



# TWINNING EG- IT ECAAA-ENAC

# TWINNING

- An initiative of the European Commission To Support and Enhance the Safety Standards Capacities of the neighboring countries .
- It is a cooperation tool between a Public Administration Partner/Beneficiary Country and the equivalent institution in an EU Member State (MS);
- It aims at upgrading/modernising the institution in a Beneficiary Country through training, reorganisation as well as drafting of laws and regulations modeled after the EU *acquis*;

- **Twinning projects are financed by the European Commission.**
- **Some expenses not covered by EC .**
- **The Beneficiary partner contributes also to the project with human resources, office space, training / conference venues and interpretation.**

# Twinning projects are based on a number of Basic principles:

# Basic Principles

- ◆ The beneficiary country (BC) selects its Member State (MS) partner(s);
- ◆ The selected MS partner(s) undertake(s) to transfer the requested hands-on public sector expertise available in its home administration.
- ◆ Twinning projects must bring to the BC a concrete operational results

# Basic Principles

- ♦ At the end of the project a new or adapted system must function under the sole responsibility and ownership of the BC;
- ♦ Twinning is a joint project of a grant nature. It is not a one-way delivery of technical assistance from a MS to a BC. It is a joint process, in which each partner takes on responsibilities.
- ♦ The BC commits itself to undertaking and funding reforms, the MS to accompanying the process for the duration of the project;

# ENABLERS

**Twinning activities are ideally suited to projects with the following features**

# ENABLERS

**The goal is relatively clear**, i.e. the BC has a good understanding of the relevant part of the acquis or the relevant area of co-operation, and has selected the type of system it intends to adopt;

**Sufficient political will exists** in the BC to create the best possible conditions for drafting and adoption of the relevant legislation;

**Sufficient BC commitment exists** to ensure that the required resources (financial, staff) are mobilised in a Twinning project .

# Twining Project purposes :

- To reform the regulatory framework governing ECAA policies and procedures in an attempt to cope with ICAO, EASA requirements and compulsory regulations;
- To increase the Egyptian Civil Aviation Safety standards through full implementation of SSP
- To update and implement a technical training modules that respond to desired reforms;
- To modernise ECAA web-portal so as to support the application of safety procedures through an effective reporting and communication system;
- To raise the institutional capacity of ECAA in areas related to Policy and Procedures Manuals (PPM), bylaws and guidance materials, inspectors handbook in light of EU best practices.

# 1. UNDERSTANDING ON CONTRACT

## STRUCTURE OF THE CONTRACT

- 1 overall objective
- 1 project purpose
- 20 mandatory results composed of 5 components and **14 activities**:

**A. legal** (5 activities)

**B. organisational** (6 activities)

**C. training** (1 activity)

**D. ICT** (1 activity)

# 1. UNDERSTANDING ON CONTRACT

## ACTIVITIES Component A *"legal reform"*

Intervention logic	Benchmarks
<p>AA1. Preparing:</p> <ul style="list-style-type: none"><li>➤ a baseline study to identify regulatory gaps between ECAA and EU Acquis and</li></ul>	<p>Quantity:</p> <ul style="list-style-type: none"><li>- <i>1 Regulation Gap Analysis Document</i></li><li>- <i>1 Regulation Gap Action Plan</i></li></ul>

# 1. UNDERSTANDING ON CONTRACT

Intervention logic	Benchmarks
<p>AA2. Draw up a working agreement between ECAA and EASA in order to establish cooperation between them.</p>	<p>Quantity: <b>1 Draft ECAA-EASA Working Agreement.</b></p>

# 1. UNDERSTANDING ON CONTRACT

Intervention logic	Benchmarks
<p>AA3. Providing support for amending or drafting new primary legislation that creates a clear legal basis for ECAA to act as single authority, financially and functionally independent.</p>	<p>Quantity: <b>1 Draft Legislation establishing ECAA as "single Authority"</b>.</p>

# 1. UNDERSTANDING ON CONTRACT

Intervention logic	Benchmarks
<b>AA4. Advocating the new legislation and regulations in Safety and Security with other rule making bodies.</b>	<b>Quantity:</b> <i>Meetings, Workshops, Documents, Communications, etc., as necessary.</i>

# 1. UNDERSTANDING ON CONTRACT

Intervention logic	Benchmarks
<p><b>AA5. Providing support to draft:</b></p> <ul style="list-style-type: none"> <li>- a new regulation to be approved by Ministry of Civil Aviation for Economic regulation covering the charging rights of regulatory and oversight activities performed by the ECAA (e.g. certification of civil aviation service providers, licensing, route charging, passenger taxes, designation of security entities, safety committee board), and</li> <li>- a new regulation on tariffs and fees or amending the current regulation.</li> </ul>	<p><b>Quantity:</b></p> <ul style="list-style-type: none"> <li>- <i>1 Draft Fees Regulation</i></li> <li>- <i>1 Draft Economic Regulation</i></li> </ul>

# 1. UNDERSTANDING ON CONTRACT

## ACTIVITIES Component B "Org Reform"

Intervention logic	Benchmarks
<p><b>AB1.</b> To establish the Egyptian SSP in compliance with ICAO compatible elements to support a realistic implementation of SMS by the Service Providers and to establish ALoSP as per Egyptian requirements:</p> <ul style="list-style-type: none"> <li>➤ seeking coordination with other institutions in the Egyptian aviation sector in order to coordinate the implementation of the SSP,</li> <li>➤ supporting the full implementing of the SSP and creating relationship between SSP and Egyptian state safety oversight function</li> <li>➤ organising awareness raising workshops with the civil aviation providers to disseminate best practices in relation to SSP and SMS.</li> </ul>	<p><b>Quantity:</b></p> <ul style="list-style-type: none"> <li>➤ <i>1 Draft SSP</i></li> <li>➤ <i>Meetings, Workshops, Documents, Communications, etc., with institutions, as necessary</i></li> <li>➤ <i>set up of 1 National SSP Committee</i></li> <li>➤ <i>1 Action Plan covering all oversight functions</i></li> <li>➤ <i>Meetings, Workshops, etc., with aviation providers, as necessary.</i></li> </ul>

# 1. UNDERSTANDING ON CONTRACT

Intervention logic	Benchmarks
<p><b>AB2. To support:</b></p> <ul style="list-style-type: none"><li>- the preparation of organisational restructuring plan as a single authority, in consultation with relevant stakeholders in the aviation sector, in line with EU best practices and supporting ECAA in implementing the plan,</li><li>- the alignment of ECAA organization based on revised job descriptions and responsibilities with performance benchmarks.</li></ul>	<p><b>Quantity:</b></p> <ul style="list-style-type: none"><li>- <i>1 Organisation Restructuring Plan</i></li><li>- <i>1 Job Description Document</i></li></ul>

# 1. UNDERSTANDING ON CONTRACT

Intervention logic	Benchmarks
AB3. To support the creation and development of National Security regulations.	Quantity: <b>1 <i>Draft Security Regulation.</i></b>

# 1. UNDERSTANDING ON CONTRACT

Intervention logic	Benchmarks
<p><b>AB4. To support:</b></p> <ul style="list-style-type: none"> <li>- the preparation of a quality policy document and a five-year strategic plan to guide current ECAA operations and development for the future implementation of Total Quality Management (TQM)</li> <li>- the enhancement of the Safety and Quality Assurance department in ECAA for auditing purposes.</li> </ul>	<p><b>Quantity:</b></p> <ul style="list-style-type: none"> <li>- <i>1 Quality Policy Document</i></li> <li>- <i>1 5-Y Strategic Plan</i></li> <li>- <i>1 QMS Manual</i></li> </ul>

# 1. UNDERSTANDING ON CONTRACT

Intervention logic	Benchmarks
<p><b>AB5. Arranging four international study visits in order to learn from the European Union best practices.</b></p>	<p><b>Quantity:</b></p> <ul style="list-style-type: none"><li>- <i>1 programme for each Study Visit</i></li><li>- <i>4 Study Visits (each visit consists of 5 persons for 1 week in ENAC or other stakeholders facilities)</i></li></ul>

# 1. UNDERSTANDING ON CONTRACT

Intervention logic	Benchmarks
<p><b>AB6. To support the update of ECAA operational Standard Operating Procedure (SOP) manual in line with EU best practices.</b></p>	<p>Quantity: <b>1 <i>Draft SOP.</i></b></p>

# 1. UNDERSTANDING ON CONTRACT

## ACTIVITIES Component C "Training"

Intervention logic	Benchmarks
<p><b>AC1. Carrying out training-needs assessment to be in accordance with ICAO standards, EU Legislation and EASA best practices, supporting the ECAA in developing and implementing:</b></p> <ul style="list-style-type: none"> <li>➤ <b>a National Aviation Safety Training Programme</b></li> <li>➤ <b>a National Aviation Security Training Programme</b></li> <li>➤ <b>a National Training Programme focusing on the alignment of oversight inspector skill level in all ECAA Central Administration areas</b></li> </ul>	<p><b>Quantity:</b></p> <ul style="list-style-type: none"> <li>➤ <b>1 Training Needs Assessment Document</b></li> <li>➤ <b>1 SFT Training Programme Document</b></li> <li>➤ <b>1 SEC Training Programme Document</b></li> <li>➤ <b>1 Inspectors Training Programme Document</b></li> </ul>

# 1. UNDERSTANDING ON CONTRACT

## ACTIVITIES Component D "ICT"

Intervention logic	Benchmarks
<p>AD1. Preparing the specifications for the ECAA interactive web portal, necessary equipment, software licences, databases, and training requirement for the operation of the system.</p>	<p>Quantity: <i>ICT Specification Documents for</i></p> <ul style="list-style-type: none"><li>- <i>IWP</i></li><li>- <i>HW</i></li><li>- <i>SW licenses</i></li><li>- <i>DB</i></li><li>- <i>eMOR</i></li><li>- <i>TNG</i></li></ul>