International aviation and circular economy

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- A paradigm shift changing the mindset
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Setting the scene

- The world is 9% circular*
 - our global engine is stuck in reverse
 - the upward trend in resource extraction and greenhouse gas emissions has continued



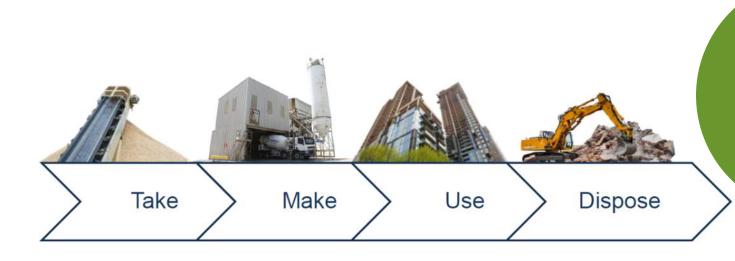
We are heading in the wrong direction.







The linear (traditional) approach



That linear model is no longer fit-for-purpose.

Explore key topics

Built Environment

Consumes almost 50% of all global materials annually and generates around 20% of emissions

Climate Breakdown

62% of global
greenhouse gasses
are emitted during
extraction, processing and
production of goods

Capital Equipment

High value machinery consumes more than 50% of all metals and accounts for 13% of global value creation

Metrics Matter

Materials, financial value and emissions are closely interlinked in the global economy





* <u>Source</u>: Circularity Gap Report 2019
The Platform for Accelerating the Circular Economy (PACE)



A paradigm shift is necessary

"It's not just about shifting from coal-fired power stations to wind

generators and solar panels.

It's not just about different forms of transportation.

It's about remanufacturing.

It's about redesign.

It's about regeneration.

It's the system that has to change.

It's complex.

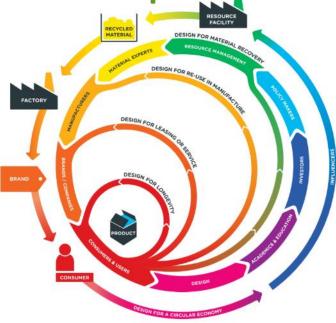
It's exciting."



Dame Ellen MacArthur

The circular economy concept

- Design to avoid resource use
- Design for longevity
- Design for service
- Design for reuse in manufacture
 - Design for material recovery









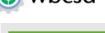
wbcsd

- The circular economy is a new way of looking at the relationships between markets, customers and natural resources
- The circular economy is a \$4.5 trillion opportunity.



DESTINATION GREEN: THE NEXT CHAPTER





ACCELERATE GROWTH

Gener8:

Create additional revenue from existing products and services

Innov8:

Spur innovation of new products and services

Moder8: Reduce operating costs

ENHANCE COMPETITIVENESS

Captiv8: Enhance customer and employee relationships

Differenti8:

Distinguish from competition

Integr8:

Align corporate strategy with mission

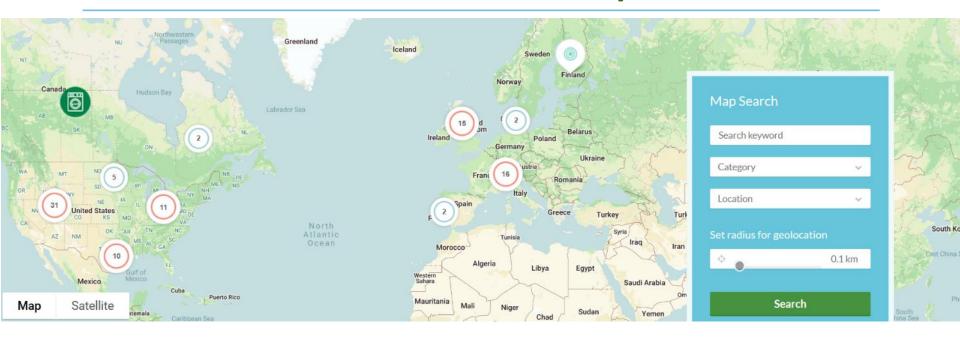
MITIGATE RISK

Acclim8: Adapt business models and value chain relationships

Insul8: Mitigate linear risk exposure



Some successful examples









Michelin Fleet Solution

- Created in 2001
- For transport professionals
- From tire sale to tire lease
 - Tire management delegated to Michelin (maintenance, replacement)
 - Charged on the basis of KM driven
 - Better truck availability plan
- Multiply tire life by 2.5





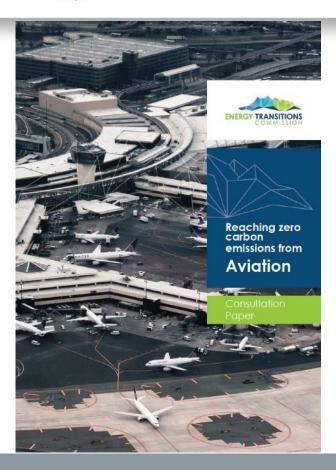
CorporateCare® and TotalCare® Services

- Tailored to individual operators' needs
 - latest predictive maintenance
 - asset and logistics management
 - repair and overhaul
- Enables an airline to hand over full responsibility for management of the engine fleet at an agreed dollar rate per flying hour
 - remove uncertainties from engine management
 - provides airlines with greater financial confidence from managing predictable costs.
- Based on "Power-by-the-Hour', a Rolls-Royce trademark, was invented in 1962 to support the Viper engine on the de Havilland/Hawker Siddeley 125 business jet

Circular economy is relevant for carbon

- Carbon (from captured CO₂) as the new fuel A real opportunity- CO₂ is
 - Abundant (even too much resource in the atmosphere): unique
 - The only energy source for which the reserves are increasing year after year...
 - Equally shared around the world if DAC is made possible: unique
 - Capture done as close as possible from the need for carbon to minimize transport
 - Affordable if initial incentives, R&D for cheaper technologies and market demand increase (cf. photovoltaic expansion)
 - In the United States the FUTURE Act was enacted reinvigorating section 45Q tax credits for investment in Carbon Capture Utilization and Storage (CCUS).
 - Carbon Capture has a cost
 - Storage brings no value (but creates negative emissions) good for climate change
 - Usage brings value as CO2 or as C (carbon moves from a waste to a fuel) better attractiveness
 - Recyclable indefinitely: chemistry helps
 - A true circular economy of carbon

Source: GCCSI CCS Status Report 2018

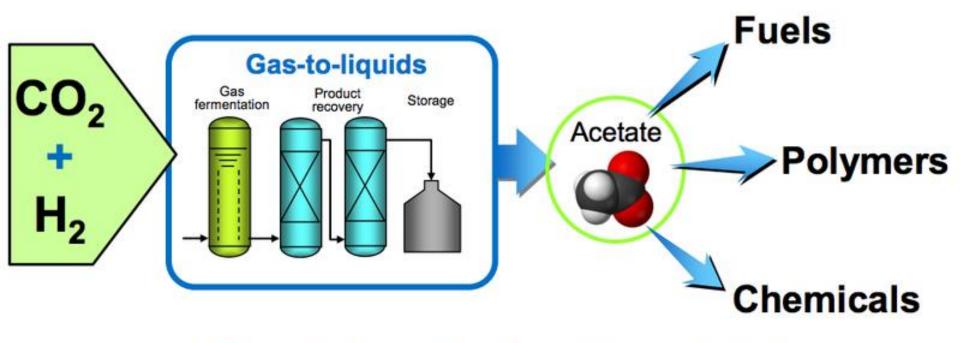


- A global coalition of 30 leading executives from across the energy landscape
 - energy companies, energy-intensive industries, investors, environmental NGOs and academics.
 - Identified aviation as one of the "harder-to-abate" sectors
 - it is almost certain that the only route to radical decarbonization of long-haul aviation requires the development of a non-fossil-fuel-based liquid hydrocarbon.
 - It is **technically possible** to produce the chemical equivalent of jet-fuel either from a bioenergy source, or via a "power-to-liquid" synthesis, combining CO₂ (extracted from the air or captured on the back of an industrial plant) with hydrogen.
 - In theory, they could achieve a 100% decarbonization of air travel, if they can be produced with net zero carbon emissions throughout their lifecycle.



Next Stop: Using CO₂ for chemicals





CO₂ uptake and capture demonstrated in a continuous fermentation



The need for a wider, broader cooperation

- Circular economy will not work if sectors work in silo and do not cooperate with each other
 - Some sectors need Carbon Capture to meet their commitments to the Paris agreement
 - 48% of CO₂ reduction from cement depend on CCUS
 - Some sectors need carbon for their activity
 - Who can decarbonate organic chemistry?
- A huge cooperation opportunity



Conclusion: The NICE Platform

Stakeholders that emit CO₂

- Fixed industrial installations
- International transport (Shipping, aviation)

Policy-makers, governments

- Recognize DAC as part of the solutions portfolio for Carbon Dioxide Removal (CDR)
- Incentivize CCUS solutions and finance R&D
- support lifecycle analyses and industrial standards
- Request a minimum of permanent storage

Standard-making bodies

 Develop appropriate new standards for CO₂ absorbing products

The New International Carbon Economy (NICE)



R&D Institutions

- Academia, Universities
- Industrial Research Centres

To improve knowledge on storage capacity
To identify new CCU opportunities

Stakeholders that **need carbon-based products**

- International aviation
- Chemistry

Financial community

Reduce investments on traditional fossil fuel sector if no CCUS activity

OR

Maintain investments on traditional fossil fuels sector, for their CCUS activity

AND

- Support the commercial development of mature solutions

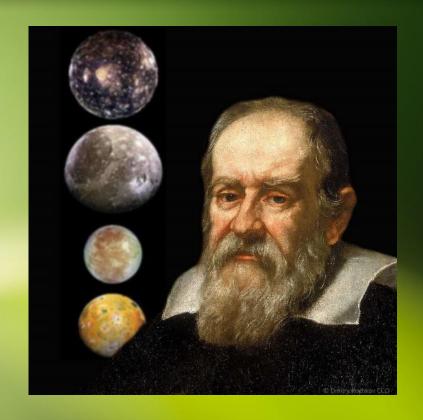
All

- Raise awareness and build capacity
- Develop associated new jobs
- Enhance acceptability for CCUS

Governments, industry and financial institutions should work together to scale up CCUS solutions

Get out of the Galileo Galilei syndrome...





DESTINATION GREEN: THE NEXT CHAPTER



