



ICAO AND THE WORLD BANK AIR TRANSPORT DEVELOPMENT FORUM
MAXIMIZING CIVIL AVIATION'S CONTRIBUTION TO GLOBAL DEVELOPMENT



The World Bank

Aviation Development Focus on Asia — Pacific: Safe, Secure and Sustainable Air Transport

Kuala Lumpur Convention Centre, Malaysia 14 and 15 October 2008

BIOGRAPHIES



RUWANTISSA ABEYRATNE F
RAeS, FCILT, DCL, Ph.D, LL.M, LL.B

Dr. Ruwantissa Abeyratne has worked in the field of aviation law and management for over twenty five years. He is currently Co-Ordinator, Air Transport Programs at the International Civil Aviation Organization. He is also Professor of Aeropoltics, Law and Policy at the John Molson School of Business, Concordia University, Montreal.

Dr. Abeyratne holds the degree of doctor of civil laws (DCL) from McGill University, the degree of doctor of philosophy (Ph.D) from the University of Colombo, the degree of master of laws (LL.M) from Monash University, Victoria, Australia, and the degree of bachelor of laws (LL.B) from the University of Colombo. He has published numerous books, the most recent being *Aviation in Crisis, Air Law and Policy and Aviation and Diplomacy*. and over 300 leading journal articles on international law and air law, in addition to many papers presented to conferences.

Dr. Abeyratne is a Fellow of both the Royal Aeronautical Society and the Chartered Institute of Logistics and Transport. He is also a member of the British Association of Aviation Consultants and the International Law Association, in which he serves as member of both the Association's International Trade Law Committee and Space Law Committee.

He is a founder member of the Montreal Branch of the Royal Aeronautical Society and Chairman of the Air Law Group of the Branch.

He can be contacted through his website at www.abeyratne.com



BIOGRAPHIES

HEINRICH C. BOFINGER

Air Transport Consultant, The World Bank

Heinrich (“Henry”) Bofinger has worked on air transport related World Bank research, policy papers, and projects in North and Sub-Saharan Africa (Tunisia, Tanzania, Kenya, Uganda, Malawi), East Asia (China, Singapore, Malaysia, Philippines, Thailand, Indonesia, Mongolia), and the Caribbean (Antigua, Grenada, St. Kitts and Nevis, St. Lucia, Dominica, St. Vincent & The Grenadines). He is currently completing a research study on the air transport infrastructure in both North and Sub-Saharan Africa.

Among his studies is a report titled “ASEAN Air Transport Liberalization – The Current State of Progress – Steps Forward”, co-authored with John King in 2006. The report is the result of research completed within the majority of the ASEAN countries.

Prior to joining the Bank, Mr. Bofinger has been a consultant with the IMF for four years, in addition to having been in the private sector as an international management consultant with firms and clients such as AT Kearney and JP Morgan Chase. In addition to having broad experience in high technology, Mr. Bofinger became involved in aviation and air transport as a result of his experience in leasing out aircraft for flight schools, personal transportation, and the transportation of goods.

Mr. Bofinger, a native German speaker, holds a BBA and an MBA in Finance from the George Washington University in Washington, D.C., and is a licensed private pilot.

BIOGRAPHIES**JOHN R. BYERLY**

Deputy Assistant Secretary
for Transportation Affairs
Department of State
United States

John Byerly was born in Lexington, North Carolina in 1953. He graduated with highest honors from the University of North Carolina at Chapel Hill in 1975, studied German and European law on a Fulbright Scholarship at the Free University of Berlin in 1977-78, and received his J.D. from Yale Law School in 1979. A career member of the Senior Executive Service at the State Department (DOS), he has held positions covering a range of duties in American foreign policy, national security, and international economic relations:

- 2001-present Deputy Assistant Secretary for Transportation Affairs, DOS
- 2000-2001 Senior Adviser for Transportation Affairs, DOS
- 1998-2000 General Counsel, Multinational Force and Observers
(seconded to Rome Headquarters of Sinai peacekeepers)
- 1996-1998 Special Negotiator for Transportation Affairs, DOS
- 1995-1996 Director, Office of Aviation Programs and Policy, DOS
- 1993-1995 Principal Deputy General Counsel, Central Intelligence Agency
- 1992-1993 Deputy Assistant Secretary, Bureau of African Affairs (DOS)
- 1988-1992 Assistant Legal Adviser for African Affairs, DOS
- 1989-1992 Ombudsman for Civil Service Employees (concurrent assignment)
- 1985-1987 Attorney-Adviser for International Aviation, DOS
- 1981-1985 Legal Adviser, U.S. Mission Berlin
- 1979-1981 Attorney-Adviser for Consular and African Affairs, DOS

Mr. Byerly speaks German, Italian, and French. He lives in Baltimore with his wife, Sabine Kost-Byerly, a pediatric anesthesiologist on the Johns Hopkins faculty, and their two sons, Nathaniel and Patrick.

BIOGRAPHIES**HAI ENG CHIANG**

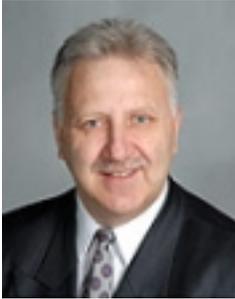
Director
Asia Pacific Affairs
Civil Air Navigation Services Organisation(CANSO)

Mr Chiang is CANSO's first Director for Asia Pacific Affairs. He represents CANSO's interests in the region and coordinates the activities of its Asia Pacific members to promote and facilitate the development of air navigation services in the region.

Mr Chiang holds a first class honours degree in Electronic and Electrical Engineering from the University of Birmingham and a Masters degree in Electrical Engineering from the National University of Singapore. He later attended the Senior Executive Programme at the London Business School.

Mr Chiang has worked in civil aviation for over 30 years. At the Civil Aviation Authority of Singapore (CAAS), he held a wide range of responsibilities and leadership positions, including Deputy Director-General (Operations) and Chief Corporate Officer. While in CAAS, he served as Vice-Chairman of the ICAO Asia Pacific Air Navigation Planning and Implementation Regional Group from 1998 to 2001 and was a member of the ICAO Future Air Navigation Systems Committee from 1990 to 1993. Mr Chiang led the Singapore delegation in many multilateral forums at ICAO, Asia Pacific Economic Cooperation (APEC) and the Association of South East Asian Nations (ASEAN). He also negotiated in numerous bilateral air services consultations as leader of the Singapore delegation and contributed to the strengthening of the Singapore air hub.

Mr Chiang is a Director of the Changi Airport Advisory Group, Adviser and Chief Specialist (Aviation Operations) of Changi Airports International and a Member of the Advisory Board of the Singapore Aviation Academy.

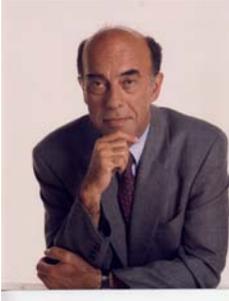
BIOGRAPHIES**PIERRE COUTU, A.A.E., Ed.D.**

Dr. Pierre Coutu is the Programme Executive of the Global ACI-ICAO Airport Management Professional Accreditation Programme (AMPAP) and the President of Aviation Strategies International (ASI) and of the ASI Institute based in Montreal, Canada. ASI is the appointed Administrator and Registrar of AMPAP which was launched approximately 18 months ago, in March 2007. To date, there are more than 120 airport executives enrolled in the Programme from 38 countries and all continents.

Dr. Coutu is a seasoned aviation expert who has headed many teams on a range of airport and airline related technical assistance projects for aviation organizations around the globe. In 1996, he was awarded a Medal of Achievement by the Minister of Transport of Poland in recognition of his special contribution to the development of the Polish air transportation sector.

Dr. Coutu teaches on strategic management, airport business planning, airport development and airport management at the graduate level at Concordia University (Canada), Beijing University of Aeronautics and Astronautics (China), and Krems University (Austria). He has also managed the ICAO-Concordia Aviation Security (AVSEC) Management Certification Program and the ACI-Concordia Airport Executive Leadership Program (AELP).

In 1980, Dr. Coutu became the first non-American to earn the Accredited Airport Executive (A.A.E.) status. He holds a Doctoral degree in Education from Nova Southeastern University (Miami). He has also completed specialized graduate studies in Air Transportation at Northwestern University, in Chicago, and the Massachusetts Institute of Technology (MIT), in Boston. In 2005, he was appointed to the Transportation Appeal Tribunal of Canada by the Minister of Transport of Canada.

BIOGRAPHIES**PROFESSOR RIGAS DOGANIS**

Professor Doganis has acted for many years as aviation consultant and strategy adviser to numerous airlines, airports, banks and governments around the world .

He is a non-executive director on the Board of Directors of Hyderabad International Airport Ltd. in southern India and of easyJet Plc., one of the largest European “low-cost” airlines. Until the end of March 2006 he was also a non-executive director of South African Airways. He is Chairman of the prestigious European Aviation Club in Brussels.

Rigas Doganis served as Chairman and Chief Executive Officer at Olympic Airways in Athens from February 1995 to April 1996 and successfully implemented a major restructuring programme which produced Olympic’s first profit in 18 years.

He was Head of the Department of Air Transport in the College of Aeronautics at Cranfield University from 1991 till October 1997. He established this Department as the pre-eminent academic centre in Europe for post-graduate teaching and research in air transport. He is now Visiting Professor at the College.

From 1975 to 1990 Professor Doganis was Visiting Professor in Air Transport at the Asian Institute of Management in Manila.

Professor Doganis is a well-known author in the field of airline economics. An updated second edition of his latest book, *The Airline Business* came out early in 2006. In 2002, a new enlarged edition of his classic book *Flying Off Course: The Economics of International Airlines* was published. This has become the basic text in its field. Professor Doganis is also the author of *The Airport Business*. Japanese and Spanish editions of all three books have been or are being published. He has written numerous articles and papers on airline and airport economics and management.

Rigas Doganis graduated from the London School of Economics (LSE). He carried out postgraduate studies in air transport at the Sorbonne in Paris and at the LSE. This was followed by a Masters degree in Transport Economics and then a Doctorate in Air Transport also at the LSE. He is a Fellow of the Royal Aeronautical Society.

BIOGRAPHIES**ANGELA GITTENS**

Director General
Airports Council International (ACI)

Angela Gittens is the newly appointed Director General of Airports Council International (ACI), in Geneva, Switzerland. On behalf of its global membership, Gittens serves as a key spokesperson for airport interests, advocating airport positions on key industry issues and ensuring that ACI contributes to high professional business standards. With twenty years of aviation experience, she has extensive knowledge of airport business management, policy issues and contractual frameworks.

Prior to joining ACI, Gittens served as Vice-President, Airport Business Services for HNTB Corporation, a leading firm in transportation infrastructure services, where she led the firm's practice in business and strategic planning, revenue enhancement, concessions planning and programme implementation, financial analysis and commercial development.

Gittens has held top executive positions at three of the largest US airport systems – Miami, Atlanta and San Francisco. From March 2001 to December 2004, she served as Director of the Miami-Dade County Aviation Department, Miami International Airport attained international recognition for its environmental achievements with ISO 14001 certification, the first airport in the US to do so. Her responsibilities included leadership of a multi-billion dollar capital improvement programme and the development and operation of five smaller airports. As General Manager of Atlanta's Hartsfield-Jackson International Airport from 1993 to 1998, she led the airport's preparations for the 1996 Olympics and during her tenure the airport became the busiest airport worldwide. As Deputy Director of the San Francisco Airports Commission from 1983 to 1993, she focussed on developing new concessions at the airport to enhance financial returns and customer satisfaction.

As Vice-President of TBI Airport Management, where she served from 1998 to 2001, she managed operations contracts at several airports in the US and Canada. She also directed the transition to private ownership of the 6 million passenger airport in Luton, England, negotiating a new airport-airline relationship and gaining wide experience with alternative rates and charges models and new revenue enhancement initiatives.

Gittens has served on numerous aviation industry boards and committees including the FAA's Management Advisory Committee and the advisory council for the FAA's Automated Environmental Design Tool, the Executive Committee of the National Academy of Science's Transportation Research Board and the Board of Directors of JetBlue Airways.

BIOGRAPHIES**ANDREW HERDMAN**

Director General
Association of Asia Pacific Airlines

Andrew Herdman has held the position of Director General of the Association of Asia Pacific Airlines (AAPA) since November 2004.

In this role he is committed to expanding the role of the Association as the leading trade organization for international airlines based in the Asia-Pacific region, addressing a wide range of both regional and global policy issues affecting the industry. AAPA works closely with regulators and other industry associations with the aim of fostering the sustainable growth of international civil aviation.

Prior to joining the AAPA, Andrew held a number of senior positions with the Swire Group, the parent company of Cathay Pacific Airways, with other diverse interests in aviation, property, beverages, marine services, trading and industrial sectors, predominantly based in the Greater China region, most recently as Director Corporate Affairs at Swire Pacific and a Director of the parent holding company, John Swire & Sons.

Mr. Herdman spent much of his earlier career in a variety of senior aviation-related roles with Cathay Pacific Airways and its associated companies, including: Managing Director, Cathay Pacific Catering Services, Managing Director of Hong Kong Aircraft Engineering Company Ltd (HAECO), Chairman of Xiamen-based TAECO; Cathay Pacific General Manager Cargo; Director and General Manager of ABACUS, and a board member of Worldspan.

Mr. Herdman is a graduate of Oxford University, with BA (Hons) and a post-graduate BPhil in management studies. Married with two daughters, he also enjoys tennis, sailing and hiking.

Association of Asia Pacific Airlines (AAPA)

The AAPA is the trade association of scheduled international airlines based in the Asia-Pacific region. The AAPA permanent secretariat is headquartered in Kuala Lumpur, Malaysia with international representation in Brussels and Washington, D.C. Collectively, the 17 AAPA member airlines carry 285 million passengers and 10 million tonnes of cargo, representing approximately one-fifth of global passenger traffic and one-third of global air cargo traffic respectively, and thus play a critically important role in the ongoing development of global aviation.

BIOGRAPHIES

LAL LIYANAARACHCHI

Chairman, Civil Aviation Authority, Sri Lanka
Former Director General Civil Aviation, Sri Lanka

Responsible for:

1. Restructuring the Department of Civil Aviation
2. Drawing up new legislation for creation of Civil Aviation Authority
3. Recertification of international airport after terrorist attack.

GRAHAM LOCKWOOD

Programme Co-ordinator for the ICAO/TCB Cooperative Aviation Security Programme, Asia Pacific (CASP-AP)

The Programme is based at the ICAO Regional Office in Bangkok, Thailand and to date has 24 Member States and Administrations spread across the Asia Pacific Region. Graham has more than 40 years experience in the field of aviation from both an airline and a regulatory perspective. He joined CAEP-AP in March this year from Qatar Civil Aviation Authority where he was Principle Aviation Security Adviser.



MARCELO J. MINC

Principal Project Management Specialist
Office of the Director General
East Asia Department
Asian Development Bank
mminc@adb.org

Mr. Minc joined ADB in 1997 as a Transport Economist, as part of career of 25 years of professional experience in all aspects of transport sector operations, policies and procedures of multilateral development and financing institutions, including lending and technical assistance operations in over 30 countries in Asia and the Pacific, Latin America, Eastern Europe and Africa with several development partners such as governments, international organizations, consultants, and NGOs. He is currently a Member of ADB's Transport Committee.

He graduated as a Professional Civil Engineer from the University of Buenos Aires, Argentina in 1983, and as a M.Sc. in Transport Planning/Economics from Virginia Polytechnic Institute and State University, USA in 1986. He is also a Trained Mediator (stage 1 accreditation, Chartered Institute of Arbitrators and Hong Kong International Arbitration Centre).

He has authored papers on Transport Economics and Planning published by the Transportation Research Board (TRB), Transportation Quarterly, Institute of Transportation Engineers (ITE) Journal, and TodoTransporte.

BIOGRAPHIES**MRS FOLASADE ODUTOLA**

Director, Air Transport Bureau, ICAO

Ms. Folasade Odutola assumed duties as Director, Air Transport Bureau on 7 May 2007. Ms. Odutola holds a Master's degree in Air Transport Engineering from Cranfield University, Bedford, UK, and a Bachelor of Science (Hons.) degree in Aeronautical Engineering from the University of Glasgow, UK. She has worked in the aviation industry since 1977. She has attended several technical and

management courses, including air transport economics, performance enhancement, management for directors and CEOs, management development for senior executives, and management of training courses.

Before taking up the position with ICAO, Ms. Odutola was Rector and CEO of the Nigerian College of Aviation Technology, an ab-initio training institute for all professionals for the aviation industry. Prior to that, she worked in the Nigerian civil aviation regulatory system for over 20 years, culminating in the attainment of the position of Director, Airworthiness and Operations Standards in the Nigerian Civil Aviation Authority, which was established at the turn of the millennium. Ms. Odutola has handled air transport licensing and commercial duties and has also participated in bilateral air services agreement meetings and other air transport activities.

She is a Fellow of the Royal Aeronautical Society.

**ALEJANDRO PEREZ BARRIOS**

Investment Officer - Infrastructure Department Hong Kong - International Finance Corporation

Mr. Perez has worked at IFC for eight years participating in all phases of the project cycle from business development to portfolio supervision. Mr. Perez has worked mostly on infrastructure projects developed both by private sector companies (in the Infrastructure

Department) as well as municipalities and other local public sector entities (in the Subnational Finance Department). His geographic exposure to emerging markets encompasses most regions of the world and in 2007 he moved to Hong Kong to focus on the IFC infrastructure investments in East Asia. Prior to IFC, Mr. Perez worked at Constellation Power, the international investments subsidiary of Baltimore Gas and Electric, and at PDVSA, the Venezuelan state-owned oil company. Mr. Perez holds a degree in Electronic Engineering from Universidad Simon Bolivar, Venezuela, an MBA with focus in finance from the University of Maryland, USA, and is a CFA charterholder.

BIOGRAPHIES**VIJAY POONOOSAMY**

Mr. Vijay Poonoosamy, a national of Mauritius, is a barrister (Middle Temple) with a law degree from the University of Nottingham, a Masters degree in International Law from the London School of Economics and Political Science, a Post Graduate Diploma in Air & Space Law from the London Institute of World Affairs and a Certificate in Company Direction from the Institute of Directors in New Zealand.

After practising as an Aviation Lawyer in London, Mr. Vijay Poonoosamy joined Air Mauritius in 1988 as Director, Legal and International Affairs and was later appointed its Managing Director. In June 2004 he was appointed Executive Chairman of Airports of Mauritius. He resigned in August 2005 to join Etihad Airways where he is the Vice President International Affairs.

Mr. Vijay Poonoosamy was the Chairman of the historical 1994 World-wide Air Transport Conference of the International Civil Aviation Organisation (ICAO). He was the Chairman of the 1999 ICAO Special Group on the Modernisation of the Warsaw Convention. He was also Chairman of the Air Transport Committee of the African Civil Aviation Commission, Chairman of the Legal Advisory Council of the International Air Transport Association (IATA) and Chairman of IATA's Task Force on International Aviation Issues. He was the Moderator of the September 2008 ICAO Symposium on the Economics of Airports and Air Navigation Services.

Mr Vijay Poonoosamy is the Vice Chairman of the ICAO Special Committee on Aviation Security Conventions and a member of the Industry Affairs Committee of IATA.

WOLFGANG SANDER-FISCHER

Chief, Field Operations Section – Asia and Pacific
International Civil Aviation Organization

Wolfgang has been in charge of ICAO's Asia/Pacific Programme for several years. He is well known in this region as he has provided technical cooperation to almost all of the countries, whether at government, airline, airport or air navigation service providers' level. Wolfgang has a background in air traffic management in Germany and holds two master degrees.

BIOGRAPHIES**CHARLES E. SCHLUMBERGER**

Principal Air Transport Specialist
The World Bank

Charles E. Schlumberger, a Swiss national, is the Principal Air Transport Specialist of the World Bank in Washington DC. In this function he is responsible for the Bank's policy and development priorities in the field of air transport. He supervises or participates directly in several air transport projects globally, which range from air transport infrastructure financing, air carrier restructuring and/or privatization, air transport safety and security projects, and air transport policy advice to governments.

Prior to his appointment to the World Bank in 1998, Mr. Schlumberger has held the position of Vice-President at Union Bank of Switzerland, responsible for international credit restructuring. Prior to his activities in financial institutions, he was the CEO of a Logistics and Transport Group in France, and worked as a lawyer on aviation related matters in Switzerland.

Mr. Schlumberger graduated in 1986 with a Law Degree from Basel Law School, focusing on Aviation Law and Bankruptcy Procedures, and he received in 1989 a MBA from the Harvard Business School. He is also an active FAA and JAR licensed pilot and certified flight instructor.

**DR. STEWART SCHRECKENGAST**

Dr. Schreckengast began his flying career nearly 40 years ago. Following 22 years as a Naval Aviator and Aviation Safety Officer, he worked with the FAA at MITRE's Center for Advanced Aviation Systems Development (CAASD) until joining the International Civil Aviation Organization (ICAO) in 2006. He holds a Masters of Science in

Aeronautical Engineering with concentration on avionics, and his doctoral dissertation concerned research in microburst windshear flight recovery techniques. While at CAASD, he conducted numerous human factors projects and then transitioned into international support related to aerodromes and security. Since joining ICAO, he has been active in accident investigation, safety management system (SMS) implementation and support for the development of aviation safety programmes.

BIOGRAPHIES**DR. JARNAIL SINGH**

Chairman of the Civil Aviation Medical Board
Civil Aviation Authority of Singapore

Dr Jarnail Singh is the Chairman of the Civil Aviation Medical Board, Civil Aviation Authority of Singapore (CAAS). He chaired the CAAS Ultra Long Range (ULR) Task Force which enabled the world's first non-stop ULR flights from Singapore to Los Angeles and New York and is currently the Chairman of the Flight Time Limitations Committee in CAAS. Dr. Singh chairs the International Civil Aviation Organization (ICAO) Medical Provisions Study Group which reviews the existing medical requirements in Annex 1 in the light of medical advances and availability of epidemiological data to facilitate global harmonization of medical standards for pilots and air traffic controllers. In the area of Pandemic Preparedness Planning for the Aviation Sector, Dr. Singh is the ICAO Aviation Medicine Expert and Project Coordinator for the Cooperative Arrangement for the Prevention of Spread of Communicable Diseases through Air Travel (CAPSCA). In this area, he is also on the World Health Organization (WHO), International Health Regulations (IHR) Roster of Experts.

Dr. Jarnail Singh holds an M.B., B.S., a post graduate Diploma in Aviation Medicine, an M.Sc. in Occupational Medicine and is a Fellow of the Academy of Medicine, Singapore; Fellow of the Aerospace Medical Association, USA and an Academician of the International Academy of Aviation and Space Medicine. Within the fraternity of Aviation Medicine, he is a Director of the International Academy of Aviation and Space Medicine and Executive Committee and Council member of the Aerospace Medical Association, USA. Dr. Singh is also a gazetted Inspector of Accidents in Singapore and has published extensively in peer reviewed journals and presented and participated in several international aviation symposia, conferences and workshops.

BIOGRAPHIES**PROF P.S.SENGUTTUVAN**

Associate General Manager
Head, Economic Planning & Research Department
Delhi International Airport Private Limited
Indira Gandhi International Airport
Udhan Bahavan, Near Terminal-1D
New Delhi-110037, India
Office Phone: +91 011 25674503
Phone: +91 0 9971992460 (Mobile)
Email: essessenn12@yahoo.co.uk
Senguttuvan.PS@gmrgroup.in

Prof P.S.Senguttuvan is working for Delhi International Airport Private Limited as a Head, Associate General Manager, Economic Planning & Research Department, Indira Gandhi International Airport, New Delhi. Selected as Society of Industry Leaders (SIL) - Aerospace & Aviation Industry by Standards & Poor Vista Research, USA. Erstwhile, working as a Manager (Economic Planning) in Airports Authority of India (1995-2007) and as an Assistant Professor of Economics at the Sacred Heart College (Autonomous), Tirupattur, Vellore District, Tamilnadu State, teaching economics for graduates and Post Graduate Students, (1989-1995). More than One decade of experience in aviation industry. Author for 'Fundamentals of Air Transport Management' and "Principles of Airport Economics". Visiting Professor and Academic Council member for Aviation Economics in the University of Petroleum and Energy Studies, New Delhi.

Impact of Air Transport Liberalization and the Role of framing Economic Mechanism in Airport Regulation and Competition – Modern Approach towards Regulating Public Utility Industry” Paper accepted by the “Transport Research Forum, Fargo, were added in the Course Material for Business Management Administration (Honors), University of Illinois, Chicago, USA.

Papers on Airport Capacity, Airport Slot Trading, Airport Benchmarking, Airport Branding, Air Cargo, Airline Management, Bilateral Air Trade Agreement, Airport Privatization and Airport Transformation Towards New Business Model Plan and Airport Regulation were accepted at the various international conferences.

BIOGRAPHIES

DAVID STROUD,
Chairman ASM and Chief Operating Officer RDG

David Stroud joined ASM in 1998 with a wealth of experience in the management of route development, marketing and infrastructure development activity, both in scheduled and IT/Charter airlines. Became the Managing Director post 9/11, and oversaw the transition of ASM's separation from Routes, the company re-organisation, and successful drive to become the world leader in route development. David was appointed Chairman of ASM and Chief Operating Officer of RDG in May 2008.



SHAHARI SULAIMAN
Managing Director, MAskargo

Shahari Sulaiman, aged 45, graduated from the University of Southern California with a BSc in Aerospace Engineering in 1985. Subsequently joined Malaysia Airlines and had served 15 years in various technical capacities in Engineering Division. In early 2001, he was brought into MAskargo as a Senior Management team member to turn around the company and had held various key positions over the last 7 years. He was appointed to the current position in September 2007.

BIOGRAPHIES**TAN SIEW HUAY (Ms)**

Director (Legal)
Civil Aviation Authority of Singapore

Ms Tan Siew Huay is Director (Legal), Civil Aviation Authority of Singapore (CAAS). In this position, she heads the CAAS Legal Division which, among other things, advises on matters and issues that arise from CAAS' civil aviation regulatory functions, air transport and aerospace development functions, airport ownership, development, management & operation and air traffic and air navigation services functions and sees to the insurances of CAAS.

She has participated in various ICAO meetings including the Conference on Air Law - Montreal Convention 1999, Sessions of the ICAO Legal Committee and the ICAO General Assembly.

She currently holds the office of 3rd Vice-Chairperson of the ICAO Legal Committee. She has held the following offices: First Vice-Chairperson of the ICAO Conference on the Economics of Airports and Air Navigation Services (CEANS) 2008, Chairperson of the Legal Commission at the 36th Session of the ICAO General Assembly, Vice-Chairperson of the ICAO Special Group on the Modernization of the Rome Convention of 1952 (SGMR), Chairperson of the ICAO Council Special Group on the Legal Aspects of Emissions Charges (CSG-LAEC), Vice-Chairperson of the ICAO Special Group on Aviation War Risk Insurance (SGWI) and Chairperson of its Review Group (RGWI).

Ms Tan graduated from the University of Singapore and has been admitted as an Advocate & Solicitor of the Supreme Court of Singapore. She joined CAAS in 1998.