

# ESTABLISHMENT OF RUNWAY SAFETY TEAM

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## Outline

- Goals and general description of the RST Program
- RST administrative processes
- RST organizational structure
- RST technical processes
- General runway safety team set-up and checklist

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## RST Program

- Improve Runway Safety outcomes at the airport.
- Promote a collaborative approach to managing risks by
  - exchanging information and
  - developing best practices
- Constitute a body of Runway Safety individuals with operational experience across all relevant aviation disciplines.
- Identify optimal overall risk management approaches while avoiding unintended consequences.

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## Goals and general description of RST

- Assess operational risks specific to the airport.
- Propose mitigations to prevent runway events (incursions, excursions and others).
- Measure and monitor the effectiveness of the mitigations.

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## Goals and general description of RST

- Educate and Promote - Raise awareness of the operational risks among all stakeholders
- Contributes to the safety management systems of participating service providers.
- Can also contribute to safer delivery of support services for organizations not required to have an SMS.

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## Goals and general description of RST: RST program coverage

- Abnormal Runway Contact
- Bird strike
- Ground Collision
- Ground Handling
- Runway Excursion
- Runway Incursion
- Loss of Control on Ground
- Collision with obstacle(s)
- Undershoot / Overshoot, Aerodrome

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## The Administrative Process: TOR/MOU

The TOR should include the following:

- Objectives, scope of oversight, and expected frequency of RST meetings;
- Membership selection processes;
- Roles and responsibilities of individual RST members;
- Processes governing and protecting the sharing of safety data, safety reports, and safety information from the participating organizations;

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## The Administrative Process: TOR/MOU

**TOR/MOU: The TOR should include the following:**

- Processes and formal agreements governing the protection of the sources of information shared;
- within the RST (protection from inappropriate use and protection against disclosure);
- Consultation, decision-making and conflict resolution processes;
- Documentation and reporting requirements.



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**Continuous Improvement Process:** All team members will constantly monitor the RST program for areas in need of improvement and/or failure to achieve the standards set forth in the TOR.

Additionally, the chairperson will schedule the following activities:

## a) Internal audits

- At least once every six months to discuss each item on the checklist.
- Their responses will be recorded and maintained as part of the safety library for at least two years.

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## Continuous Improvement Process:

### b) External audits

- Once per year, the RST documentation should be audited and at least one meeting observed by a member of the regulatory authority or a contracted third-party.
- The results of this appraisal will be recorded and maintained as part of the safety library for a period acceptable to the local authority.

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## **RST Chairperson:** Roles and Responsibilities

- Irrespective of the final RST set up, the team will require the designation of leadership and administration.
- These tasks maybe be carried out by one or more members of the RST; e.g. one Chairperson and one Rapporteur.

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## **RST Chairperson:** Roles and Responsibilities

- The Chairperson serves as the coordinator and spokesperson for the team.
- Chairing can be organized on a rotational basis amongst all RST members.

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## **RST Chairperson: Roles and Responsibilities**

The roles and responsibilities of the Chairperson may also include:

### **a) Meeting planning**

- The Chairperson schedules the meetings and arranges the venue.
- He or she gathers input from the members in the weeks prior to the meeting and distributes an agenda one week prior to the meeting date.

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## **RST Chairperson:** Roles and Responsibilities

### **b) Meeting facilitation**

- The Chairperson ensures the meetings are conducted in a collaborative manner and in accordance with the TOR processes.
- He or she constantly strives to enhance the program by regularly engaging in continuous improvement activities

### **c) Maintaining the safety library**

- The Chairperson ensures the actions of the RST are properly documented and maintained in the RST safety library.

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## **RST Chairperson: Roles and Responsibilities**

### **d) Coordinating with external agencies**

- The Chairperson serves as the point of contact with external agencies and ensures all RST activities are properly communicated to applicable agencies/organizations

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## **RST Members:** Roles and Responsibilities

### **a) Meeting Planning**

- Submit items for discussion at the next scheduled meeting as soon as possible, but not later than the date requested by the Chairperson.
- Each member presenting during the meeting should prepare briefing material and invite subject matter experts as necessary to provide the other members with a clear understanding of the issue they wish to discuss.



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## **RST Members:** Roles and Responsibilities

### **a) Meeting Planning (continued)**

- The members should tour the airport just prior to the meeting to familiarize themselves with the current situation and identify potential safety hazards.

*Note.— A tour of the airport during different times of the day and varying environmental conditions should be considered to allow identification of hazards specific to certain light and adverse weather conditions.*

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## **RST Members:** Roles and Responsibilities

### **b) Meeting Participation**

- RST members will openly share information and strive to achieve consensus during decision-making activities.
- They will constantly strive to enhance the program by engaging in continuous improvement activities

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## **RST Members:** Roles and Responsibilities

### **c) Contributing to the Safety Library**

- RST members should contribute safety data & analysis, reports, and information from the safety management systems or other safety relevant sources of their participating organizations to the RST.

### **d) Coordinating with participating organizations**

- RST members will communicate the findings and decisions of the RST within their respective organizations and ensure the recommendations are properly addressed.

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## **Regulator:** Roles and Responsibilities

### **a) Standardization**

- Establish and improve requirements for specific operating procedures related to runway safety (e.g. signage, markings, communications and low visibility procedures).
- Ensure that the authorization of ANSPs, certification of air operators and airports is in compliance with national regulations and ICAO Standards.

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## **Regulator:** Roles and Responsibilities

### **a) Standardization (continued)**

- Establish training and checking requirements for pilots, air traffic controllers and airport personnel.
- Ensure necessary standardization of operating procedures for military operations at joint-use airports

### **b) RST Support**

Participate in RST meetings to provide information on regulatory matters, as necessary.

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## **Regulator:** Roles and Responsibilities

### **b) RST Support (Continued)**

- Facilitate the exchange of safety information from the CAA or other relevant agencies that could be of use to the RST.
- Intervene, where appropriate, to coordinate with other governmental agencies or external stakeholders to resolve issues that affect runway safety (noise abatement rules, obstructions on the approach path).
- Coordinate RST “buddy systems” that support the establishment and mentoring of newly created RSTs

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## **Regulator:** Roles and Responsibilities

### **c) Runway Safety Promotion**

- Identify and raise awareness of contributory and causal factors for runway safety issues that could be used as safety performance indicators.
- Ensure that lessons learned are disseminated widely to increase understanding of causal and contributory factors and effectively implement runway excursion and incursion prevention measures.

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## **Regulator:** Roles and Responsibilities

### c) Runway Safety Promotion (Continued)

- Promote the use of incident reporting systems
- Refer any relevant reports submitted through a national incident reporting system to the respective RSTs
- Provide timely feedback to operational personnel on information gleaned through analysis of incident reports and any related mitigations



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## **Regulator:** Roles and Responsibilities

### **c) Resourcing**

- Educate staff on the regulator's role to support RSTs.
- Available adequate staff to promote runway safety efforts and provide appropriate oversight of air operators, airport operators and ANSPs.
- Monitor where RSTs are established and allocate resources appropriately
- Provide CAA staff with adequate analysis tools to leverage the benefits of RST activities and other sources of safety information