



International Civil Aviation Organization

**WORKING PAPER**

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**ASSEMBLY – 37TH SESSION**

**PLENARY**

**Agenda Item 5: Adoption of the Agenda**

**PROVISIONAL AGENDA FOR THE 37TH SESSION OF THE ICAO ASSEMBLY**

(Presented by the Council of ICAO)

**EXECUTIVE SUMMARY**

The Provisional Agenda for the 37th Session of the ICAO Assembly is presented at Appendix A. The Assembly shall be conducted in Arabic, Chinese, English, French, Russian and Spanish languages.

The items of the Provisional Agenda under the Executive Committee and the Commissions of the Assembly have been presented in a format which aligns the items to the Strategic Objectives of the Organization. The Strategic Objectives of ICAO for 2005-2010, which includes the Supporting Implementation Strategies, as approved by the Council of ICAO on 17 December 2004, are presented in Appendix B.

In accordance with the Standing Rules of Procedure of the Assembly, Contracting States wishing to submit proposals for the addition of items to the Provisional Agenda must do so at least forty days before the date fixed for the opening of an ordinary session.

**Action:** The Assembly is invited to approve the Provisional Agenda for the 37th Session of the ICAO Assembly as presented in Appendix A.

<i>Strategic Objectives:</i>	This working paper relates to all Strategic Objectives.
<i>Financial implications:</i>	Not applicable
<i>References:</i>	Doc 7600 — <i>Standing Rules of Procedure of the Assembly of the International Civil Aviation Organization</i> Doc 9902 — <i>Assembly Resolutions in Force (as of 28 September 2007)</i>



**APPENDIX A**  
**ASSEMBLY – 37TH SESSION**  
**PROVISIONAL AGENDA**  
**PLENARY**

**Item 1:           Opening of the Session by the President of the Council**

The opening of the Session by the President of the Council will take place on Tuesday, 28 September 2010 at 1100 hours in the Assembly Hall and will be preceded by an Informal Meeting of Heads of Delegations of Contracting States, starting at 0945 hours.

**Item 2:           Statements by delegations of Contracting States and of Observers**

Statements by delegations should preferably be submitted to the President of the Council ten days before the opening of the session, and be published. Exceptionally, for oral presentations if so wished, arrangements should be made with the President of the Council, who should be notified at least ten calendar days in advance of a State's intention to make an oral presentation. Oral presentations should focus on agenda items or topics related to the main subjects of discussion within the Organization and should be no longer than five minutes.

**Item 3:           Establishment of the Executive and Credentials Committees**

The Standing Rules of Procedure of the Assembly provide, among other things, that the Assembly shall establish an Executive Committee (Rule 14) with the functions described in Rule 15, and a Credentials Committee (Rule 6).

**Item 4:           Election of the President and Vice-Presidents of the Assembly**

Rules 8 and 9 of the Standing Rules of Procedure of the Assembly provide that the Assembly shall elect a President and four Vice-Presidents.

**Item 5:           Adoption of the Agenda**

Rule 10 of the Standing Rules of Procedure of the Assembly provides that the provisional agenda prepared by the Council for an ordinary session shall be communicated to Contracting States so as to reach them at least ninety days before the opening of the session. Rule 12 of the Standing Rules provides that the provisional agenda prepared by the Council, together with any additional items that the United Nations may request or that any Contracting State may propose for inclusion in the agenda, shall be submitted to the Assembly for approval as soon as possible after the opening of the Session.

**Item 6:           Establishment of Commissions, Co-ordinating Committee and election of Chairmen of Commissions**

Under Rule 14, the Assembly has to establish an Administrative Commission. It is anticipated that the Assembly shall also establish three other Commissions, namely, the Technical, Economic and Legal Commissions. A Co-ordinating Committee should also be established. Commissions may, as necessary, create working groups to deal with specific subjects.

## PLENARY MEETINGS

**Item 7: Reference of agenda items to the Executive Committee and Commissions and directives concerning coordination of action by those bodies**

Rule 20 provides that the Plenary may refer items of the agenda or parts of such items to commissions and other committees for consideration and report.

**Item 8: Election of Contracting States to be represented on the Council**

For this item documentation will be presented to the Assembly setting forth the voting procedure for the election of the Council, the precedents of the elections in previous years and other relevant information. Reference will also be made to Assembly Resolution A4-1 specifying the obligations of Council Member States. Subject to availability of resources and with the understanding that manual votes using voting slips and ballot boxes will remain in place as a fall-back option, the International Labour Organization's electronic voting system will be used for the Council elections, through due amendment of the Rules of Procedure. The Assembly will be invited to adopt such amendments at the outset of the session for immediate effect.

**Item 9: Reports by Commissions and Committees of the Assembly and action thereon**

These reports are the final reports of the Committees and Commissions on each item, together with the draft resolutions presented for adoption by the Assembly.

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**EXECUTIVE COMMITTEE*****ALL STRATEGIC OBJECTIVES*****Item 10: Annual Reports of the Council to the Assembly for 2007, 2008 and 2009**

The Executive Committee will be invited to review as a whole the Annual Reports of the Council to the Assembly for 2007, 2008 and 2009 and the supplementary report covering the first six months of 2010 (Docs 9898, 9916 and 9921 and Supplement).

**Item 11: Technical cooperation - Activities and policy on technical cooperation during the period 2007-2009**

The Council will present a historical report providing background information on the activities of the Technical Co-operation Bureau (TCB). The paper will contain a detailed report on technical cooperation activities, including experts, fellowships and procurement for the period 2007 to 2009, as well as follow-up action and other relevant developments relating to Assembly Resolution A36-17. In addition, information on the restructuring of TCB will be provided.

***SAFETY*****Item 12: International Financial Facility for Aviation Safety (IFFAS)**

As required in Clause 7 of Assembly Resolution A36-5, the Council will report on activities of IFFAS, including performance assessment and audited financial statements.

***SECURITY*****Item 13: Security policy**

The Council will present a report on aviation security developments, in particular a proposal for adoption of a new comprehensive security strategy encompassing future regular programme activities in the areas of security policy, audits and assistance to States. In terms of policy, the intention is to focus intently on developing measures and deploying technology that address existing and potential threats. The Council will also present proposals for updating the *Consolidated statement on the continuing ICAO policies related to the safeguarding of international civil aviation against acts of unlawful interference*, last defined by Assembly Resolution A36-20.

## EXECUTIVE COMMITTEE

### **Item 14: Universal Security Audit Programme (USAP)**

Pursuant to Assembly Resolution A36-20, Appendix E, the Council will present a report on the overall progress made in the implementation of USAP, addressing audits and audit follow-up missions completed in respect of Annex 17. Information will be provided on the management and operation of the Programme, the main results of the audits conducted under the second audit cycle ending in 2013, and the status of the level of implementation of the critical elements of an aviation security oversight system. The Council will also report on the expected progression of USAP in the 2011-2013 triennium.

### **Item 15: Implementation Support and Development (ISD)**

Pursuant to Assembly Resolution A36-20, the Council will present a report on the aviation security activities of the ISD Programme and new strategies to assist States in rectifying deficiencies identified through the second cycle of USAP audits. Information will be provided on the initiatives, coordinated efforts and partnerships undertaken or envisaged in order to assist States in their implementation of Annex 17. There will also be information on training activities, the status of the Aviation Security Training Centre (ASTC) network and development of training material. The Council will also report on the aviation security-related activities of the Audits Results Review Board (ARRB).

## ***SAFETY, SECURITY AND EFFICIENCY***

### **Item 16: Cooperation with regional bodies**

The Council will report on work carried out with regard to improving cooperation with regional bodies.

## ***ENVIRONMENTAL PROTECTION***

### **Item 17: Environmental protection**

The Council will present reports on activities with regard to: a) aircraft noise, including technology goals and consideration of night curfews; b) aircraft engine emissions affecting local air quality, including an update of the technology goals; c) aviation and climate change, including goals of technology and operational initiatives, and, in particular, the Programme of Action on International Aviation and Climate Change; and d) the trends assessment of the impact of aircraft noise and emissions and models and tools under development for this purpose. Information will be provided on cooperation with other United Nations bodies in this area. In this context, the Council will present proposals for updating the *Consolidated statement of continuing ICAO policies and practices related to environmental protection* (Assembly Resolution A36-22).

**EXECUTIVE COMMITTEE*****SUPPORTING IMPLEMENTATION STRATEGIES*****Item 18: Contributions in arrears**

In accordance with Assembly Resolution A36-33, this item will permit consideration of the status of voting privileges of States that have long-outstanding arrears.

**Item 19: Human Resources management**

The Council will present a progress report on the ongoing processes to improve human resources management of the Organization by promoting fairness, equity, integrity, efficiency, effectiveness, transparency and ethics.

**Item 20: ICAO workforce**

Pursuant to Assembly Resolutions A24-20 and A36-27, the Council will present a report on the status of the ICAO workforce which will include a report on equitable geographical representation (EGR) and gender, and recommendations for action.

**Item 21: Increasing the efficiency and effectiveness of ICAO**

The Council will present a report on the ongoing progress to improve the efficiency and effectiveness of the Organization as requested by the Executive Committee of the 36th Session of the Assembly. This report will identify actions taken with respect to the Assembly, the Council and the Secretariat.

**Item 22: Other high level policy issues to be considered by the Executive Committee**

This item is intended for subjects concerning high level policy issues other than those which have a specific agenda item, which require the consideration of the Assembly.

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## TECHNICAL COMMISSION

### *ALL STRATEGIC OBJECTIVES*

**Item 23: Annual Reports of the Council to the Assembly for 2007, 2008 and 2009**

The Technical Commission will be invited to review those parts of the Annual Reports of the Council to the Assembly for 2007, 2008 and 2009 and the supplementary report covering the first six months of 2010 (Docs 9898, 9916 and 9921 and Supplement) falling within its field of competence.

**Item 24: Budgets for 2011, 2012 and 2013**

The Technical Commission will be invited to review the relevant parts of the Budgets for 2011 to 2013.

### *SAFETY*

**Item 25: Follow-up of the High-level Safety Conference (2010)**

The Council will present proposals arising from the High-level Safety Conference to be held in March 2010. The Assembly will also be informed of the action taken by ICAO regarding the outcome of the conference.

**Item 26: Safety management and safety data**

The Council will report on progress of the safety management effort including the development of safety management provisions regarding the State safety programme (SSP) and safety management systems (SMS) in various annexes, the alternatives for the promulgation of these provisions to States, the programmes of SSP and SMS training courses, and the development of guidance material.

Both the SSP and SMS require a constant inflow of safety data in order to measure the extent to which the activities encompassed under safety risk management and safety assurance meet their objectives. In this respect, the Council will report on efforts underway within ICAO to review safety databases and information systems available to international civil aviation and to develop a common system and programme to collect, analyze and develop the means to make optimum use of such data to improve safety globally.

**TECHNICAL COMMISSION****Item 27: The protection of certain accident and incident records**

Pursuant to Assembly Resolutions A36-8 and A36-9, the Council will present a progress report on action taken by States related to the protection of certain accident and incident records and of information from safety data collection and processing systems (SDCPS) in order to improve aviation safety.

**Item 28: ICAO Global Aviation Safety Plan (GASP) and Regional Aviation Safety Groups (RASGs)**

Pursuant to Assembly Resolution A36-7, the Council will present a report on the implementation and evolution of the GASP. This will include proposals for further development and implementation of the safety performance framework at the regional level.

The Assembly will also be advised of an initiative to establish regional bodies to follow-up on the implementation of the GASP and to coordinate efforts to reduce duplication of efforts following an approach comparable to the Planning and Implementation Regional Groups (PIRGs) in respect of the Global Air Navigation Plan. These regional bodies would be expected to report back to the Air Navigation Commission and Council in a similar manner as the PIRGs, thus providing needed feedback to ICAO on the overall implementation of the GASP.

**Item 29: Report on the implementation of the ICAO Universal Safety Oversight Audit Programme (USOAP) under the comprehensive systems approach and Evolution of the ICAO Universal Safety Oversight Audit Programme (USOAP) beyond 2010**

The Council will present an overall report on the implementation of the ICAO USOAP under the comprehensive systems approach. Information will be provided on the management and operation of the programme, as well as on the results and analysis of the audits conducted during the current audit cycle that will be completed by the end of December 2010.

Pursuant to Assembly Resolution A36-4, the Council will present a report on the evolution of the ICAO USOAP beyond 2010, including a proposal for the transition of USOAP to a continuous monitoring approach (CMA). Information will be provided on the overall implementation plan for this new approach to auditing to commence after 2010.

**Item 30: Runway safety**

The Council will report on ICAO's efforts to address, in cooperation with other stakeholders, all aspects related to runway safety.

## TECHNICAL COMMISSION

### **Item 31: Comprehensive Regional Implementation Plan for Aviation Safety in Africa**

In accordance with Assembly Resolution A36-1, the Council will present a report on progress made with the Comprehensive Regional Implementation Plan for Aviation Safety in Africa. African States can be expected to present reports on implementation of the plan in their territories and the benefits thereof. The Assembly will also be presented with the results of a study on the training needs in Africa which will include the results of a gap analysis.

### **Item 32: Regional Safety Oversight Organizations (RSOOs)**

Assembly Resolution A36-3, Implementation Support and Development (ISD) Programme – Safety, directed the Council, inter alia, to promote the establishment of regional safety oversight systems and assistance to States. The Council will present a report on the progress to date in establishing Regional Safety Oversight Organizations and the aviation safety activities of the ISD Programme. Information will also be provided on the initiatives, coordinated efforts and partnerships undertaken or envisaged in order to assist States in their implementation efforts. The Council will also report on the aviation safety-related activities of the Audits Results Review Board (ARRB).

### **Item 33: Halon replacement**

In accordance with Assembly Resolution A36-12, the Council will present a report on progress made with halon replacements in civil aviation.

### **Item 34: Proficiency in the English language used for radiotelephony communications**

In accordance with Assembly Resolution A36-11, the Council will present a report on implementation of the ICAO language proficiency requirements.

## ***EFFICIENCY***

### **Item 35: The Global Air Traffic Management (ATM) system**

Pursuant to Assembly Resolutions A35-15 and A36-7, the Council will present a progress report on ICAO's efforts toward implementation of a global air navigation system, the current status of the Global Air Navigation Plan and implementation of a performance framework at the regional level, which includes the establishment of performance objectives, metrics, and timeframes for achieving objectives.

**TECHNICAL COMMISSION****Item 36: NextGen and SESAR as part of the Global ATM system**

NextGen and SESAR are two important ATM programmes that will have a significant impact on global aviation. ICAO is working on harmonization of systems and ensuring that the necessary SARPs to support these two programmes are available in a timely manner. Additionally, it is critical that any benefits derived from these two programmes are made available to the entire international civil aviation community as early as possible. The Council will report on the work of integrating NextGen and SESAR into the global ATM system.

The Council will also report on the outcome of the Forum on Integration and Harmonization of NextGen and SESAR into the Global ATM Framework which was convened from 8 to 10 September 2008. In addition and in accordance with Assembly Resolution A36-23, the Council will provide a progress report on performance-based navigation (PBN) implementation.

**Item 37: Development of an up-to-date consolidated statement of continuing ICAO policies and practices related to a global ATM system and communications, navigation and surveillance/air traffic management (CNS/ATM) systems**

Modifications, if any, to the existing consolidated statement of continuing ICAO policies and practices related to CNS/ATM will be based on the statement in Assembly Resolution A35-15.

**Item 38: Civil/military cooperation**

In an effort to improve cooperation and coordination between civil and military authorities, with the objective of making optimum use of the airspace by all users to effectively meet operational requirements of air transportation, national defence and environmental conservation, ICAO convened the Global Air Traffic Management Forum on Civil/Military Cooperation in Montréal from 19 to 21 October 2009. The Council will inform the Assembly of the outcome and of any action taken thereon by ICAO.

**Item 39: Transition from Aeronautical Information Services (AIS) to Aeronautical Information Management (AIM)**

The Council will provide a progress report on ICAO activities to support the transition from traditional product-centric Aeronautical Information Services (AIS) to the enlarged scope of data-centric Aeronautical Information Management (AIM).

## TECHNICAL COMMISSION

### **Item 40: Electronic Safety Tools**

ICAO is developing a number of electronic tools to assist Contracting States in the conduct of their safety oversight activities and dialogue directly with the Organization. The Council will report to the Assembly on the progress of the development of an ICAO Aircraft Information System, pursuant to Article 21 of the Convention, and the development of an International Register of Air Operator Certificates.

Communication and dialogue with its Contracting States are a critical part of ensuring that ICAO is serving their needs. Today, most of this communication is carried out through the ICAO State letter process which is primarily paper based. In an effort to improve the quality and quantity of responses to State letters, a revised format for State letters has been developed, making use of electronic means. The Council will report on the results of the efforts to date.

The Council will also report on the progress of implementation of an Electronic Filing of Differences system.

### ***CONTINUITY***

### **Item 41: Support of the ICAO policy on radio frequency spectrum matters**

The Assembly will be invited to consider the most recent results of the preparatory activities for the International Telecommunication Union (ITU) World Radio Conference 2012 (WRC/12) which will commence on 23 January 2012, as well as the expected results including the impact on the Organization's activities. The activities required to secure spectrum for aviation affect the activities across different bureaux in the Organization and all the Contracting States.

### **Item 42: Cooperative Arrangement for the Prevention of Spread of Communicable Disease through Air Travel (CAPSCA)**

The CAPSCA project aims at strengthening ICAO's support of Article 14 of the *Convention on International Civil Aviation – Prevention of Spread of Disease*. It commenced in the Asia/Pacific Region in 2006, and is now also established in Africa and the Americas. Associated with this work, changes to Annex 6 – *Operation of Aircraft*, Annex 11 – *Air Traffic Services* and Annex 14 – *Aerodromes*, have been made to improve preparedness for an outbreak of a communicable disease of serious public health concern. The Assembly will be informed of progress made and will be invited to endorse a resolution that encourages States to support ICAO in this work.

**TECHNICAL COMMISSION****Item 43: Non-chemical disinsection of the aircraft cabin and flight deck for international flights**

In accordance with Assembly Resolution A36-24, the Council will present a progress report on ICAO's cooperation with the World Health Organization (WHO) in this regard.

***GLOBAL AIR NAVIGATION MATTERS*****Item 44: Development of an up-to-date consolidated statement of continuing ICAO policies and associated practices related specifically to air navigation**

In accordance with Assembly Resolution A15-9, the Assembly is expected to adopt a revised consolidated statement of continuing policies and practices related to air navigation, up to date as of the end of the 37th Session. The revised consolidated statement will be based on the statement in Assembly Resolution A36-13.

**Item 45: Next Generation of Aviation Professionals**

During the next decade, the aviation workforce will face several challenges, including human resources planning in response to massive retirements; a mismatch between industry growth and training capacity; the lack of implementation of more effective and efficient training methodologies; and the impact of new technologies on safety- and efficiency-critical functions. Consequently, ICAO determined the necessity of convening the Next Generation of Aviation Professionals Symposium in Montréal from 1 to 4 March 2010 to address these challenges. The Council will report on the results of this symposium and propose further actions to progress initiatives identified during the event.

**Item 46: Other issues to be considered by the Technical Commission**

This item is intended for subjects other than those which have a specific agenda item, which require the consideration of the Assembly.

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## ECONOMIC COMMISSION

### *ALL STRATEGIC OBJECTIVES*

**Item 47: Annual Reports of the Council to the Assembly for 2007, 2008 and 2009**

The Economic Commission will be invited to review those parts of the Annual Reports of the Council to the Assembly for 2007, 2008 and 2009 and the supplementary report covering the first six months of 2010 (Docs 9898, 9916 and 9921 and Supplement) falling within its field of competence.

**Item 48: Budgets for 2011, 2012 and 2013**

The Economic Commission will be invited to review the relevant parts of the Budgets for 2011 to 2013.

### *EFFICIENCY*

**Item 49: Liberalization of international air transport services**

The Council will report on developments in the economic regulation and liberalization of international air transport services, and on ICAO's work and strategies in exerting a leadership role in the liberalization process.

**Item 50: Economics of airports and air navigation services**

The Council will report on developments in the economic and organizational aspects of air transport infrastructure, and on the outcome of the Conference on the Economics of Airports and Air Navigation Services (CEANS) and its follow-up work.

**Item 51: Consolidated statement of continuing ICAO policies in the air transport field**

The Council will present proposals for updating the *Consolidated statement of continuing ICAO policies in the air transport field* (Assembly Resolution A36-15).

### *SECURITY AND EFFICIENCY*

**Item 52: Facilitation**

The Council will report on activities relating to facilitation including a report on progress made in protecting the security and integrity of passports and other travel documents, the implementation of e-passports and the establishment of a Public Key Directory (PKD).

**ECONOMIC COMMISSION**

***SAFETY, SECURITY, ENVIRONMENTAL PROTECTION AND EFFICIENCY***

**Item 53: Economic Analysis**

The Council will report on the economic analysis activities of the Organization including developments in the Statistics Programme, notably through recommendations issued by the Tenth Session of the Statistics Division, as well as on the developments of the forecasting activities with particular focus on the restructuring process.

**Item 54: Other issues to be considered by the Economic Commission**

This item is intended for subjects other than those which have a specific agenda item, which require the consideration of the Assembly.

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## LEGAL COMMISSION

### *ALL STRATEGIC OBJECTIVES*

**Item 55: Annual Reports of the Council to the Assembly for 2007, 2008 and 2009**

The Legal Commission will be invited to review those parts of the Annual Reports of the Council to the Assembly for 2007, 2008 and 2009 and the supplementary report covering the first six months of 2010 (Docs 9898, 9916 and 9921 and Supplement) falling within its field of competence.

**Item 56: Budgets for 2011, 2012 and 2013**

The Legal Commission will be invited to review the relevant parts of the Budgets for 2011 to 2013.

### *RULE OF LAW*

**Item 57: International interests in mobile equipment (aircraft equipment)**

The Council will present a progress report on Item 4 of the General Work Programme of the Legal Committee, in particular on the work related to its supervision of the International Registry.

**Item 58: Progress report on the item “Compensation for damage caused by aircraft to third parties arising from acts of unlawful interference or from general risks”**

The Council will present a report on the progress of work in relation to the item in the Work Programme of the Legal Committee entitled, “*Compensation for damage caused by aircraft to third parties arising from acts of unlawful interference or from general risks*”.

**Item 59: Acts or offences of concern to the international aviation community and not covered by existing air law instruments**

The Council will present a report on the legal work relating to the existing aviation security conventions, with a view to covering the new and emerging threats to civil aviation.

**LEGAL COMMISSION****Item 60: Work Programme of the Organization in the legal field**

The Council will present a report on the progress of work in relation to other items on the General Work Programme of the Legal Committee not covered by the items above – including consideration, with regard to CNS/ATM systems including global navigation satellite systems (GNSS), and the regional multinational organisms, of the establishment of a legal framework; review of the question of the ratification of international air law instruments; and safety aspects of economic liberalization and Article 83 *bis* – and will present recommendations for the future work programme.

**Item 61: Consolidated statement of continuing ICAO policies in the legal field**

The Council will present proposals for updating the *Consolidated statement of continuing ICAO policies in the legal field* (Assembly Resolution A36-26).

**Item 62: Other issues to be considered by the Legal Commission**

This item is intended for subjects other than those which have a specific agenda item, which require the consideration of the Assembly.

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## ADMINISTRATIVE COMMISSION

### *ALL STRATEGIC OBJECTIVES*

**Item 63: Annual Reports of the Council to the Assembly for 2007, 2008 and 2009**

The Administrative Commission will be invited to review those parts of the Annual Reports of the Council to the Assembly for 2007, 2008 and 2009 and the supplementary report covering the first six months of 2010 (Docs 9898, 9916 and 9921 and Supplement) falling within its field of competence.

### *ALL STRATEGIC OBJECTIVES AND ALL SUPPORTING IMPLEMENTATION STRATEGIES*

**Item 64: Budgets for 2011, 2012 and 2013**

Article 49 (e) of the Convention stipulates that the Assembly votes annual budgets and determines the financial arrangements of the Organization. Under this provision, the Council will submit the ICAO Budget for 2011, 2012 and 2013, as well as, if required, estimates for supplementary appropriations.

The Council will also submit the Indicative Budget Estimates of the Administrative and Operational Services Cost (AOSC) of the Technical Cooperation Programme and the Ancillary Revenue Generation Fund (ARGF).

**Item 65: Confirmation of Council action in assessing the contributions to the General Fund and determining advances to the Working Capital Fund of States which have adhered to the Convention**

In accordance with Financial Regulations 6.9 and 7.5, the Council will act on the assessment of any State that may adhere to the Convention before the opening of the 37th Session of the Assembly. The Council action will be reported to the Assembly for approval.

**Item 66: Arrears of contributions of the former Socialist Federal Republic of Yugoslavia**

The Council will inform the Assembly regarding the arrears of contributions due from the former Socialist Federal Republic of Yugoslavia pertaining to the years 1990, 1991 and 1992.

**ADMINISTRATIVE COMMISSION****Item 67: Contributions in arrears**

The Council will report on arrangements that may have been concluded to settle Contracting States' contributions in arrears and action to be taken in the case of Contracting States failing to discharge their financial obligations to the Organization.

In accordance with Financial Regulation 6.8 and Resolution A36-33, the Council will report on the result of actions undertaken, effective 1 January 2008, to monitor outstanding contributions and review the effectiveness of the incentive schemes, taking into account the additional measures applied to those Contracting States whose voting rights have been suspended in Resolving Clauses 9 and 10.

The Assembly will be informed of the actions taken in accordance with Resolution A35-27, Resolving Clause 1.

The application of Resolution A35-27, Resolving Clause 2, will be reviewed.

In accordance with Resolution A35-27, Resolving Clause 3, with effect from 1 January 2005, only that portion of a payment from a Contracting State that is in excess of the sum of the three preceding years' assessments and all instalments due under agreements entered into under Resolving Clause 4 of Assembly Resolution A36-33 shall be retained in a separate account to finance expenditure on aviation security activities, and new and unforeseen projects related to aviation safety, and/or to the enhancement of the efficient delivery of ICAO programmes, such action being under Council's control. The Council will report on actions taken and make any recommendations deemed appropriate in this regard.

In accordance with Resolution A35-27, Resolving Clause 4, the Council will report on the results of the efforts to closely monitor the question of outstanding contributions and the effects of incentive schemes on payment of arrears by States, as well as other measures that may be considered.

**Item 68: Assessments to the General Fund for 2011, 2012 and 2013**

This item is governed by Assembly Resolution A36-31, Clause 3, as amended by Assembly Resolution A21-33, A23-24 and A31-20.

In accordance with Assembly Resolution A35-24, the Council will report its findings and recommendations following its examination of the methodology used in calculating the scales of assessment, and in particular, the limitation principle defined in Assembly Resolution A21-33, Resolving Clause 1 e).

**Item 69: Report on the Working Capital Fund**

In accordance with Resolution A36-34, the Council will report on the position of the Working Capital Fund.

## ADMINISTRATIVE COMMISSION

**Item 70: Disposition of cash surplus**

In accordance with Financial Regulation 6.2, the Council will report on the disposition of cash surplus.

**Item 71: Amendment of the Financial Regulations**

In accordance with Financial Regulation 14.1, the Council will request the Assembly to approve changes to Financial Regulations 7.8 and 9.5.

**Item 72: Review of expenditures, approval of accounts and examination of Audit Reports for the financial years 2007, 2008 and 2009**

This item will include the Audit Reports and Statement of Accounts for each of the financial years and in respect of the Organization, including Joint Financing funds, United Nations Development Programme funds, Trust Funds, Civil Aviation Purchasing Service funds and other funds administered by ICAO, as well as reports dealing with transfers from one Major Programme to another, supplementary appropriations and *ex-gratia* payments, if any.

**Item 73: Appointment of External Auditor**

In accordance with Financial Regulation 13.1, the Council will present a report on the appointment of the External Auditor.

**Item 74: Report on the use of the Information and Communication Technology (ICT) Fund**

In accordance with Resolution A35-32, the Council will report on the use of the Information and Communication Technology (ICT) Fund.

**Item 75: Study on the apportionment of costs between the Technical Co-operation Administrative and Operational Services Cost (AOSC) Fund and the Regular Programme Budget**

In accordance with Assembly Resolution A36-39, the Council will report on action taken during the 2008-2010 triennium following its study on the apportionment of costs between the Technical Co-operation AOSC Fund and the Regular Programme Budget.

**Item 76: Other issues to be considered by the Administrative Commission**

This item is intended for subjects other than those which have a specific agenda item, which require the consideration of the Assembly.

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## APPENDIX B

### STRATEGIC OBJECTIVES OF ICAO FOR 2005-2010

#### CONSOLIDATED VISION AND MISSION STATEMENT

The International Civil Aviation Organization, a UN Specialized Agency, is the global forum for civil aviation.

ICAO works to achieve its vision of safe, secure and sustainable development of civil aviation through cooperation amongst its member States.

To implement this vision, the Organization has established the following Strategic Objectives for the period 2005-2010:

- A: Safety - Enhance global civil aviation safety*
- B: Security - Enhance global civil aviation security*
- C: Environmental Protection - Minimize the adverse effect of global civil aviation on the environment*
- D: Efficiency - Enhance the efficiency of aviation operations*
- E: Continuity - Maintain the continuity of aviation operations*
- F: Rule of Law - Strengthen law governing international civil aviation*

#### **Strategic Objective A: Safety — *Enhance global civil aviation safety***

Enhance global civil aviation safety through the following measures:

1. Identify and monitor existing types of safety risks to civil aviation and develop and implement an effective and relevant global response to emerging risks.
2. Ensure the timely implementation of ICAO provisions by continuously monitoring the progress toward compliance by States.
3. Conduct aviation safety oversight audits to identify deficiencies and encourage their resolution by States.
4. Develop global remedial plans that target the root causes of deficiencies.
5. Assist States to resolve deficiencies through regional remedial plans and the establishment of safety oversight organizations at the regional or sub-regional level.
6. Encourage the exchange of information between States to promote mutual confidence in the level of aviation safety between States and accelerate the improvement of safety oversight.
7. Promote the timely resolution of safety-critical items identified by regional Planning and Implementation Groups (PIRGs).
8. Support the implementation of safety management systems across all safety-related disciplines in all States.
9. Assist States to improve safety through technical cooperation programmes and by making critical needs known to donors and financial organizations.

**Strategic Objective B: Security — *Enhance global civil aviation security***

Enhance the security of global civil aviation through the following measures:

1. Identify and monitor existing types of security threats to civil aviation and develop and implement an effective global and relevant response to emerging threats.
2. Ensure the timely implementation of ICAO provisions by continuously monitoring the progress toward compliance by States.
3. Conduct aviation security audits to identify deficiencies and encourage their resolution by States.
4. Develop, adopt and promote new or amended measures to improve security for air travellers worldwide while promoting efficient border crossing procedures.
5. Develop and maintain aviation security training packages and e-learning.
6. Encourage the exchange of information between States to promote mutual confidence in the level of aviation security between States.
7. Assist States in the training of all categories of personnel involved in implementing aviation security measures and strategies and, where appropriate, the certification of such personnel.
8. Assist States in addressing security related deficiencies through the aviation security mechanism and technical cooperation programmes.

**Strategic Objective C: Environmental Protection — *Minimize the adverse effect of global civil aviation on the environment***

Minimize the adverse environmental effects of global civil aviation activity, notably aircraft noise and aircraft engine emissions, through the following measures:

1. Develop, adopt and promote new or amended measures to:
  - limit or reduce the number of people affected by significant aircraft noise;
  - limit or reduce the impact of aircraft engine emissions on local air quality; and
  - limit or reduce the impact of aviation greenhouse gas emissions on the global climate.
2. Cooperate with other international bodies and in particular the UN Framework Convention on Climate Change (UNFCCC) in addressing aviation's contribution to global climate change.

**Strategic Objective D: Efficiency — *Enhance the efficiency of aviation operations***

Enhance the efficiency of aviation operations by addressing issues that limit the efficient development of global civil aviation through the following measures:

1. Develop, coordinate and implement air navigation plans that reduce operational unit costs, facilitate increased traffic (including persons and goods), and optimize the use of existing and emerging technologies.
2. Study trends, coordinate planning and develop guidance for States that supports the sustainable development of international civil aviation.
3. Develop guidance, facilitate and assist States in the process of liberalizing the economic regulation of international air transport, with appropriate safeguards.
4. Assist States to improve efficiency of aviation operations through technical cooperation programmes.

**Strategic Objective E: Continuity — *Maintain the continuity of aviation operations***

Identify and manage threats to the continuity of air navigation through the following measures:

1. Assist States to resolve disagreements that create impediments to air navigation.
2. Respond quickly and positively to mitigate the effect of natural or human events that may disrupt air navigation.
3. Cooperate with other international organizations to prevent the spread of disease by air travellers.

**Strategic Objective F: Rule of Law — *Strengthen law governing international civil aviation***

Maintain, develop and update international air law in light of evolving needs of the international civil aviation community by the following measures:

1. Prepare international air law instruments that support ICAO's Strategic Objectives and provide a forum to States to negotiate such instruments.
2. Encourage States to ratify international air law instruments.
3. Provide services for registration of aeronautical agreements and depositary functions for international air law instruments.
4. Provide mechanisms for the settlement of civil aviation disputes.
5. Provide model legislation for States.

## **SUPPORTING IMPLEMENTATION STRATEGIES**

To implement its Strategic Objectives, the Organization will take the necessary steps to:

1. operate in a transparent manner and communicate effectively both externally and internally;
2. maintain the effectiveness and relevance of all documents and materials;
3. identify risk management and risk mitigation strategies as required;
4. continuously improve the effective use of its resources;
5. enhance the use of information and communication technology integrating it into its work processes at the earliest possible opportunity;
6. take into account the potential impacts on the environment of its practices and operations;
7. improve its use of diverse human resources in line with the best practices in the UN system; and
8. operate effectively with the highest standard of legal propriety.

**Figure 1. Diagram showing the relationship between the Objectives and the Supporting Implementation Strategies**

<b>Safety</b>	<b>Security</b>	<b>Environment Protection</b>	<b>Efficiency</b>	<b>Continuity</b>	<b>Rule of Law</b>
<b>Supporting Implementation Strategies</b>					

Adopted by Council on 17 December 2004

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