



ICAO

## INTERNATIONAL CIVIL AVIATION ORGANIZATION

## Ninth Meeting of the Africa-Indian Ocean Regional Aviation Safety Group (RASG-AFI/9)

9 November 2023

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**Agenda Item 4: Status of implementation of the GASP safety goals, targets and indicators including the priorities set in the regional safety plan**
**AFI Plan State Safety Program Project Implementation**

(Presented by the Secretariat)

**EXECUTIVE SUMMARY**

The AFI Plan-State Safety Program (SSP) Project is a regional initiative to support African States in establishing and implementing effective SSPs through a phased approach that will ensure their progress towards achieving the GASP goal three - Implement effective State Safety Programmes (SSPs).

This working paper presents the progress achieved in the implementation of the SSP project and underscores the work done by Group of Experts from the States-

**Action:** The action by the Meeting is in **paragraph 3**

**References:***Strategic Objectives:**A - Safety***1. INTRODUCTION**

1.1 One of the key projects of the AFI-Plan is the State Safety Program (SSP) Project, which aims to support AFI States to establish and implement an effective SSP in accordance with Annex 19 – Safety Management. The AFI Plan Steering Committee approved the updated revision of the project, during its twenty-six meeting, held in Nairobi, Kenya from August 21-25, 2023.

1.2 This working paper outlines the steps taken for the implementation of the revised AFI Plan-State Safety Program (SSP) Project with the support of States and highlights the importance of collaboration and sharing information in enhancing the level of implementation of SSP in the Region.

## 2. DISCUSSION

2.1. The objective of the AFI-Plan SSP project is to assist States in implementing the SSP through a phased approach that will ensure their progress towards achieving the GASP goal 3 - Implement effective State Safety Programmes (SSPs). The SSP project establishes two major objectives for the SSP implementation in the Region. The establishment of mechanisms for coordination, collaboration, and exchange of information among the States and the assistance to States in the establishment and implementation of an effective SSP.

2.2. To support the SSP project implementation, the Regional Offices have identified experts from the States and Organisations, with relevant experience and expertise in SSP implementation and requested their release from the respective Organisations. A Coordination Group was therefore established with experts from Cote d'Ivoire, Gabon, Ghana, Kenya, Mauritania, Niger, Nigeria, Rwanda, Senegal, South Africa, Togo, Zambia and AAMAC. Two teams were formed, one in French and the other in English to facilitate the development of the SSP documentation and tools and to provide remote and on-site assistance to States in both languages.

2.3. Furthermore, the Regional Offices established an online platform (SharePoint) where the experts shared and exchanged SSP documentation and information. The online platform facilitated communication, collaboration, and learning among States. It will also serve as a platform for monitoring and exchange on SSP implementation progress between the designated Expert, Regional Offices, and the State's SSP Coordinator/Focal Point.

2.4. The French and English Teams worked in coordination with the Regional Offices, identified and developed a set of generic documentation and tools to support the SSP Project implementation. The documentation and tools developed, include legislation, regulations, procedures, guidance material, checklists and tools required for the SSP implementation. Moreover, the teams held validation workshops to review and align this generic documentation with the State's specific needs. During the workshops, the teams collected input, comments, and suggestions from other States to enhance the quality of the proposed resources. The teams are currently working to finalize the documentation based on the inputs received.

2.5. The second phase of the project will involve assisting States with the support of the Team of Experts. Individual experts will be designated to support the State's SSP Coordinator and the State, in coordination with the Regional Offices.

2.6. States will then establish/revise and submit to the ICAO Regional Offices a detailed SSP implementation Action Plan, with milestones, deliverables, estimated dates for task completion and assigned responsibilities. This detailed action plan will serve as a baseline for monitoring the progress made during the project implementation. With the support of the Experts and Regional Officers, the States will re-evaluate the actions required to address the Foundation PQs deficiencies and the gaps related to the SSP GAP Analysis and SSP PQs.

2.7. The Project support will include initial remote and/or on-site assistance for evaluating of SSP detailed Action Plan. The evaluation will involve reviewing the actions to address the Foundation PQs deficiencies and GAPs related to SSP GAP Analysis and SSP PQs. Subsequently, experts will provide periodic remote assistance, to support States in developing and implementing laws, regulations, procedures, and tools. This also includes support in the acceptance of SMS to ensure the establishment of required SSP present elements. Additionally, is expected that the State's SSP Coordinator/Focal Point will maintain regular communication with the

designated Experts and Regional Officers to discuss the implementation progress, challenges or additional support required for the implementation.

2.8. Finally, a wrap-up mission will be conducted to evaluate and report on the progress made by the State during the SSP project implementation activities.

2.9. The implementation of the SSP project has resulted in several positive outcomes and impacts for AFI States. Some of these are:

- Increased awareness and understanding of SSP requirements among States.
- Strengthened cooperation, collaboration, and coordination among States on safety matters through peer review, information sharing, and joint activities; and
- Enhanced capacity and capability of States' authorities to establish and maintain an SSP that meets ICAO standards.

2.10. Based on SSP project experience, it is important to continue expanding and enhancing these initiatives, as they play a key role in the progress of SSP implementation in the Region.

2.11. The status of GASP Goal 3 - Implement effective State Safety Programmes (SSPs) for the Region is provided in the Appendix to this WP.

### **3. ACTION BY THE MEETING**

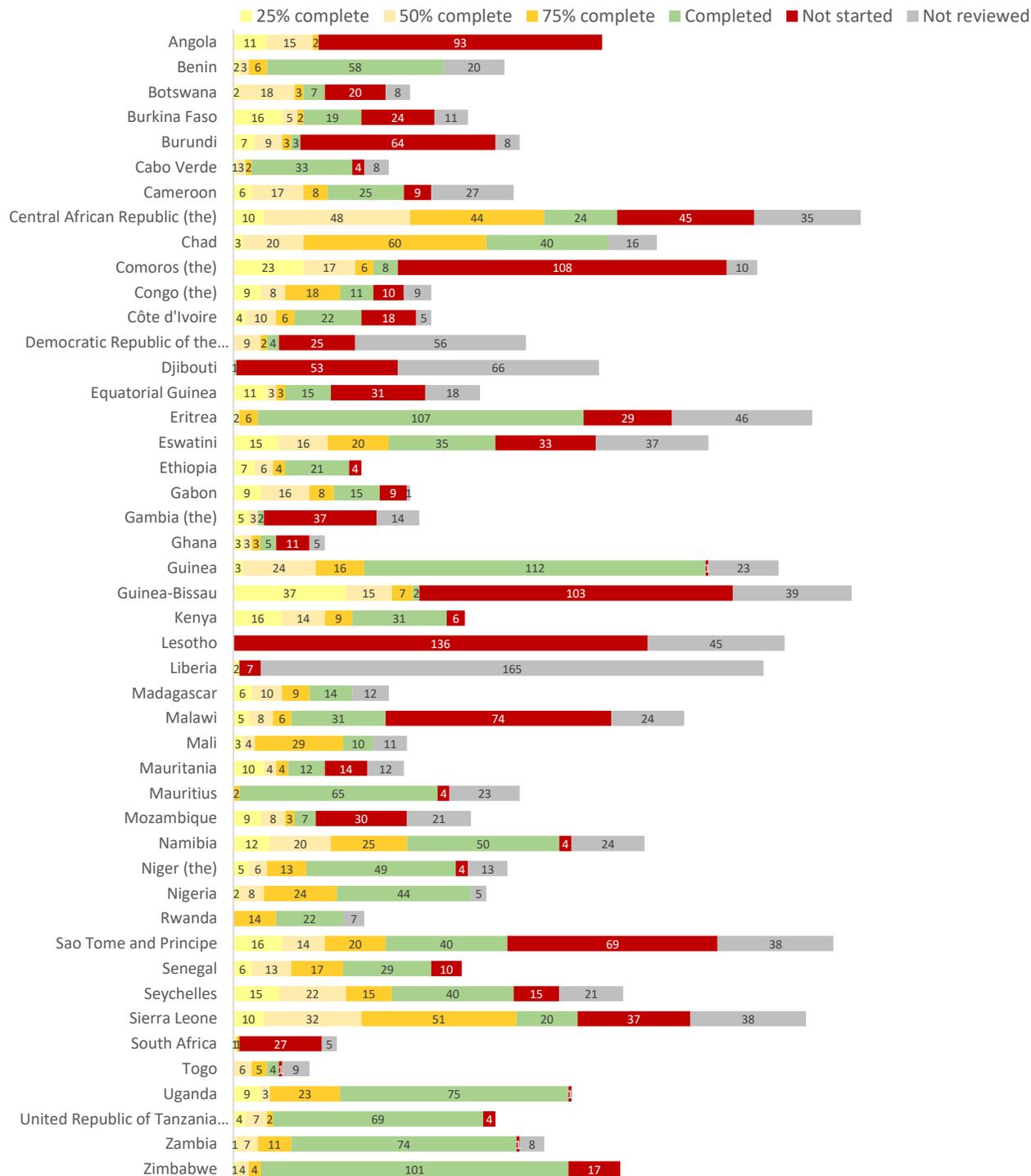
The Meeting is hereby invited to:

- a. Take note of the information presented in this working paper and recognize the support provided by the Group of Experts and their States.
- b. Encourage States to continue to support the AFI-Plan Project activities by releasing their experts and sharing SSP documentation, information and experience with other States; and
- c. Urge States to provide the necessary human and financial resources for the establishment of an effective SSP, and report on the implementation activities on OLF, iSTARS.

## APPENDIX – Status of GASP Goal 3 - Implement effective State Safety Programmes (SSPs)

### 1. Goal 3, Target 3.1 by 2023: Implement SSP Foundation PQs – Status of unsatisfactory PQs CAPs

- The overall CAPs implementation in ESAF/WACAF States is 27% In progress, 25% Not Started, 20% Not reviewed and **28% Completed**.



Source: OLF CAPs report

2. **Goal 3, target 3.2 by 2024:** Publish a National Aviation Safety Plan

- Only 19% (9) of the States published the NASP: 3 (13%) ESAF States and 6 (25%) WACAF States.

Region	Name	Approved Date	Published on NASP Community
ESAF	<b>Ethiopia NASP 2023-2025</b>	Mai-22	Yes
ESAF	<b>Rwanda NASP</b>	Mar-22	Yes
ESAF	<b>Uganda NASP</b>	Aug-22	Yes
WACAF	<b>Benin NASP</b>	Mai-22	Yes
WACAF	<b>Cabo Verde 2023-2025</b>	Dec-22	Yes
WACAF	<b>Côte d'Ivoire NASP</b>	Jun-22	Yes
WACAF	<b>Ghana NASP</b>	May-22	Yes
WACAF	<b>Sierra Leone NASP</b>	May-22	Yes
WACAF	<b>Togo NASP 2020-2025</b>	May-22	Yes

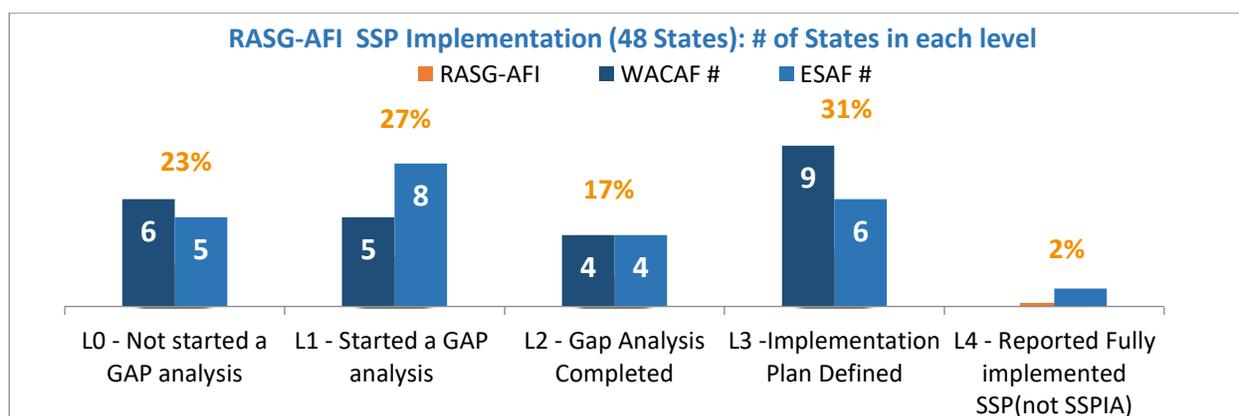
Source: ICAO Portal - NASP Community

3. **Goal 3, target 3.3: Present by 2025, Present and Effective by 2028:** States to work towards an effective SSP.

- OLF SSP PQs Self-Assessment

→ Only **Four (4) States** (Benin, Burundi, Kenya, Zambia) have started the **SSP PQs Self-Assessment** on the USOAP-CMA Online Framework.

- SSP GAP-Analysis and Implementation Plan (as reported by the States on iSTARS)



SSP Level of Implementation	States	Overall
<b>L0</b>	Central African Republic, Chad, Eritrea, Guinea, Guinea-Bissau, Lesotho, Liberia, Malawi, Sao Tome and Principe, Somalia, South Sudan	11
<b>L1</b>	Angola, Burundi, Comoros, Democratic Republic of the Congo, Djibouti, Equatorial Guinea, Eswatini, Madagascar, Mozambique, Niger, Senegal, Seychelles, Sierra Leone	13
<b>L2</b>	Botswana, Burkina Faso, Cabo Verde, Cameroon, Ethiopia, Ghana, Uganda, Zimbabwe	8
<b>L3</b>	Benin, Congo, Cote d'Ivoire, Gabon, Gambia, Kenya, Mali, Mauritania, Mauritius, Namibia, Nigeria, South Africa, Togo, United Republic of Tanzania, Zambia	15
<b>L4</b>	Rwanda	1

Source: iSTARS – GAP-Analysis Application