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RSOO Feasibility Study Validation workshop
Setting the seen

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Presentation Overview

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2nd RSOO Global Forum

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RSOO Study – September 2021

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Background and Context

Ministerial Declaration

African Ministers responsible for Civil Aviation met in Ezulwini, Kingdom of Eswatini on 24 March April 2017, on the occasion of the Regional Safety Oversight Organizations (RSOOs) Forum for Aviation Safety in Africa organized by the European Aviation Safety Agency (EASA) and Swaziland in collaboration with the International Civil Aviation Organization.

Key Decision

- Develop a Strategic Plan to Support and Strengthen RSOOs in the AFI Region and an action Plan to implement this declaration
- ICAO, through the AFI Plan and in collaboration with the African Civil Aviation Commission (AFCAC) and partners, to coordinate the funding and implementation of the Strategic Plan.

Background and Context (ctd.)

AFI Plan SC Decision

SC19/Dec 10 (23 May 2017):

- **Approval:** Terms of Reference for developing and implementing a Strategic Plan to support and strengthen Regional Safety Oversight Organizations (RSOOs) in the AFI region.
- **Action:** AFI Plan Secretariat to coordinate the implementation of the strategy study and report progress at the SC/20 meeting.

SC25/Dec 12 (17-18 May 2022):

- **Collaboration:** ICAO, AUC, AFCAC, EASA, and other key partners to organize a Regional Forum to follow up on the Ezulwini Declaration (March 2017) for a common understanding and synergy on the AFI RSOOs Strategic Plan.
- **Presentation:** Reviewed AFI RSOOs study recommendations, Strategic Plan, and Implementation Roadmap to be presented to African Ministers responsible for Civil Aviation.

SC26/Dec 08 (24 August 2023):

- **Meeting:** ICAO, EU-EASA, and other key partners to organize a follow-up meeting on the Ezulwini Declaration to establish continental understanding and synergy on the AFI RSOOs Strategy.
- **Feasibility Study:** ICAO and EU-EASA to conduct a feasibility study on funding mechanisms and optimization of RSOOs.

Background and Context (ctd.)

The 40th ICAO Assembly (October, 2019)

- Urges Member States to develop and further strengthen regional and subregional cooperation in order to promote the highest degree of aviation safety.
- Encourages Member States to foster the creation of regional or subregional partnerships to collaborate in the development of solutions to common problems to build State safety oversight capability, and to participate in, or provide tangible support for, the strengthening and furtherance of subregional and regional aviation safety and safety oversight bodies, including RSOOs.

RSOO Study Sep. 2021 - Objectives

- Identify the actions needed to ensure effective and sustainable implementation and operation of RSOOs in the AFI Region and consolidate these actions into a Strategic Plan. With regard to the strengthening of RSOOs, the study considered the following criteria:
 - ✓ Efficiency
 - ✓ Effectiveness
 - ✓ Sustainability
 - ✓ Relevance

- The Study to develop a Strategic Plan for AFI RSOOs will include:
 - ✓ A SWOT analysis of the existing RSOO arrangement and safety oversight in the AFI Region;
 - ✓ A review/survey of operationalization of existing RSOOs in the AFI Region;
 - ✓ A review of mechanisms/options for the sustainable funding of RSOOs;
 - ✓ An analysis of current setup mechanisms aimed at streamlining the number and size of RSOOs; and
 - ✓ A review of issues related to the autonomy/independence of RSOOs within the AFI Region,

A Strategic Plan for AFI RSOOs and a roadmap for its implementation.

- The study identified lack of adequate funding, insufficient qualified staff, low commitment of States, limited services and non-delegation as the most pressing challenges facing AFI RSOOs.
- Strengthening AFI RSOOs for greater effectiveness, impact, efficiency and sustainability requires a number of measures and actions. These relate to:
 - ✓ legal and institutional frameworks;
 - ✓ flexible and durable funding arrangements;
 - ✓ streamlining and ensuring the absence of conflicting functions due to multiple memberships;
 - ✓ effective sharing and complementarity of human resource capacities; and
 - ✓ strong cooperation and collaboration
 - ✓ robust contingency plans to mitigate emerging threats and ensure resilience.

Strengthen the establishment and operation of AFI RSOOs based on the following criteria.

- ☑ **Efficiency** in the use of human and financial resources and avoiding duplication and wastage through overlapping memberships Review of sustainable funding options;
- ☑ **Effectiveness** in contributing to improving the EI levels of member States based on the competences and strengths of the mandates of RSOOs and commitment of states;
- ☑ **Sustainability** and long-term viability as a result of adequate and stable funding, competent human capacity and ability to deal with emerging issues; and
- ☑ **Relevance** in terms of responsiveness and strategic orientation towards the needs and expectations of member States.

OBJECTIVE 1: Establish an adequate and sustainable RSOO funding mechanism on a regional or individual state basis.

OBJECTIVE 2: Build competence and capacity of RSOOs in line with their mandates, functions and activities based on shared human resources and complementarity on regional basis.

OBJECTIVE 3: States individually delegate through MOUs and in accordance with their own needs, and competences and mandates of the RSOOs, the required functions and activities.

OBJECTIVE 4: Increase the operational effectiveness and impact of RSOOs on the safety oversight standards of states.

OBJECTIVE 5: Harmonize safety oversight regulatory material on RSOO and region wide basis.

OBJECTIVE 6: Promote reconfiguration and optimization of the number and size of RSOOs to minimize overlapping memberships, duplication of functions, and wastage, and improve efficiency.

OBJECTIVE 7: Establish strong cooperation and collaboration amongst different parties and partners, Coordination with other safety oversight programmes and projects in the AFI Region.

- With regards to **funding mechanisms and optimization of the number and size** of RSOOs and RAIOS, ICAO AFI Plan in collaboration with stakeholders and partners, review and update the AFI RSOOs/RAIOS Strategic Plan and Roadmap.
- ICAO AFI Plan, in collaboration with stakeholders and partners, conduct an in-depth feasibility analysis, taking into account the pros and cons of the different options of the AFI RSOO/RAIO Strategic Plan with the objective of facilitating its final adoption by decision-makers.
- ICAO, in collaboration with AFCAC and AUC, present the revised, and validated Strategic Plan and Roadmap, together with the in-depth feasibility analysis for the consideration and approval of the African Ministers responsible as a follow-up to the Ezulwini Ministerial Declaration of March 2017.

RSOO study Strategy and Roadmap

- Final Strategic Plan and Roadmap for Strengthening AFI RSOOs
- Final Report - AFI Plan RSOO Study

<https://www.icao.int/safety/afiplan/Pages/Plan.aspx>



Thank You!