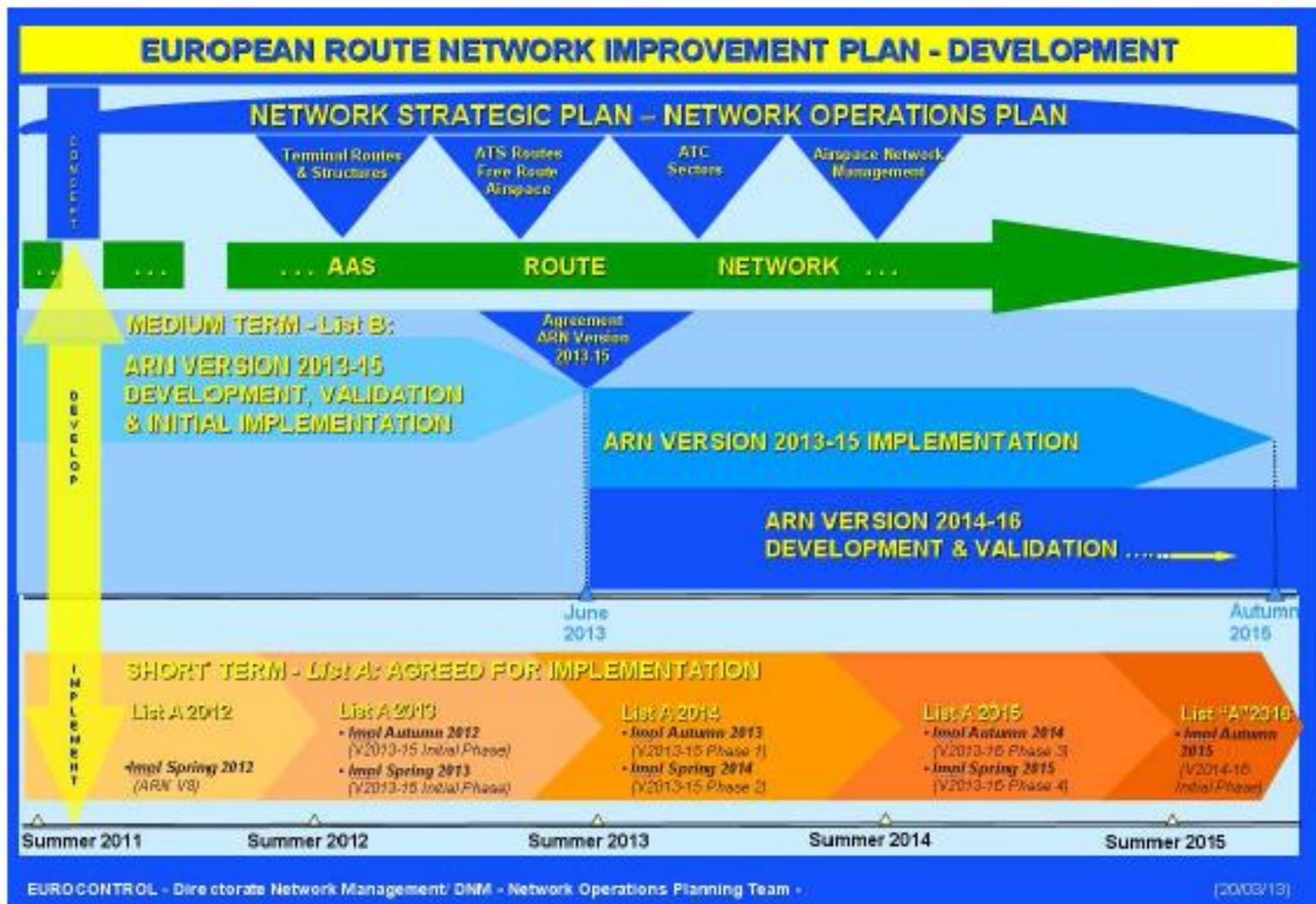


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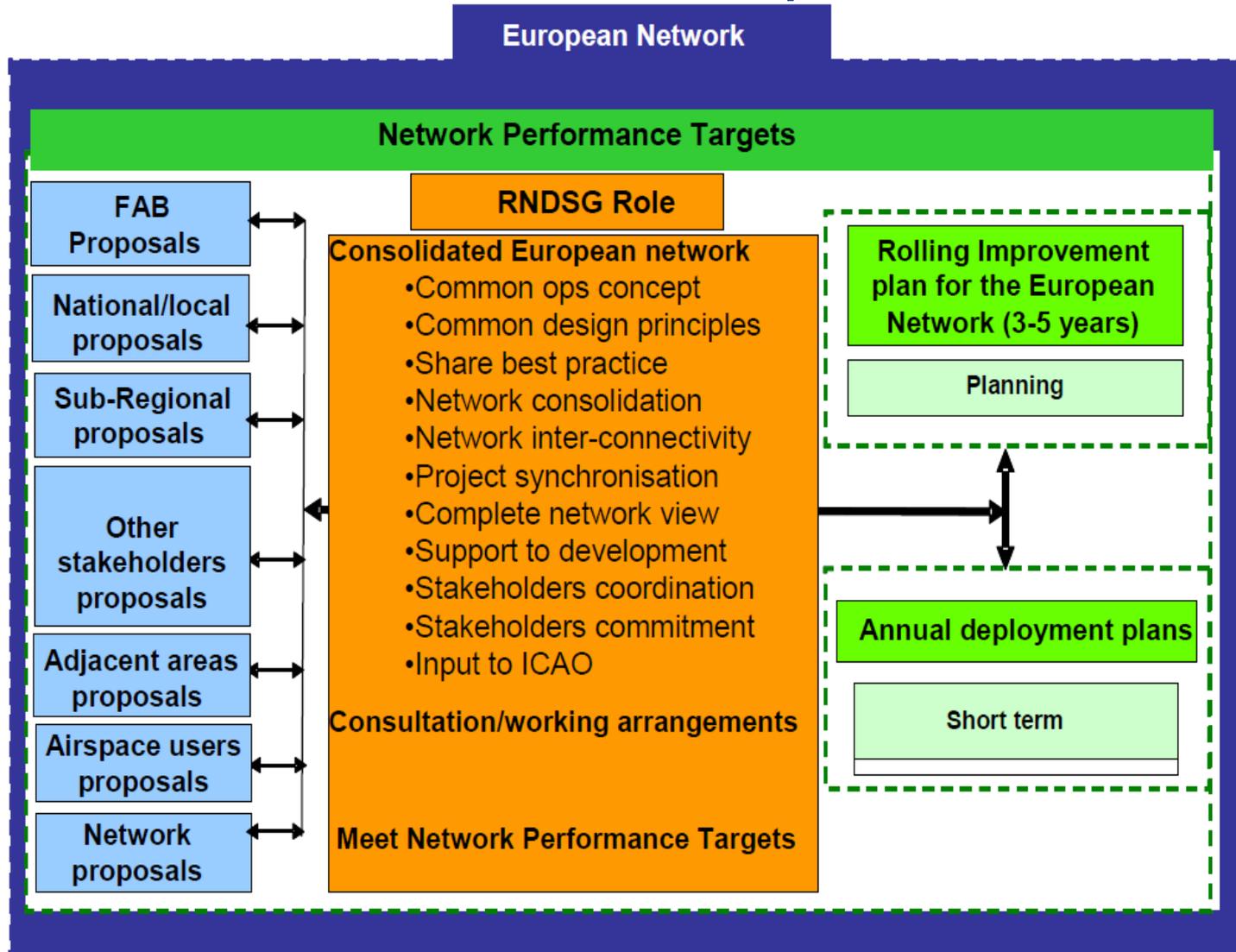


# Airspace Network Design

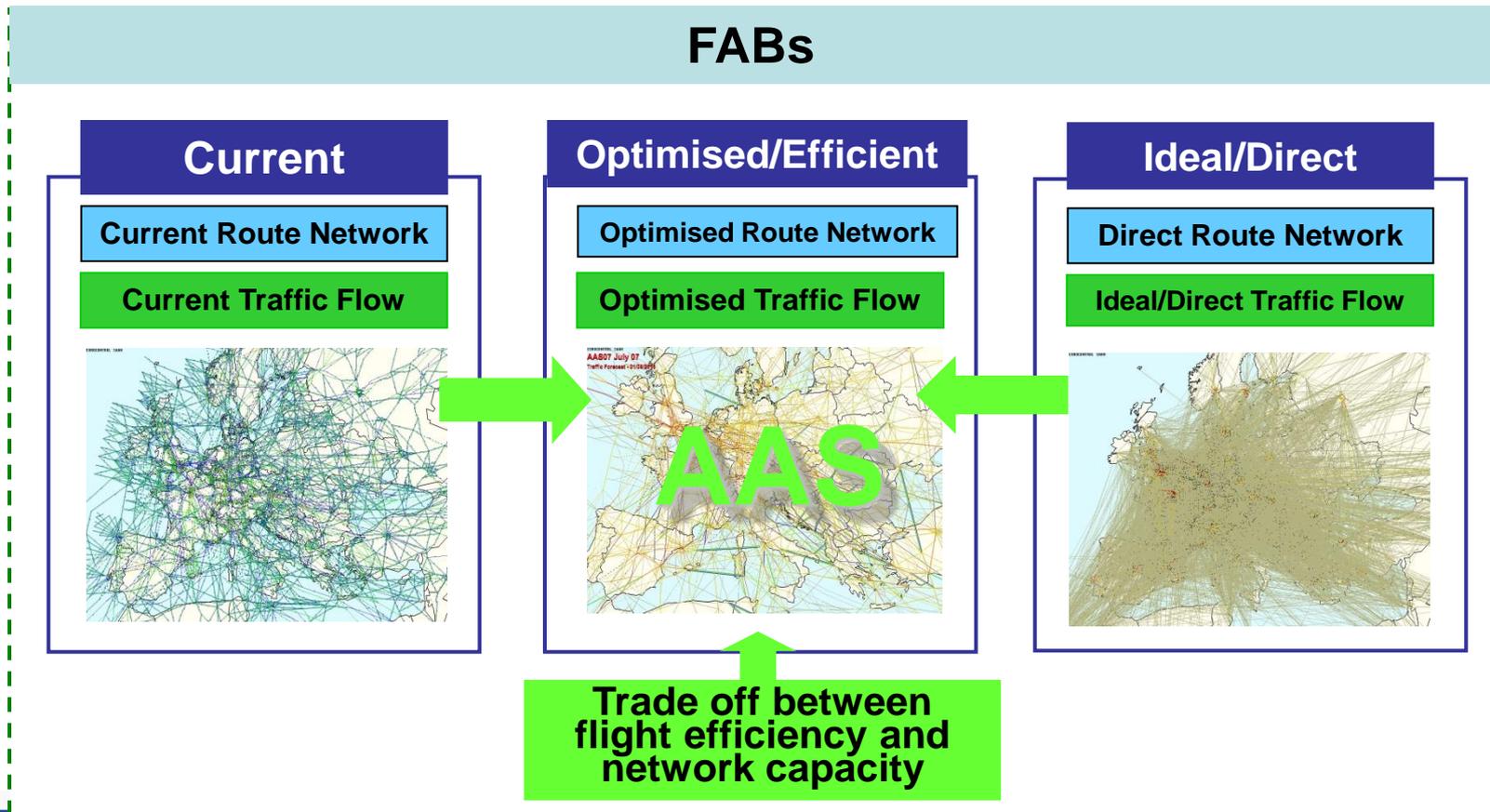
# Collaborative Rolling Airspace Design Planning Preparing the European Route Network Improvement Plan



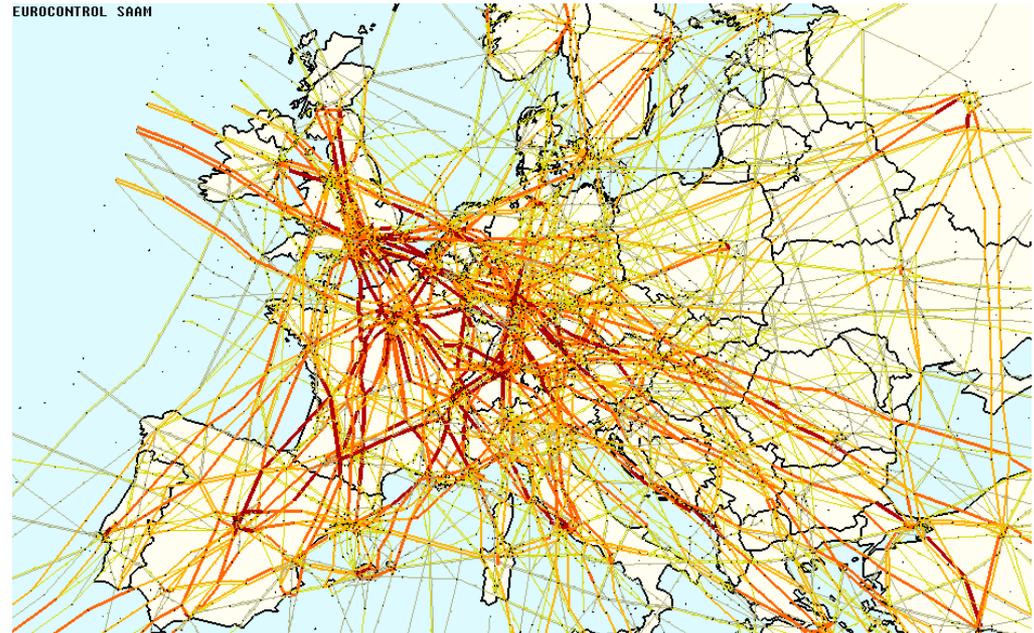
# Collaborative Airspace Design Planning, Integrating a coherent European Route Network Improvement Plan



## Advanced Airspace Scheme (AAS): LONG TERM A living Master Plan, Collection of FABs & Network Plans Guideline for Medium & Short term Developments



# Consolidated Airspace Structure Development



**FREE ROUTE AIRSPACE**

**REDUCED SEPARATION NAT TRACKS**

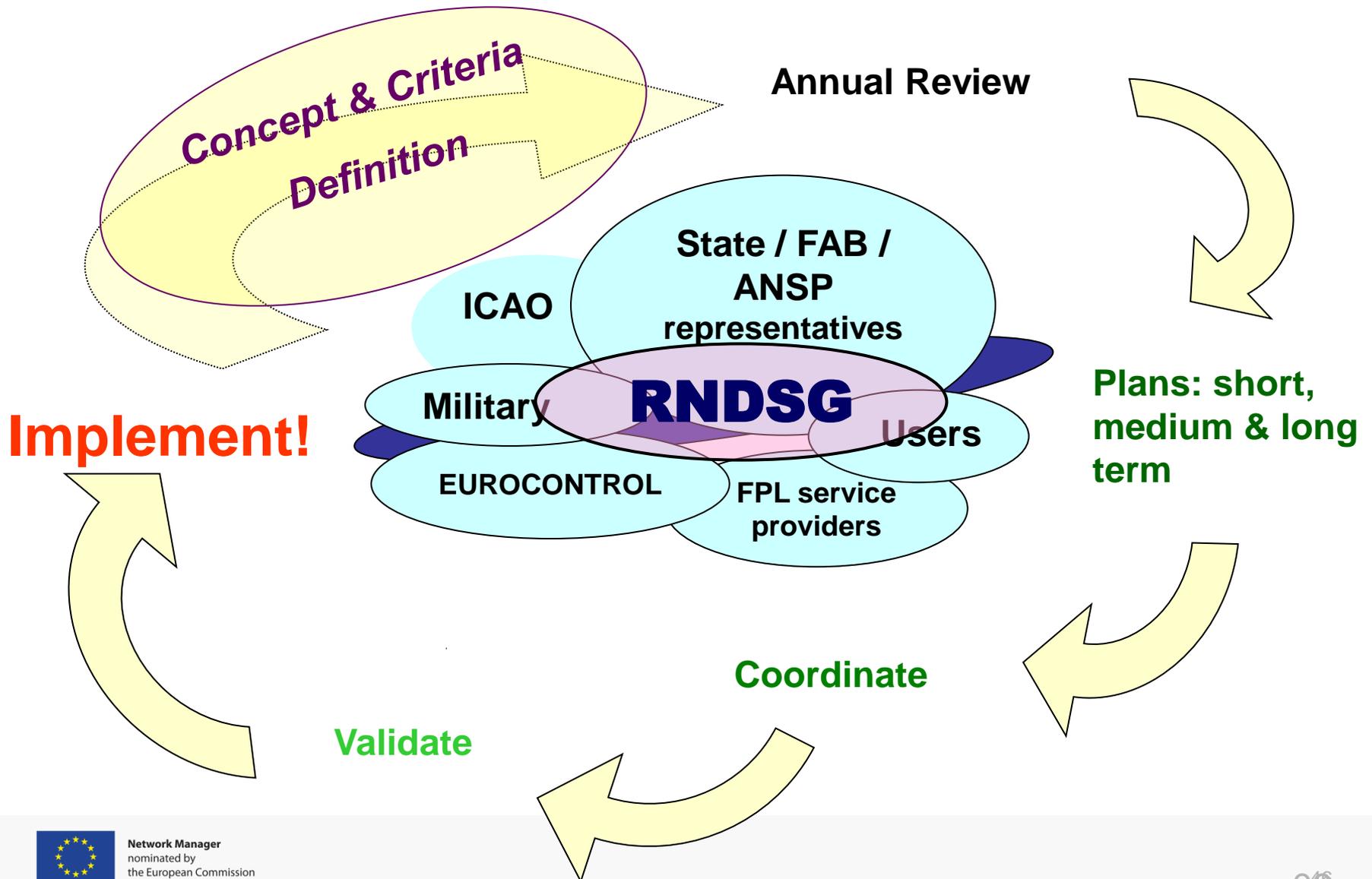
**NIGHT / WEEKEND ROUTES**

**FAB INITIATIVES**

**RVSM**

**TERMINAL AIRSPACE IMPROVEMENTS**





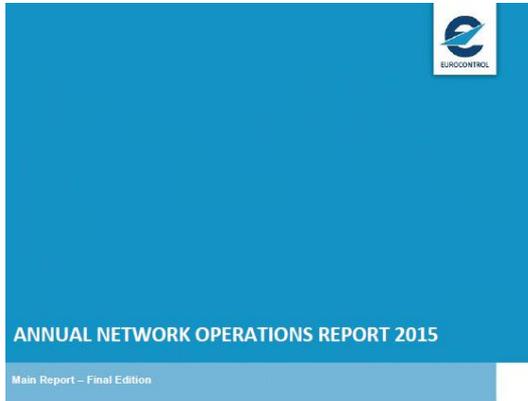
# European Route Network Improvement Plan



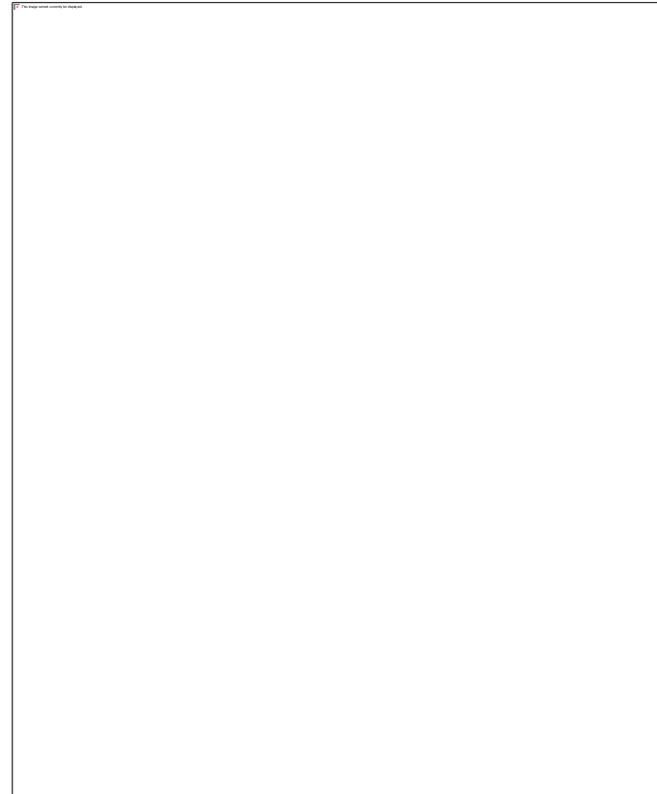
2015

2016

2016-2020



Edition Number: 1.0  
Edition Validity Date: 18/05/2016



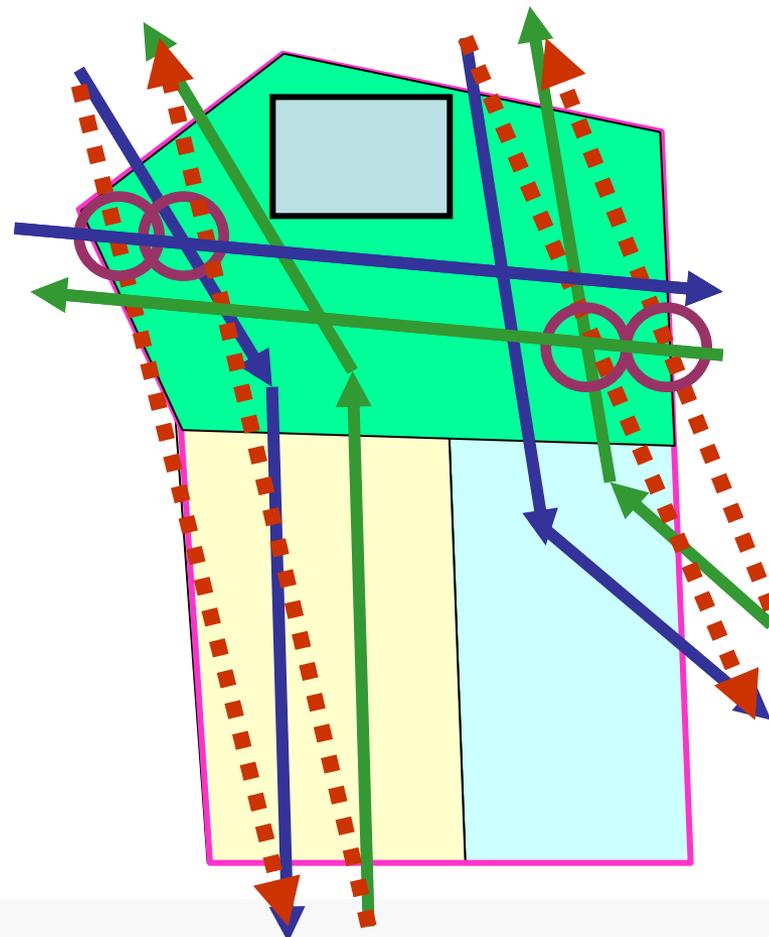
Operational  
Performance  
monitoring

Short/Medium-Term Planning

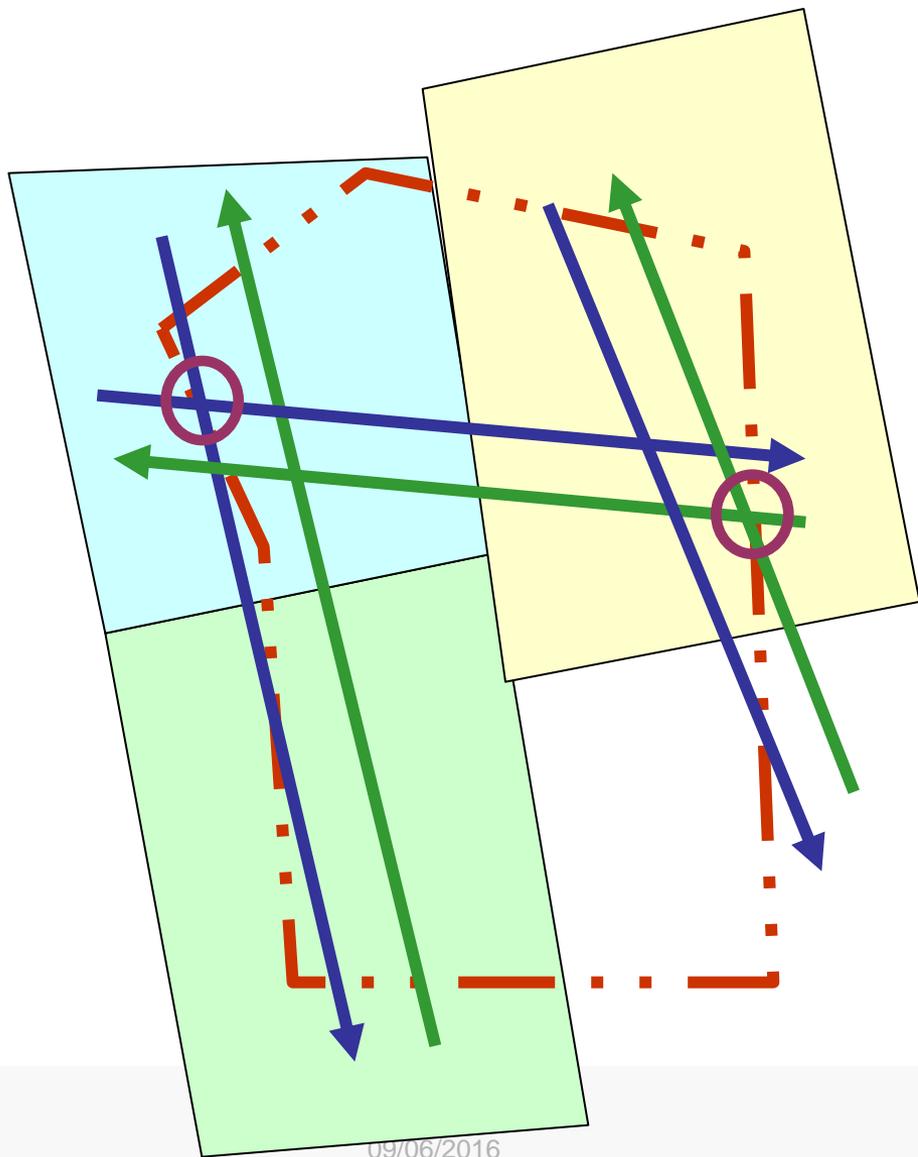


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# Enroute Design - The Old Way



# Enroute Design - The New Way

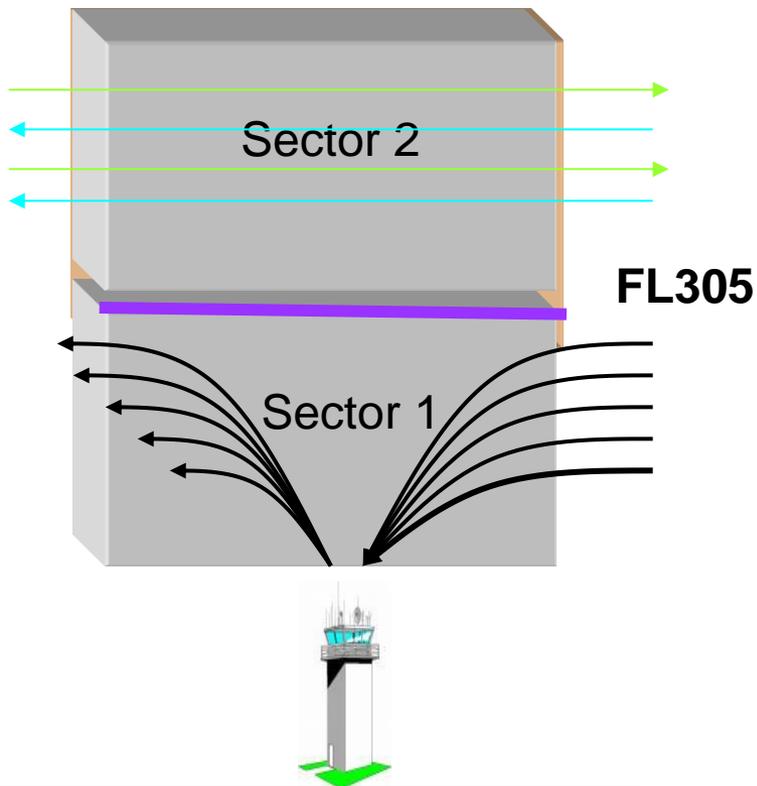


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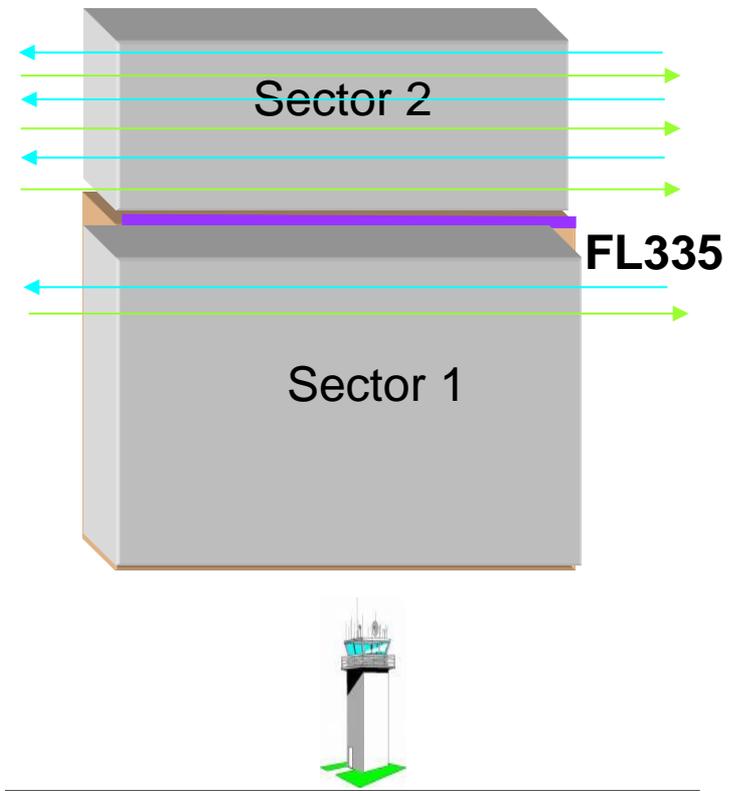
09/06/2016

# Modular Sectorisation

**WEEK**

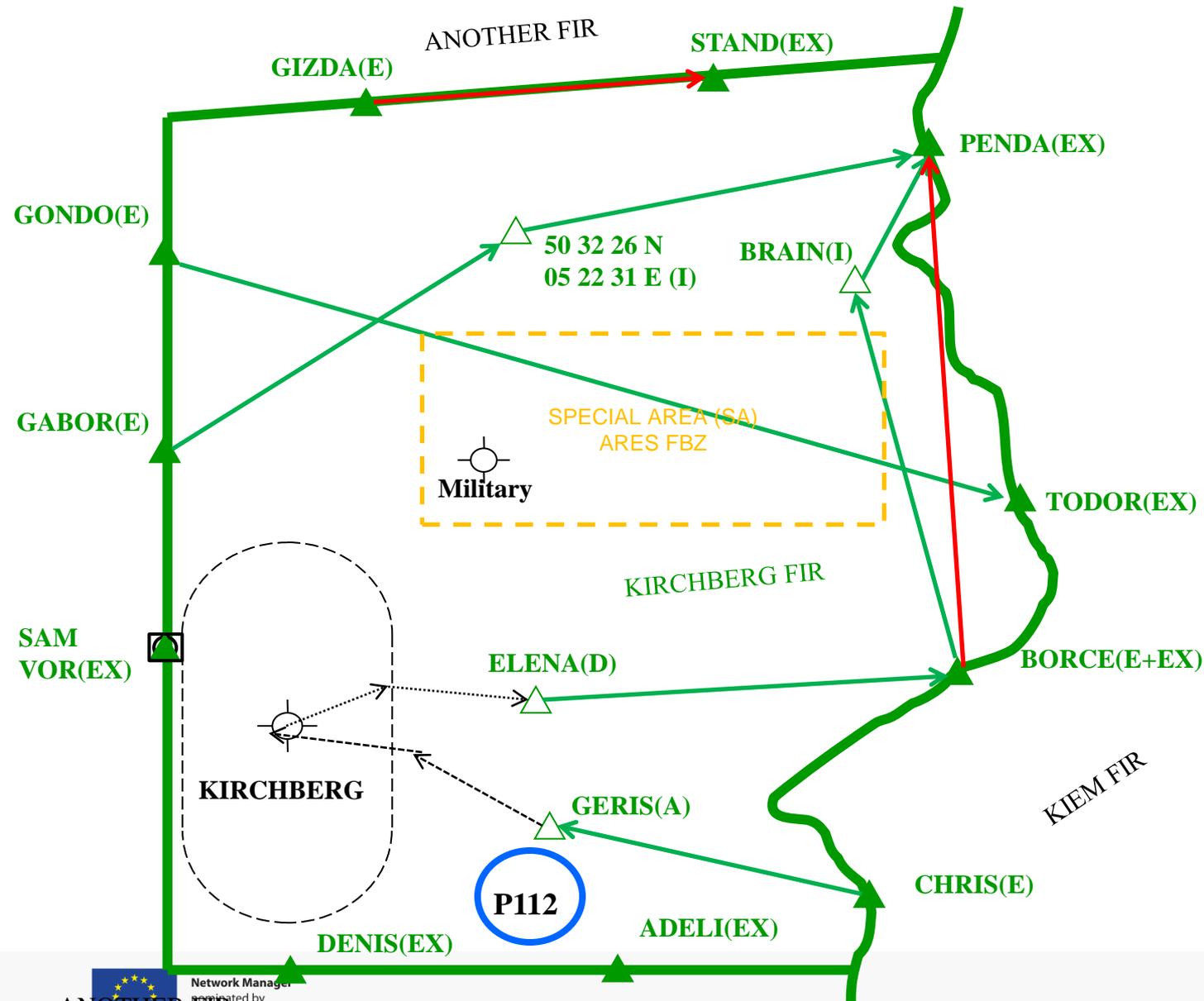
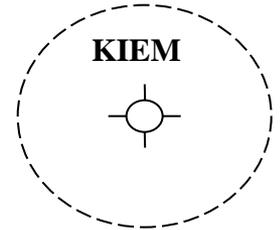


**WEEKEND**

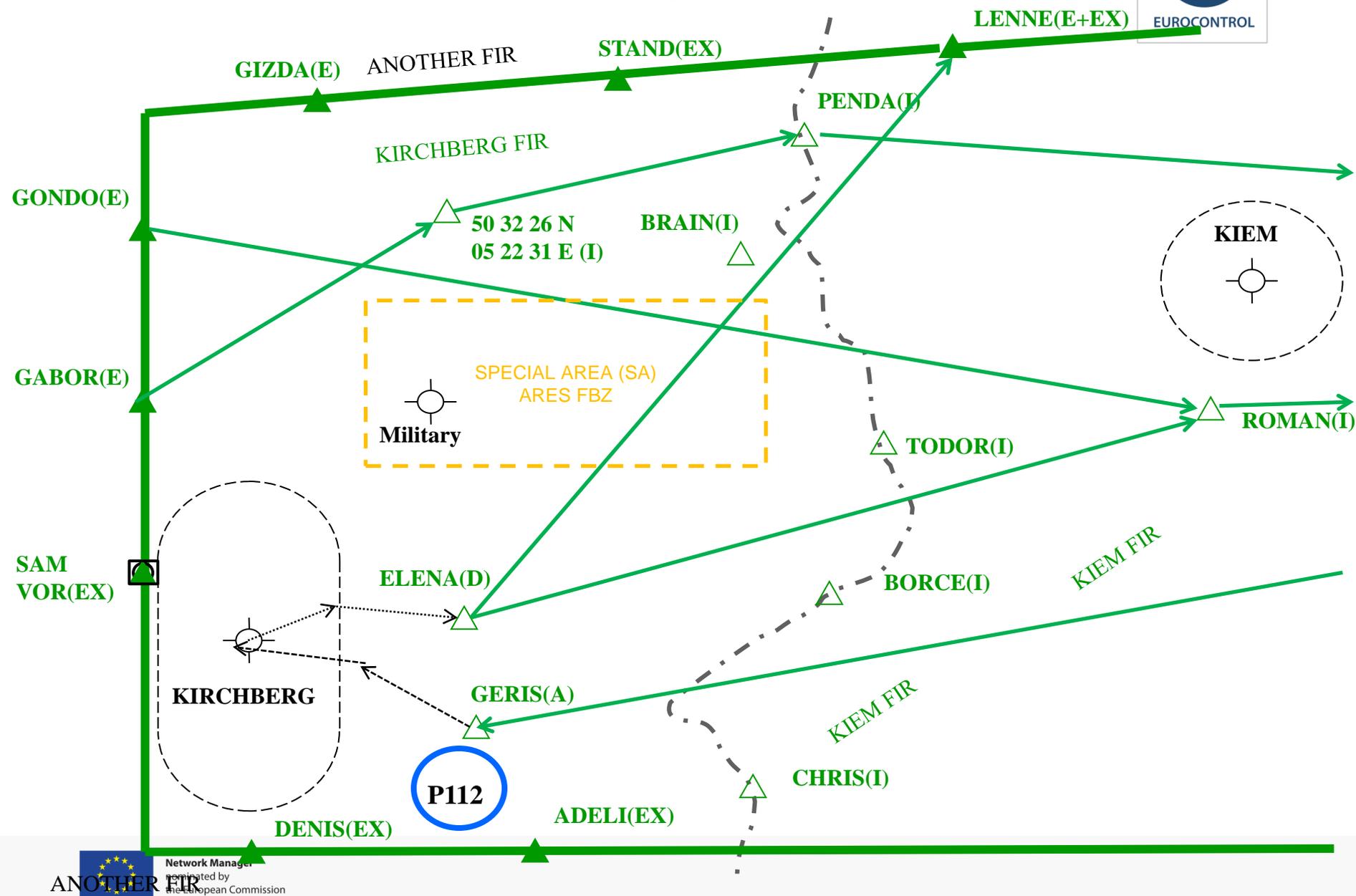


Flexible and dynamic sectorisation able to respond to different traffic patterns

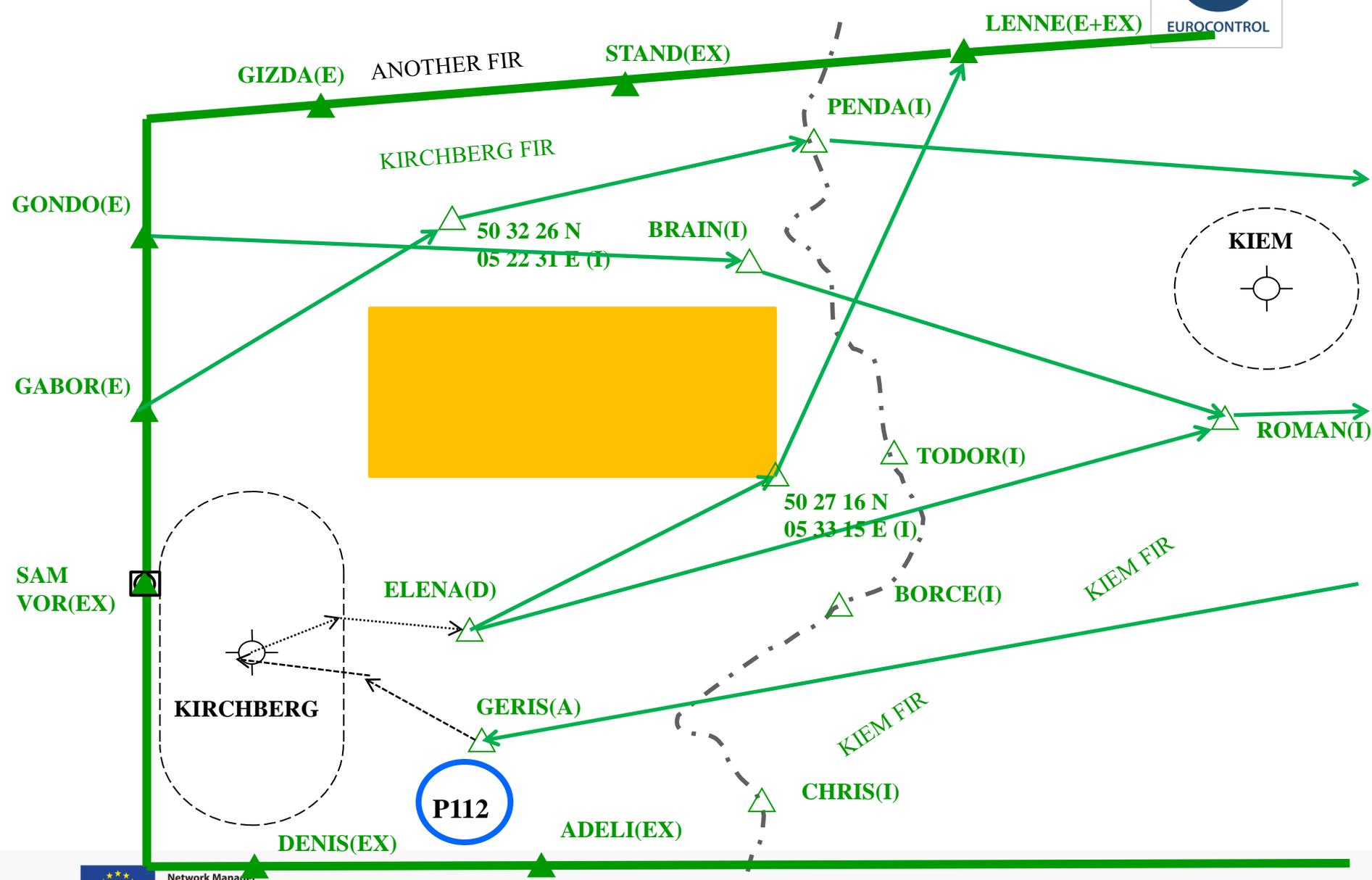
# FRA State Example



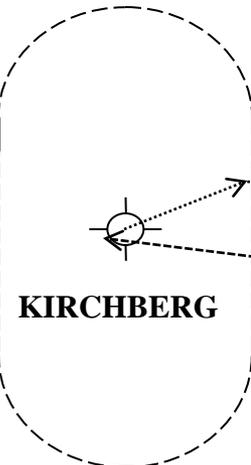
# FRA Cross Border Example



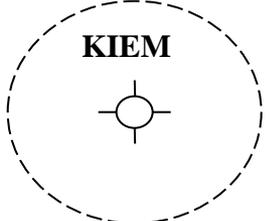
# FRA Cross Border Example SA Active



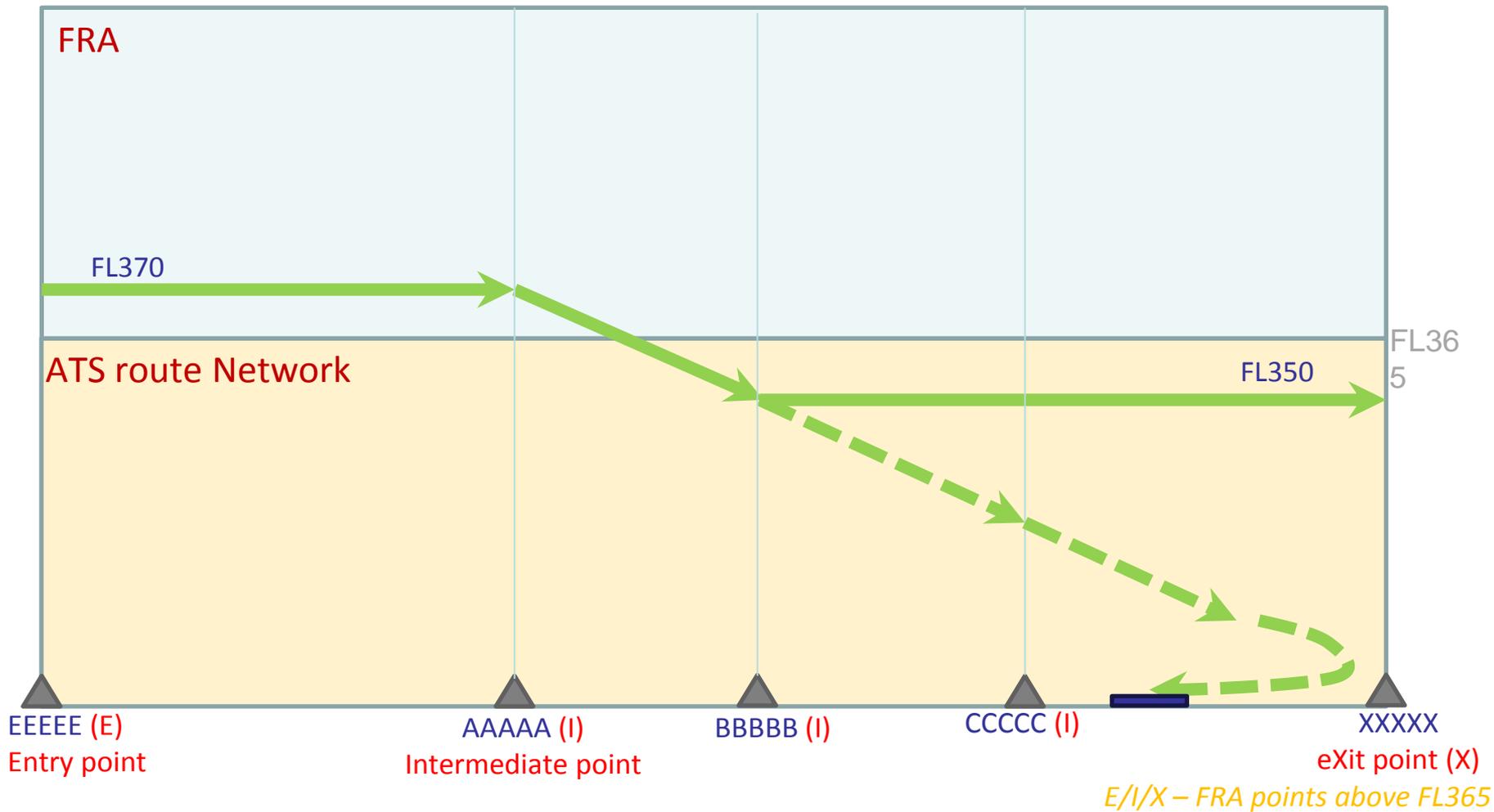
SAM VOR(EX)



P112



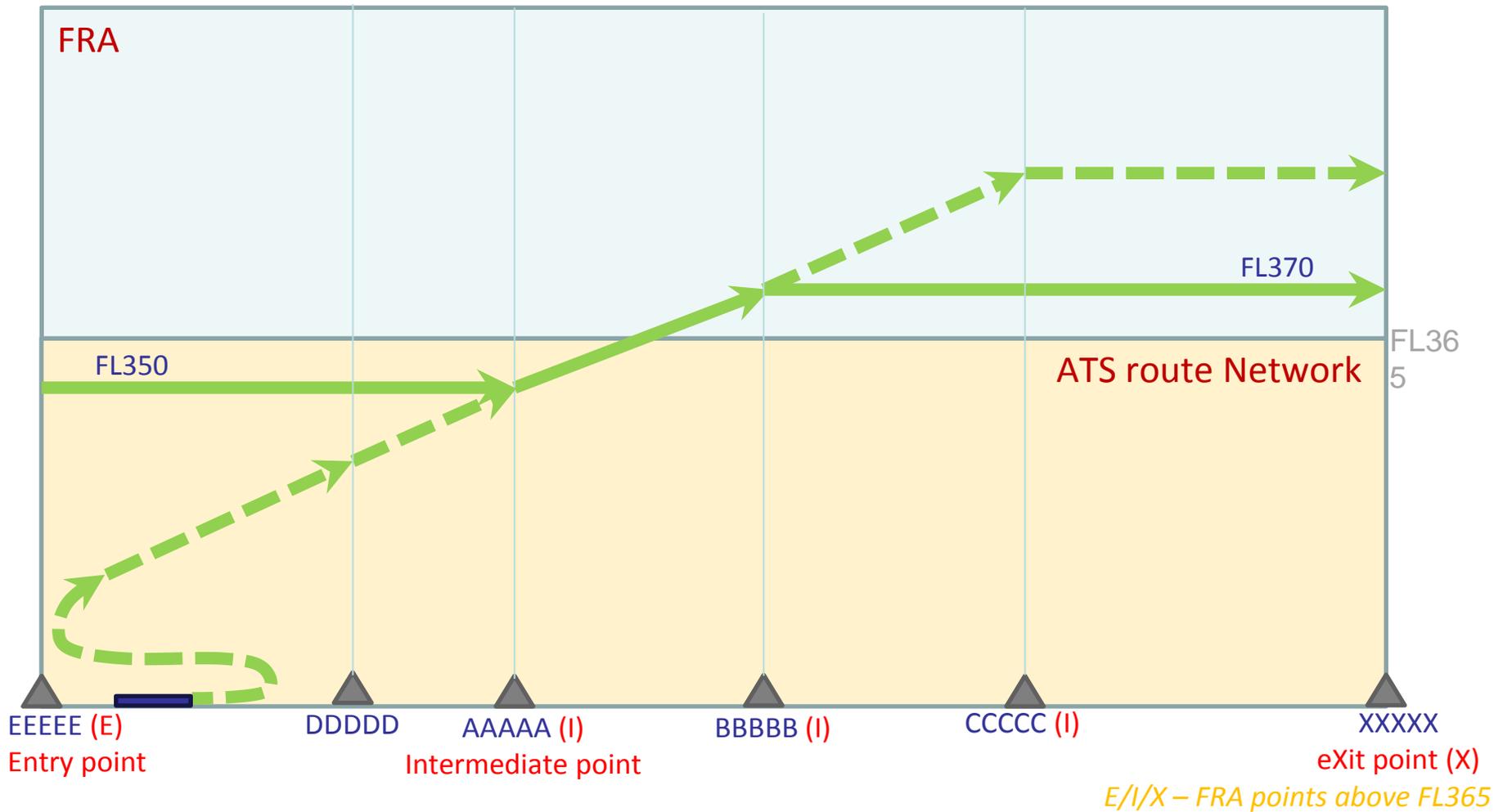
# Flight Planning when Transiting from FRA



FPL: ... EEEEE/N460F370 DCT AAAA/N460F350 UA1 BBBB UA1 XXXXX ...

FPL:  Network Manager nominated by the European Commission ... EEEEE/N460F370 DCT AAAA/N460F350 UA1 BBBB UM01 CCCC ... STAR ... AD

# Flight Planning when Transiting to FRA



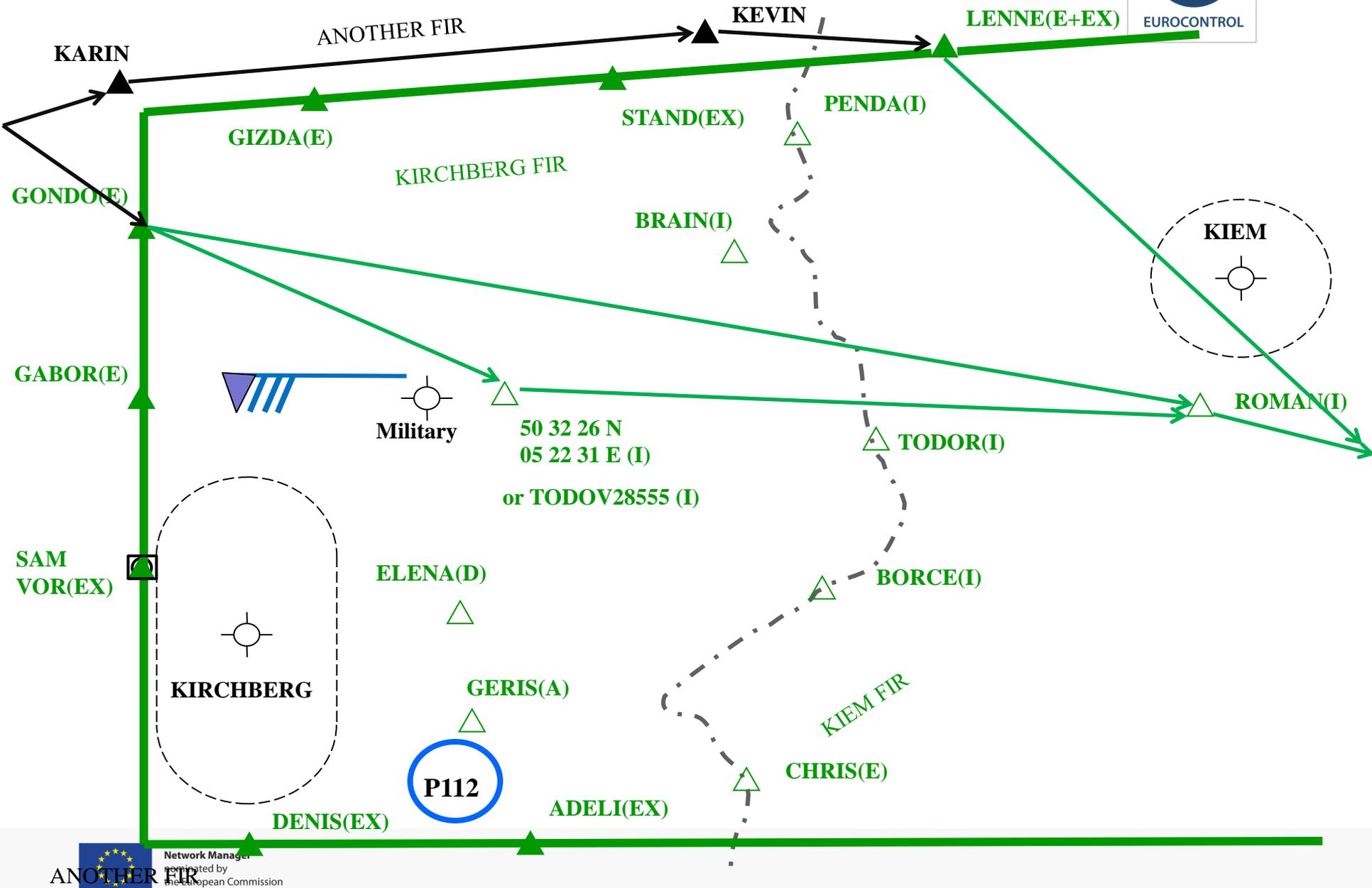
FPL: ... EEEEE/N460F350 UA1 AAAAA/N460F370 UA1 BBBBB DCT XXXXX ...

FPL: AD ... SID ... DDDDD/N460F260 UM01 AAAAA/N460F370 UA1 BBBBB DCT CCCCC DCT ...



Network Manager  
nominated by  
the European Commission

# User Options



# ERNIP Part 2 – ARN Version 2016-2020

## Main developments

### Free Route Airspace



# ERNIP Part 2 – ARN Version 2016-2020

## Main developments

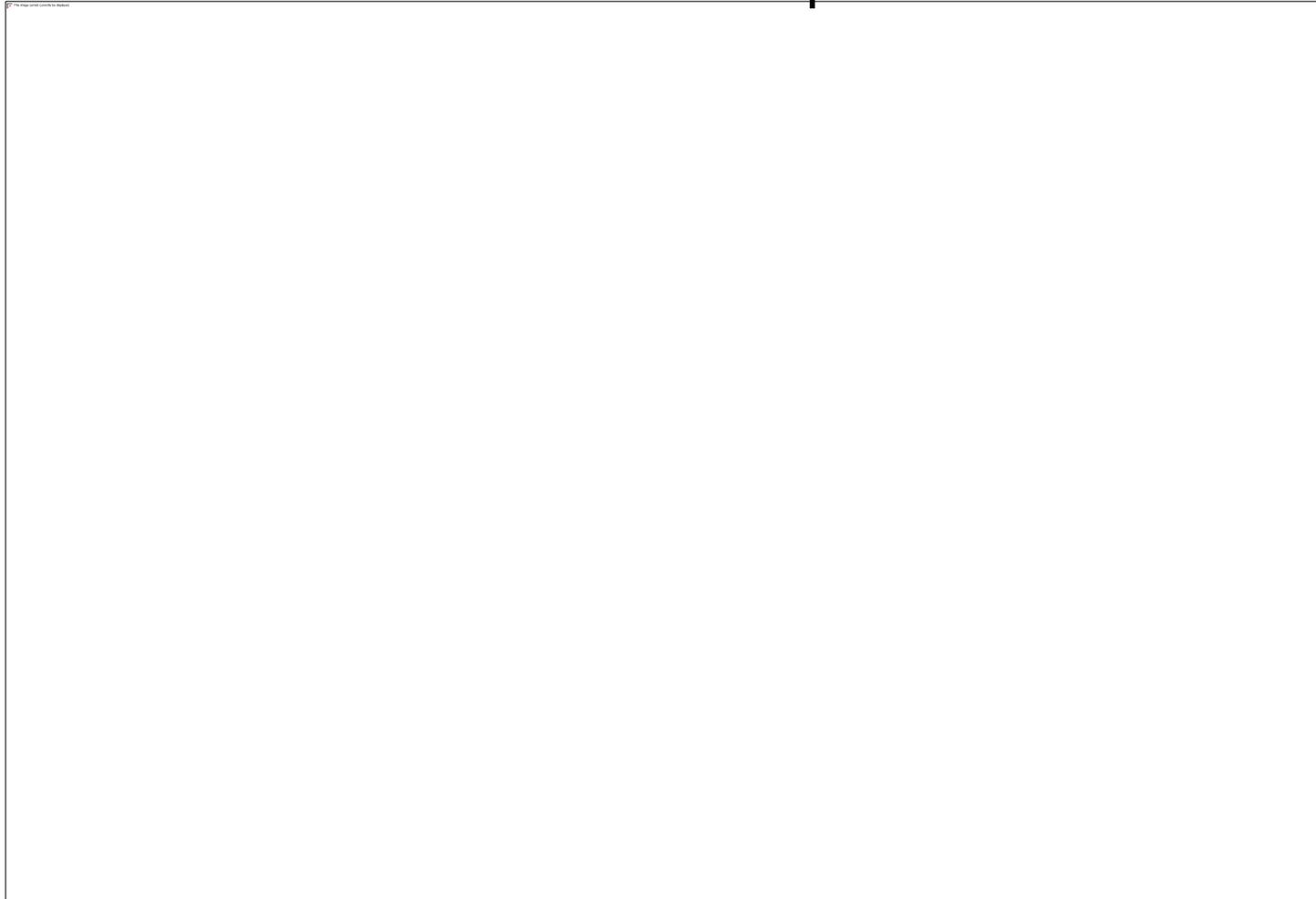
### Free Route Airspace



# ERNIP Part 2 – ARN Version 2016-2020

## Main developments

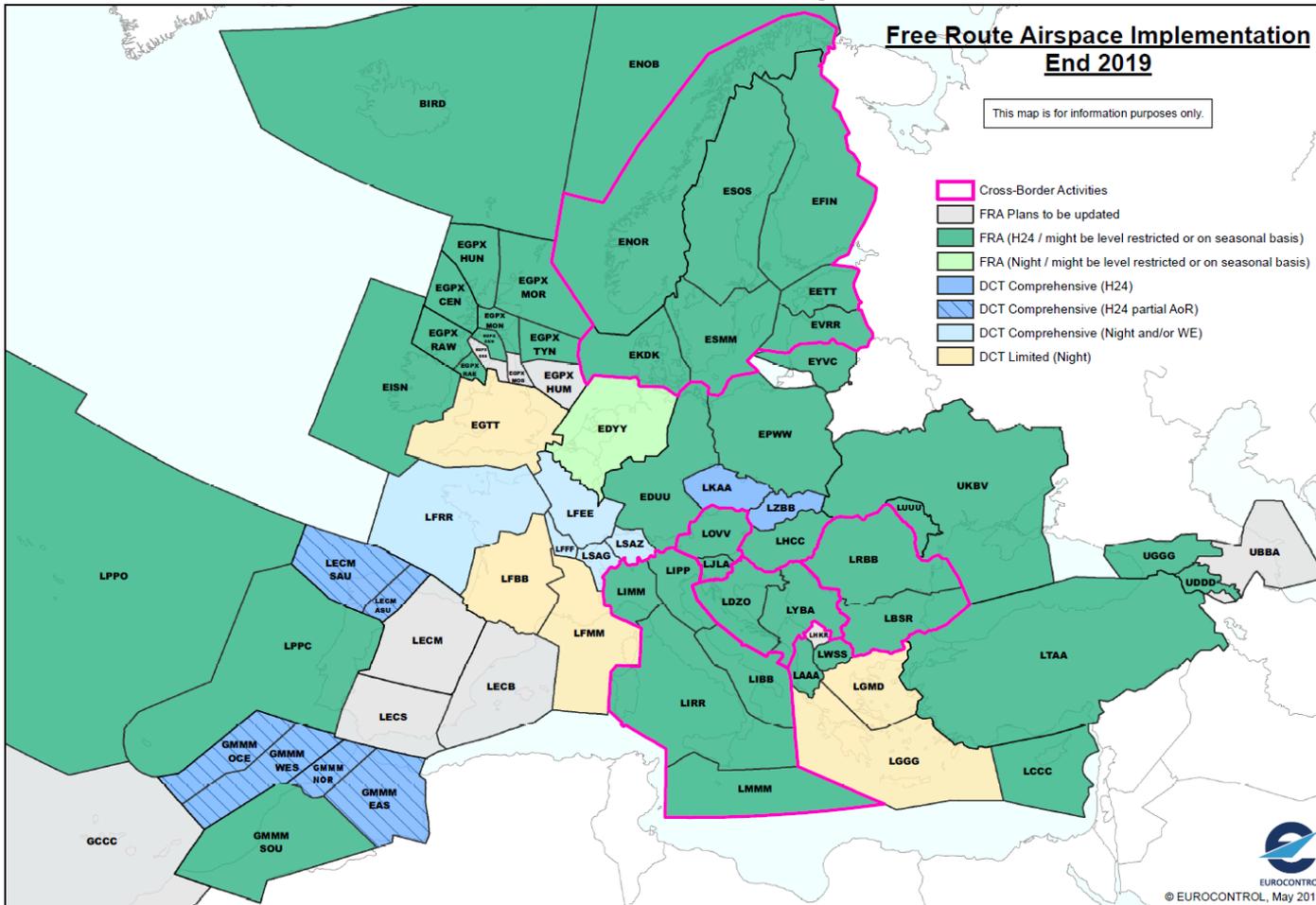
### Free Route Airspace



# ERNIP Part 2 – ARN Version 2016-2020

## Main developments

### Free Route Airspace





**Network Manager**  
nominated by  
the European Commission



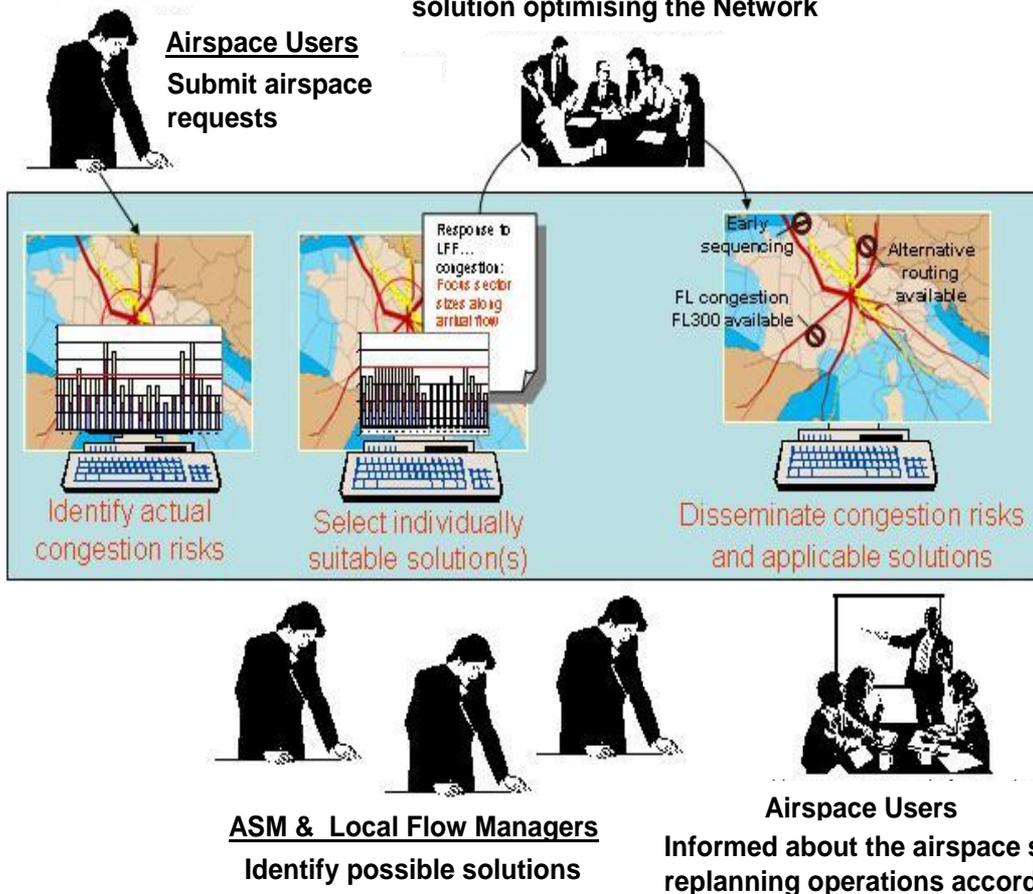
# Civil Military Cooperation

# Improved ASM/ATFCM Coordination Process

**Moving closer to the time of operations with better anticipation**

## Network Manager with local partners

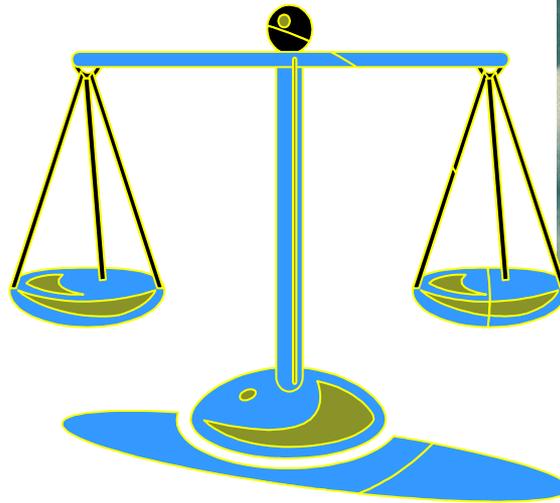
Collaborative process to identify the solution optimising the Network



**Better consideration of the airspace dynamicity**

**Re-filed FPLs back in the ATM system**

# WIN-WIN Approach



**Optimised Network with more route options**

**Better use of new route opportunities**

**Consideration of re-routing scenarios due to route closure**

**More Precise airspace requests / Less Segregated airspace**

**Improved information process about released airspace**

**Better flexibility in ad-hoc airspace allocation**



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nominated by  
the European Commission



# ATM Procedures

# Enhanced ATM & ATFCM Procedures



Edition 1.0  
Edition date: 17 June 2010



AFIS Manual

**IE  
URES,**

EUROCONTROL Manual  
for Aerodrome Flight  
Information Service (AFIS)

Cooperative Network Design



Network Manager  
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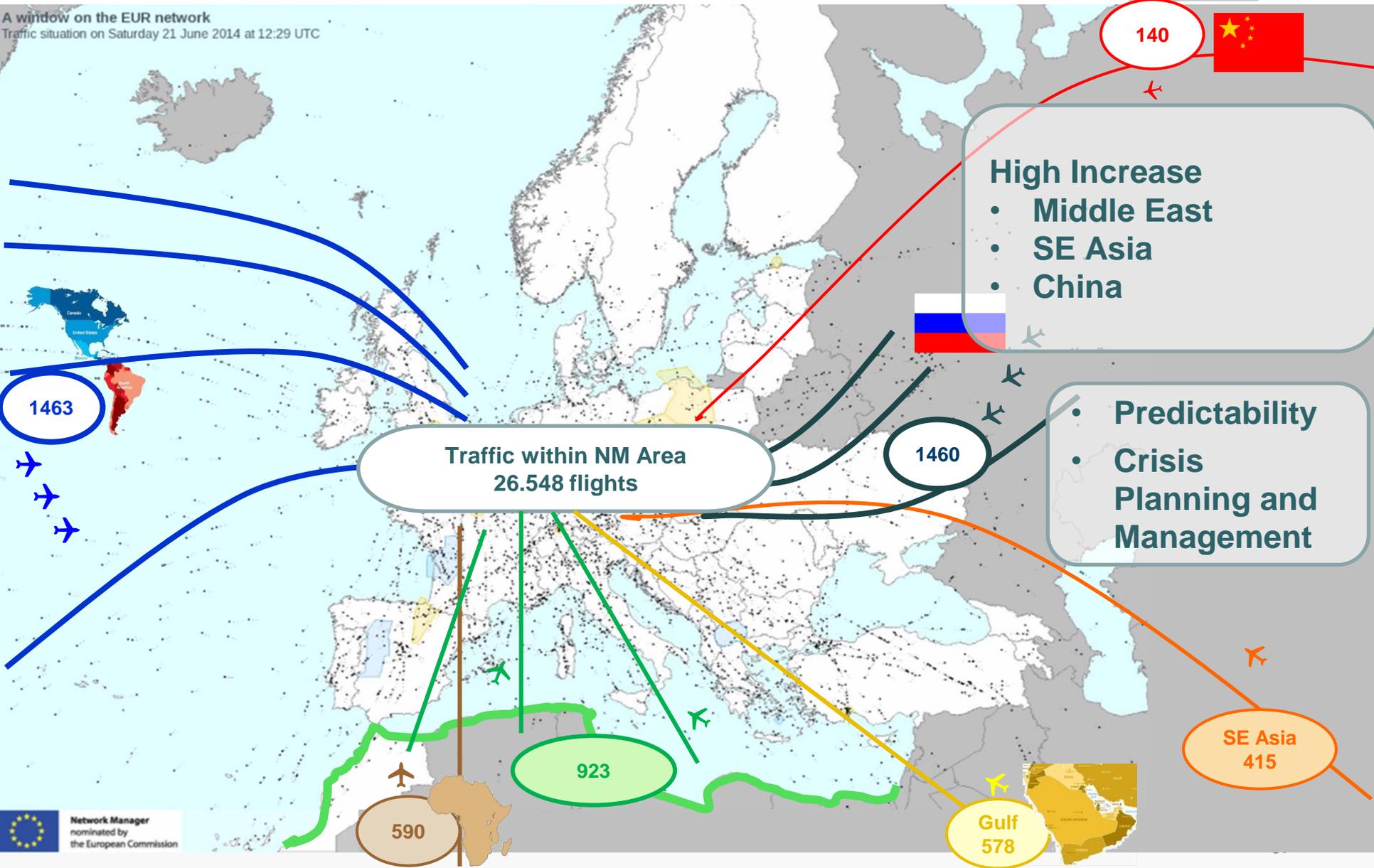
**Network Manager**  
nominated by  
the European Commission



# Addressing capacity at Inter-Regional Level

# 2014 – Daily NM Flights

A window on the EUR network  
Traffic situation on Saturday 21 June 2014 at 12:29 UTC



# Predictability

## Local, Regional and Global Interoperability and Data Sharing



*Surveillance and updates of flight data – Radar, ADSB, ACARS....*



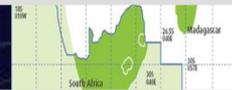
*Local, Regional and inter-regional ATFM measures*



*Traffic Demand: Schedules and Flight Plans*



*Information: capacities, special events, meteo, disruptions*



*Network Infrastructure: airports, airspace structures, FIR, ACC, sectors*





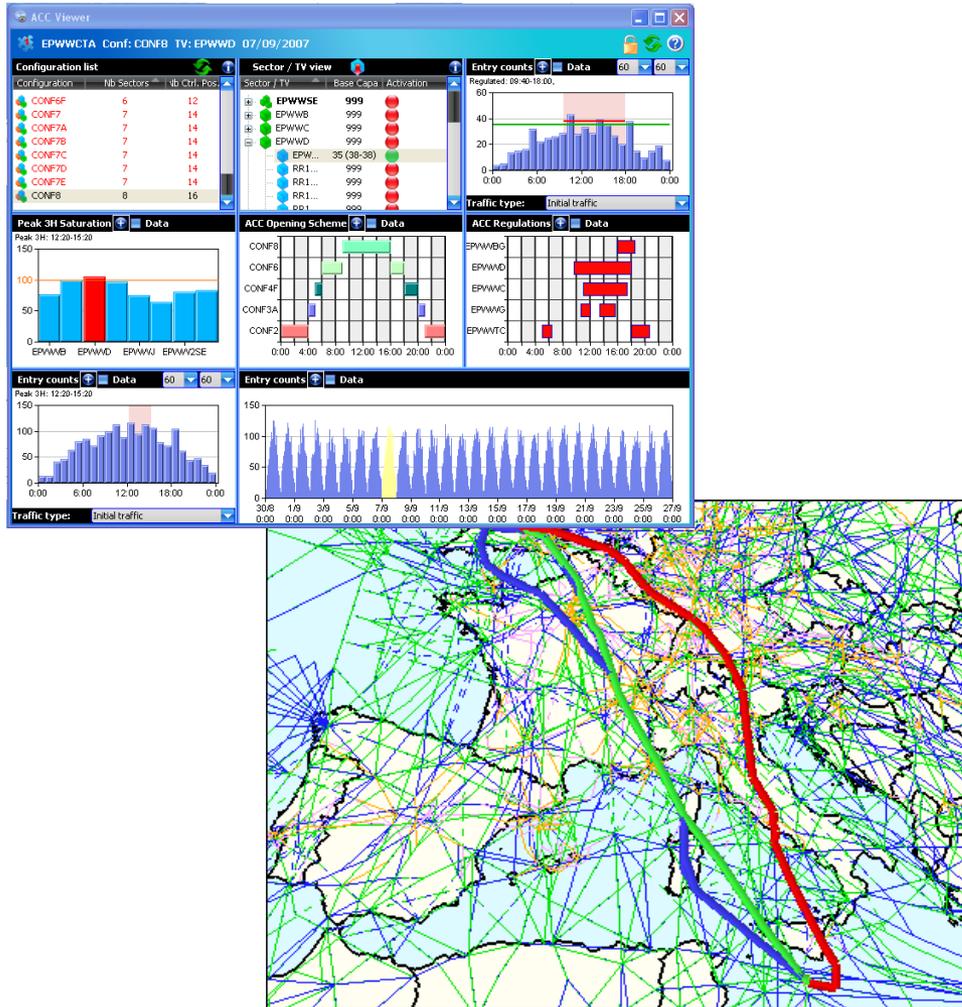
**Network Manager**  
nominated by  
the European Commission



# Integrated Planning Toolset

# NEST: Network Strategic Tool

## Integrated & interactive support-airspace design & network capacity



- It features:
  - airspace structure design and development,
  - capacity planning and post operations analysis
  - strategic traffic flow organization
  - scenario preparation for fast and real-time simulations
  - ad-hoc studies at the local and network level.

# NEST Input Data

Default datasets for NEST: consolidated pan-European airspace and route network, traffic demand and distribution as well as STATFOR.

All this data can be downloaded from the **Demand Data Repository (DDR)** web site.



## Automated Data Preparation Process

## Organising the airspace

Airspace Design

Airspace Management  
ASM/ATM/ATFCM  
procedures

Capacity  
Enhancement

**Airspace & Capacity Modelling**

**Network Strategic Tool  
(NEST = SAAM-NEVAC tool)**

**Demand Data Repository (DDR)**

**Fast-Time Simulation: CAPAN Methodology  
Real Time Simulation: Airspace /ATM Procedures**