



# ICAO TRAINING from the Policy to the Implementation

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Building Cooperation for the Future of Civil Aviation**

**30 September - 3 October 2014**

# Outline

- **ICAO's Mandate and Leading Role**
- **GAT Strategic Planning**
  - ICAO vision, mission and objectives for training
  - States Human Resources Development Strategies
  - Objective of ICAO Training
- **TRAINAIR PLUS Development Plan**
  - Membership networking
  - Work Programme 2014/2015
- **Cooperation, assistance and partnership**



# 1. Global Aviation Training Office

## What is the scope of ICAO activities?

### Assembly resolution 38/12, Appendix D

Assist Member States in achieving and maintaining competency of aviation personnel through the ICAO Aviation Training Programme.

### ICAO's role in training (EB 2013/54)

Support the human resources development strategies



 Global Aviation Training (GAT) Office is established in 2014



## What is the vision and mission of GAT

### GAT Vision

Lead Human Resources Development in Aviation

Mission  
& Vision

### GAT Mission

Establish coordinated, effective and efficient mechanisms to support the development of human resources in aviation, appealing to Member States and the industry

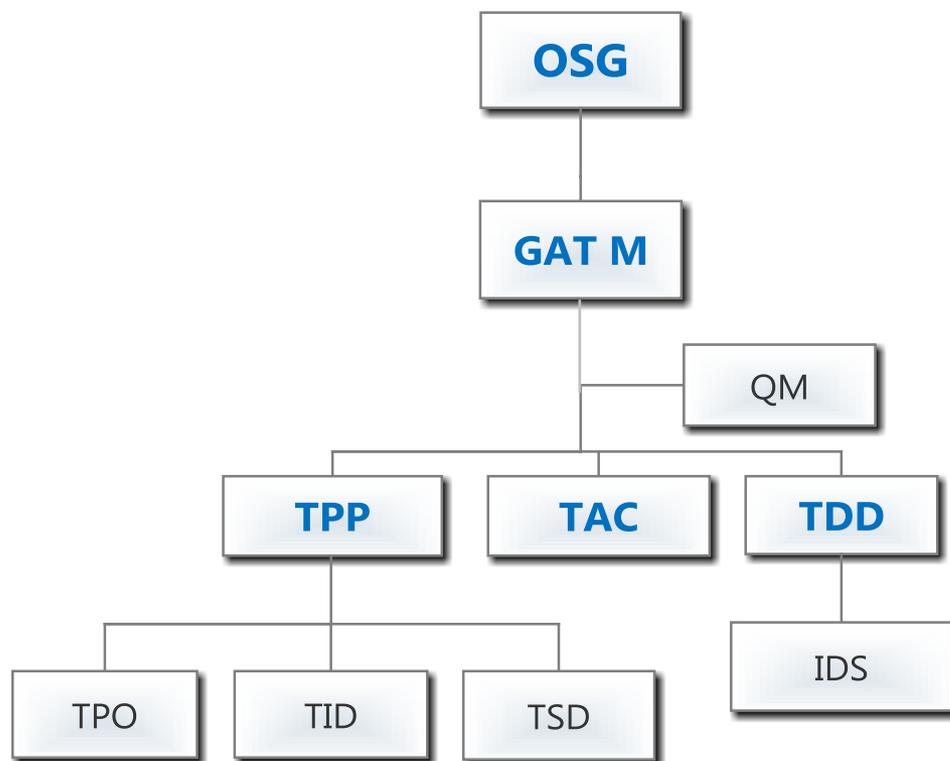
# What do we want to achieve?

## Strategic Planning

- A coordinated, effective and **efficient** system for the delivery of aviation-related training and other learning activities **supporting the Human Resources Development Strategies** developed by Member States.
- Assistance, and **partnership with the States and the aviation community** for the definition and implementation of HR training and development projects



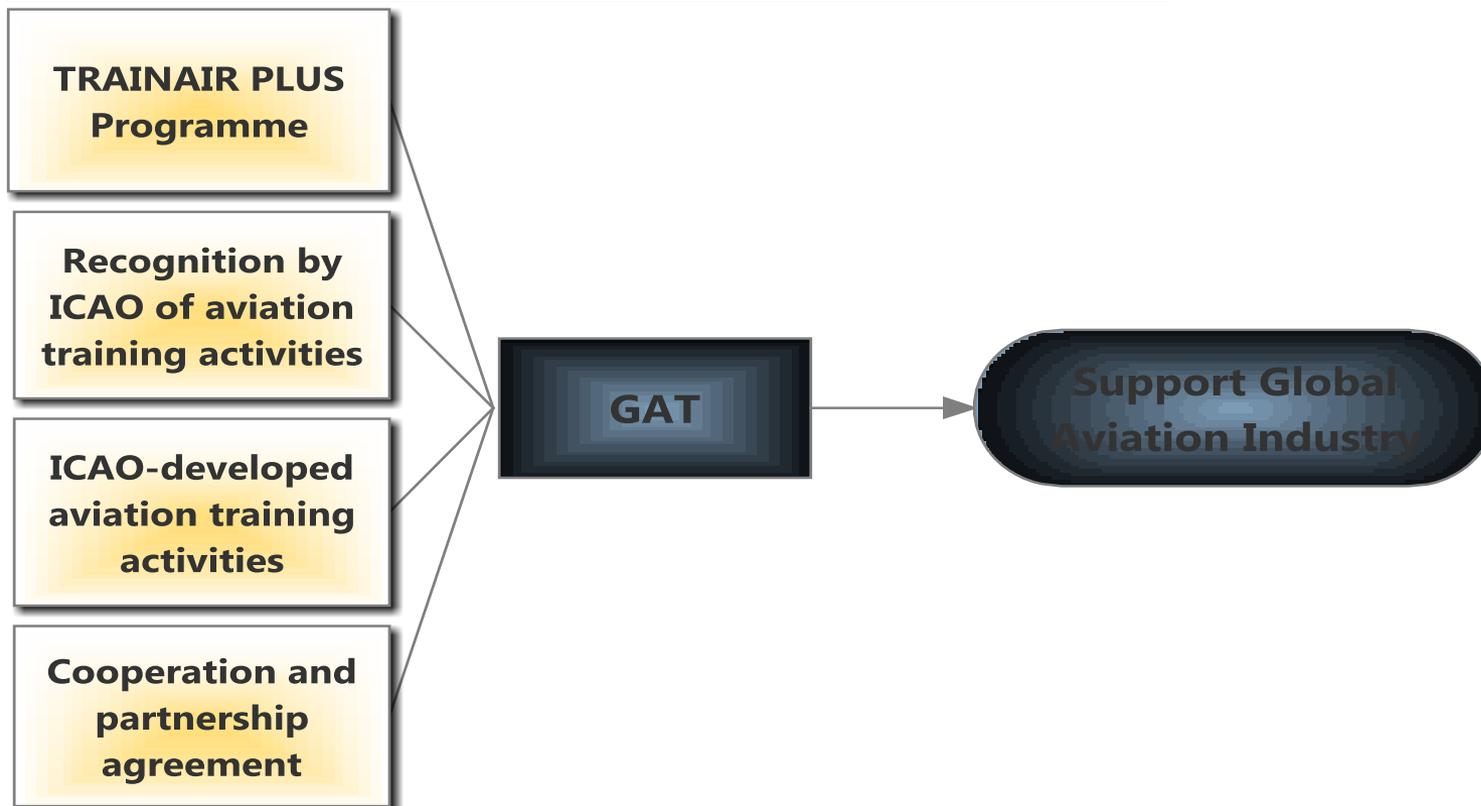
# How GAT is organized?



- OSG** : Office of Secretary General
- GAT M**: Global Aviation Training Manager
- QM**: Quality Manager
- TPP**: TRAINAIR PLUS Manager
- TAC**: Training Assessment and Consultancy
- TDD**: Training Design and Development
- TPO**: Training Planning and Operations
- TID**: Training Implementation and Delivery
- TSD**: Training Standardization and Development
- IDS** : Instructional Design Specialists

# How GAT support global aviation industry

## 4 pillars of ICAO aviation training policy





## 2. TRAINAIR PLUS Programme

# What is the TRAINAIR PLUS Programme (TPP)?

An ICAO programme in human resources development that :

- ✓ Provides a **methodology** to develop high quality training courses
- ✓ Facilitates international sharing of **Standardized Training Packages (STPs)**
- ✓ Supports training center's to build their **training capacities** through technical expertise, resources and quality oversight



TRAINAIR PLUS™

# What is the network?

Services has been expanded to aviation operators



## 1. CATC

- Academies, universities  
Flight schools, etc.
- Training service providers

## 2. Corporates

- Companies in aviation industry
- Aircraft, equipment manufacturers, etc.

## 3. Operators in Civil Aviation

- CAA, airports, airlines, ground handlers etc.
- Training service consumers

# What are the types of Membership in TPP?

Type	Associate	Full
<b>Target</b>	Training organization	Training organization
<b>Requirements</b>	<ul style="list-style-type: none"> <li>✓ Successful assessment</li> <li>✓ Re-assessment every 3 years</li> <li>✓ One STP or ICAO course use per year</li> </ul>	<ul style="list-style-type: none"> <li>✓ Associate member</li> <li>✓ Develop Standard Training Package</li> <li>✓ Re-assessment every 3 years</li> <li>✓ Develop STP every 3 years</li> </ul>
<b>Benefits</b>	<ul style="list-style-type: none"> <li>✓ Use of ICAO logo</li> <li>✓ Access to new TPP documents</li> <li>✓ ICAO course operation</li> <li>✓ Access all STPs developed by TPP members</li> </ul>	<ul style="list-style-type: none"> <li>✓ All the benefits of Associate</li> <li>✓ Voting rights in TPP events</li> <li>✓ Potential revenue generation from STPs and ICAO courses</li> <li>✓ Steering Committee</li> </ul>

# What is the membership procedure?



# What is an RTCE?

## RTCE (Regional Training Centres of Excellence)

- **Leading ICAO Full Members in each ICAO Region**
- **Develop and deliver courses in one or more of the following authorized areas:**
  - ➔ 1. Aerodromes (Annex 14)
  - ➔ 2. Air Navigation Services (Annexes 2, 3, 4, 5, 10, 11, 12 and 15)
  - ➔ 3. Air Transport
  - ➔ 4. Environment (Annex 16)
  - ➔ 5. Flight Safety and Safety Management (Annexes 1, 6, 7, 8, 13, 18 and 19)
  - ➔ 6. Security and Facilitation (Annexes 9 and 17)



## Industry Membership: enhancing the TRAINAIR PLUS network

- Providing Members direct access to selected aviation industry stakeholders
- Sharing of best practices and course content for Members
- Participate and obtain visibility at all ICAO TRAINAIR PLUS and Next Generation of Aviation Professionals (NGAP) events;
- Ability to utilize the TRAINAIR PLUS network as a powerful resource to develop relations, business networking, education and program collaboration
- Access contact details of all TRAINAIR PLUS Members



# Corporate Members

□ Industry

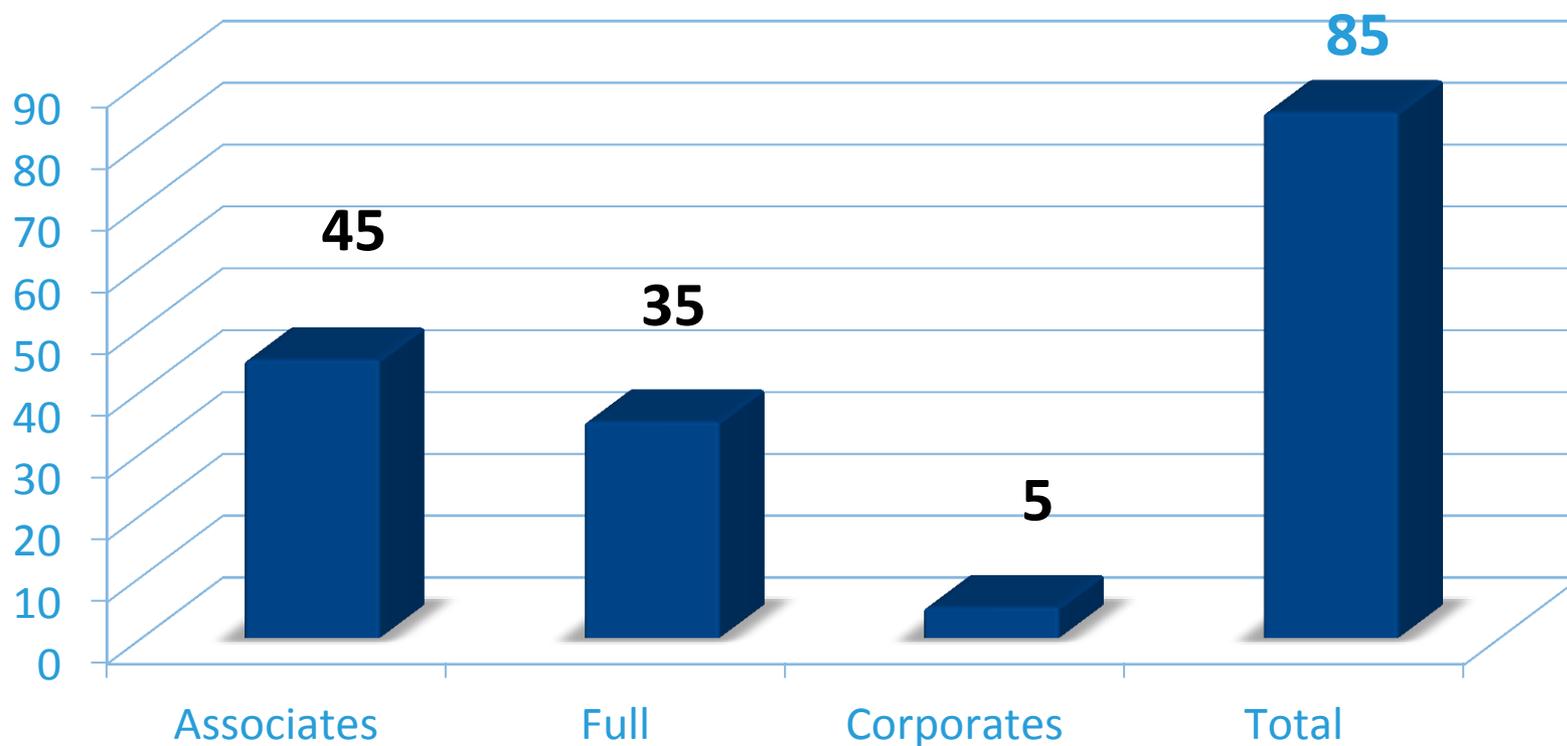
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□ Int'l organizations/  
Gov't



# How many TPP members in 2014?



# What kind of courses does ICAO offer?

Standardized Training Packages (STPs) and ICAO-developed courses are available

Standardized  
Training Package  
(STP)



ICAO-Developed  
Courses

# What is an STP?



## Overview

Competency based training

A fully documented and tested comprehensive package of training

Reflects relevant technological requirements

32 STPs available (39 courses under development)

ICAO logo on the certificates

## Deliverables

### 1. STP Information

Task list, task description, course description, course contents, instructor's timetable

### 2. Instructor Material

Instructor guide, module plan, PowerPoint slides, progress/mastery tests, exercises, job aides

### 3. Trainee Material

Trainee manual, PowerPoint printouts, handouts

# What are ICAO-developed courses?



32 courses available

Operated by ICAO instructors

Online courses available

Cost-recovery principle

ICAO logo on certificates

# ICAO training portfolio new programmes

## ICAO Training Instructors Course



The International Civil Aviation Organization (ICAO) and the Joint Aviation Authorities Training Organization (JAATO) are pleased to inform the aviation community of the launch of the ICAO TRAINAIR PLUS Training Instructors Course. This two-part course will enable participants to methodically conduct training courses in accordance with ICAO's instructor competencies and develop the required training strategies for course deliveries.



## THE SAFETY MANAGEMENT TRAINING PROGRAMME

## Universal Safety Oversight Audit Programme (USOAP)

The ICAO USOAP was launched in January 1999 with the objective of promoting global aviation safety through the auditing of ICAO Member States. It specifically determines the status of States' establishment of safety oversight measures and resources, as well as relevant ICAO Standards and Recommended Practices (SRPs), associated procedures, guidance material and safety-related practices.

The USOAP was expanded in 2005 to cover provisions contained in all safety-related Annexes to the Convention on International Civil Aviation (Chicago Convention). Core areas audited by the USOAP are: primary aviation legislation and civil aviation regulations; civil aviation organization; personnel licensing and training; aircraft operations; airworthiness of aircraft; aircraft accident and incident investigation; air navigation services; and aerodromes and ground aids.

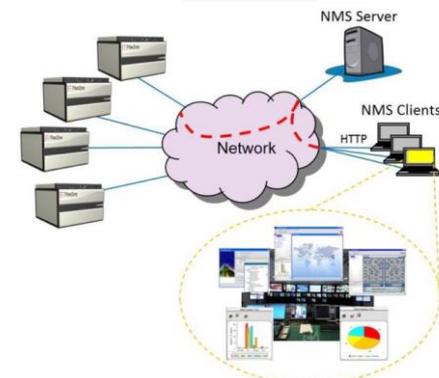
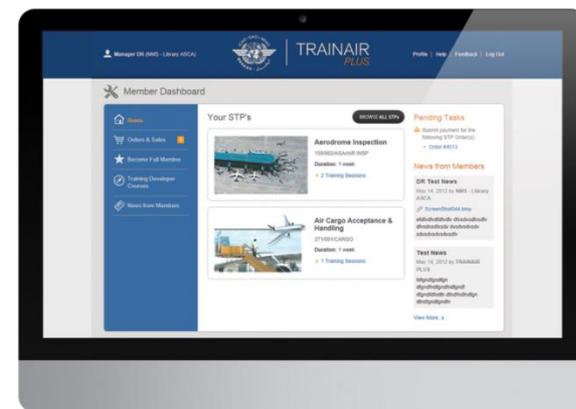


## A NEW ERA IN PERFORMANCE – BASED NAVIGATION (PBN) TRAINING

# What is training management system?

## TPeMS (TRAINAIR PLUS electronic Management System)

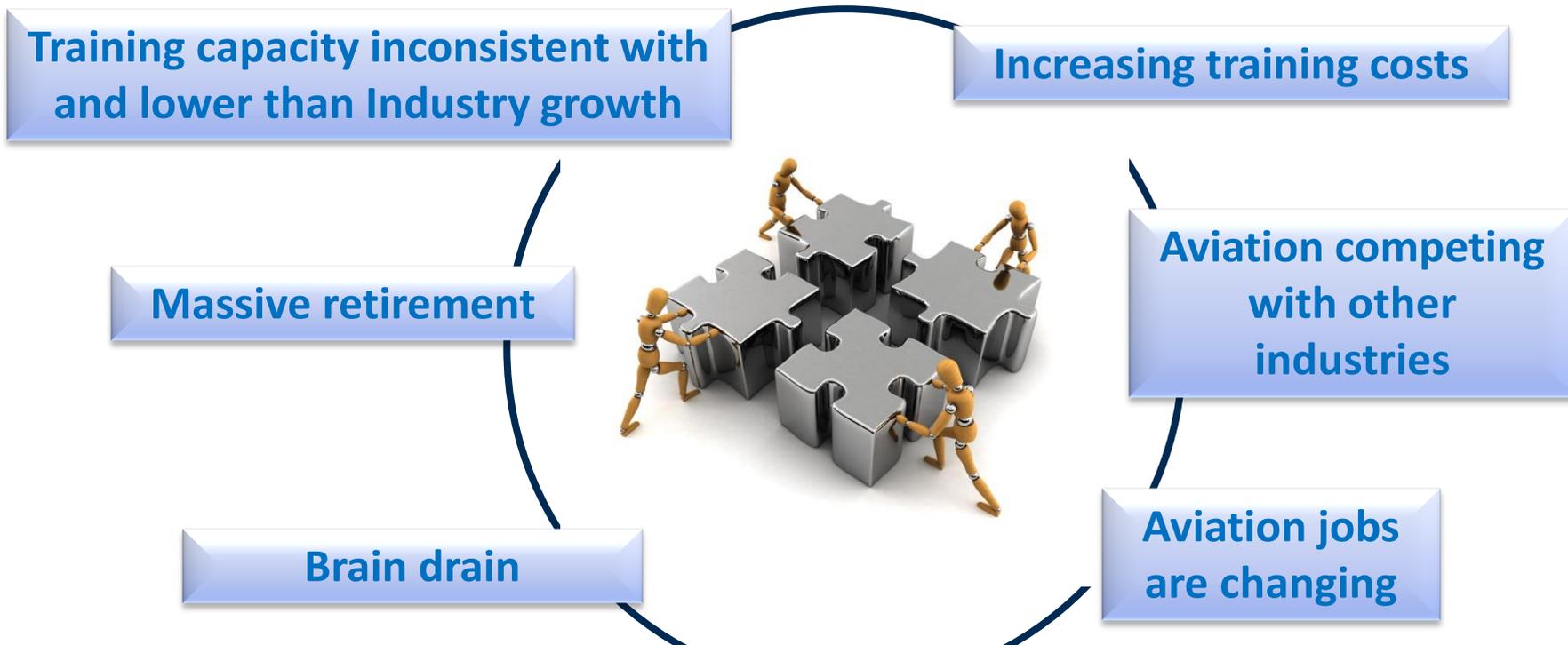
- All processes and procedures are fully documented and integrated, such as:
- Application Process
- Development of a Standardized Training Package (STPs)
- STP Library + exchange
- Roster of STP validators
- Tracking system for all TPP and STP courses
- Production of certificates





# 3. Cooperation and Partnership

# What are the challenges in human capital?



# How the training policy is implemented?





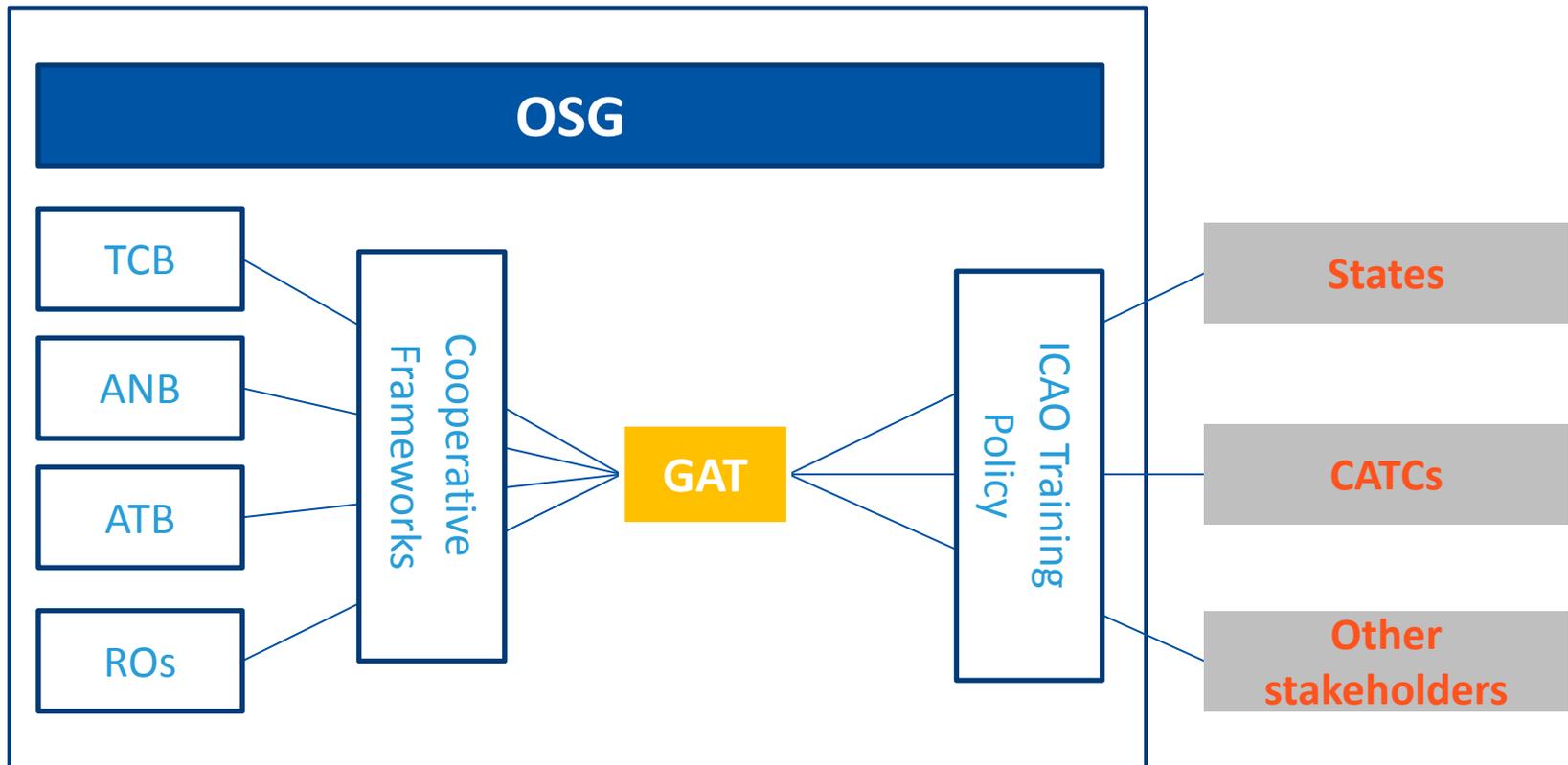
# What is GAT role in global aviation training?

## ICAO Global Aviation Training (GAT) Office is

- 1** ICAO arm leading the development of human resources in aviation
- 2** Training development for Global and Regional Plans, SARPS, guidance material, global safety, air navigation
- 3** Efficient, effective and harmonized implementation of the ICAO Training Policy
- 4** Responsible for planning, management and coordination of all ICAO aviation training activities
- 5** Focal point for all ICAO training-related activities

# How the training policy is coordinated?

All training policy related activities are coordinated by GAT



# What is ICAO training portfolio?

## Definition and implementation of HR Development and Training

- Assist the States on the development and implementation of training programs.
- Identify, develop and support National and Regional plans on HR development and capacity building.
- Regional and national approach for the implementation of the ICAO Civil Aviation Training Policy.
- Support the Human Resources Development strategies established by Member State and the aviation community.

**Training and ICAO Qualification of Instructors**  
**STPs and ICAO Courses Delivery**  
**Training Needs Analysis**  
**Validation of Course Development process**  
**Human Resources and Training Technical Support**





North American  
Central American  
and Caribbean  
(NACC) Office  
Mexico City

South American  
(SAM) Office  
Lima

ICAO  
Headquarters  
Montreal

Western and  
Central African  
(WACAF) Office  
Dakar

European and  
North Atlantic  
(EUR/NAT) Office  
Paris

Middle East  
(MID) Office  
Cairo

Eastern and  
Southern African  
(ESAF) Office  
Nairobi

Asia and Pacific  
(APAC) Office  
Bangkok

Thank you



# TRAINAIR PLUS Video