



Aviation in 2035

To represent, lead and serve the airline industry



Getting into foresight: How do we manage and adapt to uncertainty?

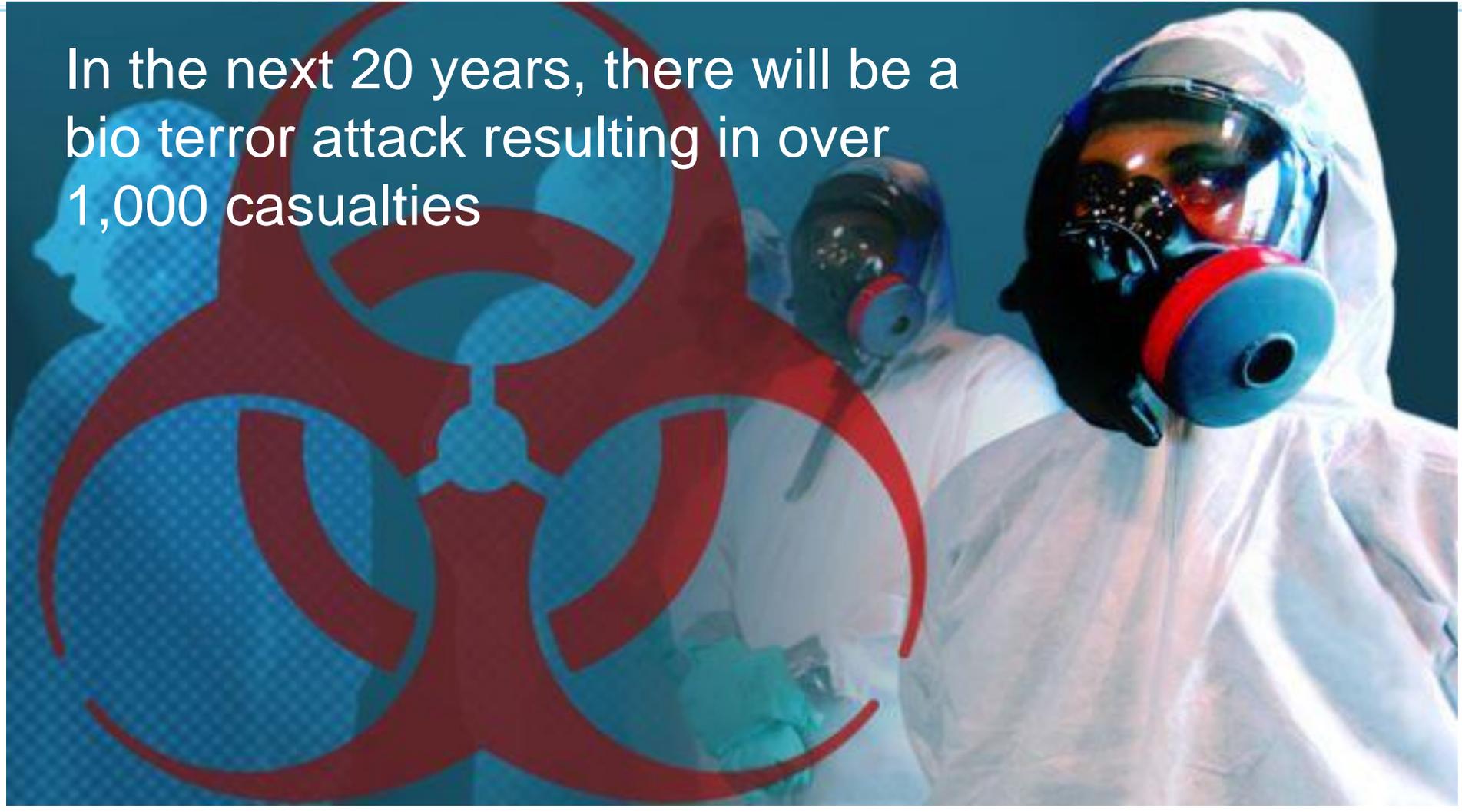


In the next 20
years, there will
be unmanned
commercial
flight



In the next 20 years, your “national carrier” will be foreign-owned

In the next 20 years, there will be a
bio terror attack resulting in over
1,000 casualties

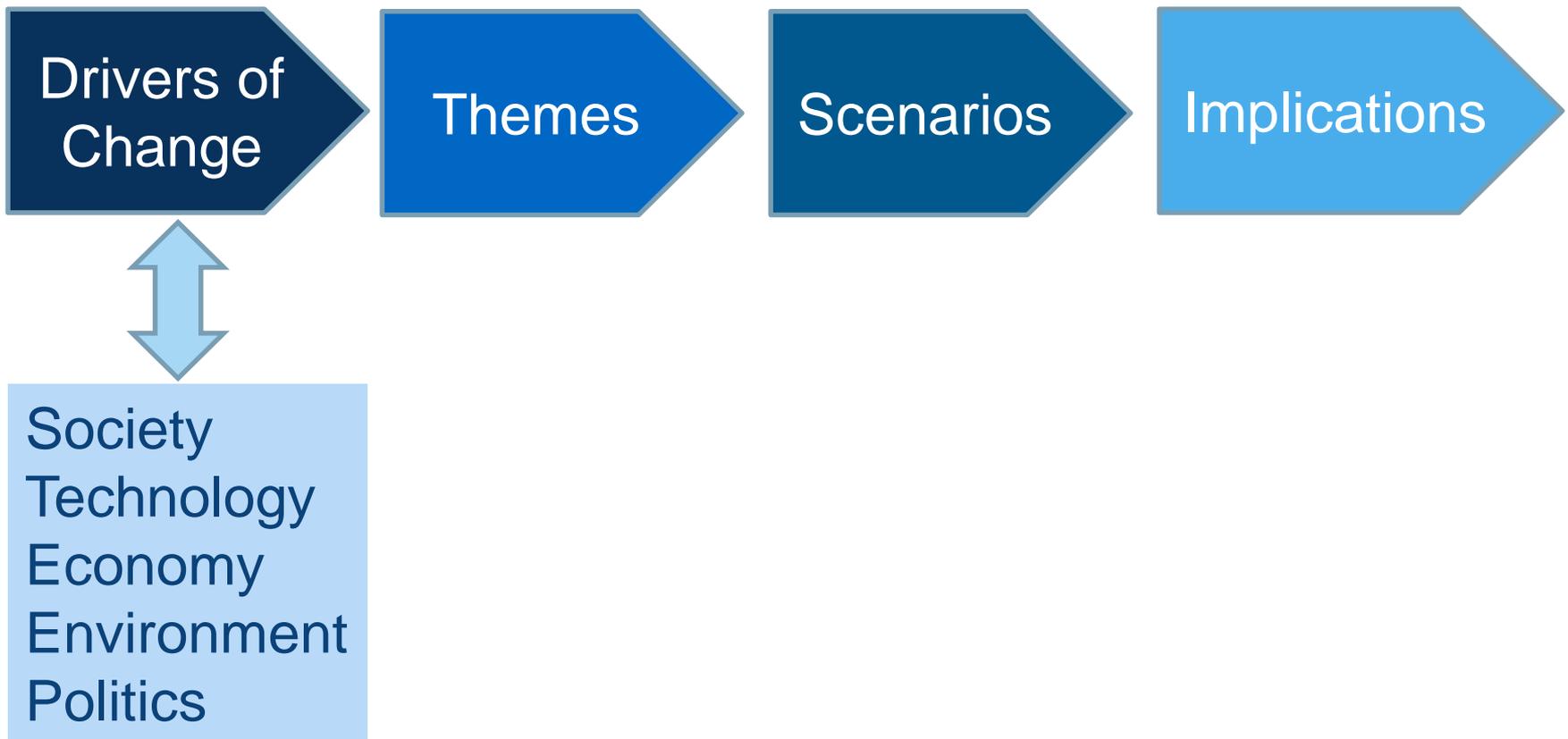


IATA's foresight study

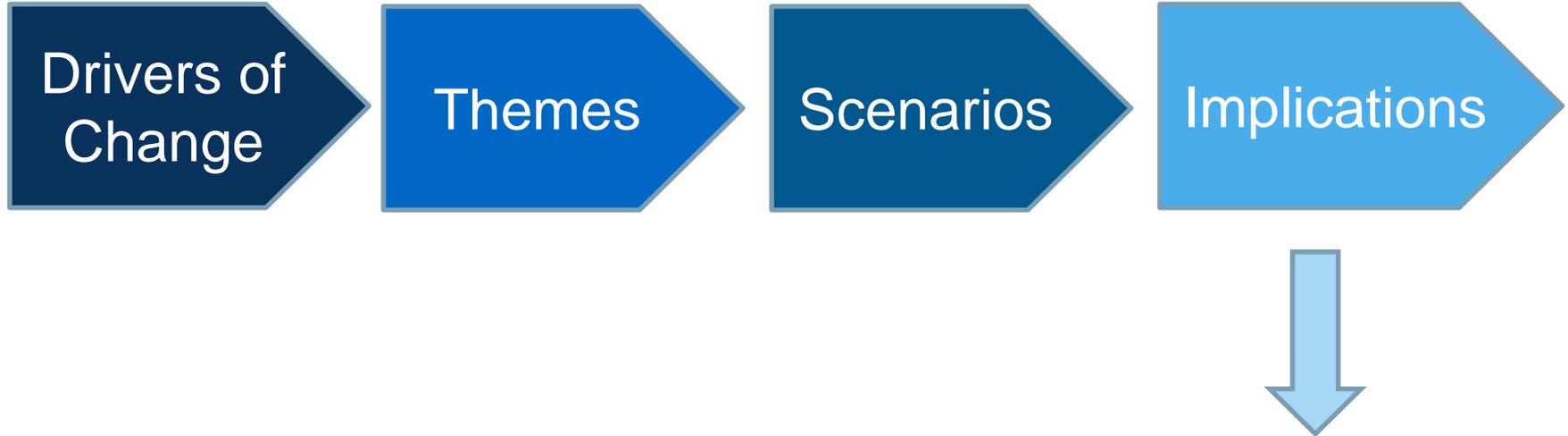
- Put the industry on a proactive footing
- Facilitate similar discussions at an airline/alliance level
- Collaborate with governments and other stakeholders



How did we do it?

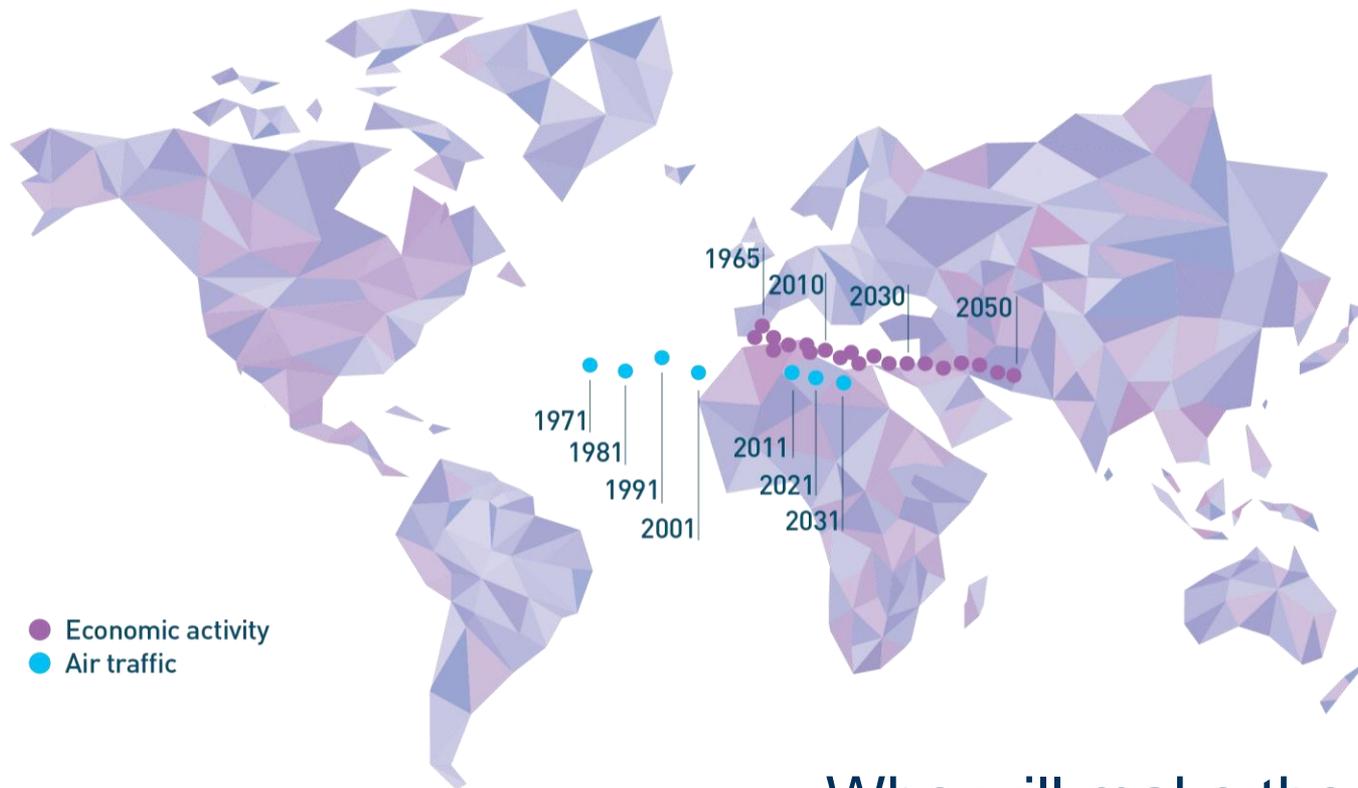


So What?



Concrete actions for governments
and our industry

Governance & Geopolitics



Who will make the rules?

Sustainability



Will aviation be expected to play a greater role in meeting the world's sustainability challenges?



Data

Will airlines maintain ownership of data?

Workforce, values and communities



More than 50% of Africa's population is under 18. What do our future employees and consumers of aviation care about? What skills will they need?

Terrorism

How will industry and governments respond to new sources of instability?



Next steps: from insights to action

- Establishing an industry-wide CSR approach
- Developing a data strategy
- Strategic review of the Worldwide Slot Guidelines
- Reinforcing ICAO's role and understanding decision making structures in key markets



Next steps: identifying the challenges and opportunities for industry and government to tackle together



Next steps: identifying the challenges and opportunities at country/regional levels

- Target key markets of today and the future (e.g. UK, India, Nigeria, France, Brazil)
- Share with critical partners
- Access the study at www.iata.org/policy



▼ Are YOU ready for the future?

MAYBE IATA
CAN HELP?

A perspective view of a paved road stretching into the distance under a bright blue sky with scattered white clouds and a large sun. The road is flanked by green grass. The years 2017 through 2025 are written in white on the road surface, with 2017 being significantly larger and colored yellow.

2025
2024
2023
2022
2021
2020
2019
2018
2017