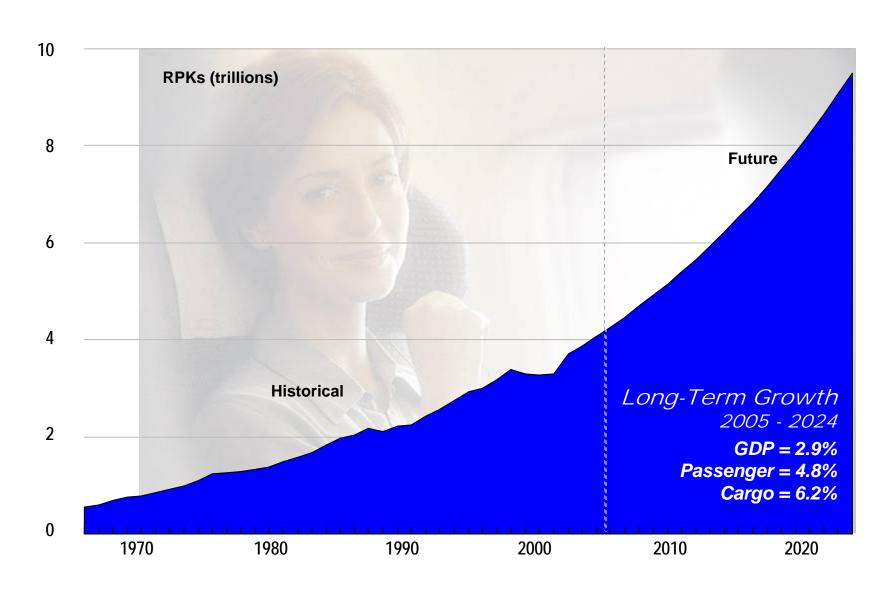


Demand for Air Travel Will Continue to Grow

Air Traffic Management



A step change in every core assumption

Exploiting Shared Precision Information

- Navigation uncertainty few meters or less
- Surveillance uncertainty few meters or less
- Flight deck traffic awareness intuitively obvious with few meters accuracy
- Terrain/obstacle/runway position uncertainty centimeters
- Pathway uncertainty 4-D route known and intuitively obvious to self and others
- Wake position/strength uncertainty known in real time
- Weather hazard uncertainty encapsulated in volume and time
- Approach glideslope dynamically variable glideslope and touchdown point
- Air-ground communications high bandwidth digital links
- Sense/Decide/Command/Control decision time few seconds

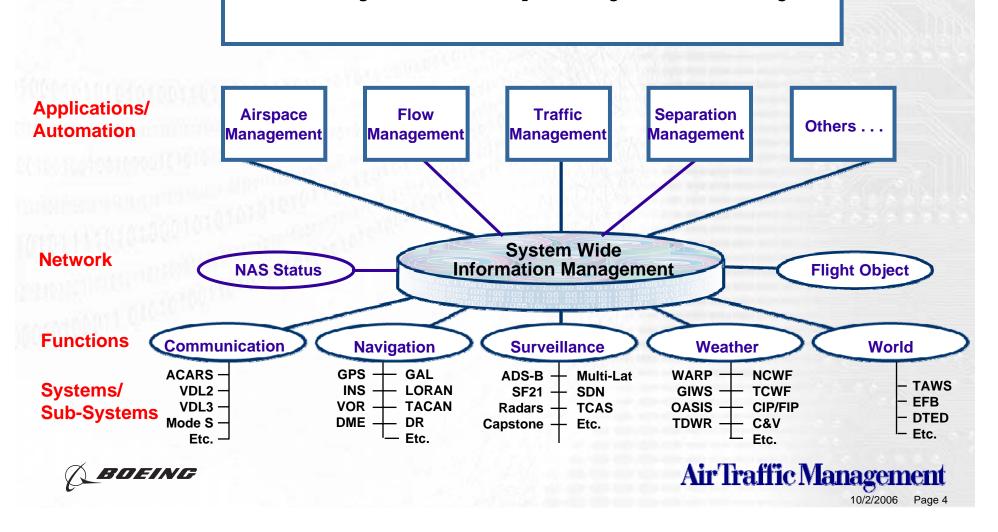


A Network Centric Architecture

Exploiting Shared Precision Information

Operations

Safety, 3x+ Capacity, Security



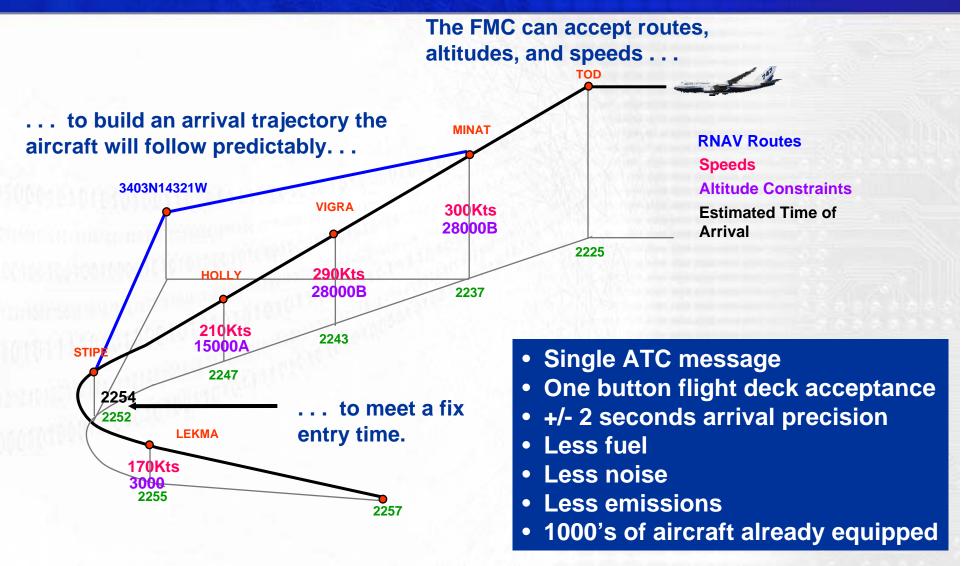
The 9 steps that delivered >3x capacity

Exploiting Shared Precision Information

- 1. Visibility removed as an aviation issue
- 2. 4-D paths to +/- 2 seconds arrival precision



An example of what we mean – Tailored Arrivals





The 9 steps that delivered >3x capacity

Exploiting Shared Precision Information

- 1. Visibility removed as an aviation issue
- 2. 4-D paths to +/- 2 seconds arrival precision
- 3. All weather-safe airspace exploited
- 4. 2-mile final approach spacing for all
- 5. "Pave down the middle"
- 6. Safe multi-aircraft runway operations
- 7. Fully utilize all airports
- 8. 4-D paths with Control by Exception enroute
- 9. Smart flow control



The ATM Business Case – U.S. Example (the national economy business case is even better)

If:

- The efficiency benefits of a network centric infrastructure and operations are allowed to be realized, and
- Air travel can maintain a 4% annual growth rate or greater

Then, over 20 years:

- Airlines, cargo, and GA unit taxes and fees can be reduced every year
- A \$15B transformation program can be financed and fully repaid at a 6% interest rate
- Air traffic controllers can have full job security and continuing real wage growth over inflation
- Air transportation will be safer, more secure, and more efficient and strongly support national economic growth

And:

- A \$20B surplus will be left over.



The U.S. National Economy Business Case

(1) Faster, more efficient movement of people and goods improves economic productivity

(2) A 1% gain in economic productivity = \$100+B/year in economic growth



Final Thoughts – looking back from 2025

Network centric architecture was the core enabler

- Precision navigation fundamental req't
- The aircraft must be a node on the network
- Capacity, safety, efficiency, security simultaneously improved

Four challenges had technology/solutions not ready in 2006

- Short term (0-2 hour) weather forecast accuracy
- Wake vortex detection/prediction
- Operational concept/HMI for 3x+ controller productivity
- A financial, regulatory, and operations marketplace that motivates and rewards continuous technical and operational advances



Final Thoughts – looking back from 2025

- Policy, Operational, Economic, and Technical solutions needed to be worked in concert
- The global ATM business case was overwhelmingly positive
 - Less expensive infrastructure
 - Stable/moderate increase in personnel costs
 - -3x revenue growth
 - Economic productivity multiplier

