



Second ICAO/CANSO/AIRBUS Webinar on Aviation Cybersecurity Implementation- Cybersecurity Policy Manual

16 to 18 March 2021, GTM-06; 9:00 AM to 12:00 PM, Mexico

Summary of Discussions

Date	16 to 18 March 2021
Location	Online Webinar
Opening Ceremony	165 representatives of States/Territories and International Organizations of the NAM/CAR Regions attended the event. The list of registered participants is shown in Attachment A. The list of registered participants is provided in the Attachment .

Opening remarks were provided by:

Mr. Julio Siu, Deputy Regional Director, North American, Central American and Caribbean Regional Office, International Civil Aviation Organization

Mr. Javier Vanegas, Regional Director for the Americas, Civil Air Navigation Services Organization (CANSO)

Mr. Julien Touzeau, Head of Security and Crisis Management, Airbus Americas

1. References

- 1.1 State Letter Ref.: NT-NR7-2 — E.OSG - NACC84977, NAM and CAR States were invited to participate in the second event of cybersecurity supported by CANSO and AIRBUS, together with SAM States (through SAM RO).

2. Objectives

- 2.1 This second webinar is part of the Cybersecurity Project approach led by the ICAO NACC Regional Office with the aim of supporting the CAR States in their cybersecurity approach for air navigation services.
- 2.2 In the webinar the Implementation-of the Cybersecurity Policy Manual was discussed to provide information about the different aspects that States have to consider on their aviation system, which are developed in this document.
- 2.3 Information of the event can be found at the following link: <https://www.icao.int/NACC/Pages/meetings-2021-canso02.aspx>. The link contains documents, presentations and recordings of the different sessions.
- 2.4 The webinar was addressed to cybersecurity experts, the designated Points of Contact (PoC) cybersecurity of the States and persons responsible for cybersecurity activities

within Air Navigation Services Provider (ANSP) from CAR States. The goal was to prepare personnel in the different ANSP to work in conjunction with ICAO NACC Regional Office to evaluate and improve their Cybersecurity Police during 2021.

2.5 During the 2021, ICAO NACC Regional Office in conjunction with CANSO and AIRBUS will continue to support CAR States in the following activities:

1. Evaluate and improve ANSPs cybersecurity policy
2. Support CAR States to start their cybersecurity implementation and report their status
3. Support CAR States to develop their own national cybersecurity manual.

3. Relevant Webinar considerations – ANS Cybersecurity Benefits and implementation

3.1 As first part of the webinar, the positive elements that aviation has in respect to incident management and security were highlighted. Elements such as: the culture of care and attention to support safety; that the systems generally operate in an isolated environment (although this is changing), aviation processes and procedures are naturally defensive and cautious, and checklists to ensure correct implementation procedures.

3.2 Technologies are changing, with that change Aviation has more challenger and threats to address. It is important to update procedures to make us unpredictable for an attacker.

3.3 To build an ANS Cybersecurity Policy, this must be based on risk management, regulation, maintenance, security communication, incidents handling, and an approach to implementation new systems, access control, operational procedures, compliance and assets management.

3.4 Each ANSP has a responsibility to work and develop a Cybersecurity Policy for its internal operations and its operation with others stakeholders to ensure cybersecurity in all their processes.

3.5 The Air Traffic Management Cybersecurity Policy Template is a living document developed in conjunction with ICAO with the support of CANSO and Airbus to facilitate the CAR States a document that every State may use to assess their operation and start to develop their own cybersecurity policy manual that applies to their real operations.

3.6 The Cybersecurity Policy Manual integrates in its content information on Cybersecurity requirements in many areas, information to be considered for the own State assessment on its operations.

3.7 Documentation that should be integrated by the State Cybersecurity evaluation recommended in the webinar is as follows:

- Resolution A40-10: Addressing Cybersecurity in Civil Aviation
- Air Traffic Management Cybersecurity Policy Template

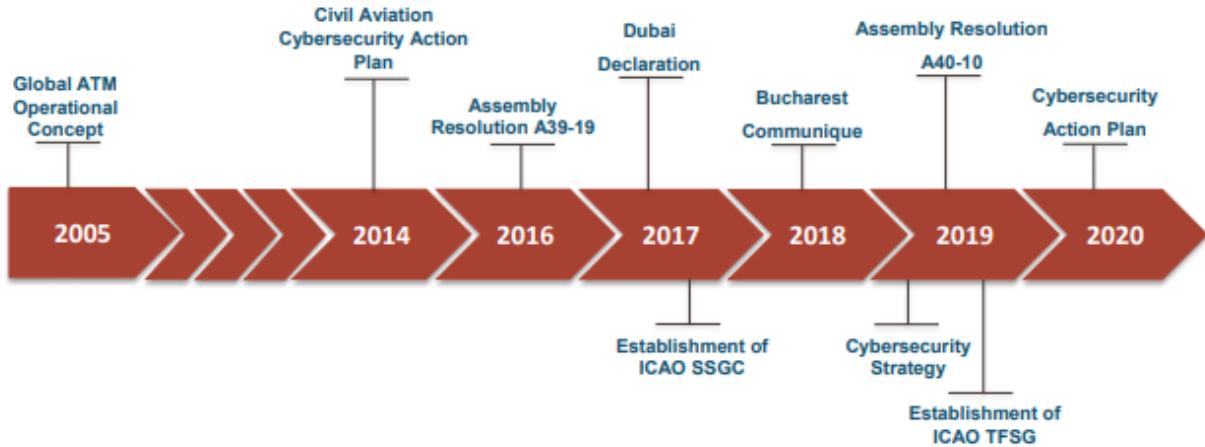
- Safety Management Manual (SMM) (Doc 9859)
- ICAO Aviation Security Global Risk Context Statement (Doc 10108)
- Aviation Security Manual (Doc 8973)
- Annex 17: Security Provisions
- Air Traffic Management Security Manual (Doc 9985)
- Annex 19; Safety Management
- ICAO Aviation Cybersecurity Strategy
- CANSO Standard of Excellence in Cybersecurity
- ISO/IEC 27000-series comprises information security standards
- ICAO Cybersecurity Action Plan

3.8 States have to understand that cybersecurity must interface with other disciplines (safety, efficiency) similarly to what currently happens with “traditional” aviation security to ensure the accurate assessment of exposure to cybersecurity threats and ensure the development of effective and efficient risk-based cyber-protection strategies. Cybersecurity needs to build bridges between aviation security and safety, as well as the multi-disciplinary nature of cybersecurity needs to benefit from security and safety.

4. Developments in Cybersecurity in ICAO

4.1 Why Cybersecurity in Civil Aviation? Inter-connection and Inter-operability of Digital Systems between Aviation Stakeholders Expands the Cyber Threat Landscape.

4.2 ICAO Cybersecurity Timeline:



4.3 ICAO provided information to support State in the process of cybersecurity implementation such as Legal Instruments, Assembly Resolutions A39-19 and A40-10 on Cybersecurity, Standards and Recommended Practices, Guidance Material, documents focus in cybersecurity like Aviation Cybersecurity Strategy and Cybersecurity Action Plan, also ICAO is working in Cybersecurity Training.

4.4 ICAO Cybersecurity webpage is under the following link:
<https://www.icao.int/cybersecurity/Pages/default.aspx>

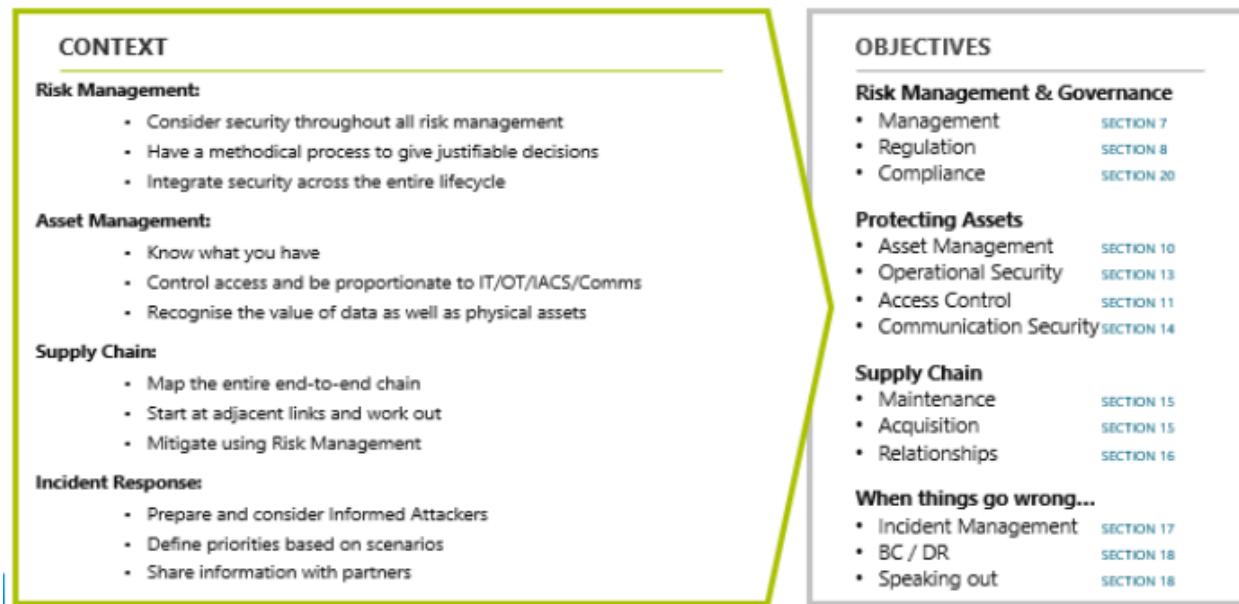
4.5 Many experts from Industry are working with ICAO on this matter, part of the ICAO Study Group includes:

- *Secretariat Study Group on Cybersecurity – SSGC*
- *Trust Framework Study Group – TFSG*

5. Introduction of the Air Traffic Management Cybersecurity Policy Template

5.1 The scope and objectives on the Cybersecurity Police Manual were discussed in the webinar; especially the requirements addressed to ANSP and stakeholder part of their operations.

5.2 Each requirement was discussed, providing examples of its steps implementation and lesson learned:



6. Outcomes/Recommendations

- 6.1 Being ready to face cybersecurity-attacks is like the following quote from *The art of war* of Sun Tzu, “**The supreme art of war is to subdue the enemy without fighting**” Sun Tzu – **The art of war**”. Every State has to prepare itself and its staff to face many challenges at any moment, and monitor and improve any required time .
- 6.2 Manage risks in accordance with a proper risk assessment and put in place security controls to deter and prevent cyberattacks: every ANSP has to be sure that any cyber-attack will not be successful.
- 6.3 In the case of any cyber-attack has consequences for the ANSP, be prepared to react in case cyber security risk materializes:
 - Business continuity plan
 - Incident and crisis management
- 6.4 A comprehensive cybersecurity strategy includes identification of all stakeholders, understanding and management of all aviation operations, implementation of effective procedures in all cybersecurity approach process and provide adequate resources to support the process.
- 6.5 Both ICAO Regional Offices, for the NAM/CAR and SAM Regions, highlight the importance of working together, address cybersecurity challenges, be prepared for cyber-attacks, constant assessments, prepare the personnel and benefit from all ICAO documentation to improve security.

6.6 The webinar is the second cybersecurity event of this kind and is part of the Cybersecurity Project of the ICAO NACC Regional Office. The Project belongs to the ICAO-CANSO-AIRBUS initiative on cybersecurity which will include future activities.

6.7 A Cybersecurity Checklist was explained during the event. This Checklist has to be completed by every State with the aim to evaluate its cybersecurity implementation. It was explained that there are not good or bad answers, but every State has to answer honestly. The Checklist will provide the following information:

- State cybersecurity implementation status
- A general overview of the regional status

With this information, the next activities to continue supporting regional cybersecurity will be addressed.

Attachment / Adjunto

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