



**Joint ACAO / IATA / ICAO
Airports and Air Navigation Charges Workshop**

ICAO Framework for Aviation Charges
An Airline Perspective

Airlines' Challenges Pertaining to User Charges in the Region

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2. The charge increases are not gradual and they happen as a spike
3. Negative impact on airlines financial performance

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6. Not done with the concerned audience
7. Done when it is too late and after investments are commenced

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1. There is no platform which regulates the user charges setting process
2. There is no dispute mechanism to allow raising concerns to the regulator

Messages to CAAs and Service providers

- The need for an effective economic regulation
- The need for collaborating decision making (CDM) prior to any investment
- Please engage us ahead of time so we can include charges revisions in the annual budget planning process.
- It is a cooperative approach and we all need to work together!

Thank You !

