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Strategic Framework and SSP Implementation Structure



Operational Implementation and Regulatory Development



Evaluation, Results and Next Steps





Introduction



The State Safety Programme (SSP) is a critical requirement under ICAO Annex 19. It aims to ensure that each State establishes a structured approach to managing aviation safety at the national level.

In Côte d'Ivoire, the implementation of the SSP is both a regulatory commitment and a strategic priority, supported by strong leadership and a step-by-step institutional process.

This presentation shares the practical experience of Côte d'Ivoire in implementing the SSP, its challenges, its achievements, and the lessons learned.



Presentation Objectives: Practical case



- Share the key stages of SSP implementation in Côte d'Ivoire
- Highlight institutional, operational, and regulatory efforts
- Present the results achieved and gaps identified
- Discuss the next steps







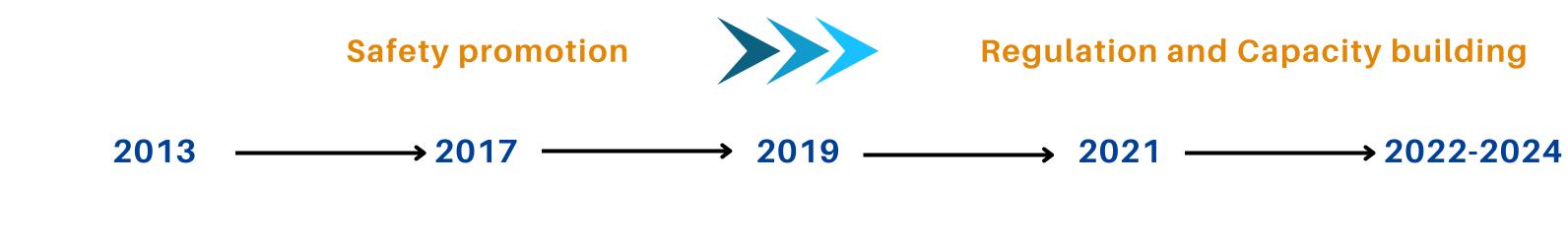


Goal: Present the regulatory foundations, national commitment, and organizational structure that support the implementation of the State Safety Programme (SSP).





The SSP in Côte d'Ivoire started by following **ICAO's global guidance**. With strong **support from top management**, **a solid structure** was put in place to organize and manage safety at the national level.





Adoption of RACI 8002 - Transposition of Annex 19 Initial Gap Analysis and Action Plan

Second Gap Analysis and Action Plan

Third Gap Analysis and Action Plan

Regulatory
Development and
Implementation





The strong commitment of the Director General was **key to launching the SSP**. It led to the creation of **a solid organizational structure**, with **dedicated human and financial resources to support safety functions** at the national level.

This strong commitment was demonstrated through:

Organization-Strategic

Creation of the
Directorate for Safety
and Compliance

Financial Ressources

Allocation of a budget for SSP activities

Organization

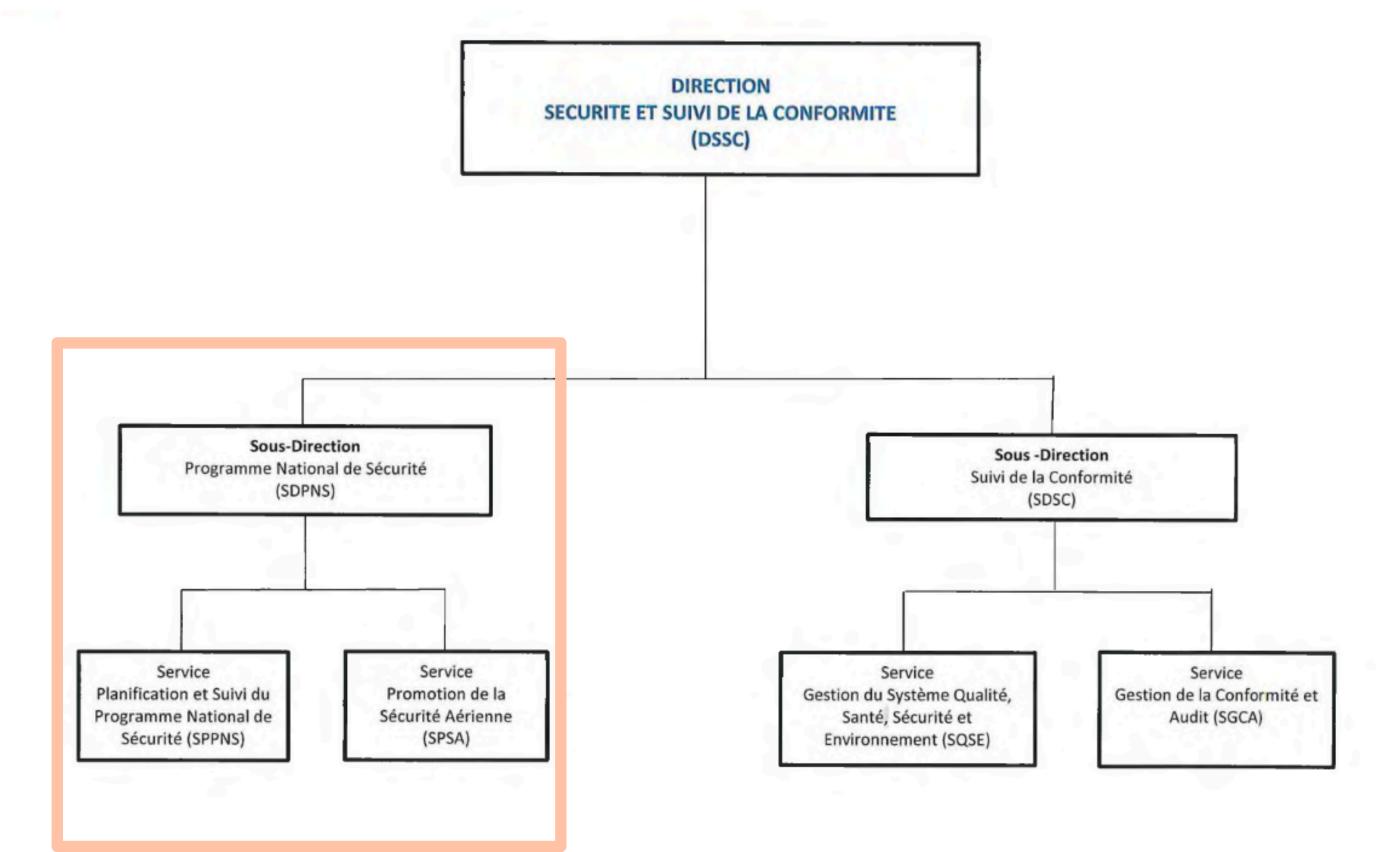
Establishment of
the SSP SubDirectorate and
appointment of SSP
focal point for each
safety domain







Overview of the Established Directorate:





• Key Actions Following the Establishment of the Organizational Structure:

N°	Key action	• State Safety Programme (SSP) • Safety Management Systems (SMS) • Human Factors			
1	Training of key stakeholders Capacity-building sessions were organized on core safety topics.				
2	Field engagement with service providers The SSP team conducted a site visit to meet with SMS Managers at the airport platform.	 Identify their operational needs Understand their challenges Collect suggestions for system improvement 			
3	Comprehensive gap analysis and action plan A new, broader gap analysis was carried out, resulting in a structured action plan of 114 actions.	 Organizational systems Training and capacity building Coordination and safety promotion Risk management Regulatory development 			







Goal: Show how the SSP was implemented in practice and supported by a structured regulatory and documentation framework.

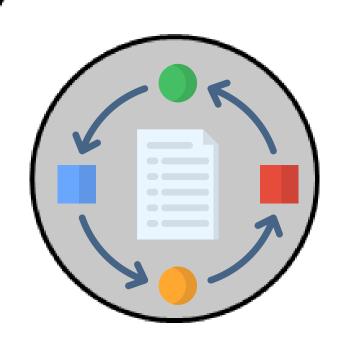




With a strong organizational structure in place, Côte d'Ivoire moved forward with the operational implementation of the SSP, while strengthening the regulatory framework to support sustainable and effective safety management across the aviation sector.



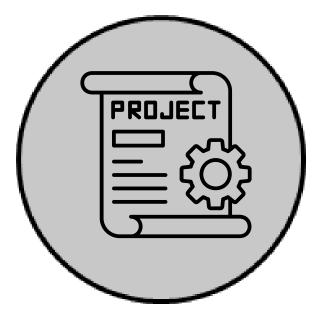
Key Success Factors or Prerequisites



Existence of a mechanism (procedure) for the development and adoption of regulations



A well-established, functional, and effective Regulation Committee



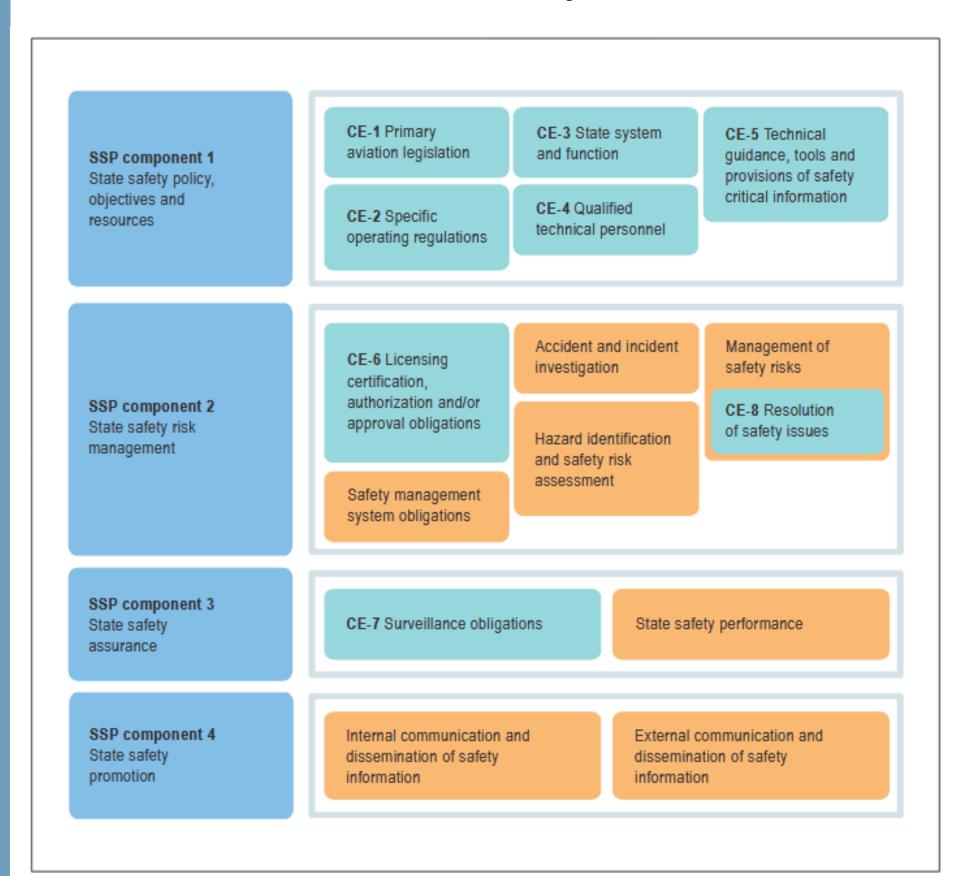
Management of regulation development through project-based planning, including stakeholder consultation



Good coordination between the SSP team and other safety domains



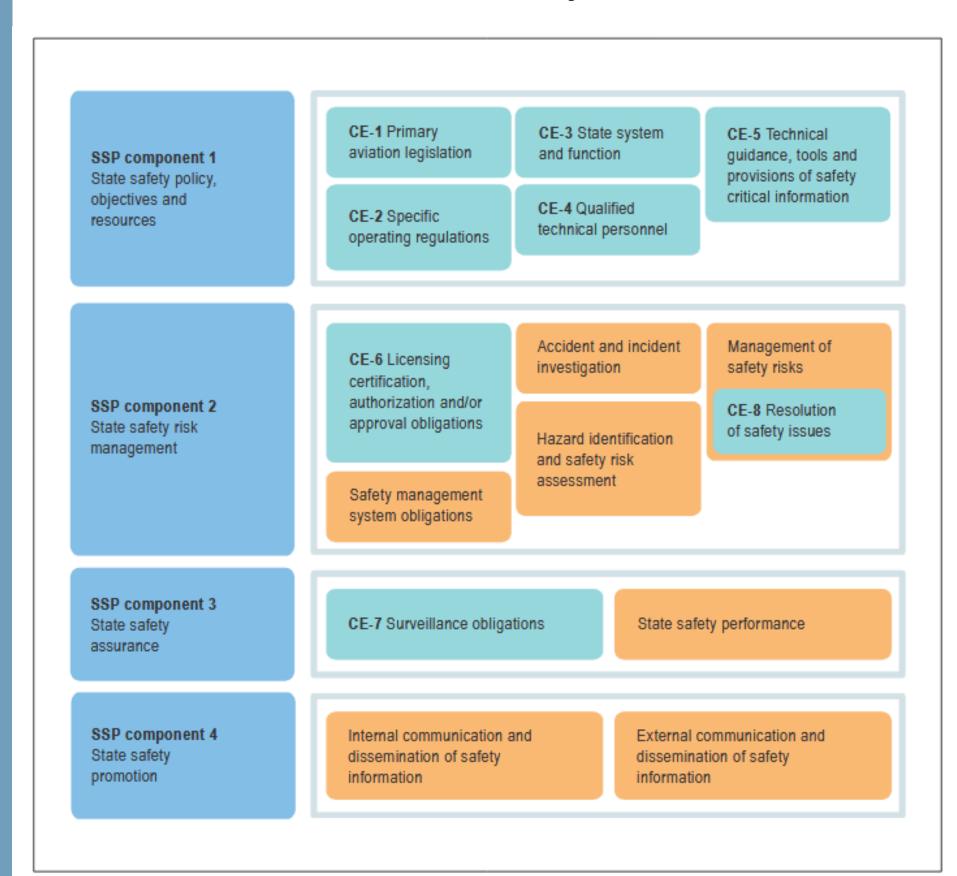
Key Success Factors or Prerequisites



Regulatory development must comprehensively cover all components and elements of the SSP. Some may require the creation of new documentation, while others may simply need amendments to existing texts. This underscores the critical importance of a thorough gap analysis.



Key Success Factors or Prerequisites



Some approaches adopted following the gap analysis:

- Benchmarking and document review with States that are more advanced in SSP implementation
- Utilization of ICAO's online safety management platform, which provides resources and documents from other States
- Technical assistance from ICAO



List of regulations to be developed or amended based on the gap analysis and progress status:



Developed and Published



Pending Validation



Component	Document				
	Legislation Establishing the SSP				
	Provisions of Primary Legislation for the SSP				
	Provisions on the Functioning of the PNS Coordination Committee				
	Civil Aviation Safety Policy				
	National Aviation Safety Plan (NASP)				
Component 1 : State Safety	SSP Training Needs Analysis				
Policy and Objectives	SSP Training Programme				
	SSP Resources needs Analysis				
	Regulation on Safety Management				
	Regulation on Safety Events Management				
	SMS Training Requirements for Service Providers				
	SSP Document				





Developed and Published



Pending Validation



Component	Document				
	SMS Manuals Acceptance Procedure				
	Guide for Writing an SMS Manual				
	Guide for SMS Implementation				
	Considerations on Size and Complexity of the SMS				
	Initial and Continuous SMS Acceptance Requirements				
	SMS Acceptance Procedure				
Component 2: Safety Risk	Manual for Resolving Safety Issues				
Management at state Level	Guide on Data Collection and Processing Systems (SDCPS)				
	Guide on Safety Analysis				
	Manual for Resolving Safety Issues				
	Safety Events Management Procedure				
	Manual for collecting, processing, analyzing, sharing and protecting safety data and information				
	HIRM Risk Identification and Management Procedure				





Developed and Published



Pending Validation



Component	Document					
	RBO Procedure – Risk-Based Oversight					
	SMS Surveillance Programme					
	Procedure for evaluating the SSP effectivness					
Componet 3 : Safety Assurance at State	SMS Acceptance Monitoring					
Level	Guide for SMS Evaluation					
	Procedure for monitoring state safety performance					
	Service providers SPI Acceptance and Monitoring Requirements					
	Service providers SPI Acceptance and Monitoring Procedure					





Developed and Published



Pending Validation



In developpement

Component	Document				
	SSP Communication Plan				
Component 4: State Safety Promotion	Procedure for safety promotion				
	Guide on Safety Culture				



Developed and Published



Pending Validation





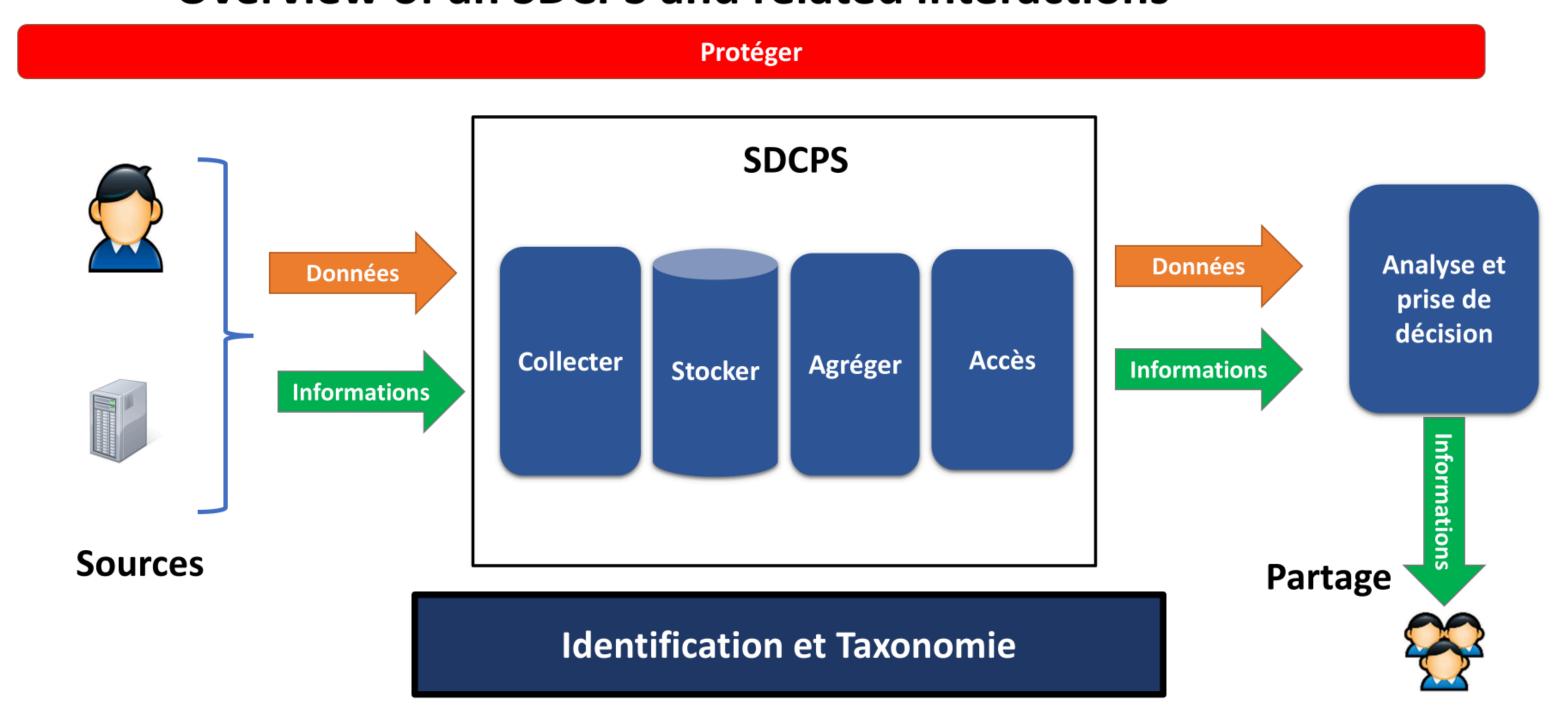




Focus on the Regulatory Framework for the SDCPS

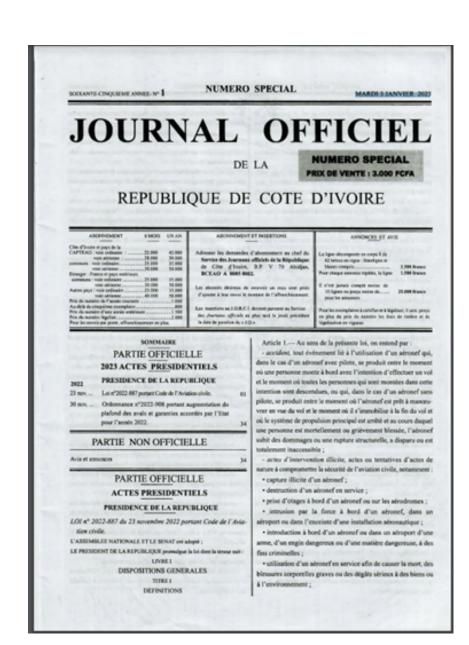


Overview of an SDCPS and related interactions





Focus on the Regulatory Framework for the SDCPS



CHAPITRE 3

Données et informations de sécurité de l'aviation civile Art. 252.— L'ANAC met en place un système national de collecte et de traitement, de partage et d'échange des données et informations de sécurité de l'aviation civile.

Art. 253.— Les données et informations de sécurité ainsi que leurs sources connexes sont protégées.

Les modalités de protection des données de sécurité et des informations de sécurité sont définies par décret.

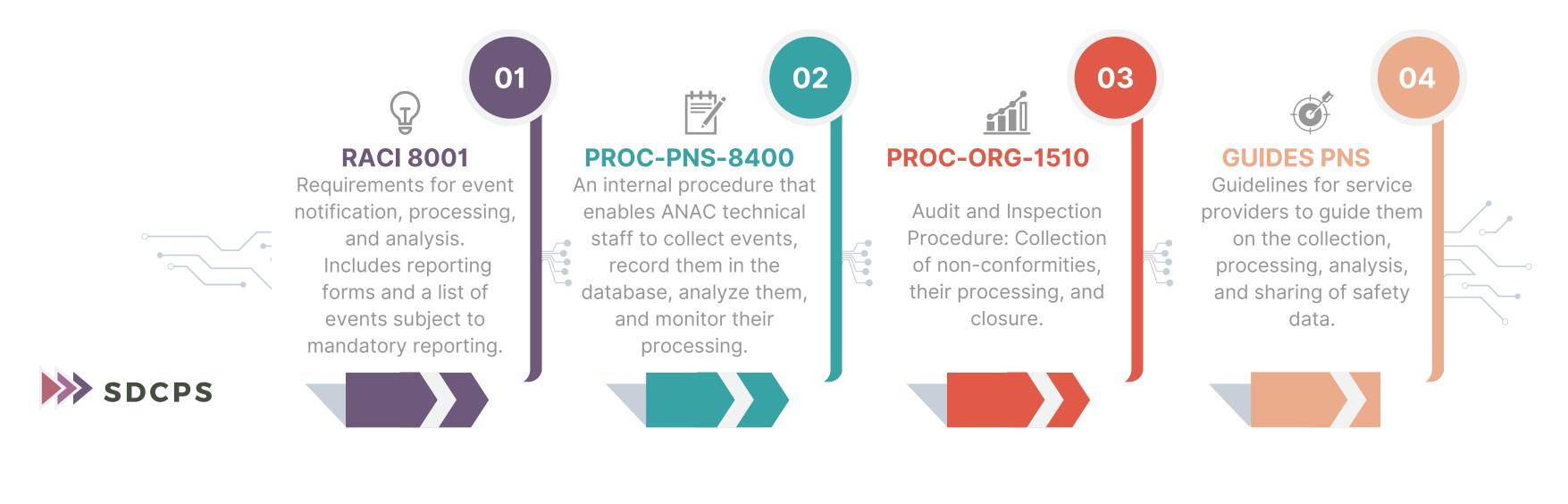


The establishment of an SDCPS is stipulated in the Law on the Civil Aviation Code of Côte d'Ivoire, under Book VII – Safety Management. This law was promulgated on November 23, 2022.



Focus on the Regulatory Framework for the SDCPS

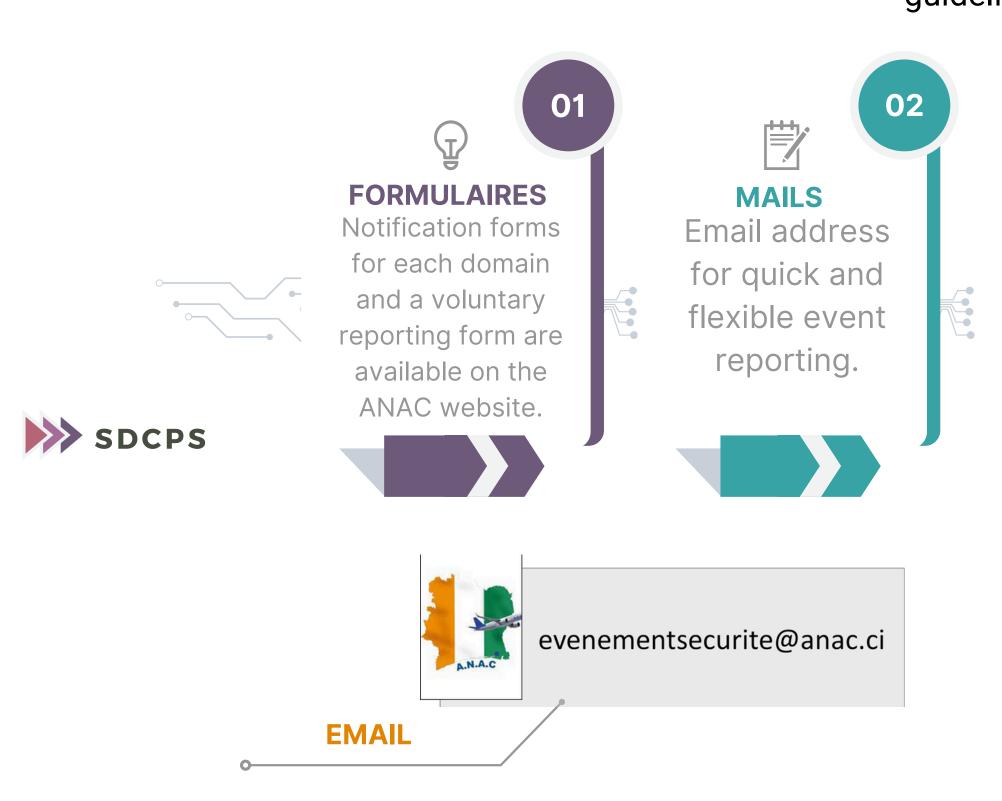
A regulation was developed and updated to establish requirements for voluntary and mandatory reporting systems, as well as for the storage, processing, analysis, and sharing of data through RACI 8001 on safety event management. In addition, internal procedures were developed to manage notifications submitted through this system.



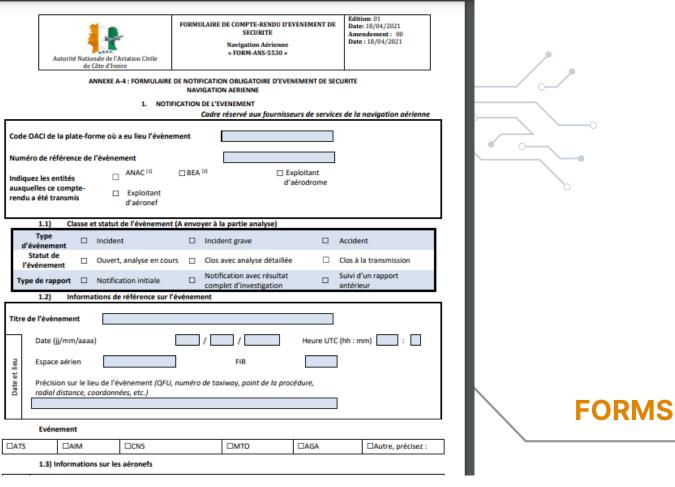


Tools and Channels

To support the implementation of the requirements, additional tools and channels have been established alongside the guidelines.



FORM-PNS	Formulaire de collecte d'évènements et d'incidents sur les aéroports. (Edition 1 Amendement)
FORM-AGA-6510	FORMULAIRE DE NOTIFICATION OBLIGATOIRE D'EVENEMENT DE SECURITE - AERODROME (Edition 1 Amendement)
FORM-AIR-4501	FORMULAIRE DE NOTIFICATION OBLIGATOIRE D'EVENEMENT DE SECURITE - MAINTENANCE OU GESTION DE MAINTIEN DE NAVIGABILITE (Edition 1 Amendement)
FORM-ANAC-DGR-004	FORMULAIRE DE NOTIFICATION OBLIGATOIRE D'EVENEMENT DE SECURITE - MARCHANDISES DANGEREUSES (Edition 1 Amendement)
FORM-ANS-5530	FORMULAIRE DE NOTIFICATION OBLIGATOIRE D'EVENEMENT DE SECURITE - NAVIGATION AERIENNE (Edition 1 Amendement)
FORM-OPS-038	FORMULAIRE DE NOTIFICATION OBLIGATOIRE D'EVENEMENT DE SECURITE - TRANSPORT AERIEN COMMERCIAL (Edition 1 Amendement)
FORM-OPS-039	FORMULAIRE DE NOTIFICATION OBLIGATOIRE D'EVENEMENT DE SECURITE - ASSISTANCE EN ESCALE (Edition 1 Amendement)
FORM-OPS-040	FORMULAIRE DE NOTIFICATION OBLIGATOIRE D'EVENEMENT DE SECURITE - AVIATION GENERALE (Edition 1 Amendement)
FORM-PNS-8700	FORMULAIRE DE COMPTES-RENDUS VOLONTAIRES EN MATIERE DE SECURITE D'AVIATION CIVILE (Edition 1 Amendement)



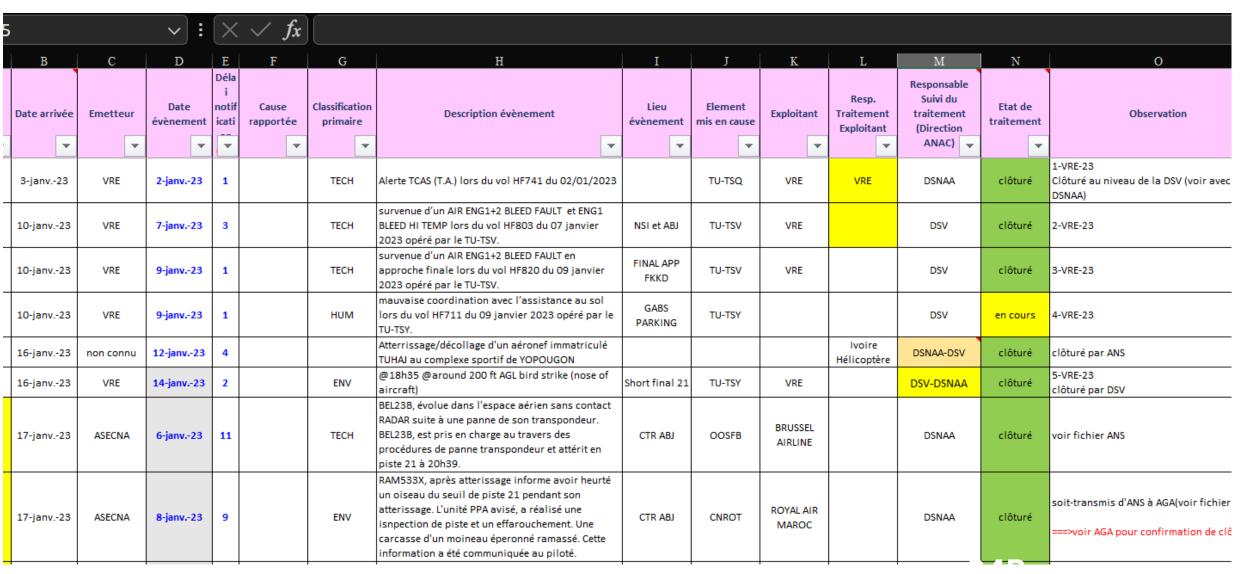
2-Operational Implementation and Regulatory Development Tools and Channels





DATA BASE

They allow data entry as well as monitoring. They consist of Excel files.





SAFETY MEETINGS

Framework for the exchange and sharing of safety data and information.



SAFETY BULLETINS

Safety bulletins have been issued and shared since 2020



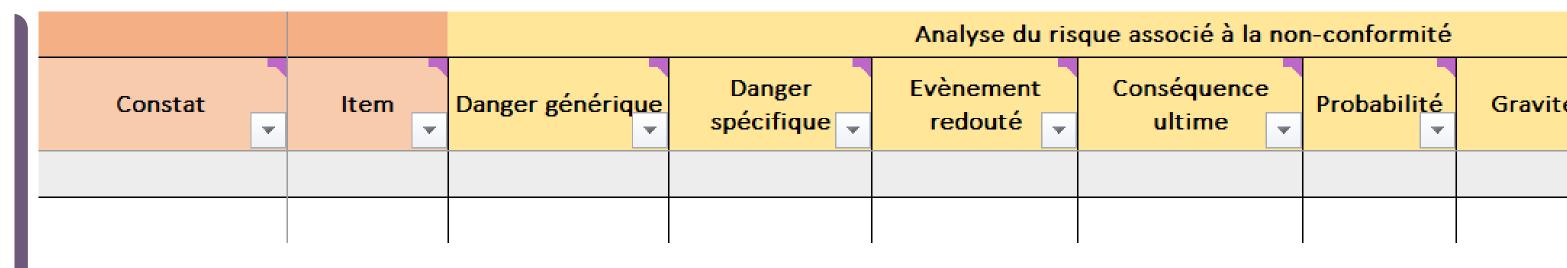
2-Operational Implementation and Regulatory Development Tools and Channels



AUDITS AND INSPECTION DATA

DATA BASE

They allow data entry as well as monitoring. They consist of Excel files.



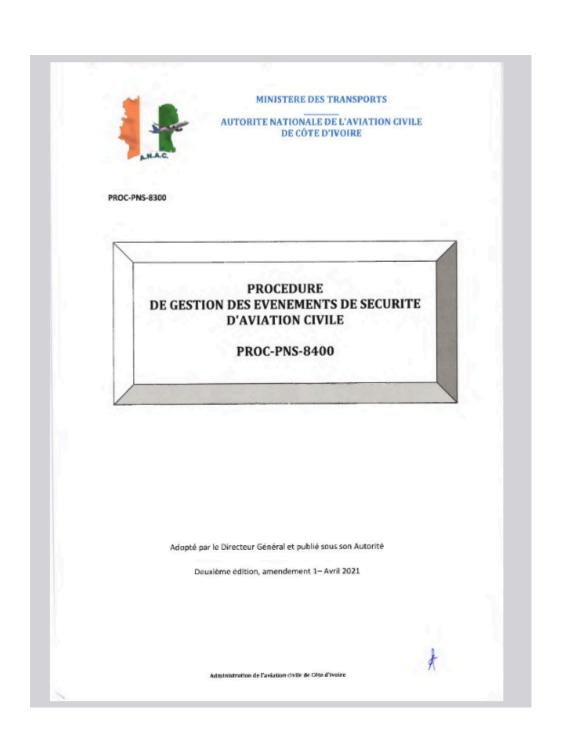
	Analyse préliminaire événement							
	Danger générique)anger spécifiqu	Evènement redouté	Conséquence ultime	Gravité	Probabilit é	Tolérabilité	Décision
•								





Focus on the Regulatory Framework for the SDCPS





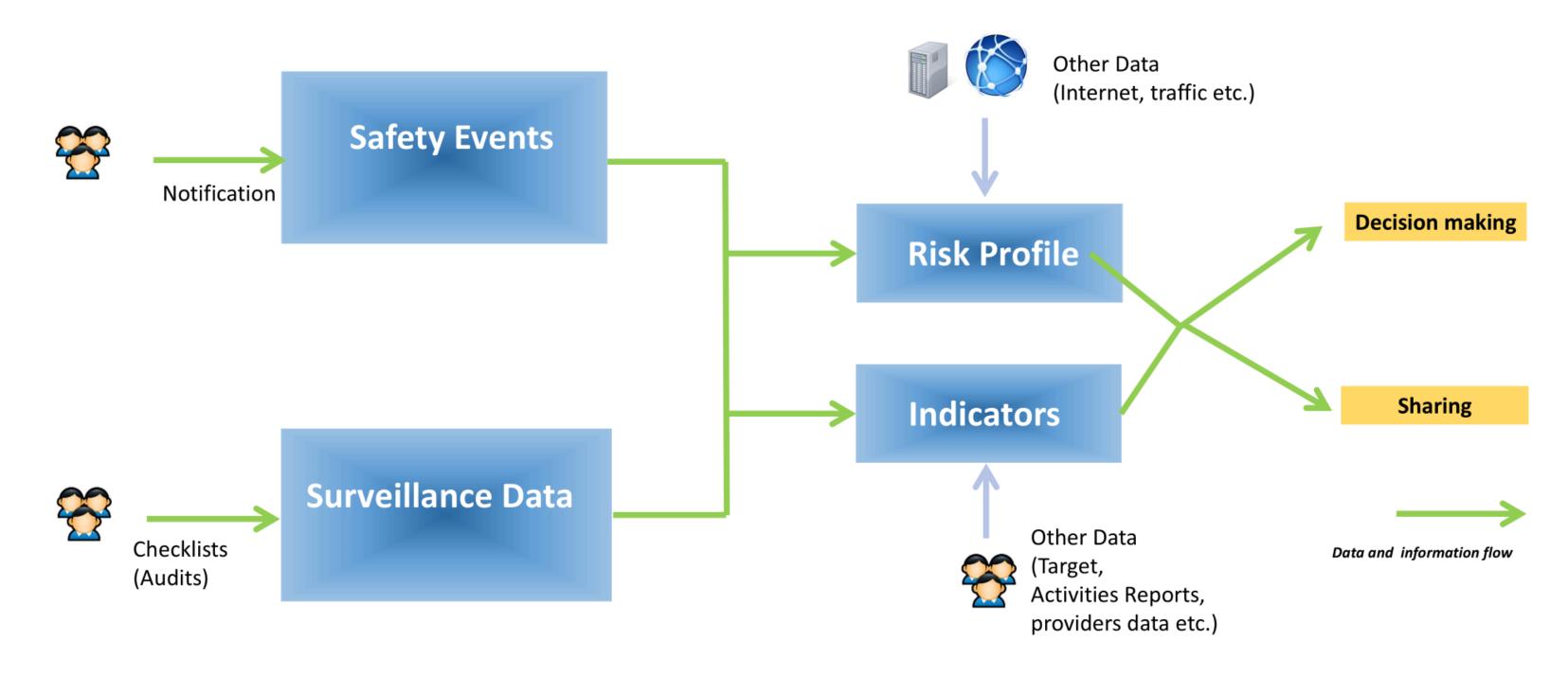


RACI 8001 PROC-PNS-8400 PROC-ORG-1510



Focus on the Regulatory Framework for the SDCPS

Overview of Côte d'Ivoire SDCPS and Related Interactions



TEAM WORK







COLLABORATIVE WORK BETWEEN THE DSSC
AND OPERATIONAL DEPARTMENTS TO
COLLECT AND ANALYZE DATA



SSP TEAM



CORRESPONDANT PNS PFL /OPS



CORRESPONDANT PNS OPS



ORRESPONDANT
PNS ANS/AGA



т

SAFETY DATA AND INFORMATION



SERVICES PROVIDERS



SERVICE PROVIDERS

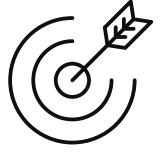


USER/PASSENGER





3- Evaluation, Results and Next Steps

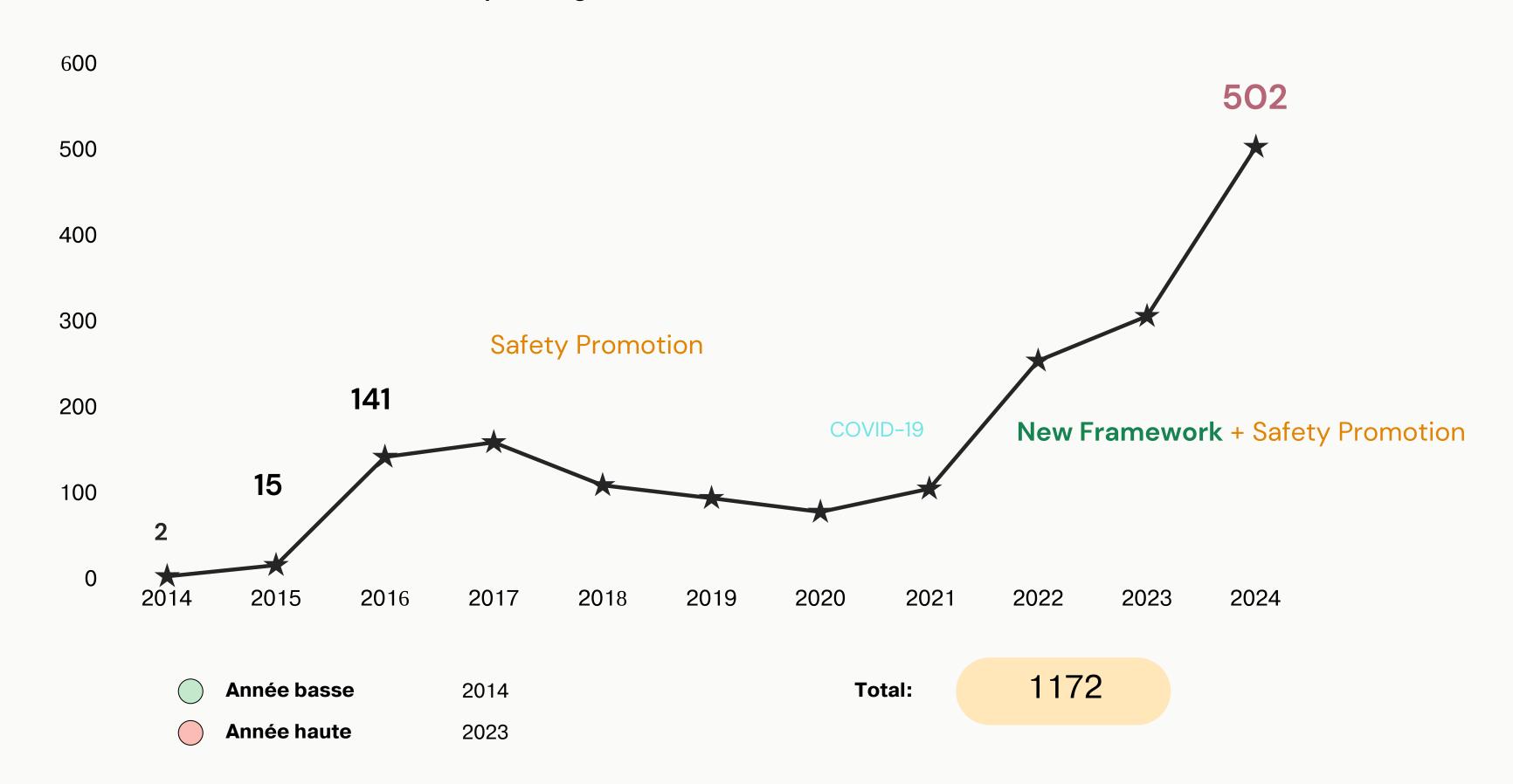


Goal: Assess the progress made, identify remaining challenges, and outline future priorities.

3- Evaluation, Results and Next Steps



An increase in event reporting has been observed between 2014 and 2024.



SHARING



SAFETY DATA AND INFORMATION ARE SHARED THROUGH SAFETY MEETINGS AND SAFETY BULLETINS.













SAFETY BULLETINS ARE SENT TO OPERATORS AND PRESENTED DURING SAFETY MEETINGS.





Au terme de l'analyse des notifications d'évènements 2023, les recommandations suivantes ont été formulées :

- La notification systématique des évènements de sécurité sur l'ensemble du territoire;
- la réalisation et la soumission à l'ANAC pour acceptation d'études de sécurité avant l'introduction de tous changements significatifs dans les systèmes existants;
- le suivi et la mise en œuvre rigoureuse des mesures d'atténuation des risques identifiés da les études de sécurité acceptées par l'ANAC;
- (notamment, FORM-ANS-5530, FORM-AGA-6510);
- l'utilisation systématique de la fiche IBIS pour les notifications des impacts fauniques
- la notification exhaustive à l'ANAC, dans les délais, des évènements de sécurité par exploitants aéroportuaires et les fournisseurs de services de la navigation aérienne;
- l'instruction diligente des évènements de sécurité notifiés à l'ANAC lorsqu'une instruction est attendue de la part des exploitants aéroportuaires et des fournisseurs de services de la

L'ANAC encourage les structures aéroportuaires à poursuivre leurs efforts afin de parvenir à l'atteinte des objectifs de sécurité.



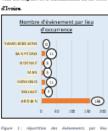
-

 Statistiques liées au notifications d'événements o 2022

1.1 Lieu d'occurrence des évènements notifiés en 2022 La Obis élivairs compts sapt (07) sérodromes ouverts à la circulation sériemes publique (OAP). Les évènements de sécurité notifiés à YANAO m 2022 ent concerné sin (00) plateformes séroportusires.

Flus de 30% de ces évémements (156) ont été enregistrés à l'Aéroport International Félin Houphouët-Boigny d'Abidjan.

Os chiffre as justifis par le fait que l'ascoport d'Abidjan est le seul ascoport international et accueille la majorité des vols su départ et à destination de la Oôte d'Union.



1.2 Notification par trimestre

registrées au titre de l'année 2022 sont

La figure 2 di-descous months une
répartition measuelle des notifications
reques en 2022.

Nombre d'événement notifié par



plus importantes le premier (51%) et le

1.8 Evénement sécurité par source

Les fournisseurs de services de la navigation sécienne (ANSF) en Obte d'Ivoire ont notifié 92% des évènements en 2022 : ::::

Bullation alexantid unt unus guidinations de la Direction de la Bitravité de la Manigation Adminuse et des Adminusess.

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3- Evaluation, Results and Next Steps



SAFETY DATA AND INFORMATION ARE SHARED THROUGH SAFETY MEETINGS AND SAFETY BULLETINS.

· Reunions de sécurité



 Séances de familliarisation à la réglementation et sensibilisation





NEXT STEPS

- 1. Finalize the development of the Manual on Safety Data and Information Management and other pending texts
- 2. Enhance safety promotion activities
- 3. Conduct a new gap analysis and take Safety Intelligence into account.
- 4. Train key stakeholders in safety data analysis
- 5. Digitize SSP activities





THANK YOU



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