**References**

**Day 1**

1. ICAO Annex 15 - <https://store.icao.int/en/annexes/annex-15>
2. ICAO Annex 4 - <https://store.icao.int/en/annexes/annex-4>
3. ICAO State Safety Program - <https://store.icao.int/en/state-safety-programme-training>
4. ICAO State Safety Program (SSP) Implementation Course, lessons 4 and 6 https://www.icao.int/ESAF/Pages/SSP-2023.aspx
5. EUROCONTROL - <https://www.eurocontrol.int/>
6. EUROCAE ED-76A - <https://eshop.eurocae.net/eurocae-documents-and-reports/ed-76a/>
7. ICAO Annex 19 - <https://store.icao.int/en/annex-19-safety-management>
8. ICAO Safety Management Manual, Doc 9859 - <https://store.icao.int/en/safety-management-manual-doc-9859>
9. UK Data Safety Initiative Working Group, Data Safety Guidance (SCSC-127B) - <https://thescsc.org/scsc-127B>
10. SKYbrary: Bow Tie Risk Management Methodology - <https://skybrary.aero/articles/bow-tie-risk-management-methodology#:~:text=The%20bow%20tie%20risk%20management,place%20to%20minimise%20the%20risk>.
11. CGE Risk Management Knowledge Base/CGE Academy - <https://www.wolterskluwer.com/en/solutions/enablon/bowtie/expert-insights/barrier-based-risk-management-knowledge-base>

**Day 2**

1. ICAO Annex 15 - <https://store.icao.int/en/annexes/annex-15>
2. ICAO Safety Oversight Manual, Doc 9734-A - <https://store.icao.int/en/safety-oversight-manual-part-a-the-establishment-and-management-of-a-state-safety-oversight-system-doc-9734a>
3. FAA/DOT Continuing Analysis and Surveillance System (CASS) Description and Models SKYbrary: Safety Occurrence Investigation - [Safety Occurrence Investigation | SKYbrary Aviation Safety](https://skybrary.aero/articles/safety-occurrence-investigation)
4. <http://www.tc.faa.gov/its/worldpac/techrpt/ar03-70.pdf>
5. SKYbrary: Safety Audits - [Safety Audits | SKYbrary Aviation Safety](https://skybrary.aero/articles/safety-audits)
6. Heinrich’s Triangle - [Heinrich Pyramid | SKYbrary Aviation Safety](https://skybrary.aero/articles/heinrich-pyramid)
7. The Accident Pyramid, [July 22, 2008 By: James Roughton Category: Culture, Leadership, Management, Motivation](https://www.amazon.com/Developing-Effective-Safety-Culture-Leadership/dp/0750674113) (This links to a book for purchase)
8. FAA AOV Audit and Assessment Work Instruction, AOV-002-001-W1 (2022) - <https://avssp.faa.gov/aov/connect/ADC/Internal%20Guidance/AOV%20Audit%20Guidance/AOV%20Audit%20and%20Assessment%20Work%20Instruction.pdF>

**Day 3**

1. ICAO Annex 15 - <https://store.icao.int/en/annexes/annex-15>
2. ICAO Annex 4 - <https://store.icao.int/en/annexes/annex-4>
3. ICAO Safety Oversight Manual, Doc 9734-A - <https://store.icao.int/en/safety-oversight-manual-part-a-the-establishment-and-management-of-a-state-safety-oversight-system-doc-9734a>
4. Heinrich’s Triangle - [Heinrich Pyramid | SKYbrary Aviation Safety](https://skybrary.aero/articles/heinrich-pyramid)
5. The Accident Pyramid, [July 22, 2008 By: James Roughton Category: Culture, Leadership, Management, Motivation](https://www.amazon.com/Developing-Effective-Safety-Culture-Leadership/dp/0750674113) (This links to a book for purchase)
6. ICAO Annex 11 - <https://store.icao.int/en/annex-11-air-traffic-services>
7. ICAO Annex 14 - <https://store.icao.int/en/annexes/annex-14>
8. PANS-AIM/Data Catalogue, Doc 10066 - <https://store.icao.int/en/aeronautical-information-management-doc-10066>
9. <https://notams.aim.faa.gov/notamSearch/disclaimer.html>
10. FAA Order 8000.90C, Air Traffic Safety Oversight Credentialing and Control Tower Operator Certification Programs - <https://avssp.faa.gov/aov/connect/ADC/Internal%20Guidance/AOV%20Audit%20Guidance/AOV%20Audit%20and%20Assessment%20Work%20Instruction.pdf>
11. FAA Air Traffic Safety Oversight Service, Audit Report, Aeronautical Data Metadata, ADT-FY15-010; dated May 14, 2015 - <https://avssp.faa.gov/aov/connect/ADC/AuditPFolio/Forms/AuditPortfolioII/docsethomepage.aspx?ID=907&FolderCTID=0x0120D52000E392DF437DBD1042ABAECB96EB9E6EBE0099323B5DAD50354EB870F7D1BE0941BB&List=a66c03a1-d8ac-45a1-820b-ef063f76ddb4&RootFolder=%2Faov%2Fconnect%2FADC%2FAuditPFolio%2FADT%2DFY15%2D010&RecSrc=%2Faov%2Fconnect%2FADC%2FAuditPFolio%2FADT%2DFY15%2D010>
12. NGA Sample Competency Syllabus: Aeronautical Analyst, Vertical Obstructions
13. Lessons from Peter Drucker, Peter Drucker https://en.wikipedia.org/wiki/Peter\_Drucker
14. Famous principle from Tom DeMarco “You can’t control what you can’t measure” https://en.wikipedia.org/wiki/Tom\_DeMarco
15. RTCA DO-200B – <https://my.rtca.org/nc__store?search=DO-200B>
16. EUROCAE ED-76A - <https://eshop.eurocae.net/eurocae-documents-and-reports/ed-76a/>
17. <http://marciazeng.slis.kent.edu/metadatabasics/types.htm>

**Day *4***

1. ICAO Annex 19 - <https://store.icao.int/en/annex-19-safety-management>
2. ICAO Safety Oversight Manual, Doc 9734-A - <https://store.icao.int/en/safety-oversight-manual-part-a-the-establishment-and-management-of-a-state-safety-oversight-system-doc-9734a>
3. ICAO Sample Civil Aviation Regulations for Air Navigation Services (ANS), 11.3 and 11.4
4. FAA Order 1100.161, Air Traffic Safety Oversight - <https://www.faa.gov/documentLibrary/media/Order/FAA_Order_1100.161A.pdf>
5. ICAO Annex 19 - <https://store.icao.int/en/annex-19-safety-management>
6. ICAO Safety Oversight Manual, Doc 9734-A - <https://store.icao.int/en/safety-oversight-manual-part-a-the-establishment-and-management-of-a-state-safety-oversight-system-doc-9734a>
7. ICAO Safety Management Manual, Doc 9859 - <https://store.icao.int/en/safety-management-manual-doc-9859>
8. ICAO Annex 4 - <https://store.icao.int/en/annexes/annex-4>
9. ICAO Annex 15 - <https://store.icao.int/en/annexes/annex-15>
10. PANS-AIM/Data Catalogue, Doc 10066 - <https://store.icao.int/en/aeronautical-information-management-doc-10066>
11. What is Strategy? MindTools- <https://www.mindtools.com/a5aekl4/what-is-strategy>
12. The Difference Between a Strategy, a Plan, and a Process by Duncan Bucknell - <https://duncanbucknell.com/category/strategic-management/>

**Day 5**

1. ICAO Annex 15 - <https://store.icao.int/en/annexes/annex-15>
2. ICAO Roadmap for the Transition from AIS to AIM https://www.icao.int/WACAF/Documents/APIRG/SG/2009/AIS\_MAP\_TF5/Docs/appendix-a%20to%20wp-7.pdf
3. PANS-AIM/Data Catalogue, Doc 10066 - <https://store.icao.int/en/aeronautical-information-management-doc-10066>
4. EUROCONTROL - <https://www.eurocontrol.int/>
5. Roadmap for the Transition from AIS to AIM, Roberta Luccioli (ICAO), Dakar, Senegal 2013 - [https://www.icao.int/NACC/Documents/Meetings/2012/AIM2012/Day01-01BREV.pdf](https://authoring2016.icao.int/NACC/Documents/Meetings/2012/AIM2012/Day01-01BREV.pdf)
6. <http://www.slideshare.net/OpenDataSupport/introd>[uction-to-metadata-management](http://www.slideshare.net/OpenDataSupport/introduction-to-metadata-management) (only available for purchase)
7. CANSO – The Transition from AIS to AIM - [https://www.icao.int/NACC/Documents/Meetings/2018/ASBU18/OD-11-The%20Transition%20from%20AIS%20to%20AIM.pdf](https://authoring2016.icao.int/NACC/Documents/Meetings/2018/ASBU18/OD-11-The%20Transition%20from%20AIS%20to%20AIM.pdf)
8. EUROCONTROL Key Performance Indicators for the Provision of Originated Data (no access without login and password)
9. UK Data Safety Initiative Working Group, Data Safety Guidance (SCSC-127B) [https://scsc.uk/r127B:1?t=1](https://scsc.uk/r127B%3A1?t=1)
10. Moving Towards a Collaborative Decision Support System for Aeronautical Data, by Rahayu, Rusu and Torabi (2010) <https://oa.mg/work/10.1007/s10845-011-0549-x> (only available for purchase)
11. Do You Have a Safety Culture? by Robert Sumwalt - <https://skybrary.aero/sites/default/files/bookshelf/6124.pdf>
12. Safety Culture in Air Traffic Management: A White Paper <https://skybrary.aero/sites/default/files/bookshelf/564.pdf>
13. SKYbrary Safety Culture Toolbox ([www.skybrary.aero](http://www.skybrary.aero)) <https://skybrary.aero/articles/safety-culture-enhancement-toolbox-atm>
14. Managing the Risks of Organizational Accidents, Hants: Ashgate, 1997, by James Reason & Candace Buchanan, et.al (Department of State) - <https://www.linkedin.com/advice/3/how-do-you-assess-safety-culture-your-workplace>
15. Safety culture assessment: a tool for improving patient safety in healthcare organizations by V F Nieva, J Sorra <https://qualitysafety.bmj.com/content/qhc/12/suppl_2/ii17.full.pdf>