



*International Civil Aviation Organization*

**Aviation Security and Facilitation Plan Development Group**

**Third Meeting (SECFAL PDG/3)**  
*(Kuwait, 8 – 10 May 2018)*

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**Agenda Item 4: Draft MID-RASFG Procedural Handbook**

**ORGANIZATIONAL STRUCTURE OF MID-RASFG**

*(Presented by the Secretariat)*

**SUMMARY**

This paper proposes a revised Organizational Structure for the MID-RASFG compared to what has been discussed/supported by the SECFAL PDG/2 meeting.

Action by the meeting is at paragraph 3.

**REFERENCES**

- MID-RASFG Procedural Handbook
- SECFAL PDG/2 Report

**1. INTRODUCTION**

1.1 The SECFAL PDG/2 meeting, Abu Dhabi, UAE, 3 - 4 May 2017, discussed the Organizational Structure of the MID-RASFG. In the SECFAL PDG/2 meeting, the proposal was to have two Sub-Groups under MID-RASFG: Aviation Security and Facilitation.

**2. DISCUSSION**

2.1 ICAO Strategic Objectives for the 2017- 2019 triennium is to have Aviation Security and Facilitation on the same footing. Separating Aviation Security from Facilitation could affect the coordination between both Groups, and most importantly would lead to duplication of efforts.

2.2 ICAO has recognized the fact that security and facilitation must act at a joint venture. The administration of security and facilitation programmes was merged, recognizing formally the importance of establishing a good balance between the need for effective aviation security and the need to facilitate air travel. In addition, due to the fact that security emphasized at Article 2.2 of Annex 9 – *Facilitation*, Annex 17 – *Security*, on security also stipulates the importance of its collateral concept at the recommended practice 2.2: "Each contracting State should whenever possible arrange for security controls and procedures to cause a minimum of interference with or delay to the activities of the civil aviation provided the effectiveness of these controls and procedures is not compromised" which corresponds to the obligation by States for proper control set forth within the Chicago Convention at its Article 13.

2.3 As the Aviation Security Related provisions of Annex 9 – *Facilitation* are limited in number, and some of the provisions serve Aviation Security too, it would be more efficient to address the AVSEC-related FAL issues in the same Group addressing AVSEC issues. A balance is required between applying security measures to mitigate identified threats, and on the other hand, the essential task of facilitating operations.

2.4 The Organizational Structure of MID-RASFG should be developed based on the nature of the tasks to be performed rather than based on the field. Learning also from the RASG-MID experience, it is proposed to start with a simple Structure. Therefore, it is proposed to have a Team responsible for AVSEC/FAL planning, including, data collection, Risk Assessment, identification of priorities, review and update of the MID SECFAL Plan, etc.; and another Team responsible for the AVSEC/FAL implementation, including, development, implementation and monitoring of mitigation measures (Security Implementation Plans).

2.5 Since the MID-RASFG will not be looking to all the technical issues in detail, it is proposed to have a Coordination Group, underneath, in order to act as an advisory body and execute a pivotal function as a coordinating and steering organ to the MID-RASFG, guide its work and ensure that SECFAL initiatives are accomplished in a timely, effective and efficient manner. The MID-RASFG Coordination Group (MID RCG) should also direct and coordinate the work of the MID-RASFG subsidiary bodies in the best manner, commensurate with the overall MID-RASFG work programme, with clearly defined tasks, deliverables and target dates.

2.6 The proposed Organizational Structure of MID-RASFG is at **Appendix A**.

### **3. ACTION BY THE MEETING**

3.1 The meeting is invited to:

- a) review and amend, as necessary, the revised Organizational Structure of MID-RASFG at **Appendix A**; and
- b) agree to propose the MID-RASFG Organizational Structure to the MID-RASFG/1 meeting for endorsement.

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APPENDIX A

MID-RASFG ORGANIZATIONAL STRUCTURE

