



International Civil Aviation Organization

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ICMPD Integrated Border Management in Practice

**Enhanced Inter-Agency and Cross-
Border Cooperation, and Data
Sharing**

Changing migration routes - 2001



2006



2008



2008

Legend

Irregular and mixed migration pressure

low pressure

medium pressure

high pressure

NEXT



2009



Contents

- Background on ICMPD
- The concept on Integrated Border Management - within the EU and beyond
- ICMPD Document Security Projects





ICMPD

- **International Centre for Migration Policy Development**
- **International Organisation**
- Founded 1993 (Austria and Switzerland)
- 12 (+) member states in Western and Eastern Europe
- 100 staff; **Vienna HQ; mission in Brussels**
- regional offices and representatives in **Europe, CIS, Northern Africa, Middle East**
- **UN observer status**



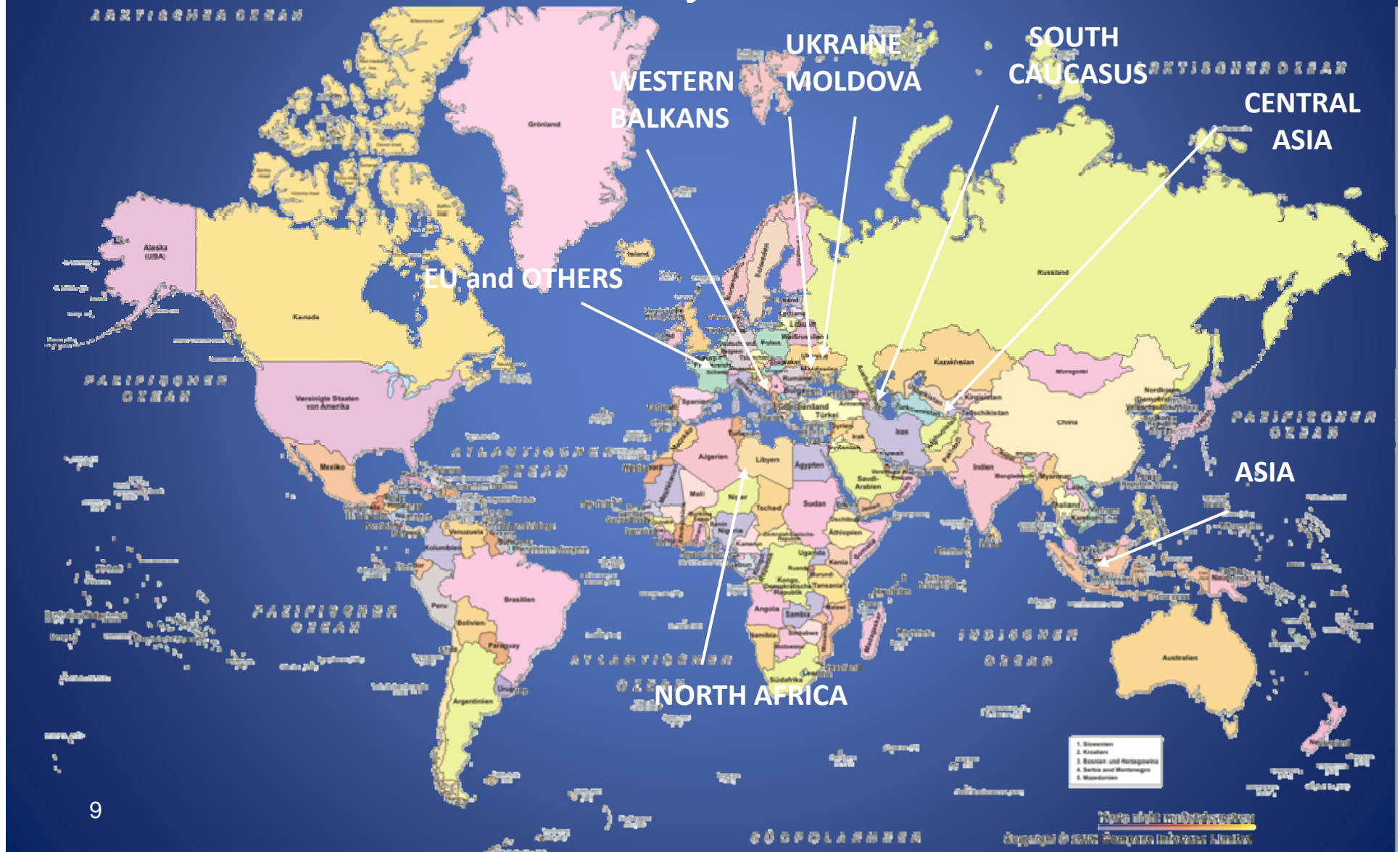
ICMPD Activities in Border Management

ICMPD's mandate covers all areas of migration (reg./irreg.)

- Supporting border guard, customs, visa authorities, inspection services, etc. in:
 - Review and reform of the **legal framework**
 - **Institutional development and capacity building;**
 - **Development of training curricula**, lesson plans, manuals; training of trainers and staff;
 - Review and adaptation of **border management procedures;**
 - Development of **bilateral and regional info exchange systems**



Border Management Projects



ICMPD & IBM

- Leading role in development of the IBM concept of the EU:
 - Guidelines for IBM in the Western Balkans (2004)
 - Update of these Guidelines (2007)
 - IBM Guidelines for Central Asia
 - IBM Guidelines for EU External Cooperation (2009)
 - IBM Training Manual for EU External Cooperation (2009)
- Various national and regional projects implementing IBM, incl. Twinnings:
 - Ad-hoc mandated body
 - Sub-Contractor

IBM defined



Nat. and int. coordination and coop
among all relevant authorities and
agencies involved in

- **border security**

- **trade facilitation**

to establish **effective, efficient and
coordinated border management**

→ **open**, but well controlled and
secure borders.

Some of the Benefits of IBM



Simplified and harmonized procedures (no duplication of efforts)



More effective use of resources overall and easier planning



Better working relationships between government and non-governmental actors at the border



Faster processing of people and goods



More effective detection of people traffickers and smugglers, terrorists and other criminals



Faster and better sharing of information

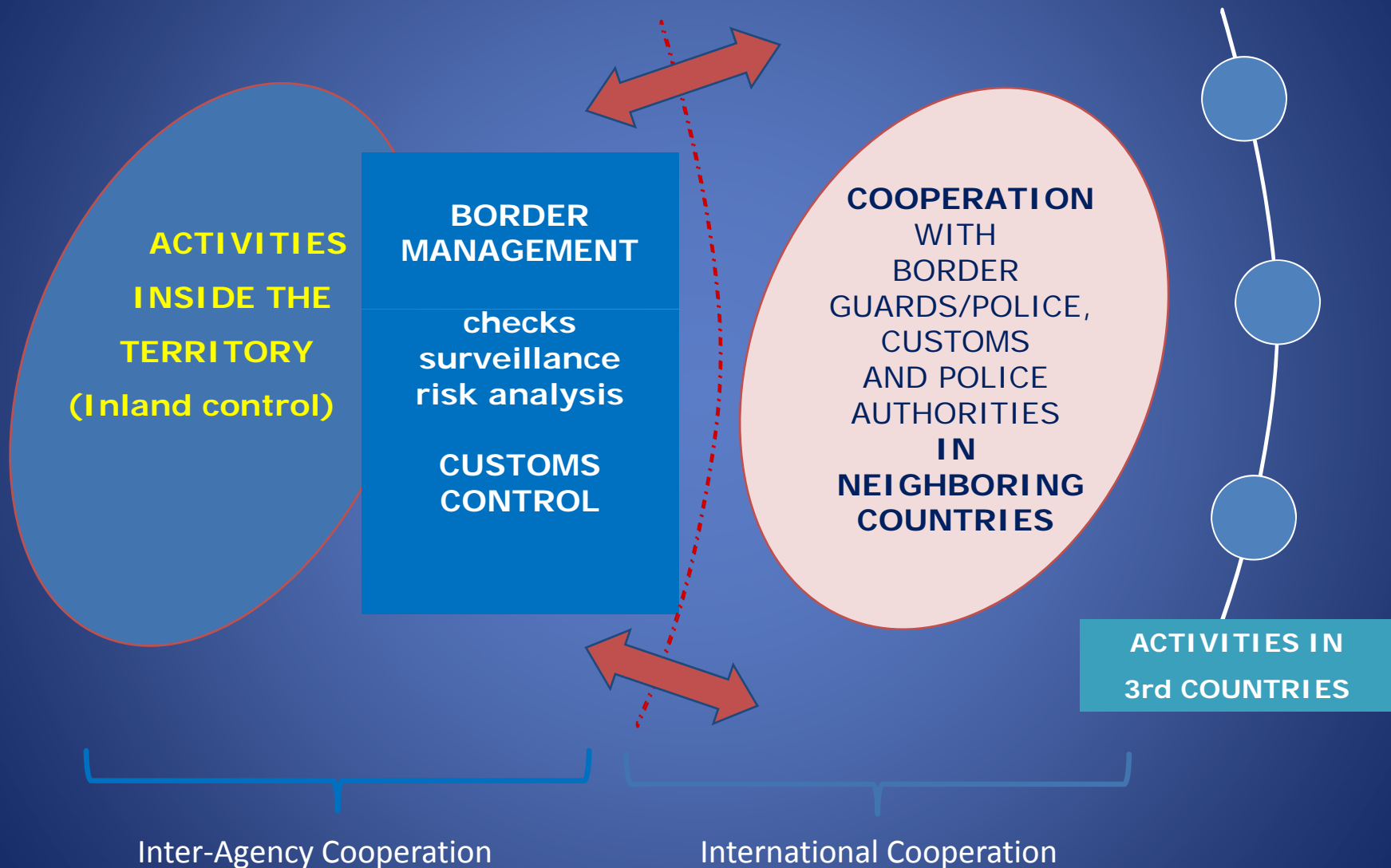


Faster response to emergencies and threats



Better border management overview for the government

IBM – 4 Tiers Access Control Model



Typical main border agencies in the field of IBM



Border Management Stakeholders

Ministries of:

- ☐ Interior
- ☐ Justice
- ☐ Finance
- ☐ Agriculture
- ☐ Health
- ☐ Foreign Affairs
- ☐ Economic Affairs
- ☐ Environment
- ☐ Cultural Affairs
- ☐ Tourism
- ☐ Telecommunications
- ☐ Transport, Energy & Infrastructure

3 Pillars of IBM

- Intraservice Cooperation
- Inter-Agency Cooperation
- International Cooperation



Thematic Areas

Intraservice, inter-agency and international cooperation:

1. Legal and regulatory framework
2. Institutional framework
3. Procedures
4. Human resources and training
5. Communication and info exchange
6. Infrastructure and equipment



Clarification of tasks and responsibilities



Information exchange



Common activities and training



IBM and Document Security

Examples:

- Intraservice cooperation: access to relevant databases at border crossing point
- Inter-agency and international information exchange (statistics, modus operandi)
- Inter-agency training modules and training materials (e.g. Border Guards, Ministry of Interior, MFA/Consulates; immigration authorities; civil registry)



ICMPD Activities in Document Security

- **Ukraine:** Strengthening capacities and cooperation in the identification of forged and falsified documents in Ukraine (2006-2009)
- **Moldova:** Strengthening capacities and cooperation in the identification of forged and falsified travel documents at the Moldova-Romania border (2009-2011)
- **EU-ASEAN** Migration and Border Management Programme (EA-MBMP) (2009-2012) - Development of a secure cross border pass / smart card system
- **Moldova:** Assistance at the tender supply procedure and the delivery of equipment for Biometric Passports (2010-2013)
- **Eastern Partnership** – IBM Flagship Initiative Training Project (2011-2012) - Doc Sec, detection of forgeries

Document Security Project in Moldova 2009 - 2011



The European Union's Europe Aid Programme

DocSec Moldova

Strengthening Capacities and
Cooperation in the Identification of
Forged and Falsified Travel
Documents at the Moldova-
Romania Border

Grant Contract N° MIGR/2008/153-478

Implemented by the International Centre for Migration Policy Development



The project is financed
by the European Union



Republic of
Moldova



Project Objectives

Strengthening Capacities and Cooperation in the Identification of Forged and Falsified Travel Documents at the Moldova-Romania Border

- Started: 1 April 2009, duration 24 months.
- Objectives:
 - Strengthening the capacity to **detect forged and falsified travel documents** of staff of the agencies involved in the fight against irregular migration
 - **Improving co-operation and information exchange** between the agencies involved in the fight against irregular migration
 - Delivery of small doc sec **equipment**



Project Partners



♦ Moldavian beneficiaries:

- Border Guard Service,
- the Ministry of the Interior
- the Ministry of Foreign Affairs
- the Ministry of Information Technologies and Communication
- other relevant actors associated upon need, e.g. Ministry of Justice

♦ International project partners

- Bulgaria
- Czech Republic
- France
- Hungary
- The Netherlands
- Poland
- Romania
- Slovak Republic
- DCAF (associated partner)

Main Activities

- Assessment Mission & Report
- Module 1 : Training on Document Security
- Module 2: Information Exchange on Document Security
- Study Visits
- Equipment



Module 1 : Training

- Adaptation of existing training curriculum
- Development and publication of a document security training manual
- Training of trainers with equipment (forgery detection kit, laptops and beamers)
- Supported pilot staff trainings (4 instead of 2)
- Development of a distance learning e-tool
- Edison (financing, set-up and piloting)

Equipment

15 Forgery Inspection Kits (Doenges)

- 3M Retroviewer
- Pocket microscope
- UV tester
- High-precision fibre counter
- Tweezers
- Reference guide



15 laptops (1 per trainer)

4 beamers (1 per involved ministry)

Distance Learning e-tool

Provider: NL - Royal Marechaussee, Centre of Expertise Identity Fraud and Documents

Aim: qualification upgrade without interruption from work, esp. in remote areas

Content:

- Theory – practice – self test
- document checks, level 1
- substrates printing techniques
- security features and look-alikes

Set-up:

- Moldavian and English
- most common web browsers
- Local: 15 MB, Adobe flash
- Update every 3 years
- 1 week training in use and set-up



Module 2: Information Exchange

- Identification of EU good practices
- Development and piloting an inter-agency information exchange mechanism
- Development of an inter-governmental agreement on information exchange

Study Visits:

- Poland
- Hungary
- Austria
- Netherlands



Edison TD

Edison Travel Documents (TD) System for 5 Stations:

- 2 for the Border Guard Service (HQ and Airport)
- 2 for the Ministry of the Interior
- 1 for the Ministry of Information Technologies and Communication

Piloting: Nov 2010 – Feb 2011

Assigned focal point for each station


Installation, use and updates for 3 years covered by project, after that by Moldova



Success Criteria

- **Cooperation** with beneficiaries
- Inclusion of all **stakeholders** involved in doc sec, national and international
- **Training**: not isolated, but comprehensive concept
- **Materials** not developed externally, but based on existing docs and ongoing activities
- **Sustainability** of capacity building: training of trainers; provision of training equipment
- **Piloting**: trained trainers conduct pilot trainings in the presence of international experts
- **E-tool**: learning at individual speed & distant locations
- **Flexibility** (additional trainings, workshops, additional targeted study visits; Edison



A person wearing a dark helmet and goggles is looking out of the side window of an aircraft. The aircraft's fuselage, with visible rivets, is on the left. The background shows a vast ocean under a sunset sky with a small ship on the horizon.

Thank you for your attention!

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