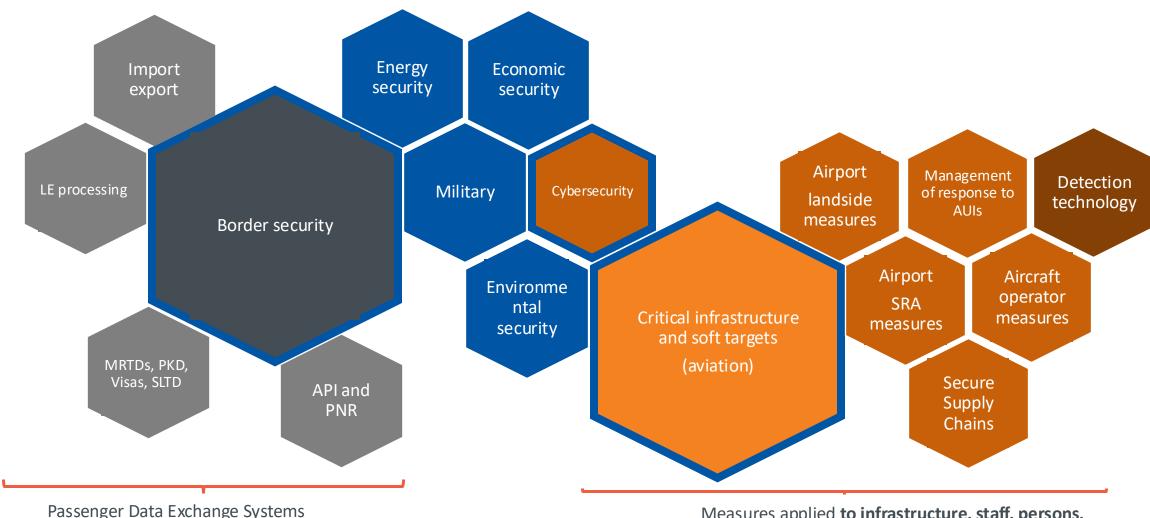
### Session 2

Common approach to risk assessment inter-agencies cooperation

Ms. Agnieszka Maja Mizgalska AVSEC Technical Officer, ASP Section, ICAO Mr. Philippe MORIO
Cybersecurity expert, ICAO

# ICAO

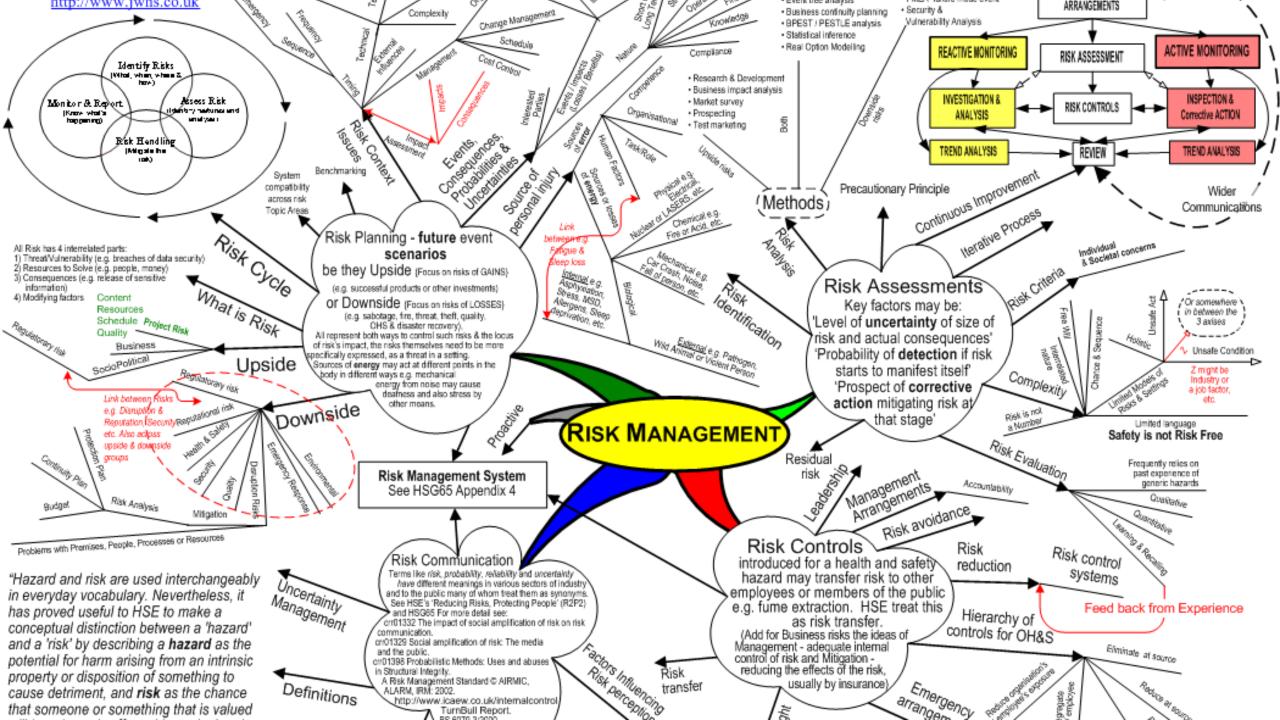
## Dimensions of national security



**cargo**Annex 9 – *Facilitation* 1949: 16<sup>th</sup> edition

Entry and departure of persons, their baggage and

Measures applied to infrastructure, staff, persons, their items carried and cargo
Annex 17 – Aviation Security 1974: 12<sup>th</sup> edition



### ISO definitions\*

- risk effect of uncertainty on objectives
- threat/likelihood chance of something happening
- consequence outcome of an event affecting objectives

vulnerability - weakness in an information system, system security procedures, internal controls, or implementation that could be exploited or triggered by a threat

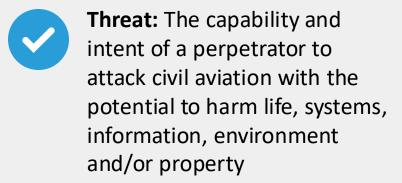
\*SOURCE: ISO 31000:2018 | ISO/IEC 27000]





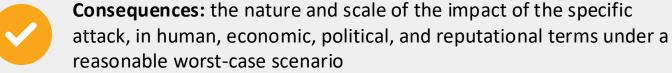
## ICAO definitions\*

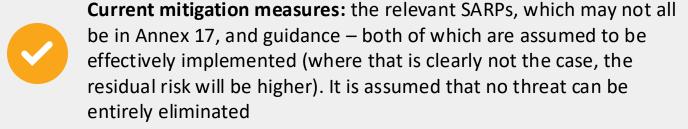
**AVSEC** Panel



**Security Risk:** The level of exposure to an attack against civil aviation taking into account the likelihood, consequence, and the vulnerability that remains following an evaluation of the effective implementation of the existing aviation security mitigation measures





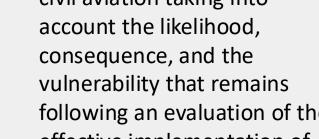


**Vulnerability:** the extent of the remaining vulnerabilities once the current mitigating measures have been taken into account

Residual risk: the overall risk of a successful attack, taking into account the likelihood and consequences of the threat scenario, and considering the remaining vulnerabilities after assuming current mitigating measures have been implemented

Possible additional mitigation: identified measures, not formally included in ICAO SARPs, that could be implemented to further mitigate residual risks where necessary







## ICAO definitions\*

**Risk index matrix.** A matrix that is used during safety risk assessment to define the level of risk by considering the category of probability or likelihood against the category of consequence severity. This is a simple mechanism to increase visibility of risks and assist management decision-making

Doc 10084 **Risk mitigation.** The process of incorporating additional measures to lower the vulnerability to a specific scenario.

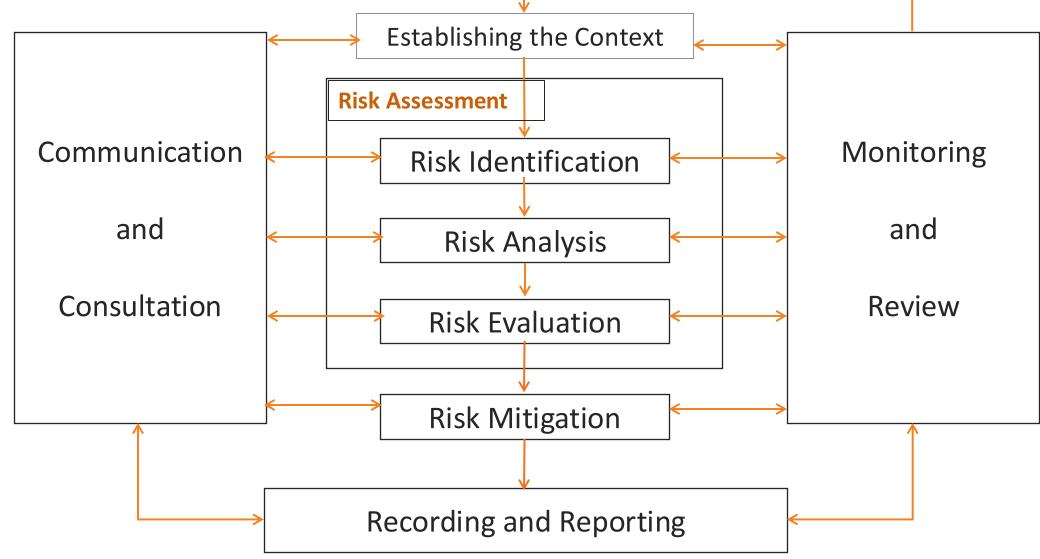
**Security risk.** Identification of the level of exposure to a successful attack being carried out on a specific target, taking into account the assessed threat and consequences, as well as an assessment of the remaining vulnerabilities after evaluating the effectiveness of the aviation security measures currently in place

**Threat.** The likelihood of a credible attack being attempted, based on the intentions and capabilities of perpetrators but not taking into account current security measures.

ICAO

*Vulnerability.* Factors or attributes that render an entity, asset, system, network or geographic area open to successful exploitation or attack, or susceptible to a given threat or hazard

## Risk management\*



\*SOURCE: ISO 31000:2018 | ISO/IEC 27000]

### Threat Assessment

/1

Identified target

 $\square$ 

Focuses on attacks known or currently happening or attacks being threatened by

Assessment of the threat to target

Preventive security measures

Crisis management



Primarily focuses on identifying and analyzing threats, their likelihood

Quite often connected with assessment of consequence and understanding of weaknesses of target



Applying security measures to detect, deter and prevent event to happen Applying additional security measures based on threat level

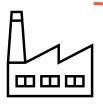


Measures to respond to an event when measures in place did not detect, deter and prevented an event



## Risk assessment based on scenario

#### Risk assessment

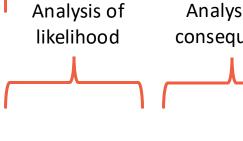


Identified target

Focuses on credible and probable attacks

#### **Scenarios:**

target adversary modus operandi



Analysis of consequence Analysis of current measures

Analysis of vulnerabilities Mitigation measures

Crisis Management



For each

scenario

based on

intent and

capability

(preventive

measures in

place not

taken into

account)



For each scenario



For each scenario



Identifying residual vulnerabilities



**Applying** additional or new security measures based on a risk level

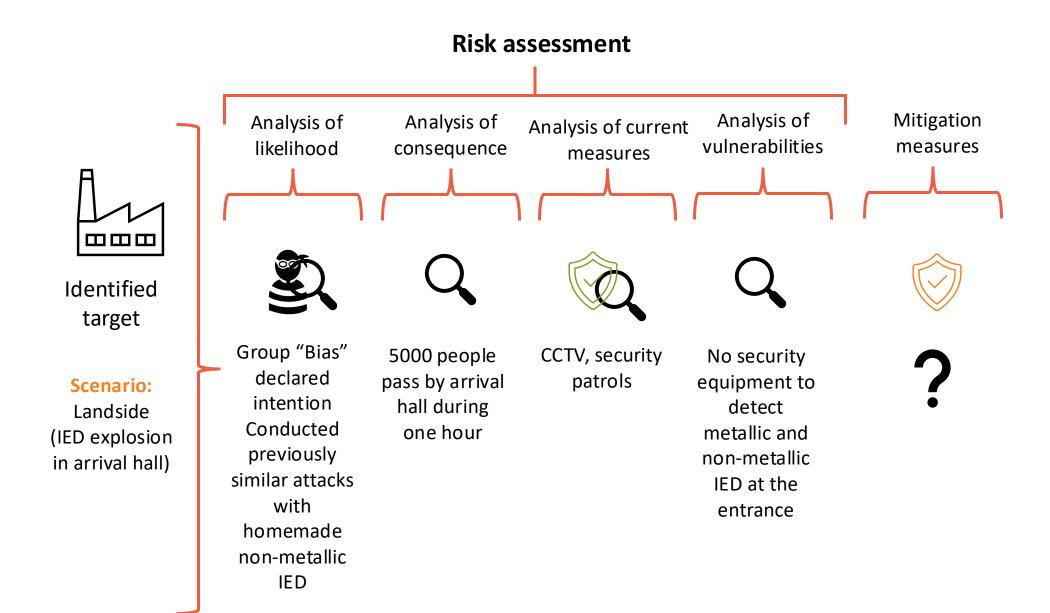


Response to event when measures in place did not detect, deter and prevented an event



## ICAO

## Risk assessment based on scenario - example

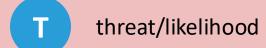


## Risk Assessment is part of the Risk Management process

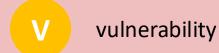


#### Risk assessment

Risk assessment is the overall process of risk identification, risk analysis and risk evaluation\*



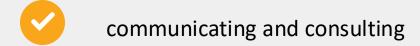
**C** consequence





## Risk Management

coordinated activities to direct and control an organization with regard to risk\* which involves systematic application of polices, procedures and practices the activities of:



establishing the context



treating (mitigating)

monitoring and reviewing

recording and reporting





\*SOURCE: ISO 31000:2018

## Benefits of a common interagency risk management methodology



Provides a systematic approach to examine the key components of risk and produce a risk assessment



Assesses your security environment focusing on keeping vulnerabilities at an acceptable level



Informs the effective allocation of limited resources



Establishes a common frame of reference for examining a system, communicating issues, and determining priorities



Provides basis for prioritizing mitigation strategy alternatives

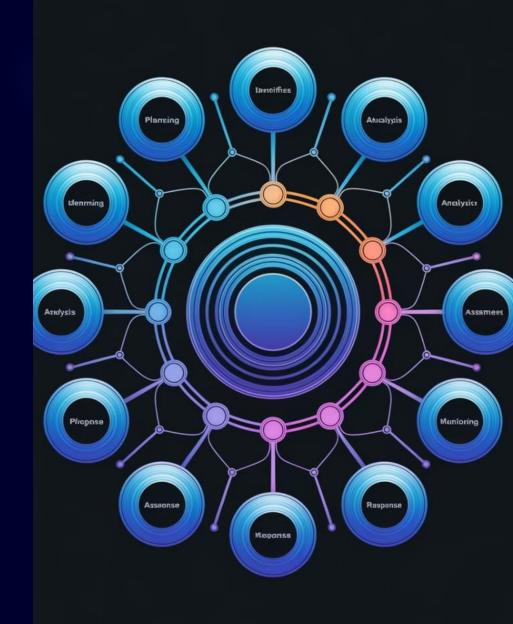


Provides the basis for compliance with applicable regulations

Cybersecurity risk assessment

# The Risk Management Lifecycle in Cybersecurity

The risk management lifecycle is a structured process for identifying, assessing, and mitigating cybersecurity risks. It's an ongoing process that requires regular updates to address evolving threats and changes in the organizational environment



## Identification Phase

1 Discover Assets

Organizations catalog their systems, assets, and people who influence network security

Evaluate Attack
Pathways

Identify potential routes that attackers could use to breach the system

Recognize Attack Surface

Determine all possible points where an unauthorized user can try to enter or extract data from the environment





## Key Aspects of Cybersecurity Risk

- Confidentiality
  - The risk of unauthorized access to sensitive information

Integrity

The risk of data being altered or damaged without authorization

Availability

The risk of information or systems becoming inaccessible when needed

## Risk Treatment Strategies



#### Modify

Applying security controls to mitigate the risk



#### **Avoid**

Changing circumstances to eliminate the risk



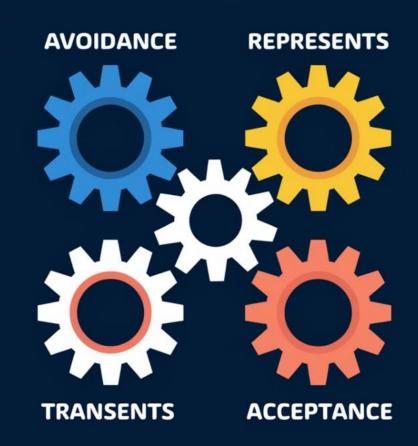
#### Retain

Accepting the risk if it falls within acceptable criteria



#### Share

Distributing the risk with partners or insurers





# Risk Treatment Options in Cybersecurity

Risk treatment options are essential components of cybersecurity risk management. The four main options for addressing identified risks are

## Four Main Risk Treatment Options

Accept

Organizations choose to accept the risk without further action. Typically used for low-impact or low-likelihood risks. The cost of mitigation may outweigh the potential impact

Transfer

Involves shifting the risk to another entity, often through insurance or outsourcing. Does not eliminate the risk but reduces the organization's direct exposure. Commonly used for financial risks or specialized technical areas Avoid

Involves eliminating the risk entirely by removing the source of the threat. May include discontinuing certain activities or changing processes. Often used for high-impact risks that cannot be effectively mitigated

Mitigate

Focuses on reducing the likelihood or impact of the risk. Involves implementing controls, such as:

- Technological measures: encryption, firewalls, threathunting software
- Best practices: cybersecurity training, software updates, multi-factor authentication

Aims to bring the risk to an acceptable level



## Selecting Risk Treatment Options

When selecting a risk treatment option, organizations should consider:

Impact and Likelihood

The potential impact and likelihood of the risk

Cost-effectiveness

The cost-effectiveness of the treatment option

Alignment

Alignment with overall business objectives and risk tolerance

It's important to note that risk management is an ongoing process. Organizations should regularly reassess their risks and the effectiveness of their chosen treatment options to ensure continued protection against evolving threats

## Security Controls: Preventive, Detective, and Corrective Measures

Security controls are essential measures implemented to protect information systems and data from various threats. These controls can be categorized into three main types: preventive, detective, and corrective. Each type plays a crucial role in maintaining a robust security posture for organizations



## **Preventive and Detective Controls**

#### **Preventive Controls**

Preventive controls aim to stop security incidents before they occur. They act as proactive barriers against potential threats. Examples include:

- Firewalls
- Access control lists
- Strong password policies
- Employee security awareness training
- Encryption
- Physical barriers

#### **Detective Controls**

Detective controls are designed to identify and alert on security incidents after they have occurred. They act as surveillance systems, monitoring for suspicious activity. Examples include:

- Intrusion detection systems (IDS)
- Security audits
- Log monitoring
- CCTV cameras
- Vulnerability scanning

### **Corrective Controls**

Incident Response Plans

Detailed procedures for responding to and managing security incidents effectively

Data Recovery Processes

Methods to restore lost or compromised data to its original state

System Patching and Updates

Post-incident Analysis and Training

Regular application of security patches and software updates to address vulnerabilities

Reviewing incidents to improve future responses and educate staff on prevention

Corrective controls focus on mitigating the impact of security incidents and restoring normal operations after an event has occurred. They also aim to prevent similar incidents in the future





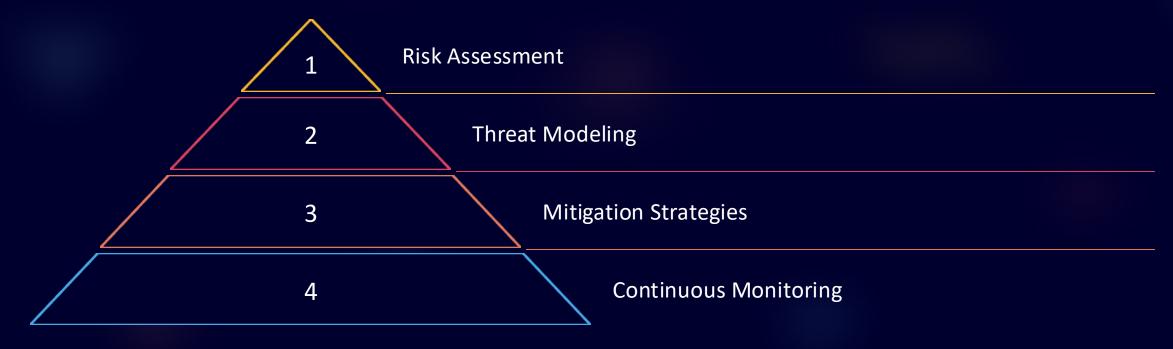
## Implementing a Defense-in-Depth Strategy

Implementing a defense-in-depth strategy involves creating multiple layers of security to protect an organization's assets. Here's a simple approach to implementing this strategy

#### Steps to Implement Defense-in-Depth

Assess and Plan Conduct a thorough assessment of your organization's current security posture, identifying critical assets, potential threats, and vulnerabilities Implement Layered Security Physical Controls: Secure physical access to IT systems with measures like keycards and locked doors Network Security: Deploy firewalls, VPNs, and intrusion detection/prevention systems Endpoint Protection: Install anti-spam and antivirus software on workstations Access Management: Implement multi-factor authentication and role-based access control Data Protection: Use encryption for sensitive data and secure transfer protocols **Educate Users** Provide security awareness training to employees on best practices and policies Regular Updates and Patching Keep all systems and software up-to-date with the latest security patches **Continuous Monitoring** Implement logging and vulnerability scanning to detect and respond to security events promptly Review and Improve Regularly assess the effectiveness of your security measures and update your strategy as threats evolve

# Conclusion: Comprehensive Cybersecurity Risk Management



A comprehensive approach to cybersecurity risk management involves thorough risk assessment, effective threat modeling, implementation of robust mitigation strategies, and ongoing monitoring and reassessment

## CAO

Inter-agencies cooperation

## Key elements structuring interagency cooperation

INTERAGENCY AGREEMENT

**GROUND RULES** 

PROCESS DESCRIPTION an official, high-level mandate

the "what" - defining objectives, scope of work, types of activities and tasks to be performed, role of entities involved, and expected results

the "how-to" - establishing a common methodology of work and describing the key steps to follow from A-Z





## ICAO

## Common language and scoring

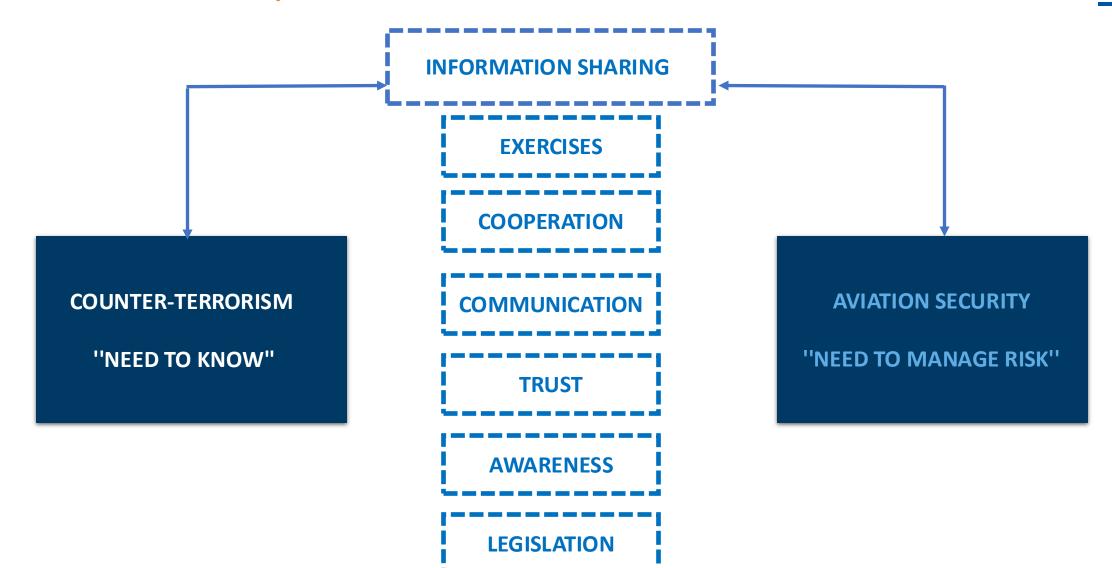
- Threat
- Intent
- Capability
- Opportunity
- Risk
- Vulnerability
- Consequence
- Scenario

- Assessment
- Methodology
- Score levels\*
- AVSEC
- AVSEC operators
- Mitigation measures
- Classification
- Sanitization



<sup>\*</sup> consider table of equivalencies

## Transparent and interconnected elements

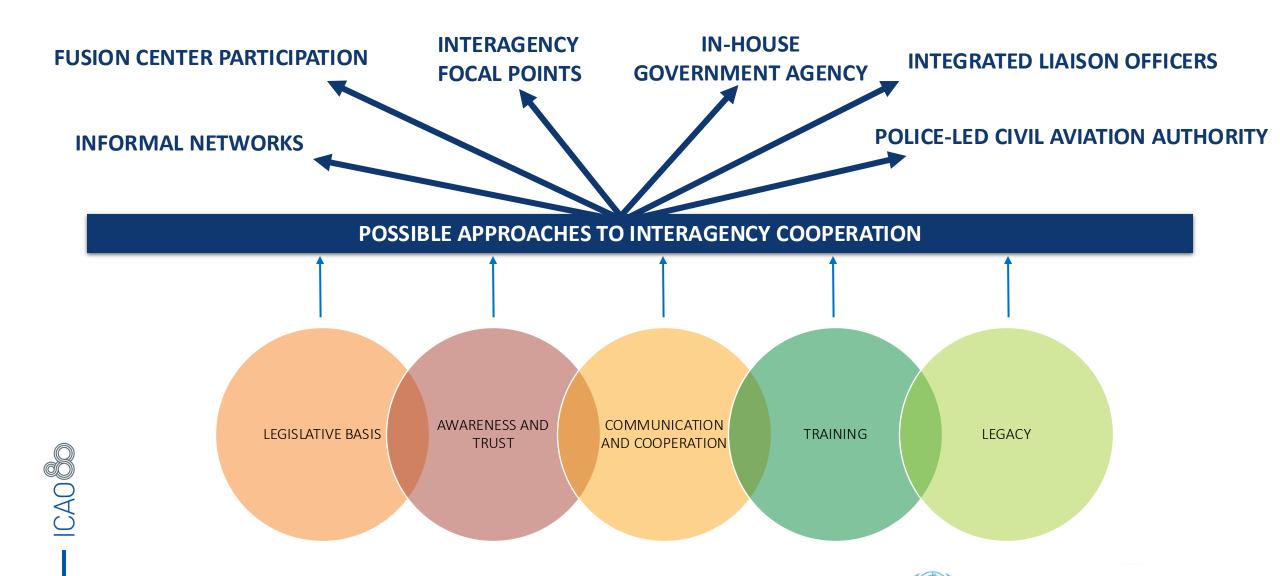






OFFICE OF COUNTER-TERRORISM

## Results of TAM Programme global scan



## **UNOCT-ICAO TAM Programme orientation**







## Solution: harmonizing points of mutual interest

## THREAT **IDENTIFY MANAGE** ASSESSMENT **THREAT** RISK

#### **AVIATION SECURITY**

Safeguard civil aviation against acts of unlawful interference



**COUNTER-TERRORISM** 

Prevent and counter

terrorist threats

