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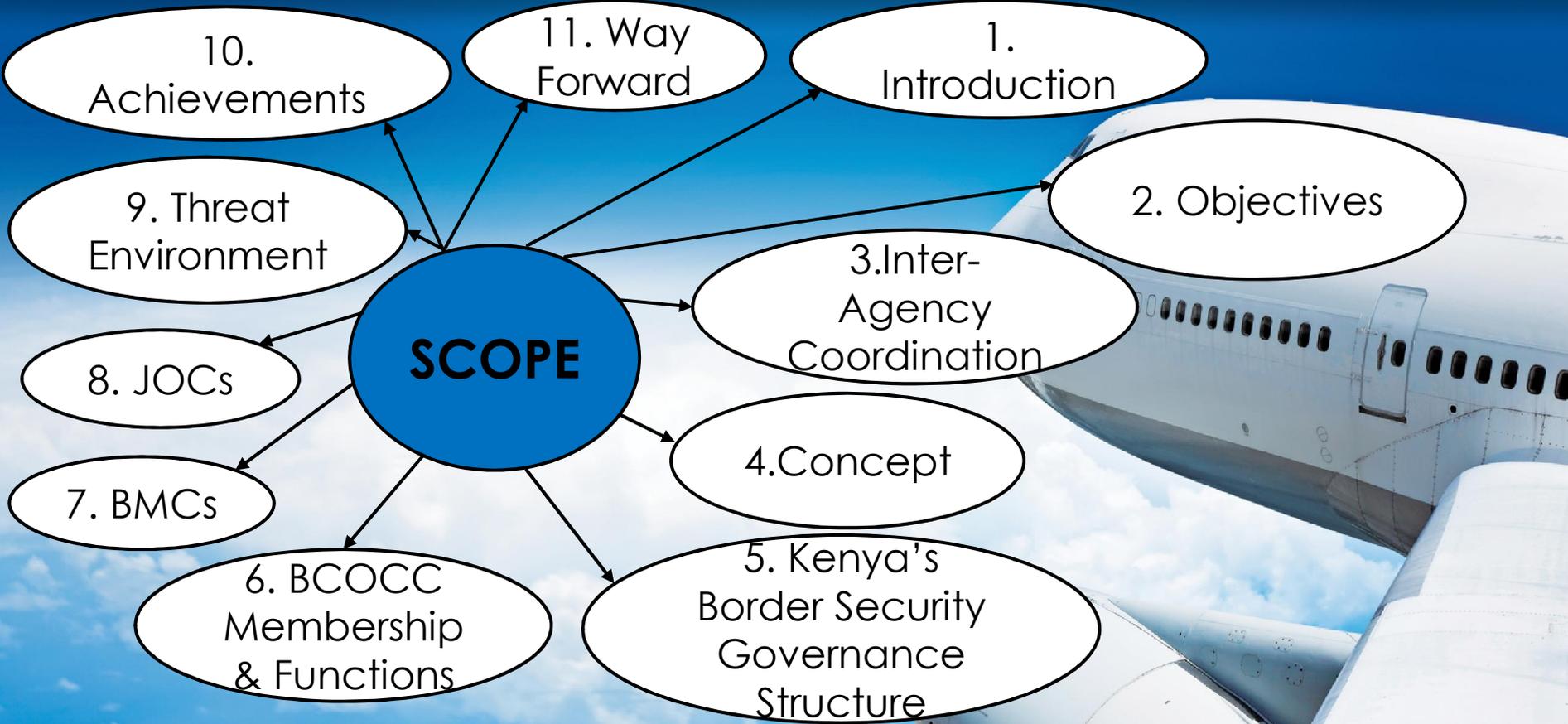


OPERATIONALIZATION OF COORDINATED BORDER MANAGEMENT

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*Presenter Title: Head of Joint Operations
Centers. (JOCs) in Kenya.*







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Introduction Inter-agency Coordination

Establishment of Border Control & Operations Coordination Committee (**BCOCC**) through Security Laws (Amendment) Act 2014 Section 75.

Subsequently the following border security governance structures were formed:

BCOCC

BMS - Border Management Secretariat.

BMCs - Border Management Committees.

JOCs - Joint Operation Centers.





OBJECTIVES

To **achieve Coordinated** Border Management structures in Kenya



Concept

- The BMC/JOCs were earmarked to serve the three border environments;
- ✓ Land Borders - Customs are in charge assisted by Immigration
- ✓ Air Borders - Airports Authorities are in charge assisted by Immigration
- ✓ Maritime environment - Maritime ports Authorities are in charge assisted by Customs
- ✓ **Note:**

All the JOCs in Kenya are coordinated by JOC Jomo Kenyatta International Airport (JKIA).



Kenya Border Security Governance Structure





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BCOCC Membership

1. Internal Security Ministry – Police, Intelligence, Immigration
2. Port Health
3. Customs
4. Airport and Sea Port Authorities
5. Bureau of Standards & Anti-Counterfeit Agency
6. Plant Health Inspectorate
7. Maritime Authority
8. Other agencies co-opted on need basis



BCOCC Functions

- Formulate policies and programs for the management and control of POEs
- Coordinate the exchange of information
- Ensure compliance with standards
- Exercise oversight authority over the operations of agencies at POEs
- Implementation of functions are coordinated through a Secretariat (BMS)





Border Management Committees (BMCs)

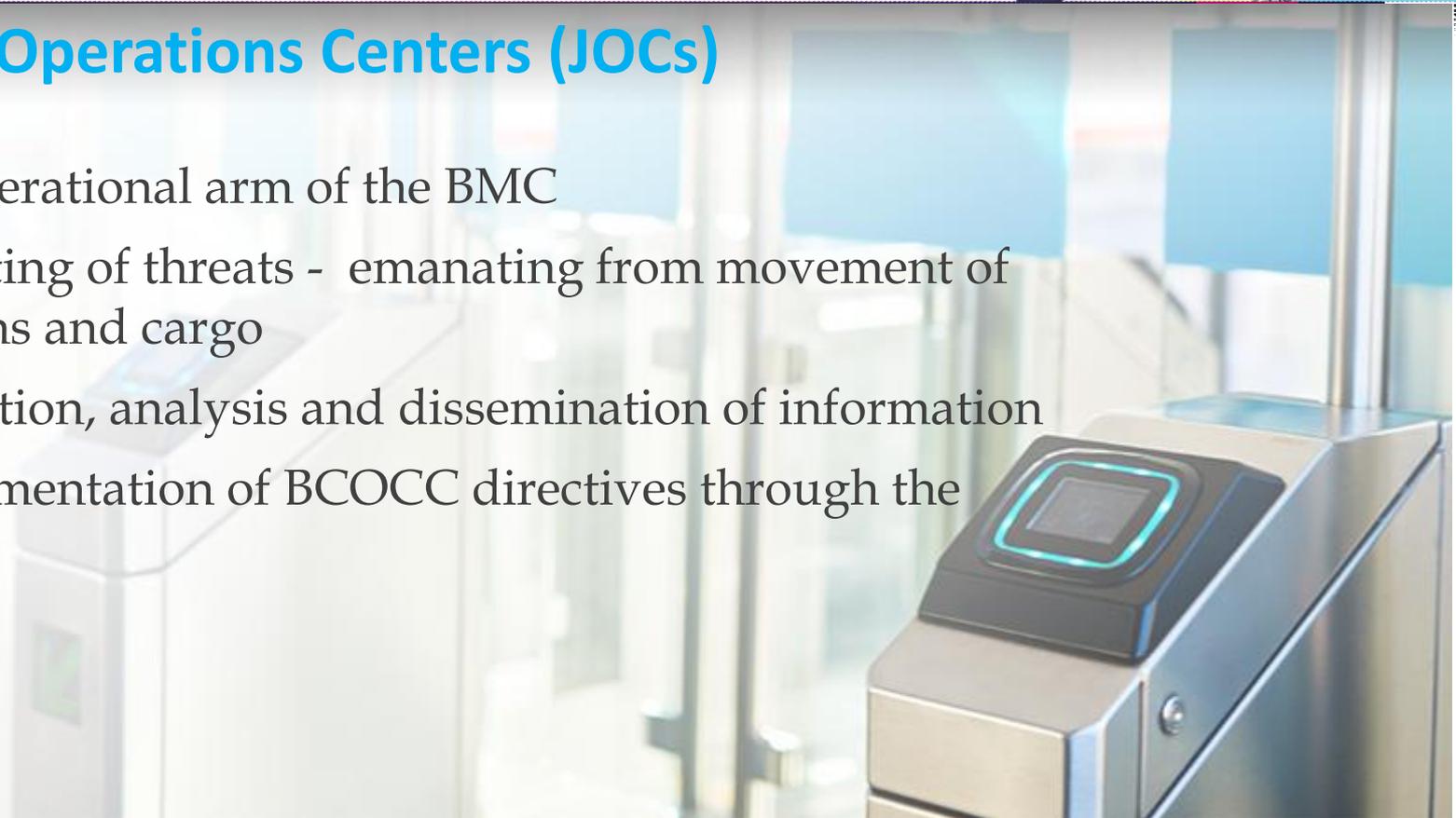
- Comprised of Heads of Border Agencies at the POEs
- Coordinates border operations at POEs
- Implements BCOCC directives
- Escalates necessary border issues to BCOCC
- Advise on emerging border trends and possible solutions





Joint Operations Centers (JOCs)

- An operational arm of the BMC
- Targeting of threats - emanating from movement of persons and cargo
- Collection, analysis and dissemination of information
- Implementation of BCOCC directives through the BMC





JOC Objectives

- To **develop** strategies to counter border threats
- To **enhance** sharing of information ,
- To **optimize** available resources - involves multi-agency investments in Personnel Infrastructure and Technology
- To **create** Synergy among Border Control and Security Agencies





Threat Environment

- ▶ **Terrorism**
- ▶ **Insider Threat**
- ▶ **Human Trafficking/Smuggling: Involves Document/Identity Fraud**
- ▶ **Trafficking in Narcotic Substances: (MO - mainly transit)**
- ▶ **Illegal Trade: e.g. Animal Trophies, contraband goods,**
- ▶ **Public Health threats: e.g. Ebola, Yellow Fever.**
- ▶ **Cyber Threat**
- ▶ **Remotely Piloted Aircraft Systems (RPAs)**
- ▶ **Nuclear Biological & Chemical**





Achievements

- Improved Inter-agency collaboration
- Improved Targeting of threats
- Increased Surveillance and detections
- Improved travel document verification
- Improved sharing of information among security agencies within and among POEs
- Multi Agency Approach
- Prompt response to border threats





Way forward

- Leverage on analysis of reports- Moving from Tactical to Operational
- Technological support to JOC efforts
- Continuous Capacity Building.
- Standardization of a Common border curriculum
- Coordinated Community engagement on border issues
- Sensitization on Kenya's Coordinated Border Management (CBM) model.



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