



Realizing the Vision

2nd ICAO Air Transport Symposium
Montreal 2014

FULL MEMBERS



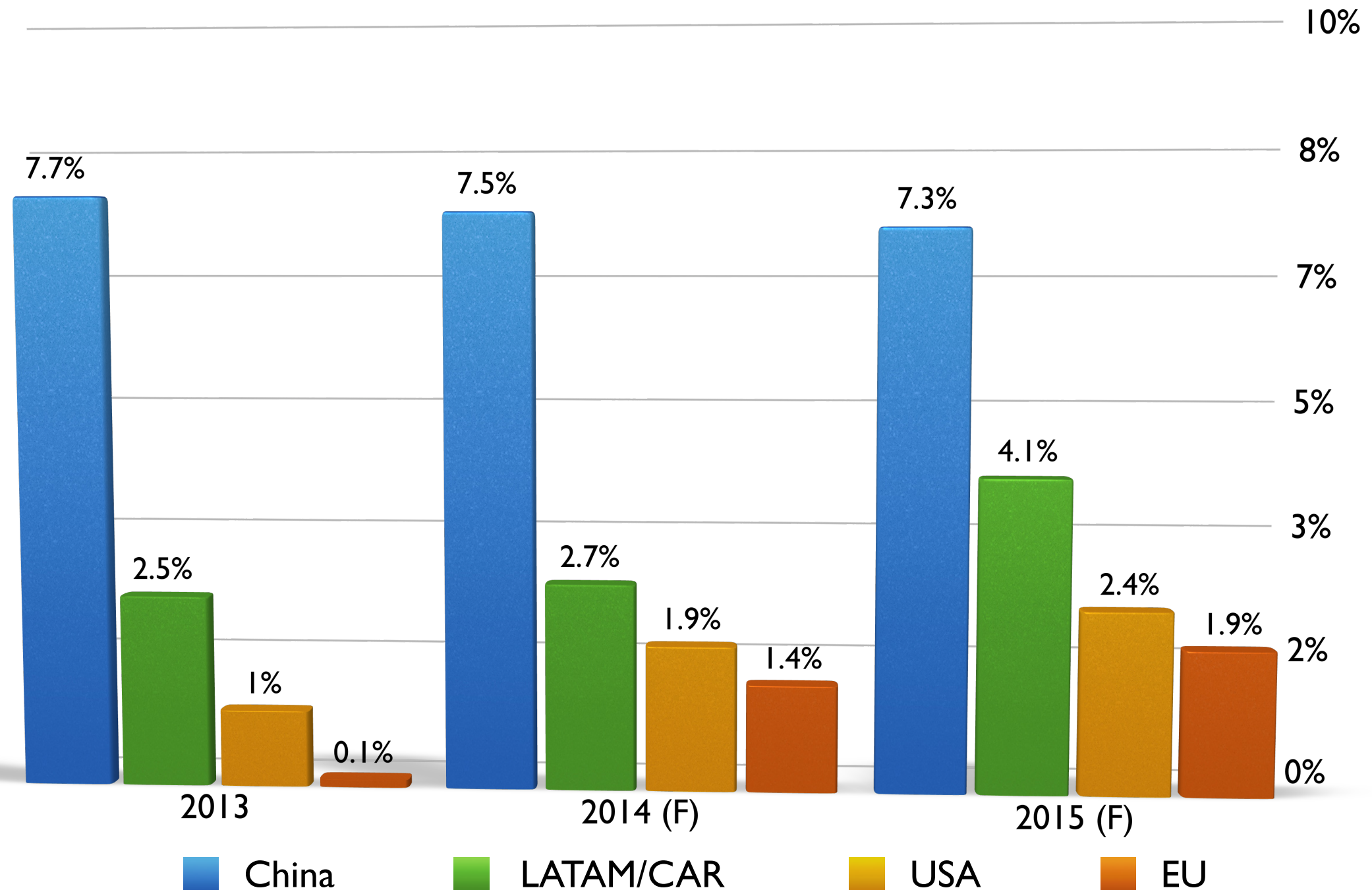
ASSOCIATE MEMBERS



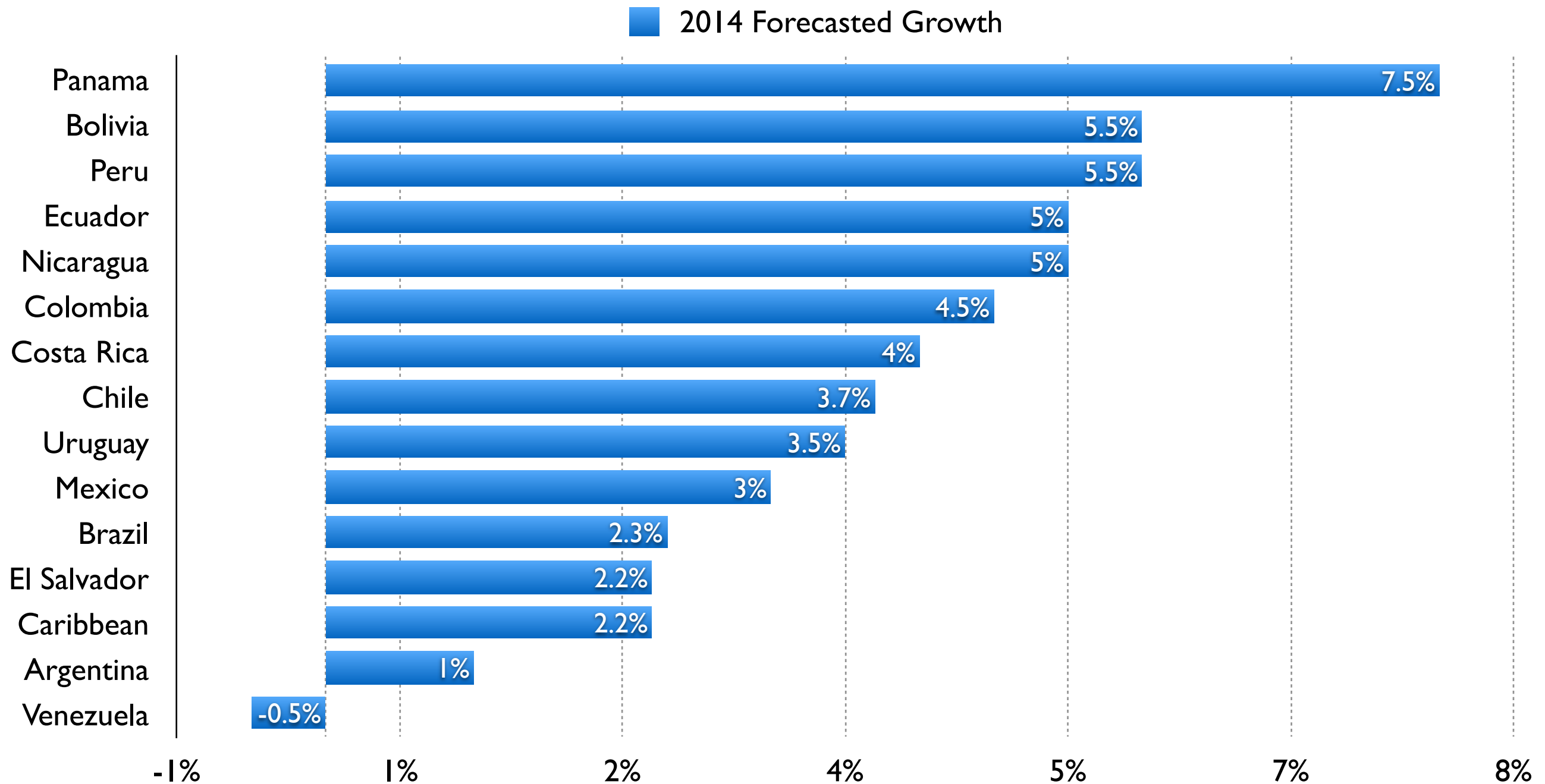
AFFILIATE MEMBERS



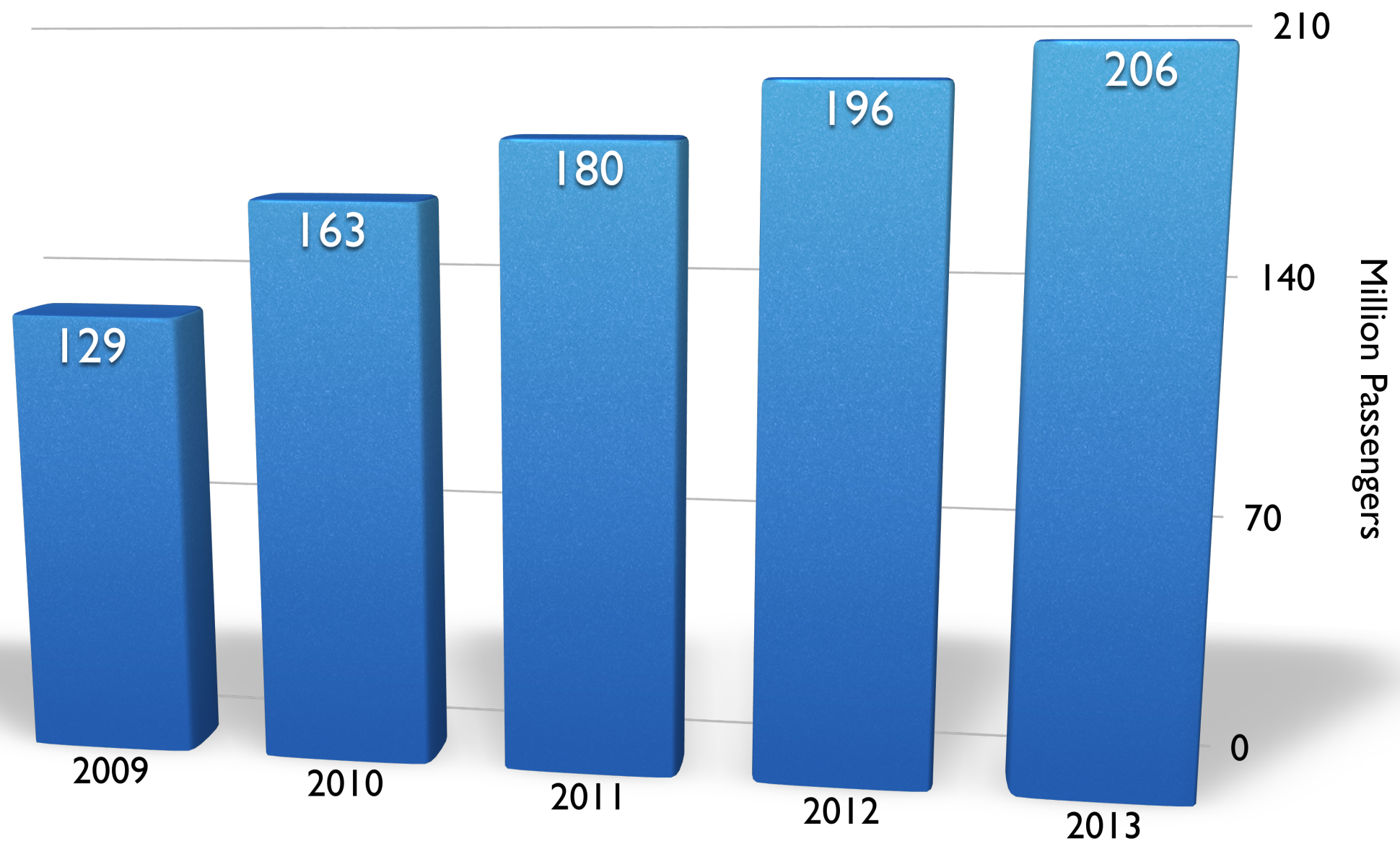
GDP Growth by Year



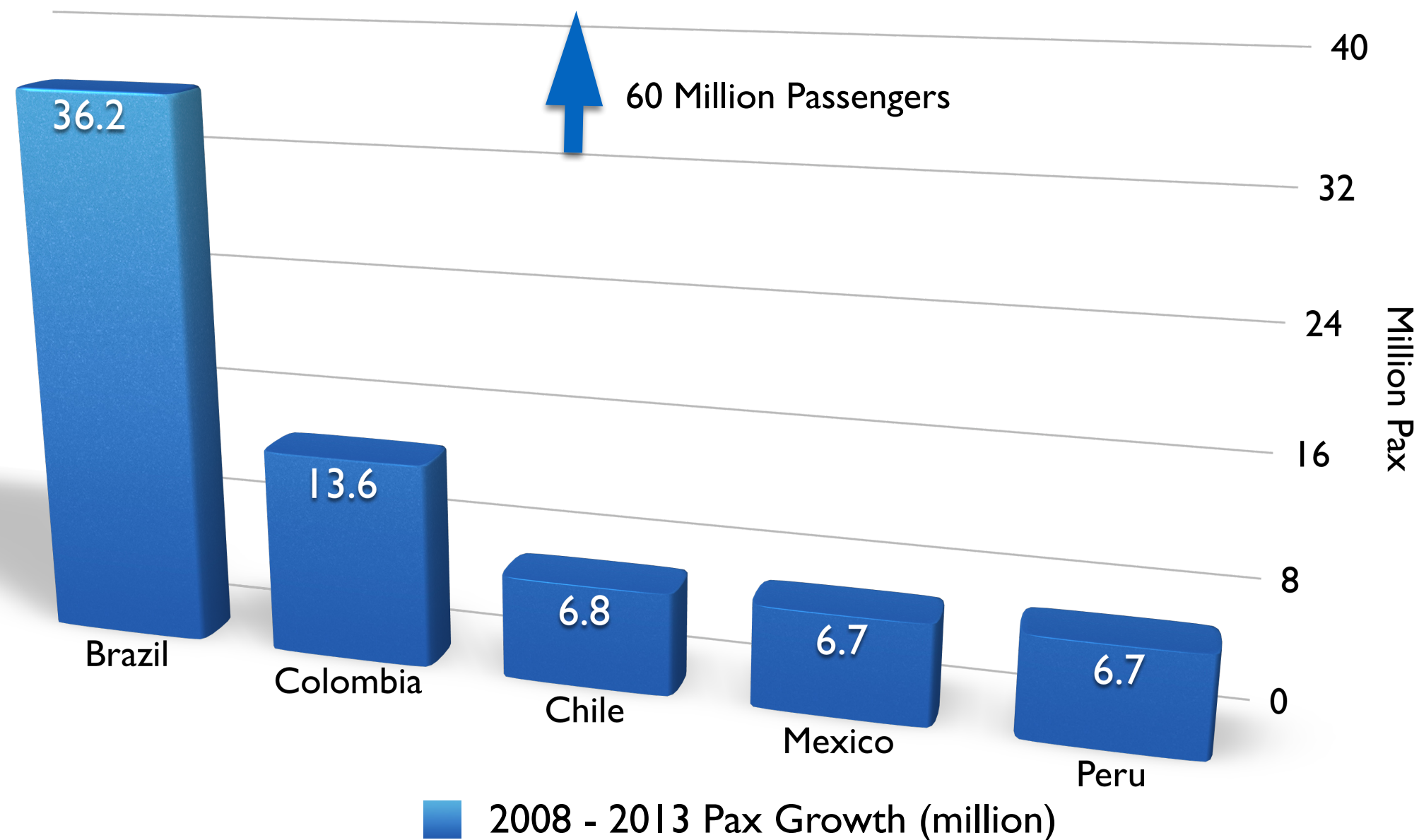
GDP Growth by Country



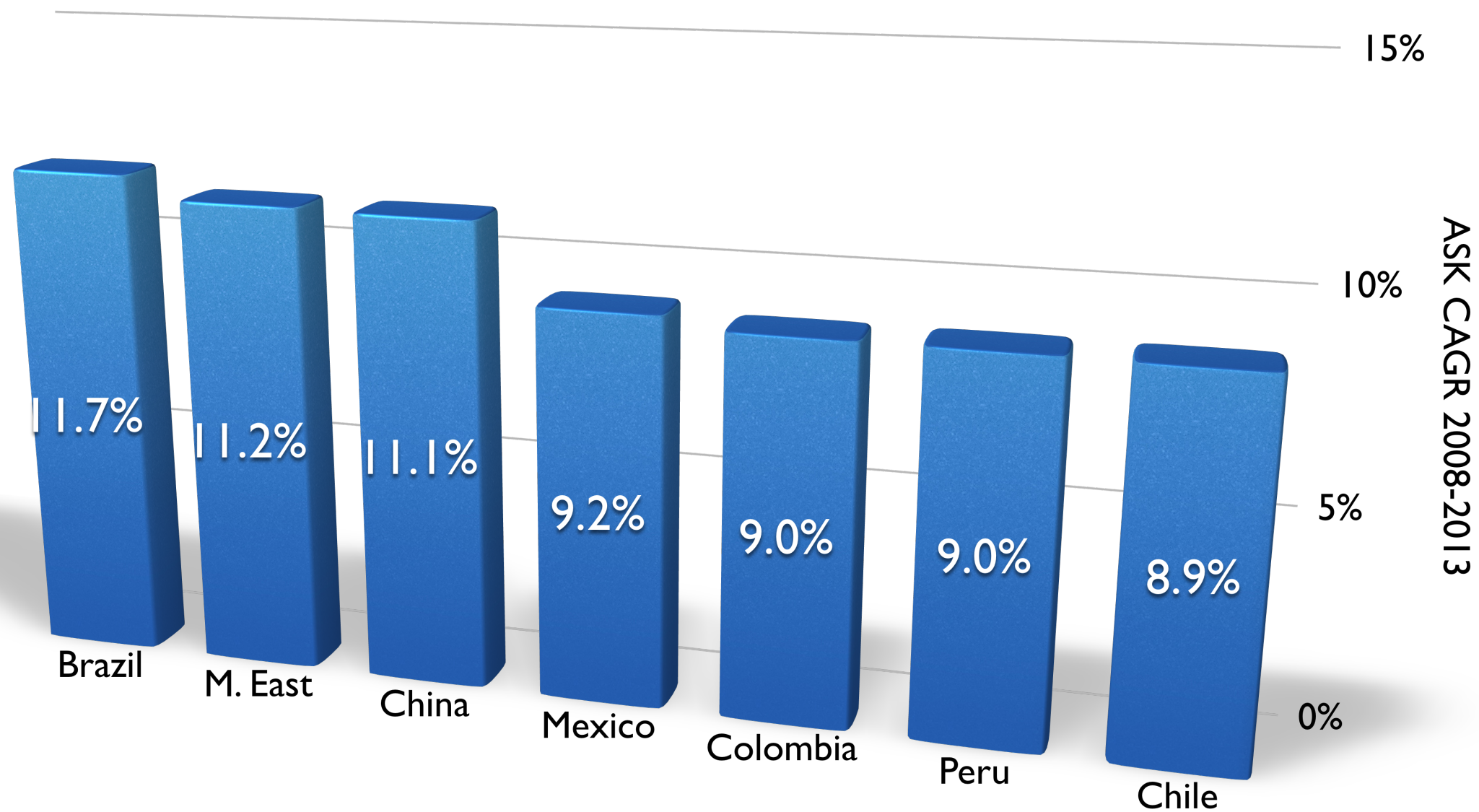
LATAM/CAR Traffic Growth



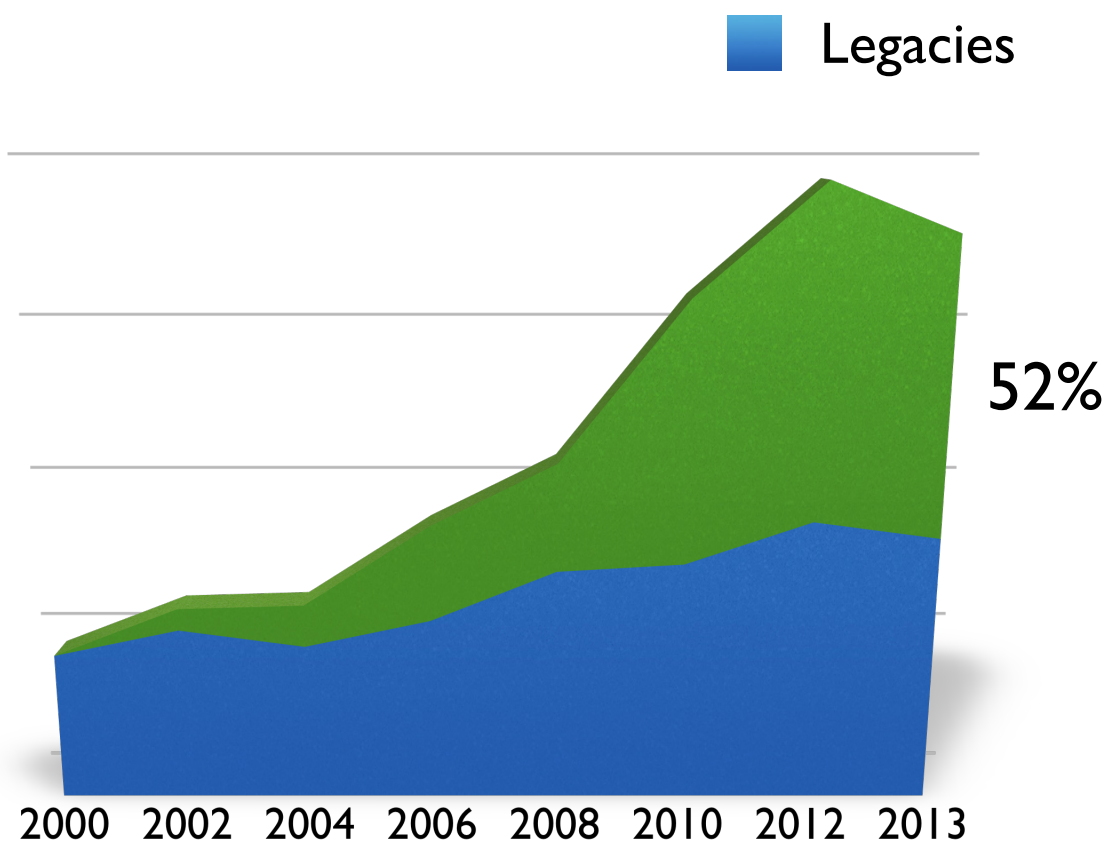
Growth by Country



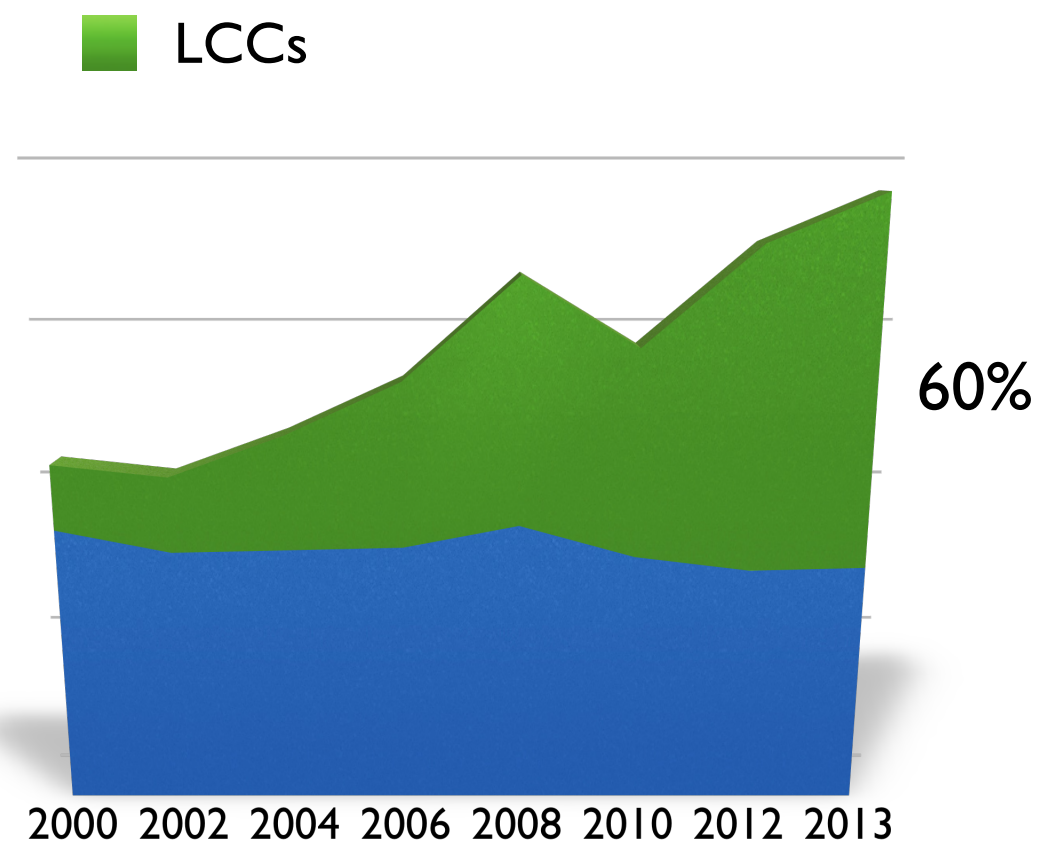
Growth by Country



LCC Penetration

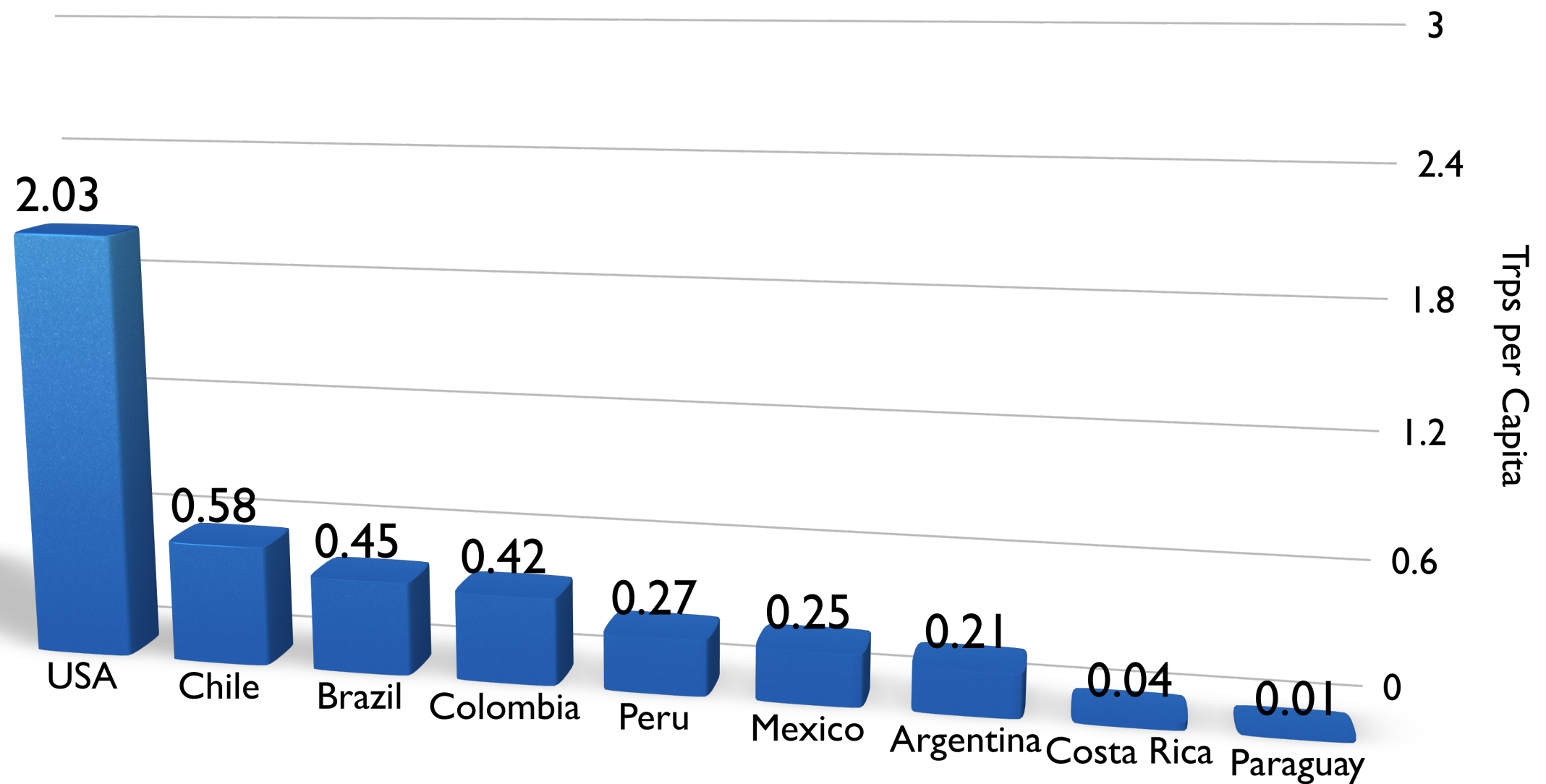


Brazil



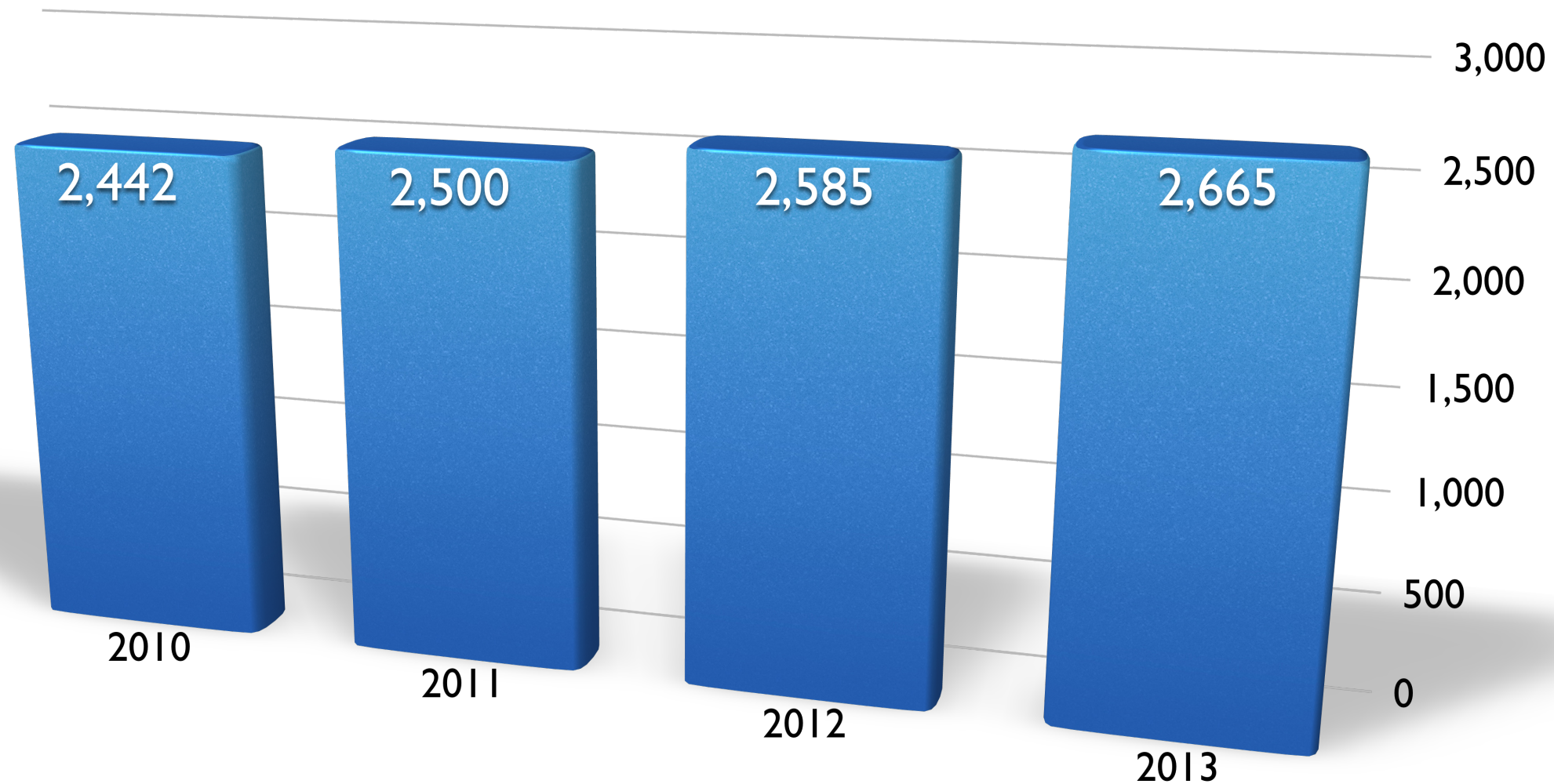
Mexico

Trips per Capita

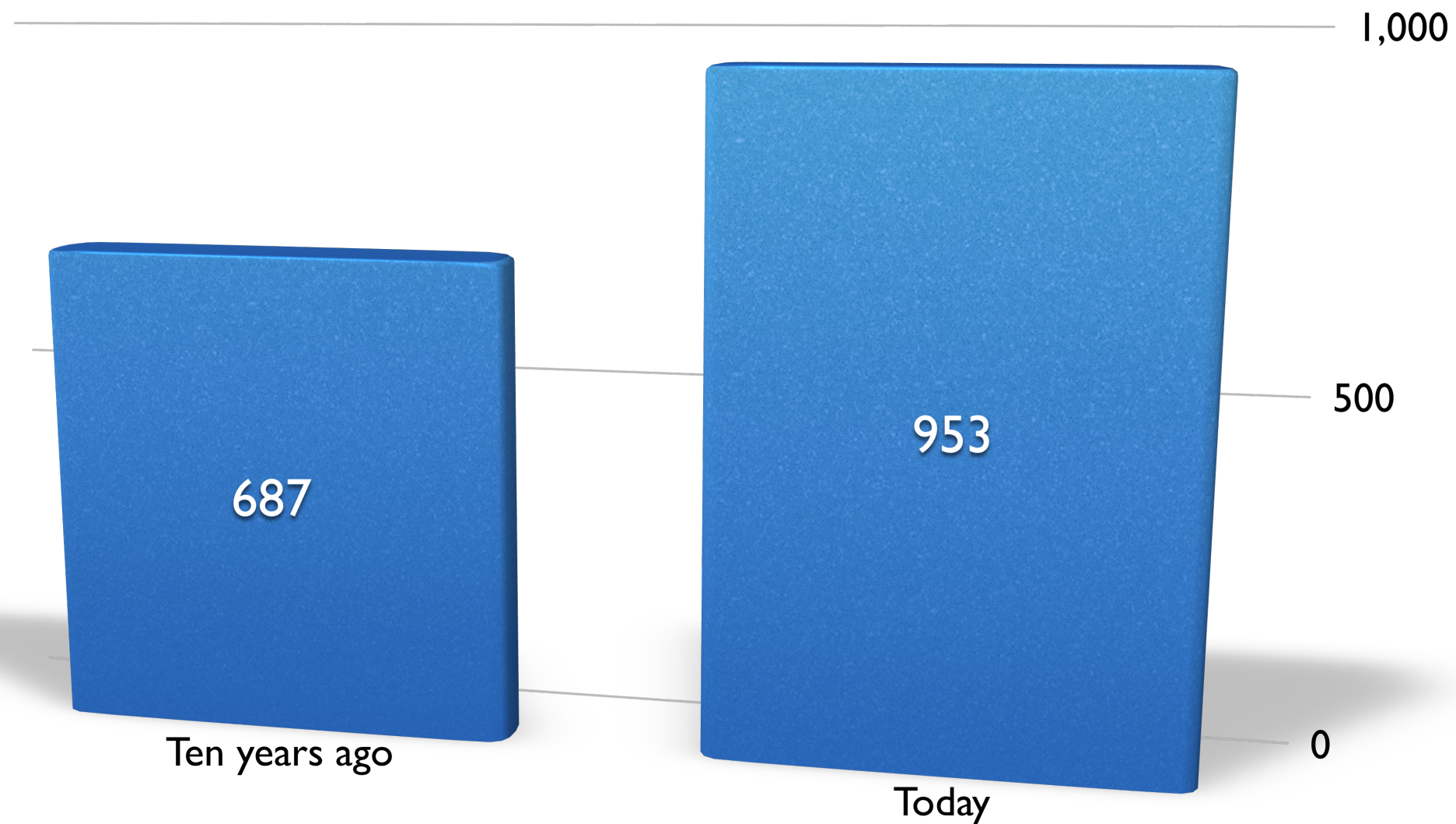


Growing Connectivity

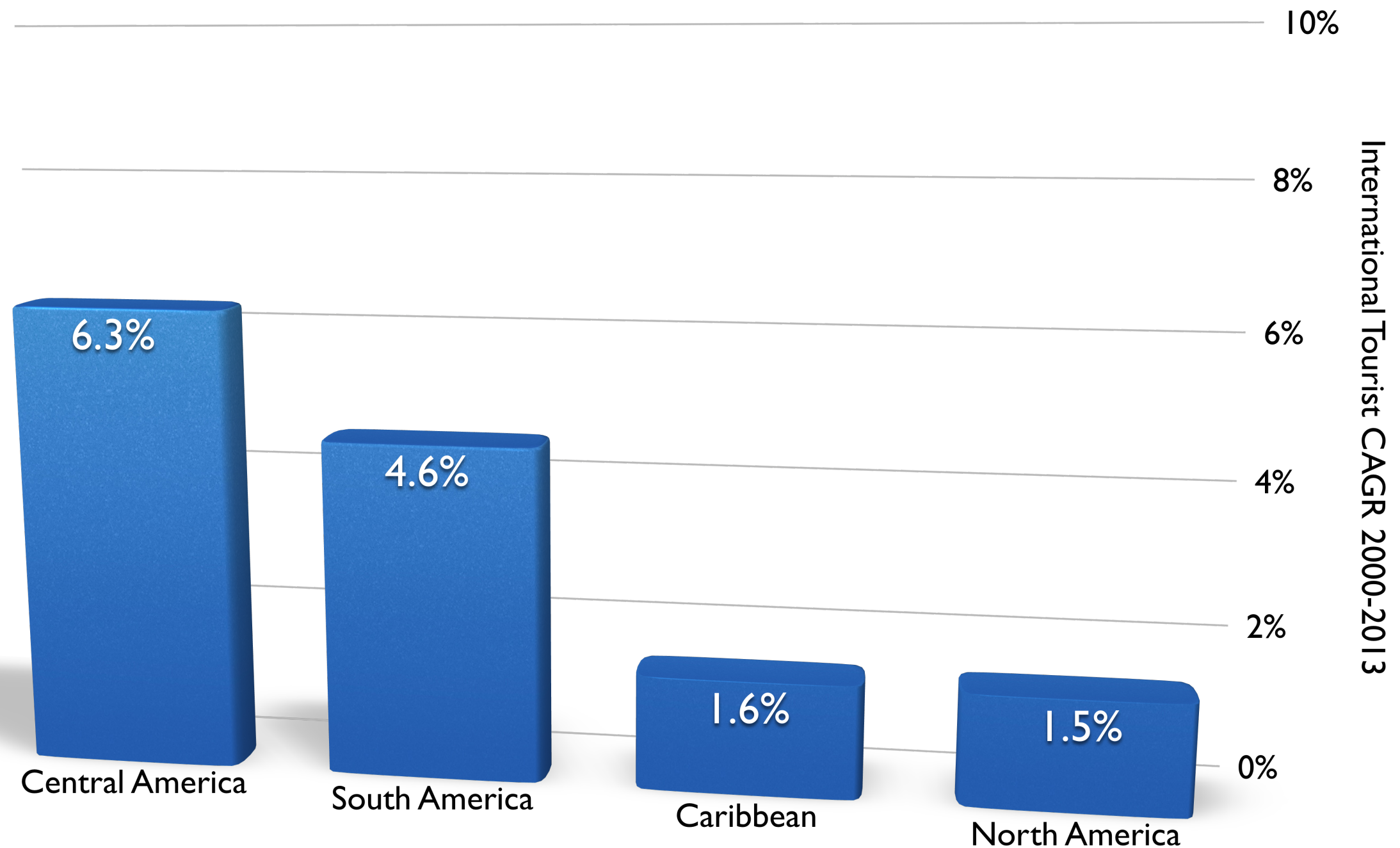
City Pairs to/from/within LAC



City Pairs Between LAC and RoW



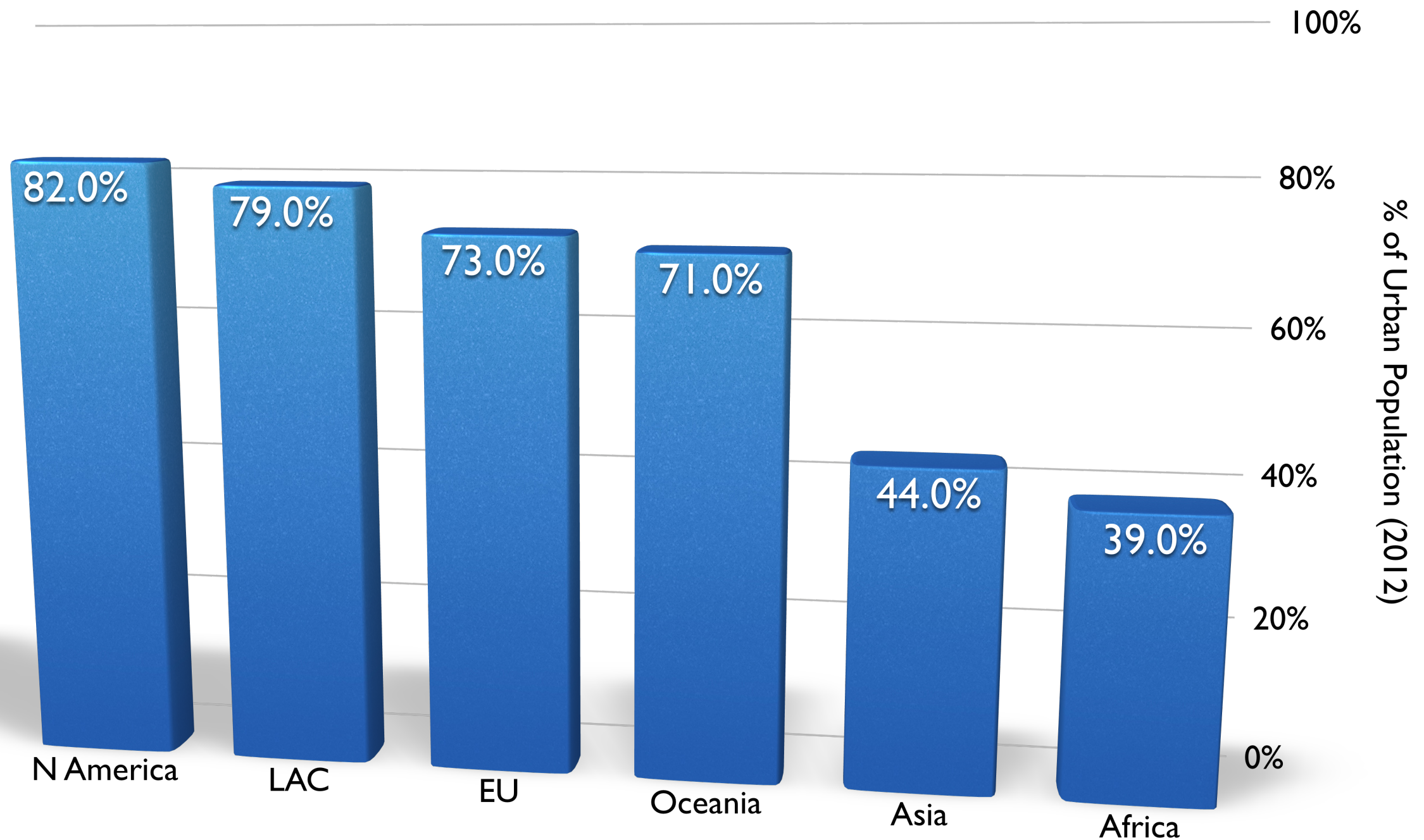
Tourism Growth



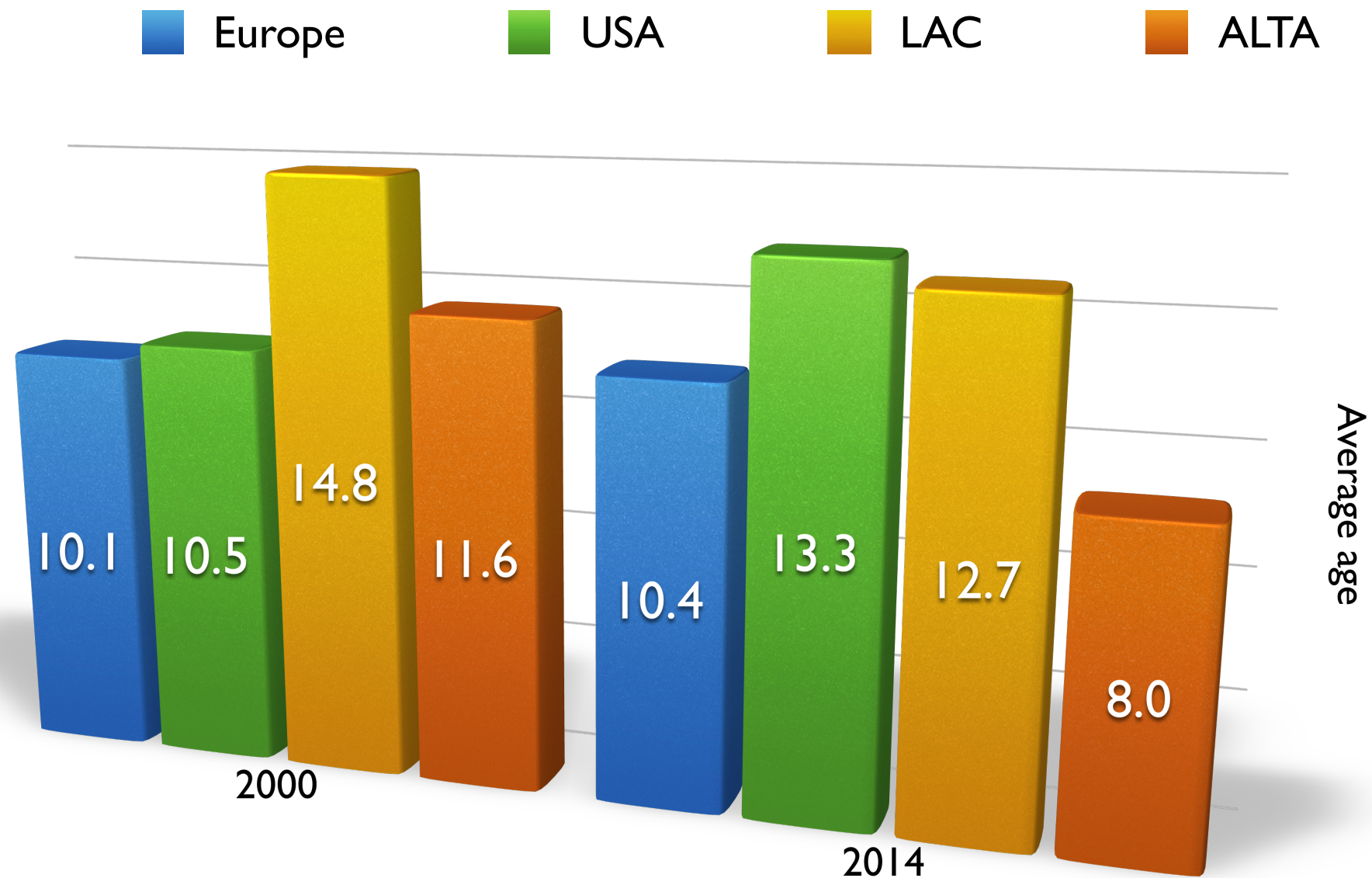
Caribbean Region

- Tourism contribution to GDP is 14%
(highest in all regions worldwide)
- Tourism accounts for 1 in every 8 jobs
- 4 times more dependent on tourism than any other region in the world
- 20.9M tourist arrivals in 2012, equivalent to more than 50% of total Caribbean population

Urban Population



Fleet Age



↓ 5.5% Decrease in Co2 Emissions/ASK since 2008

Challenges

- Competition laws fragmentation
- Infrastructure: airports and ATC
- PPPs awarded to highest bidders instead of most efficient proposal
- Delays in immigration and customs procedures
- Ownership and control limitations
- Bilateral agreements limiting expansion
- Consumer protection proliferation and lack of uniformity
- Taxation for non-aviation related activities

Thank you