

**Framework for a Plan of Action  
for Aviation Infrastructure Development in Africa**

**Draft Framework for a Plan of Action for African States (2017 – 2020)**

| Activities and Actions  | Sources of Indicators                | Lead          | Partners   | Period    |
|---|--------------------------------------|---------------|--|-----------|
| <b>AVIATION INFRASTRUCTURE PROGRAMMES/PROJECTS</b>  |                                      |               |  |           |
| <i>Develop sustainable aviation infrastructure under PIDA (Ref. Air Transport 2.2)</i><br><i>New regional infrastructure projects proposed for second PIDA-PAP (Ref. PIDA 1.4)</i><br><i>Integrated corridor approach for infrastructure development implemented (Ref. PIDA 1.5)</i>            |                                      |               |  |           |
| Establish specific programmes aimed at enhancing aviation infrastructure development for alignment with the objectives ( <i>Ref. Air Transport 2.2</i> )  | Report                               | AUC           | NPCA, RECs, AfDB, ICAO, UNECA, AFRAA, AFCAC, Member States, Partners | 2017-2019 |
| Complete the aviation infrastructure gap analysis and determine strategic infrastructure targets, taking into consideration requirements of the ICAO Global Plans, Regional Plans and regional safety/air navigation and security targets, as well as existing and future capacity requirements | Study                                | ICAO          | AfDB, AUC, NPCA, AFCAC, World Bank, IATA, ACI, Member States         | 2018-2019 |
| Identify new regional priority projects <sup>1</sup> for second PIDA-PAP (2020-2030) ( <i>Ref. PIDA 1.4</i> )   | Concrete note for PIDA-PAP 2020-2030 | Member States | AUC, NPCA, RECs, ICAO, AFCAC   | 2018-2019 |
| Identify new regional priority projects <sup>2</sup> , which can be included in the next phase of forging-African economic cooperation and international assistance platforms   | Report                               | Member States | AUC, AfDB, NPCA, RECs, ICAO, AFCAC, Funding Partners                 | 2017-2018 |
| Develop and pilot integrated corridor approach to infrastructure development that is multi-sectorial, encourage private sector participation and promote innovative structuring and financing ( <i>Ref. PIDA 1.5</i> )  | Report on PIDA Pilot Corridors       | RECs          | AUC, NPCA, PIDA CBN, ICAO, Member States, AFCAC, AFRAA, IATA, ACI    | 2017-2018 |

<sup>1</sup> Aviation infrastructure projects include but not limited to airport (such as terminal, runways, taxiways, check-in facilities, passenger gates, car parking, transshipment facilities, intermodal facilities, and connections to other mode of transport), transport equipment (such as aircraft and aircraft maintenance facilities), air traffic management/air navigation infrastructure (such as telecommunication equipment, aeronautical meteorology facilities, aeronautical information management systems, and navigation and surveillance systems), aviation training facilities and equipment, and border control facilities (such as Automated Border Control (ABC) gates).

<sup>2</sup> *ditto*.

| Activities and Actions   | Sources of Indicators    | Lead          | Partners   | Period    |
|--|--------------------------|---------------|--|-----------|
| <b>FUNDING AND FINANCING</b>   |                          |               |  |           |
| <i>Resource mobilization (Ref. Air Transport 3.2)</i>  |                          |               |  |           |
| <i>Increase the number of development partners (financial and technical) (Ref. Air Transport 3.1)</i>  |                          |               |  |           |
| <i>Feasibility and detailed design studies conducted for PIDA-PAP projects (Ref. PIDA 1.2)</i>   |                          |               |  |           |
| <i>Financing and investment in tourism infrastructure and products (Ref. Tourism 3.2)</i>  |                          |               |  |           |
| Coordinate funding support to the development of aviation in Africa (Ref. Air Transport 3.2)   | Reports, Protocols, etc. | AUC           | RECs, UNECA, AfDB, Funding Partners, ICAO, AFCAC, AFRAA, IATA, ACI, NPCA | 2017-2020 |
| Undertake the domestic funds mobilization campaign and involvement of the private sector   |                          | AfDB          | RECs, ICAO, AFCAC, AFRAA, IATA, ICAO                                     | 2017-2020 |
| Strengthen international cooperation and improve contribution of States to African Human Resource Development Fund (Ref. Air Transport 3.1)  | Reports, Protocols, etc. | AfDB          | AUC, NPCA RECs, ICAO, AFCAC, AFRAA, IATA, ICAO                           | 2017-2020 |
| Improve financial support to the implementation of the ICAO AFI Plan, AFI SECFAL Plan and HRDF initiatives, and support the implementation activities of the AFI Planning and Implementation Regional Group (APIRG) and the AFI Regional Aviation Safety Group (RASG-AFI) in the areas of air navigation and safety, respectively. | Report                   | ICAO          | AUC, NPCA, ICAO, AFCAC, RECs, AfDB, Funding Partners                     | 2017-2020 |
| Mobilize resources for the NEPAD-IPPF (Ref. PIDA 1.2)  | Report of NEPAD-IPPF     | AfDB          | AUC, NPCA, ICAO, Member States, AFRAA, IATA, ACI                         | 2017-2018 |
| Coordinate funding activities in support of tourism infrastructure development (Ref. Tourism 3.2) <sup>3</sup>   | Report                   | AUC           | NPCA, Member States, AfDB, RECs, AFCAC, UNECA, ICAO                      | 2017-2019 |
| Increase budgetary allocation to the tourism sector (Ref. Tourism 3.2) <sup>4</sup>  | Report                   | Member States | AUC, AfDB, RECs, UNECA, ICAO   | 2017-2019 |
| Formulate a tourism investment profile for Africa (Ref. Tourism 3.2) <sup>5</sup>  | Report                   | AUC           | NPCA, Member States, AfDB, RECs, UNECA, AFCAC, ICAO, AFRAA, IATA, ACI    | 2017-2019 |

<sup>3</sup> In the context of the Declaration: e) promote cooperation and compatible decision-making among transport authorities and other ministries in charge of related portfolios, including finance, economic planning, energy, environment, trade and tourism; and f) consolidate planning and development efforts for aviation, tourism and trade infrastructure, whenever possible, while harmonizing regulatory frameworks and balancing the benefits of these economic sectors

<sup>4</sup> ditto.

<sup>5</sup> ditto.

| Activities and Actions  | Sources of Indicators    | Lead  | Partners  | Period    |
|---|--------------------------|-------|---|-----------|
| <b>CAPACITY BUILDING (SOFT INFRASTRUCTURE)</b>  |                          |       |   |           |
| <i>Strengthen Training Pool (Ref. Air Transport 2.4)</i>  |                          |       |   |           |
| <i>Early-stage project preparation for PIDA-PAP projects conducted with PIDA Service Delivery Mechanism (Ref. PIDA 1.1)</i>   |                          |       |   |           |
| <i>Infrastructure skills gap identified and regional skills development strategies implemented to enable Africa's labour force to meet industry skills requirements to participate in large-scale infrastructure projects (Ref. PIDA 3.2)</i> |                          |       |   |           |
| Develop human resource by taking advantage of the existing intra-African training capacity and the assistance of Partners (Ref. Air Transport 2.4)  | Reports, Protocols, etc  | AFCAC | NPCA, AUC, RECs, AFRAA, UNECA, AATO, AfDB, ICAO, IATA, ACI, Stakeholders          | 2017      |
| Integrate aviation's soft infrastructure needs within the framework of the MoveAfrica initiative, and establish a programme for the building of capacity of aviation professionals to meet present and future needs                           | Report                   | NPCA  | Member States, RECs, AFCAC, ICAO  | 2018-2019 |
| Strengthen capacities in Member States and RECs in project preparation, structuring, negotiation and management of public-private partnerships (Ref. PIDA 1.1)  | PIDA Progress Report     | NPCA  | AUC, RECs, Member States, PIDA SDM, CBN, ICAO, AFCAC, IATA, ACI                   | 2017-2018 |
| Finalize and promote use of guidance for business case analysis of aviation infrastructure projects and tools to support investment decisions in aviation infrastructure  | Guidance material, Tools | ICAO  | AfDB, AUC, Member States, RECs  | 2017-2019 |
| Identify skills required for implementation of PIDA-PAP projects (Ref. PIDA 3.2)  | Report                   | RECs  | AUC, NPCA, Member States, Private Sector, PIDA CBN, ICAO, AFCAC, AFRAA, IATA, ACI | 2017-2019 |
| Develop skills development strategies to build skills needed for infrastructure development (Ref. PIDA 3.2)   | Report                   | RECs  | AUC, NPCA, Member States, RECs, Private Sector, PIDA CBN, ICAO, AFCAC, AATO       | 2017-2019 |
| Engage in strategic partnerships with key private sectors to promote vocational training, internships, and transition-to-work initiatives in infrastructure development (Ref. PIDA 3.2)   | Report                   | NPCA  | AUC, Member States, RECs, Private Sector, PIDA CBN, ICAO, AFCAC, AfDB             | 2017-2019 |

| Activities and Actions  | Sources of Indicators                | Lead  | Partners   | Period    |
|---|--------------------------------------|-------|--|-----------|
| <b>ENABLING INSTITUTIONAL, LEGAL AND REGULATORY FRAMEWORKS</b>  |                                      |       |  |           |
| <i>Harmonized legal and regulatory frameworks for conducive investment environment adopted (Ref. PIDA 2.3)</i>  |                                      |       |  |           |
| <i>Domesticate the African Civil Aviation Policy (AFCAP<sup>6</sup>) (Ref. Air Transport 2.3)</i>   |                                      |       |  |           |
| <i>Ratify the international legal instruments by concerned States (Ref. Air Transport 2.3)</i>  |                                      |       |  |           |
| <i>Enhance joint activities with tourism industry (Ref. Air Transport 2.5)</i>  |                                      |       |  |           |
| Formulate and harmonize legal and regulatory frameworks to unlock private sector investment in transboundary infrastructure (Ref. PIDA 2.3)                           | Legal and regulatory frameworks      | AFCAC | Member States, PIDA CBN, ICAO, AFRAA, IATA, ACI, AUC, NPCA                 | 2017-2019 |
| Strengthen capacity of States in the implementation of AFCAP (Ref. Air Transport 2.3)   | Report                               | AUC   | AFCAC, RECs, UNECA, AfDB, NPCA, Member States                              | 2017-2019 |
| Sensitize concerned States for the ratification of the international legal instruments <sup>7</sup> (Ref. Air Transport 2.3)  | Report                               | ICAO  | AFCAC, AUC, RECs, NPCA, Member States                                      | 2017-2019 |
| Establish project monitoring and evaluation frameworks for quality aviation infrastructure development  | Monitoring and evaluation frameworks | AUC   | AfDB, NPCA, AFCAC, Member States, ICAO                                     | 2017-2019 |
| Align and integrate aviation infrastructure programmes with multi-modal and urban planning initiatives, and link them with national and/or regional development plans | Development plans                    | AUC   | Member States, RECs, PIDA CBN, ICAO, AFCAC                                 | 2018-2019 |
| Establish common framework for traffic growth in Africa (ref. Air Transport 2.5)  | Reports, Protocols, etc.             | ICAO  | AUC, NPCA, RECs, UNECA, AfDB, Member States, ICAO, AFCAC, AFRAA, IATA, ACI | 2017-2019 |
| Undertake a communication campaign for sensitization on the benefits of air transport liberalization  | Campaign milestones, Reports         | AUC   | ICAO, NPCA, RECs, UNECA, AfDB, Member States, AFCAC, AFRAA, IATA, ACI      | 2017-2019 |

<sup>6</sup> Endorsed at the Eighteenth Ordinary Session of the Assembly of Heads of State and Government of the AU, in Addis Ababa, Ethiopia on 30 January 2012.

<sup>7</sup> *Convention for the Unification of Certain Rules for International Carriage by Air* signed in Montréal on 28 May 1999, the *Convention on International Interests in Mobile Equipment* and its *Protocol to the Convention on International Interests in Mobile Equipment on Matters Specific to Aircraft Equipment* signed in Cape Town on 16 November 2001

AATO: Association of African Aviation Training Organizations  
ACI: Airports Council International  
AFCAC: African Civil Aviation Commission  
AFCAP: African Civil Aviation Policy  
AfDB: African Development Bank  
AFRAA: African Airlines Association  
AU: African Union  
AUC: African Union Commission  
CBN: PIDA Continental Business Network  
IATA: International Air Transport Association  
ICAO: International Civil Aviation Organization  
IPPF: NEPAD Infrastructure Project Preparation Facility  
NEPAD: New Partnership For Africa's Development  
NPCA: NEPAD Planning and Coordination Agency  
PIDA: Programme for Infrastructure Development in Africa  
RECs: Regional Economic Communities  
SDM: PIDA Service Delivery Mechanism  
UNECA: United Nations Economic Commission for Africa