



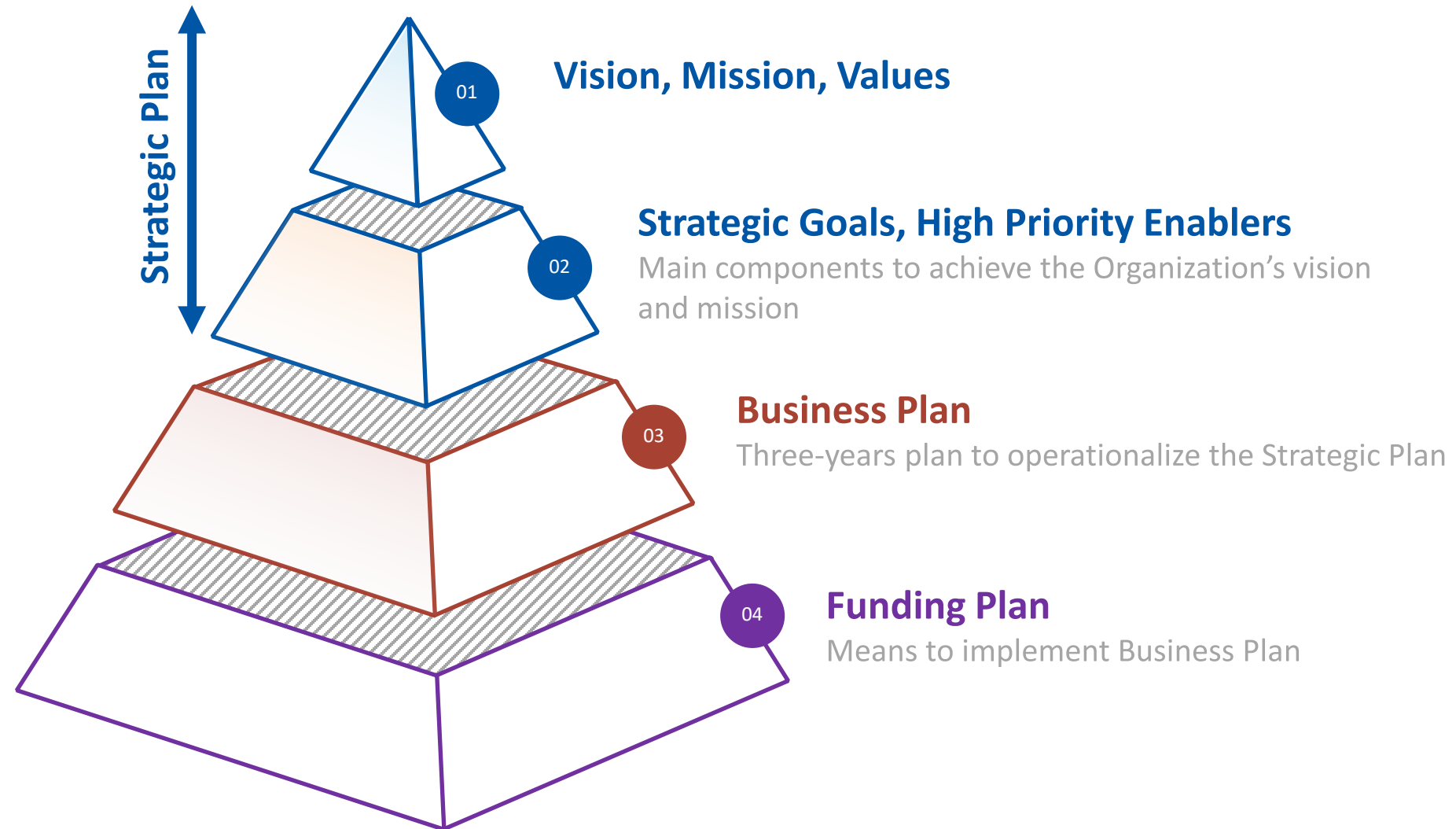
SAFE SKIES.
SUSTAINABLE FUTURE.

ICAO NACC

Discussion and Approval of Proposals of New Activities for 2025/2026

Presented by Secretariat

From Vision to Implementation



New long-term ICAO Strategic Plan 2026-2050

- Aligned with ICAO Global Plans, States needs and expectations, and industry direction
- Informed by ICAO High-Level Conferences and Assemblies
- Outcome-focused strategic goals relevant through to 2050 and beyond
- Accessible language for non-aviation stakeholders

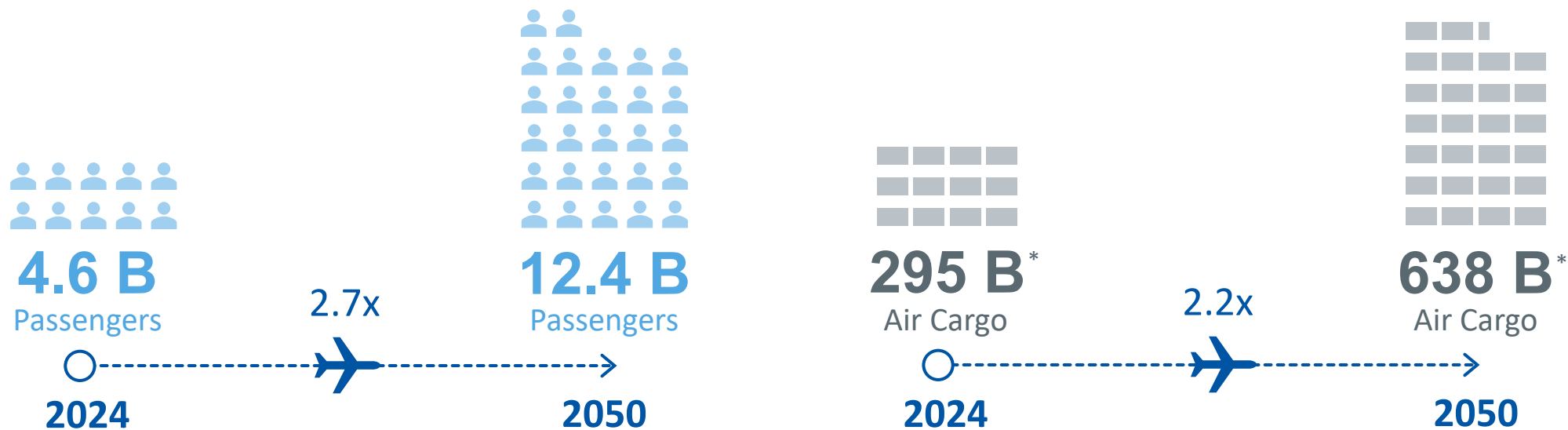
ICAO

ICAO STRATEGIC PLAN

2026-2050

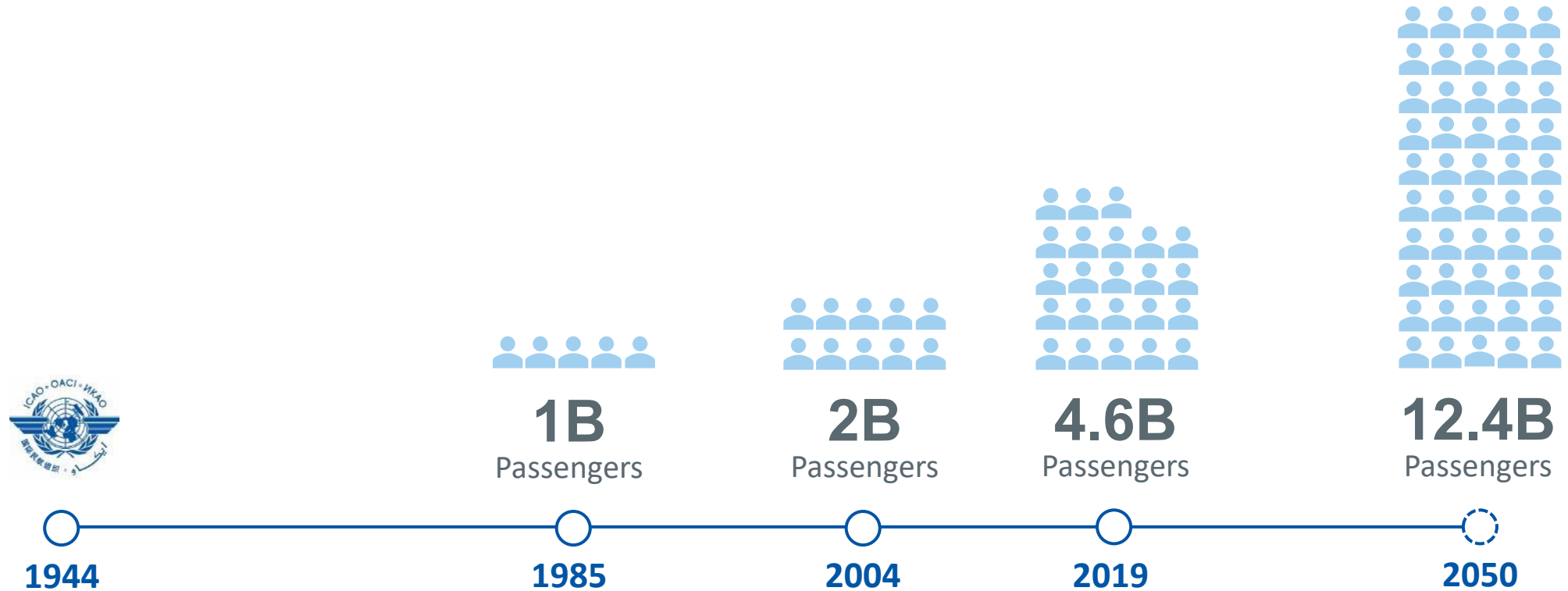


Passenger and cargo traffic increase



*Freight Tonne Km (FTK)

Aviation's accelerating trajectory: Planning for 2026-2050





ICAO Vision

A safe, secure and sustainable international civil aviation system that connects the world for the benefit of all nations and people. (3 aspirational goals)

01

Zero fatalities in international aviation from accidents and acts of unlawful interference.

02

Long term global aspirational goal of Net-zero carbon emissions by 2050 for international civil aviation operations.

03

No country is left behind in socio-economic development as aviation delivers thriving, connected, accessible and inclusive transport.



ICAO Mission

To lead international civil aviation as a key driver of social and economic development while enhancing aviation safety, security, economic development and environmental sustainability for a growing aviation system by advancing air law, developing policies, plans and standards, monitoring and auditing, and supporting States' capabilities for the benefit of all nations and people.

Strategic Goals





Every flight is safe and secure

- Continuous protection from safety risks
- Security against unlawful interference
- Zero fatalities from aviation accidents or incidents



Aviation is environmentally sustainable

- Achieve the global long term aspirational goal of net-zero carbon emissions for international aviation by 2050
- Minimize aircraft noise and emissions
- Align with international environmental provisions
- Adapt aviation to the impact from climate change

Aviation delivers reliable, accessible and seamless mobility for all

- Seamless travel for passengers, cargo, and crew
- Efficient and predictable access to travel services
- Advanced flight operations and airspace management
- Accommodating diverse aviation needs
- Enhanced aviation resiliency and crisis preparedness



No Country Left Behind

- Foster global collaboration and cooperation
- Provide continuous capacity building and support
- Promote effective implementation of policies, standards and practices
- Overcome resource limitations in emerging economies
- Ensure equitable access to aviation benefits worldwide





The International Civil Aviation Convention and other treaties, laws and regulations address all challenges

- Adapt International Air Law as needed
- Ensure legal framework remains responsive
- Address current and emerging challenges and opportunities
- Foster strong Member State support

Ratification of International Air Law Instruments



**Montreal Convention 1999
(air carrier liability): 141 Parties**



**Beijing Convention 2010
(security and safety): 53 Parties**



**Beijing Protocol 2010 (security
and safety): 54 Parties**



**Montréal Protocol 2014 (unruly
and disruptive passengers): 52
Parties**



**2016 Protocol on Art. 50 (a) of
the Chicago Convention
(increase in the size of Council):
107 ratifications, 128 needed**



**2016 Protocol on Art. 56 of the
Chicago Convention (increase in
the size of the ANC): 107
ratifications, 128 needed**

Economic development of air transport assures the delivery of economic prosperity and societal well-being for all

- Foster Economically Viable Air Transport
- Facilitate prosperity and well-being through aviation
- Achieve measurable benefits
- Support all Member States
- Use a balanced approach across strategic areas
- Ensure inclusive economic and social gains



High priority enablers

- ICAO Continuous Organizational Improvement
- Innovation
- Gender equality and attracting new talent to aviation
- Partnerships, resource mobilization and financial sustainability



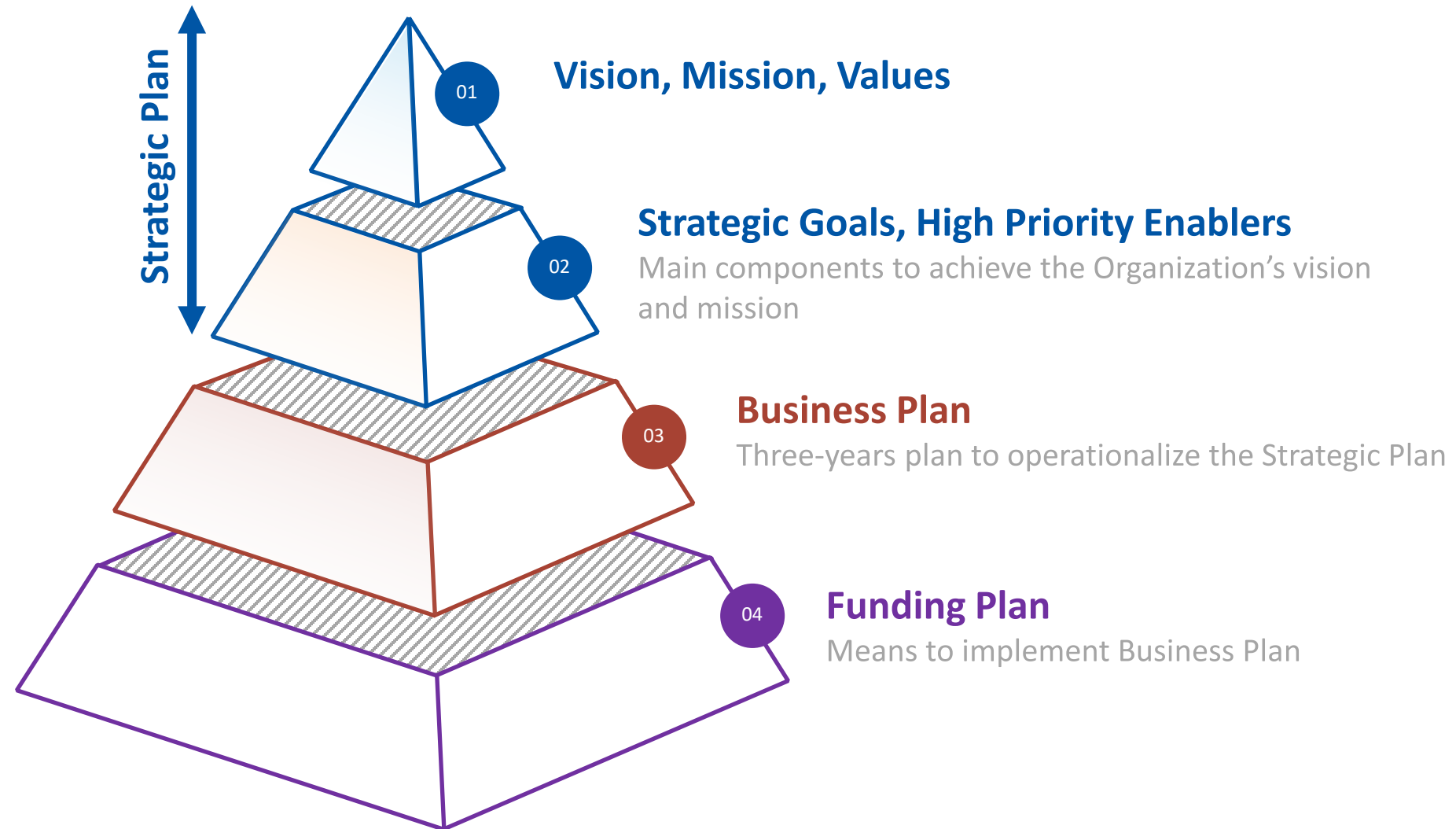
Regional Priorities



- Strengthen regional/ State aviation through NACC SAP activities
- Enhance Regional Organizations (RSOOs, RAIOS, etc) – sustainable solutions
- Drive regulatory harmony and market growth
- Advance sustainable aviation and net-zero goals
- Build strong, skilled, diverse workforce
- Foster State, industry, and ICAO cooperation

From Vision to Implementation

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Thank You!