

**GROUP TWO PRESENTATION ON
INITIATIVES TO OVERCOME CIVIL
MILITARY CHALLENGES**

Overcoming Civil Military Challenges

Initiatives to improve cooperation regarding change management

- Establishing committees at different levels (ministerial level, tactical level and at operational level)
- Review meetings to be conducted periodically
- Civil - Military cooperation to be included as an agenda for the existing Security committee established under annex 17

Overcoming Civil Military Challenges

Change management (Cont...)

- Conducting awareness training & symposiums to stakeholders, such as Military, A/C operators and ANSPs etc., to facilitate change of mindset.
- As a long term plan, incorporate the military personnel in the joint recruitments, and trainings (i.e., Uganda and S.A case study).
- The meeting agenda Envisaged benefits of the C/M meeting should be clear and prepared well in advance to enhance focus.

Overcoming Civil Military Challenges

Initiatives to improve cooperation regarding different Organization structures

- Understanding the org. structure of all parties or agencies (i.e. who has the power to do what)

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Initiatives to improve cooperation regarding lack of clear guidance material

- ICAO to share with States relevant documentation that are in place to enhance cooperation, i.e., Eurocontrol and ATNS.
- Conduct workshops facilitated by regional bodies as platforms of sharing experiences among States that have successfully implemented the cooperation.

Overcoming Civil Military Challenges

Initiatives to improve cooperation regarding Signing of MoU

- Commence at higher levels (Case study S.A)
- Engage the general aviation and Airlines in the Civil Military committees and activities.

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Initiatives to improve cooperation regarding legal framework

- Review primary laws and relevant regulations to include civil – military cooperation.
- Incorporate legal personnel in the C/M committees (Kenya as a case study)

Overcoming Civil Military Challenges

Initiatives to improve cooperation regarding managing military undercover operations

- Civil and Military to work together at a common ATS units in order to improve coordination. (Zambia, Kenya, Uganda, Tanzania etc.)
- Position liaison officers in different units to improve coordination e.g. Briefing office, ATS Units, RCC, etc.)

Overcoming Civil Military Challenges

Initiatives to improve cooperation regarding higher level usage of airspace (mixed usage)

- Discussions with military regarding balance between the key ICAO Strategic objectives such as security, safety, capacity & efficiency, environmental protection and cost-effectiveness.
- Share with Military about cost-benefit analysis on the sharing area above prohibited area.
- Reducing the size of the prohibited laterally and vertically by creating corridors when the airspace is not active.

Overcoming Civil Military Challenges

Initiatives to improve cooperation regarding transfer of military personnel making continuity of discussions difficult

- Increasing the number of officers in the committees representations to ensure continuity in case of transfers and re-deployments etc.

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Initiatives to improve cooperation regarding bureaucracy in approval

- Engage senior persons (decision making e.g. Commanding Officers) in committees.

Overcoming Civil Military Challenges

Other initiatives

- Sharing of infrastructure like surveillance, systems and AIS facilities.

CLARIFICATIONS