

ICBWG Business Plan (WP14)



David Philp
Manager, New Zealand Passports

**Implementation and Capacity Building Working Group
(ICBWG)**

TAG/MRTD 19

**19th Meeting of the Technical Advisory Group on
Machine Readable Travel Documents**

ICBWG Business Plan

- The Business Plan outlines the ICBWG's work programme for 2009-2011, including:
 - the strategy that drives the Group
 - the outputs and activities that contribute towards achieving its outcomes
- The Plan locates the ICBWG's work within the strategic and operational context of ICAO and its MRTD program



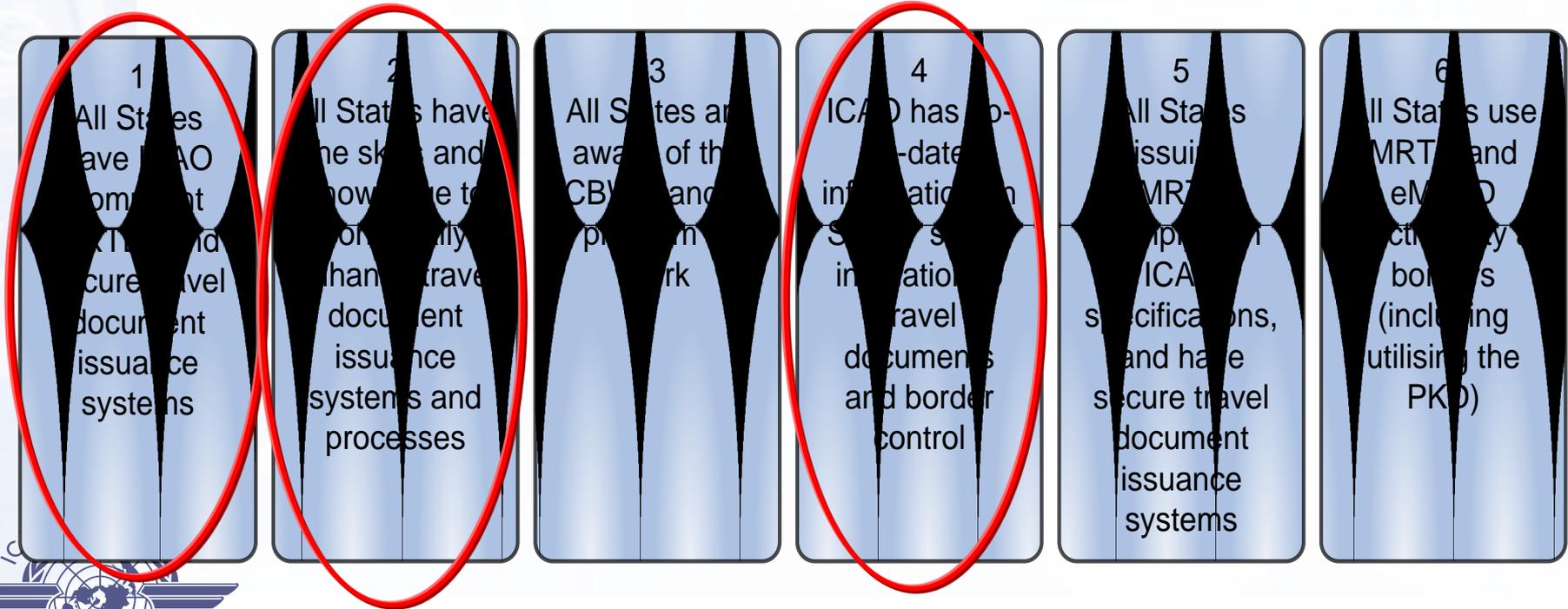
ICBWG Outcomes

- Six ICBWG outcomes contribute directly to the achievement of ICAO Strategic Objective 'Enhancing global civil aviation security'
- The outcomes are best understood as a future state which the ICBWG is working towards
- The outcomes are a long-term strategic focus for group activities



ICBWG Outcomes

- Some of the outcomes have a greater focus for the 2009-2011 period



ICBWG Activities

- Activities that work towards each outcome are outlined in each section of the Plan
- Funding and Resources is a key issue for the ICBWG and has a dedicated section in the Plan



ICBWG Business Plan

- The TAG/MRTD is invited to:
 - Note the content of the ICBWG Business Plan 2009-11 at Appendix A of WP 14.
 - Endorse the strategic direction and activities outlined in the ICBWG Business Plan 2009-11.

