



AFI RSOO: Creating added value to Member States

RSOO Study Follow-up – Validation Workshop 28-30 April 2025, Kampala, Uganda







Content

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- The need for trust and positive dynamic
- ► Identify initial added-value activities for the RSOO
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- Roadmap for Safety Oversight Strengthening







RSOO/CAA common challenge







RSOO/CAA challenge

- > Share responsibilities in a positive and efficient way
 - Clear cooperative scheme in safety oversight
 - Act as partners to improve global level of Safety in the RSOO and State scope
 - Clarify scopes of CAA and RSOO to avoid duplication
 - RSOO to coordinate support to Member States: a one-stop shop for assistance request
- > Natural tension on common scarce resources
 - Competent staff
 - Budget
- Offer coordinated and effective support from RSOO level to State level
 - Reinforcing collective capacity in the region to tackle aviation safety challenges and answer adequately to ICAO requirements
- Cooperation based on durable principles and not only circumstances
 - Avoid the « Kleenex » effect
- > Review the collaboration on regular basis in a continuous improvement ambition







The natural tension on resources

- On competent personnel
 - Competent safety oversight personnel are scarce in the AFI region
 - CAA or RSOO inspectors may be absorbed by the industry
 - CAA inspectors may also move to RSOO
 - Enforcing the RSOO should not result in weakening the Member State CAAs

Budget

In case of a limited State budget dedicated to civil aviation, the dilemma for the State is the following:

- Increase the budget of the CAA for its own development
- Contribute to the RSOO
- ➤ Benefits to Member State resulting from investing in the RSOO development should be highlighted to justify these investments and share of resources







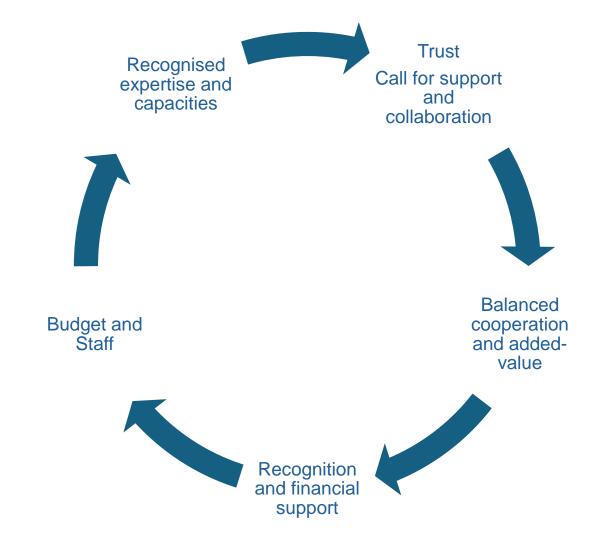
The need for trust and positive dynamic







The condition for an AFI RSOO consolidated mechanism









Create a positive dynamic with a progressive implementation of delegated services

- ➤ Initiate beneficiary activities to Member States
 - RSOOs will need some time to reach full capacity
 - Develop and assume responsibilities that really lighten the workload of Member States
 - Gain progressively autonomy in the capacity to provide expert services to Member States
- Define common priorities among RSOO Member States for the RSOO to act on
- Consider the overall interest of the Regional grouping in the management of regional capacities in safety oversight and safety management
- Build progressively the framework to allow delegating oversight services to the RSOO
- ➤ Avoid too much financial pressure on Member States







Identify initial added-value activities for the RSOO

Create benefit and support CAAs of Member States







Define Priorities

- ➤ Establish a Common or Harmonised Regulatory framework
 - This is the basis of the capacity to cope at a practical level in terms of aviation safety
 - This is necessary to address in common ICAO compliance and develop adequate services
 - This is necessary to develop a training plan adapted to the region going further than general sensitization on ICAO and international standards
 - It should address the specific challenges of the region or the subregion
- > Training and Competency management of inspectors
 - Establish a plan to reinforce Safety Oversight capacities regionally for RSOO and CAAs
 - Develop training towards the specific challenges and weaknesses of RSOO Member States
- Regional Safety Oversight coordination
- **>**







Identify Issues where RSOO could bring added-value at regional level

Support to ICAO duties

- Audit or ICVM preparation
- Coordinated response to ICAO State letters
- Assistance in OLF, SAAQ completion and EFOD completion
- Coordinated Participation in ICAO working groups
- Global and Regional plans support

Safety or aeronautical studies

- Increasing need to develop safety studies to benefit potential flexibility of the standard framework
- Very often difficult to address in complex situations
- Could be shared among all region

Cooperation with CAAs in practical safety oversight activities

- Joint audits and joint inspection missions
- Tools and methods
- Coordinated approach to Aviation industry







Identify regional delegated activities with common benefit to the entire subregion

Address in practice common regional challenges







Delegated regional activities

- > Prerequisite:
 - Activity and tasks delegation protocol with each Member State
 - RSOO's ability to provide services
- > Audits of Common or shared services
- > Aviation medicine
- License management
- Regional exams
- Safety monitoring
- Common validations
- > Flight Control
- Collection, analysis and sharing of safety data



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Global cooperation Scheme







Global Cooperation Scheme

Recognised expertise and capacities

Trust
Call for support
and collaboration

Balanced cooperation and added-value

Common or harmonised Regulatory framework

Cooperative SO Human Resource Strategy

Added-value RSOO activities

Support

Coordination

Regional Services

Delegation of Safety Oversight tasks

Regular RRAP

Assess ment





Roadmap for Safety Oversight strengthening







A possible Roadmap for RSOO supporting Safety Oversight strengthening

Consolidation Maturation Optimisation

RSOO activities Added-value Services and coordination of SO support Delegated Regional Activities Delegated of local SO activities

Regional SO Coordination



On-Demand Support to States or under Delegation





Thank you for your attention

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