

SAFE SKIES.
SUSTAINABLE
FUTURE.



Setting the Scene

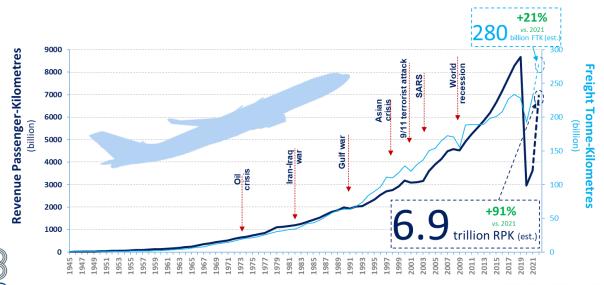
Sai Nayaran

Chief ICAO/ATB/ADA

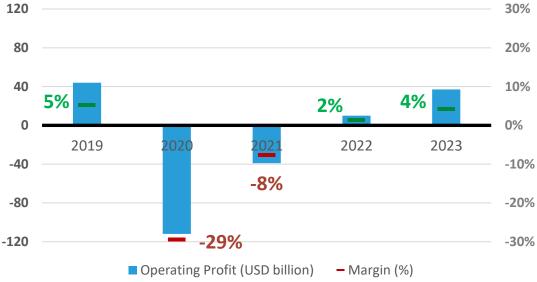


Overview of Recovery in 2023

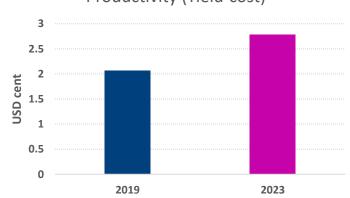
Period	ASK	RPK	FTK
2023 versus 2019 levels	94%	93%	97%



Operating Profit and margin

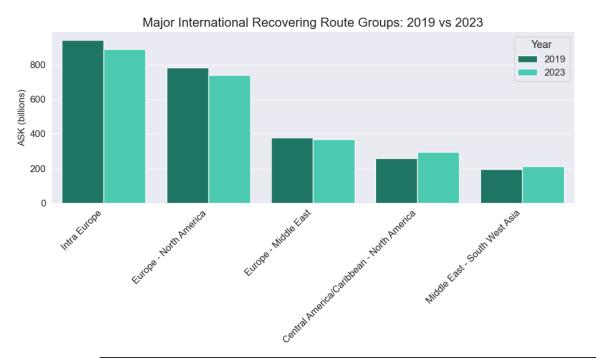


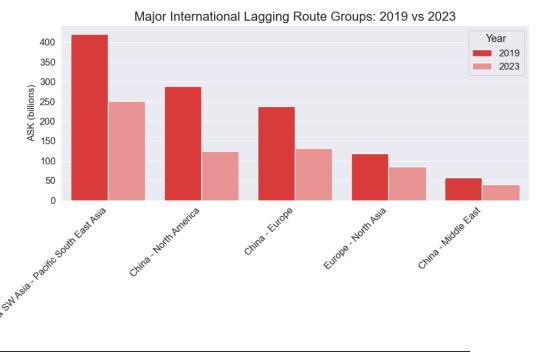
Productivity (Yield-cost)



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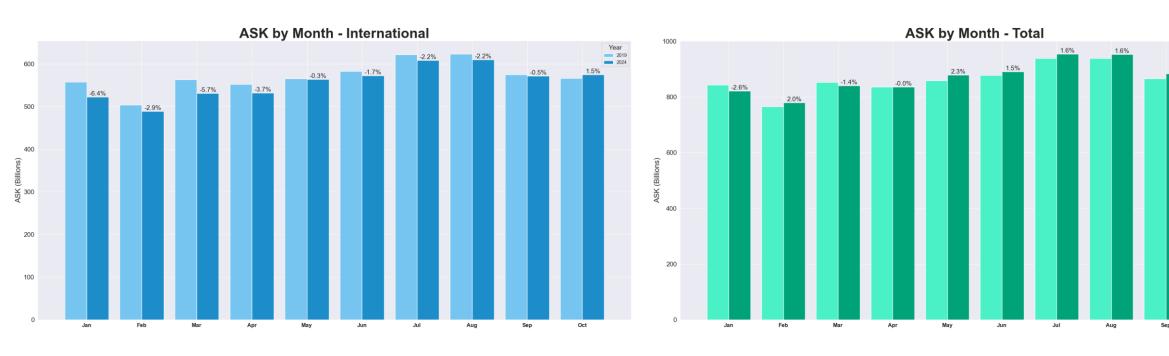
Recovery by Route Group 2023





	Number of Route Groups	Proportion of Traffic in 2019	December 2023 vs 2019 levels
Recovering* Route Groups	38	82%	103%
Lagging Route Groups	12	18%	76%

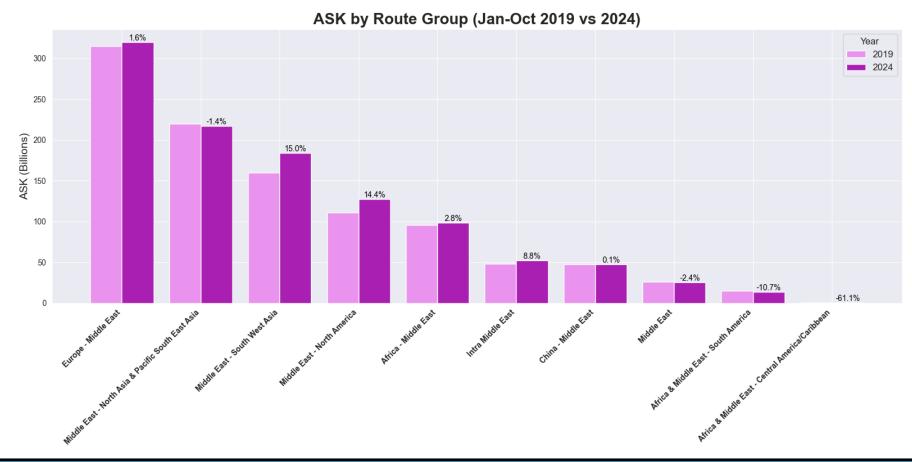
Global Recovery In 2024





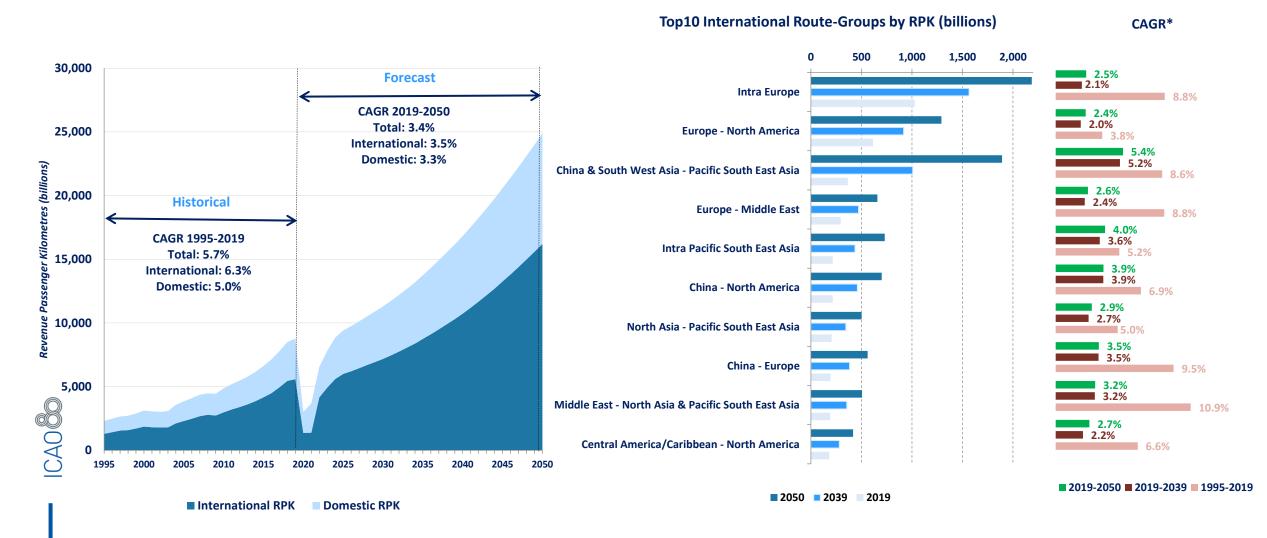
	International	Domestic	Total
Jan-Oct 2024 vs 2019	98%	108%	101%

Middle East Recovery In 2024

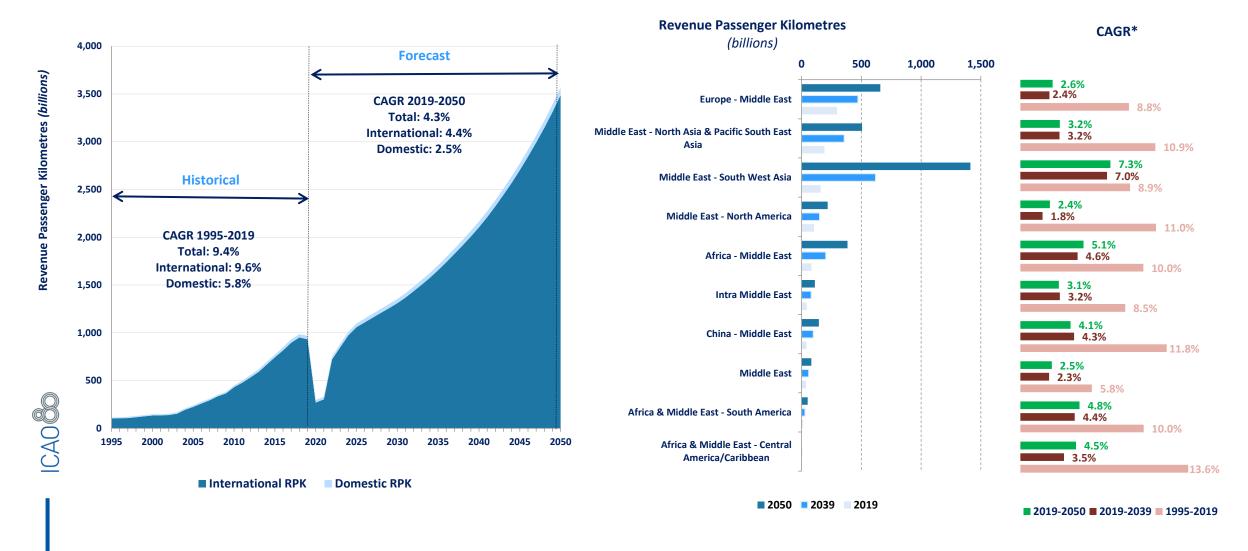


	International	Domestic	Total
Jan-Oct 2024 vs 2019	105%	98%	104%

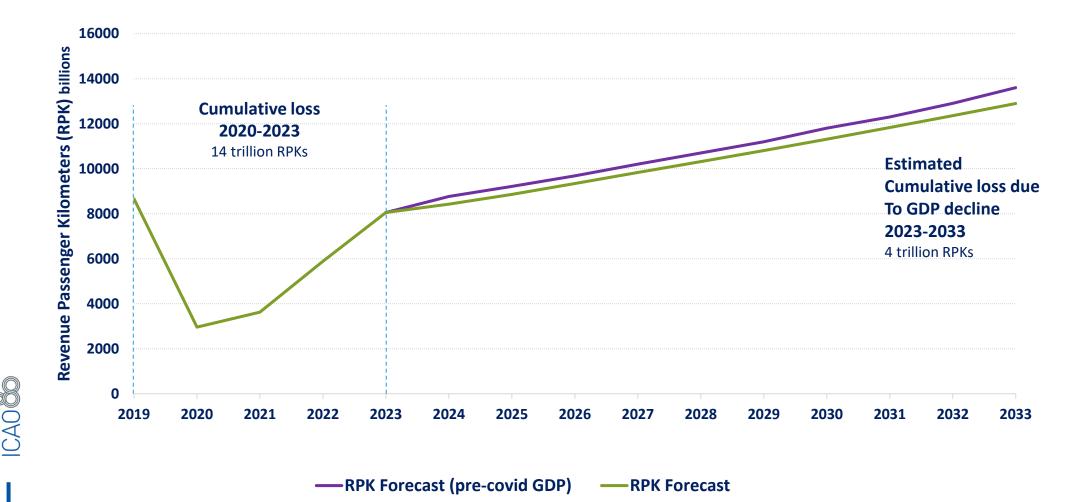
ICAO LTF Passenger Forecasts



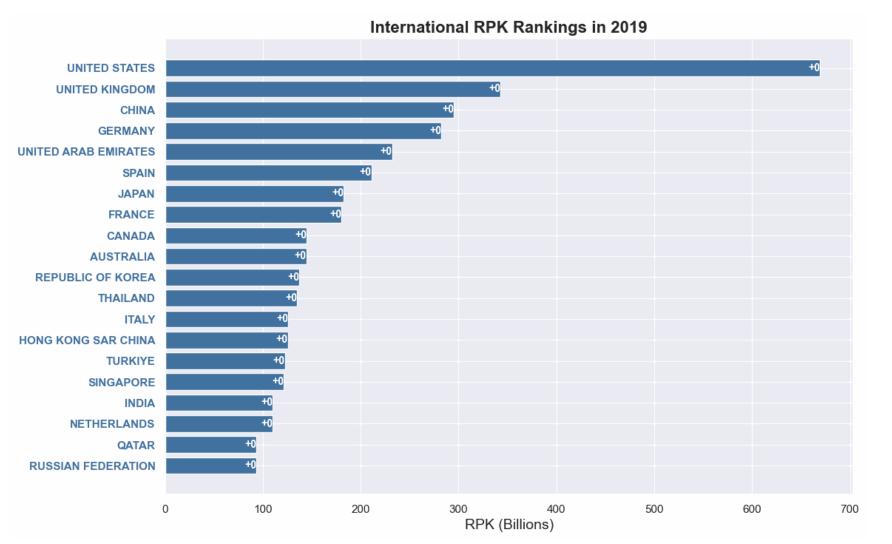
ICAO LTF Passenger Forecasts Middle East



GDP decline impact on Traffic



Country Forecasts (RPK, International)



Country	Rank 2043	Rank 2019
JNITED STATES	1	1
CHINA	2	3
NDIA	3	17
JNITED KINGDOM	4	2
JNITED ARAB EMIRATES	5	5
GERMANY	6	4
HAILAND	7	12
SPAIN	8	6
AUSTRALIA	9	10
SINGAPORE	10	16
RANCE	11	8
APAN	12	7
CANADA	13	9
URKIYE	14	15
/IETNAM	15	22
NDONESIA	16	26
REPUBLIC OF KOREA	17	11
HONG KONG SAR CHINA	18	14
QATAR	19	19
MALAYSIA	20	23

Global Passenger Traffic Growth (RPK, International)

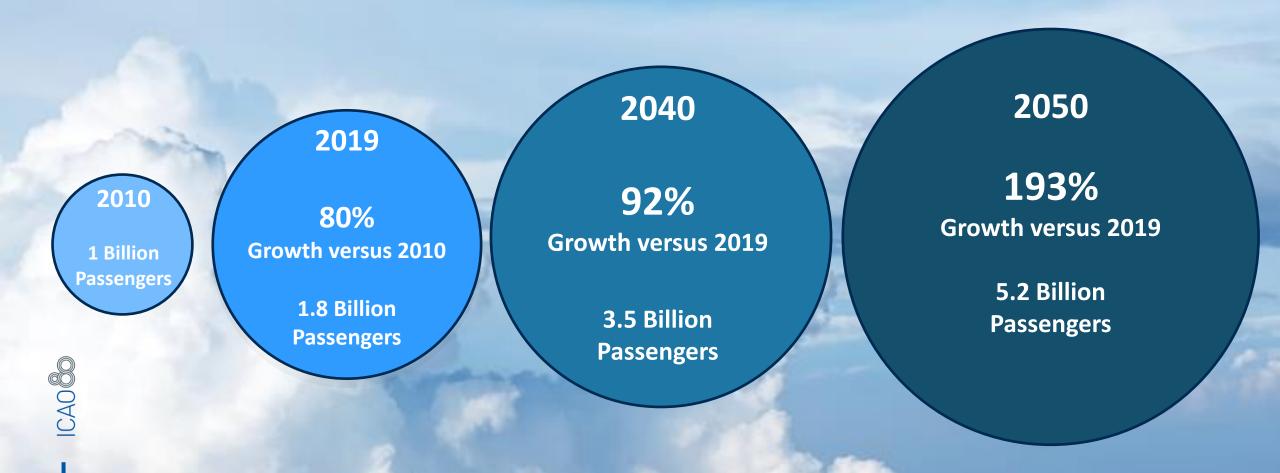




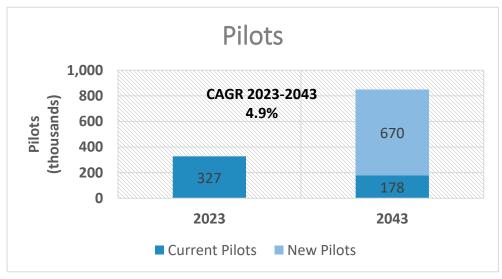
All countries are expected to see passenger's traffic growing

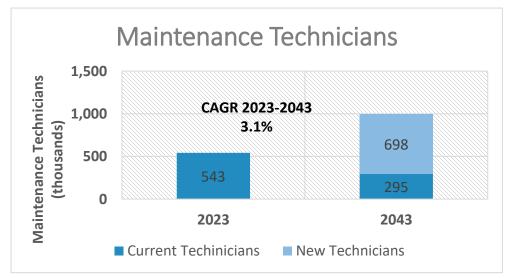


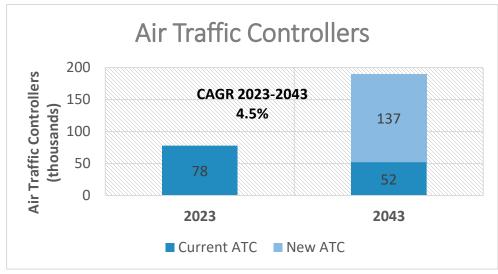
Global International Passenger Growth



Licensed Personnel and Cabin Crew requirements



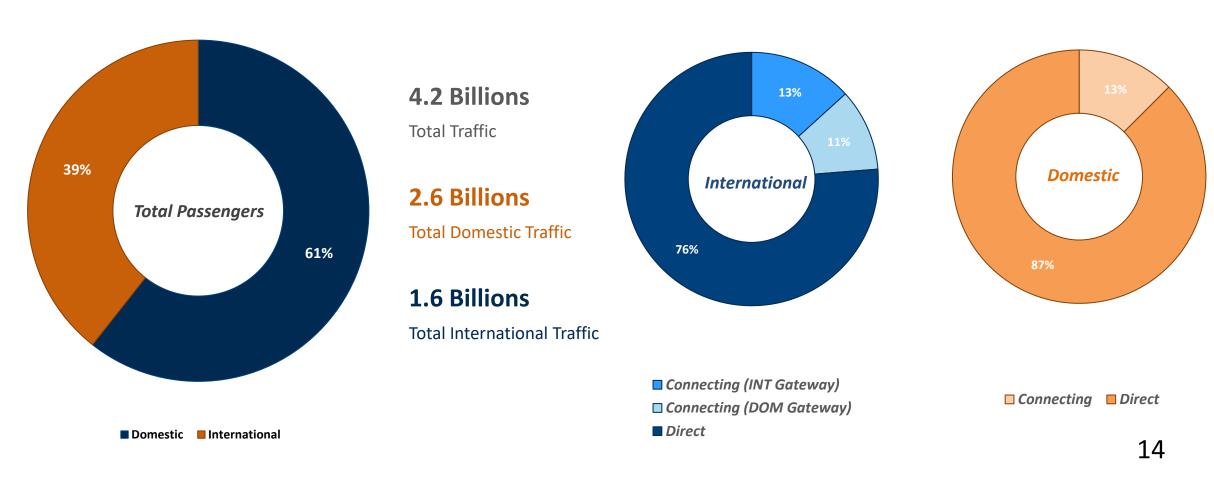






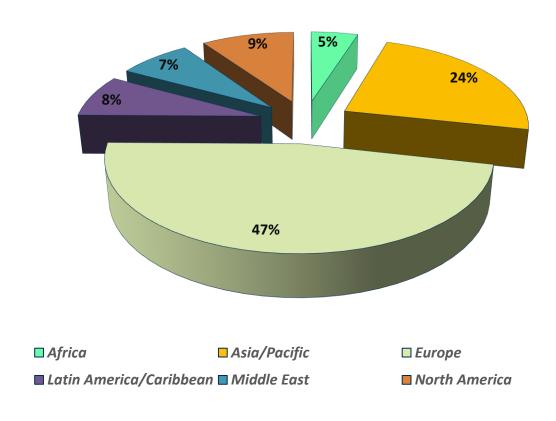


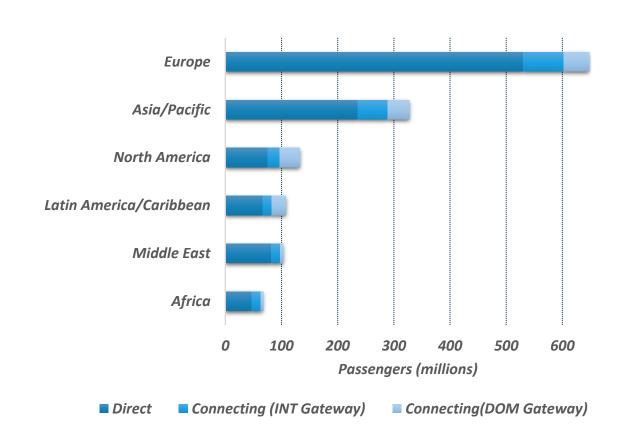
Global Passengers 2023





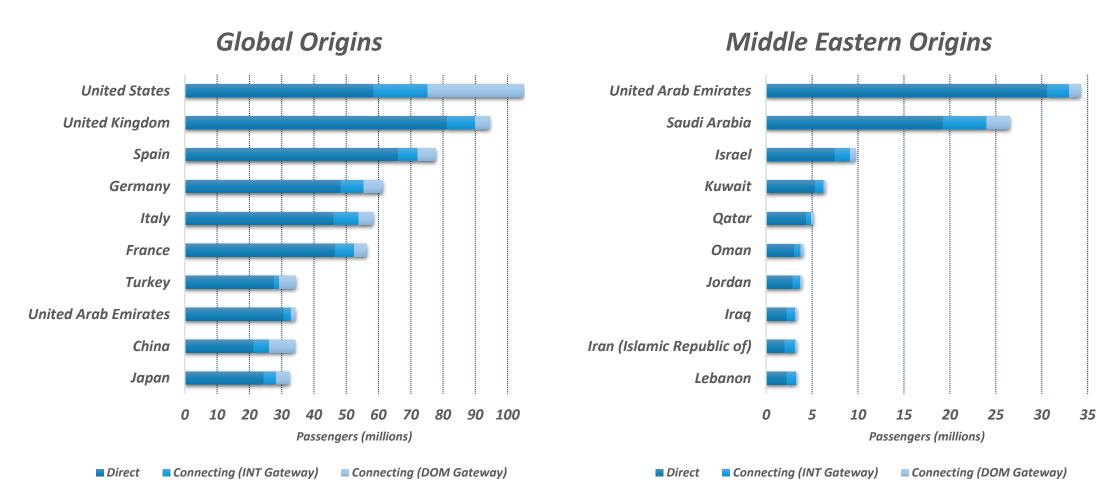
International Traffic by True Origin Region 2023





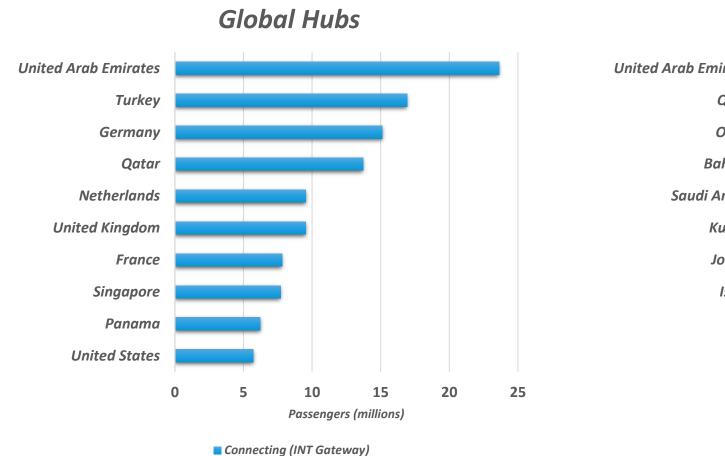


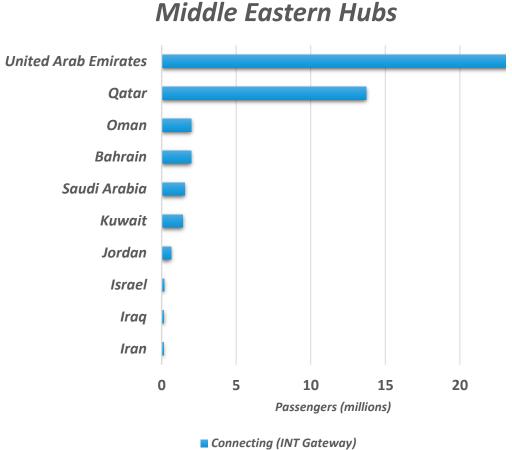
International Traffic by True Origin Country





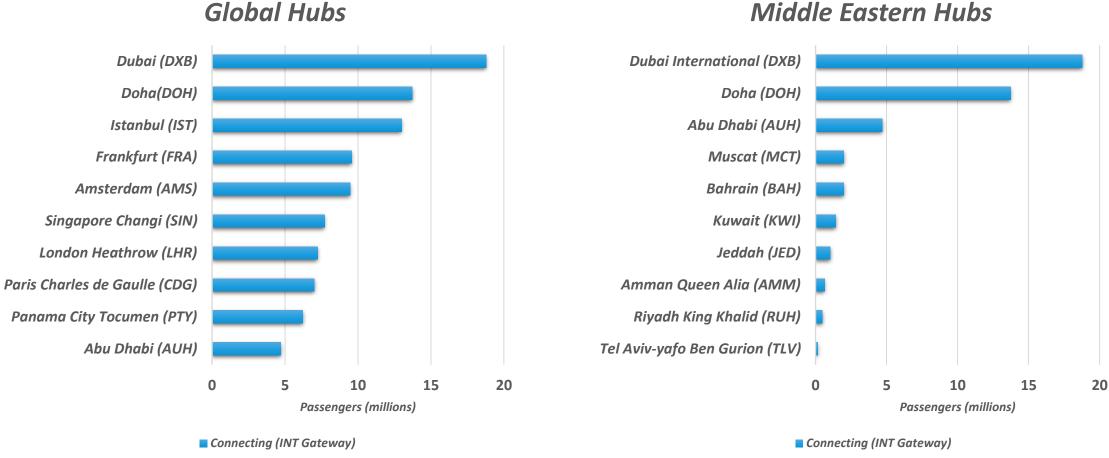
International Traffic by Hub Country







International Traffic by Hub Airport





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Conclusion

- **Strong Growth with Diverse Routes:** The industry has demonstrated strong growth, with routes that experienced growth significantly outpacing those that lagged.
- Increased Productivity: Yields outpacing unit costs leading to higher productivity gains, this trend could accelerate with increasing adaptation of Artificial intelligence and other technologies.
- **Decreased Price Sensitivity:** Indicators show a decrease in price sensitivity, suggesting potential shifts in market dynamics and business models.
- Anticipated Shifts in Demand: the coming decade will see significant shifts in air traffic demand and infrastructure needs in Member States
- **Decade of Sustainable and Resilient Growth:** Despite challenges, the coming decade is anticipated to be characterized by sustainable and resilient growth, marking a strong recovery post-pandemic.

Thank You

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