



## COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION SAFETY IN AFRICA (AFI PLAN)

### SIXTEENTH AFI PLAN STEERING COMMITTEE MEETING

(Montreal, Canada, 26 November 2015)

**Agenda Item 3:- Status of Implementation of the ICAO Plans of Action for States under the review of MARB including priority States.**

(Presented by AFI Plan Secretariat)

#### EXECUTIVE SUMMARY

This paper presents information related to the progress made in implementing the ICAO Plans of Action for assisting States under the review of the Monitoring and Assistance Review Board (MARB) including priority States.

**Action:** *The Steering Committee is invited to:*

- a) note the information contained in the paper and its attachment;
- b) note progress made in the implementation of the ICAO Plans of Action; and
- c) provide further guidance and instruction for the effective implementation of the ICAO Plans of Action in line with proposals in column 8 (Action required from the meeting) of **Attachment A**.

#### 1. INTRODUCTION

1.1 The Steering Committee, at its 15<sup>th</sup> meeting, was provided with information on the development and implementation status of the ICAO Plans of Action.

1.2 As required in the ICAO Plans of Action, collaboration between ICAO and AFCAC on the implementation of the AFI Cooperative Inspectorate Scheme (AFI-CIS), as well as RSOOs and COSCAPs, to provide assistance to African States for addressing safety deficiencies identified through the ICAO Universal Safety Oversight Audit Programme (USOAP) is ongoing.

1.3 This Discussion Paper highlights the progress further made since the 15<sup>th</sup> AFI Plan Steering committee meeting in the development, presentation, acceptance and implementation of the ICAO Plans of Action for States under the review of the MARB and other priority States. The paper also highlights the USOAP Continuous Monitoring Approach (CMA) activities, including

Comprehensive System Approach (CSA) audits and ICAO Coordinated Validation Missions (ICVMs), off-site validations and Integrated Validation Activities (IVAs) that have taken place or are planned for the remainder of the year and 2016.

## 2. SUMMARY OF PROGRESS: MAY - NOVEMBER 2015

2.1 To date, thirty-two (32) ICAO Plans of Action are being implemented in as many States (i.e. 13 ESAF States and 19 WACAF States). So far, AFCAC have signed AFI-CIS MOUs with 36 member States. The update on the status of implementation of ICAO Plans of Action including other interventions such as AFI- CIS is provided in **Attachment A** to this Discussion Paper.

2.2 The Regional Office Safety Teams (ROSTs) have been active in assisting States in the implementation of their Corrective Action Plans (CAPs) prepared in response to deficiencies identified by ICAO USOAP Audits. Accordingly, since the 15<sup>th</sup> SC meeting ROST missions were conducted to 8 WACAF States and 4 ESAF States. During the same time State officials, DGs and/or multidisciplinary teams from eight States also visited the WACAF and ESAF offices to discuss and work on the effectively implementation of their CAPs so as to improve EIs. In addition to these, AFCAC conducted two AFI-CIS assistance missions to Malawi and Zambia.

2.3 Most of the ICAO Plans of Action now have the Abuja Safety Targets incorporated in them and for those States whose implementation timelines have elapsed, revised Plans were developed, presented and accepted. Since the 15<sup>th</sup> SC meeting, a revised plan of action for Benin, Central Africa Republic and Sierra Leone, and a new Plan of Action for Togo, were developed and accepted by the States. In the meantime, a number of States such as Benin, Congo, Chad, Mali, Niger, Equatorial Guinea, DRC, Malawi, Rwanda, Mozambique Zambia, etc. have shown progress in improving their EI levels as determined through ICVMs, Off-site Validation exercises, Integrated Validation Activities or updates provided on the CMA OLF. Nevertheless, the status of SSCs remains unchanged since the 15<sup>th</sup> SC meeting.

2.4 As of 20 November 2015, the following States have outstanding SSCs in the ESAF Region: Angola, Botswana, Djibouti, Eritrea and Malawi. Botswana and Angola has been registering progress in the implementation of its CAP with a focus on resolving the AIR and OPS SSCs. As a result, an, ICVM is scheduled from 9 to 15 December 2015 to validate the progress made in this regard. Eritrea has also been active in updating progress in the implementation of their Corrective Action Plans (CAPs) on the USOAP CMA Online Framework (OLF). In spite of the efforts made by the Regional Office; Malawi, Djibouti and Lesotho continue to register either minimal progress in the implementation of the original and revised ICAO Plans of Action and/or in updating progress in the implementation of their Corrective Action Plans (CAPs) on the USOAP CMA Online Framework (OLF), as required.

2.5 A high level meeting was held with Angola, Malawi and Djibouti in May 2015 between ICAO SG and the State delegation during the Second AFI Safety symposium in Maputo. The ESAF Office has also maintained continuous engagement with the concerned States in terms of monitoring progress achieved as well as providing appropriate assistance. Accordingly, a briefing were conducted for a team from Malawi at the Regional Office, a joint ROST and fact finding mission is scheduled for Eritrea and Djibouti before the end of 2015 and to Angola in early 2016.

2.6 In the WACAF region, Sierra Leone is the only remaining State with an identified SSC and there have been on-going efforts to assist the State to resolve the SSC in a timely manner. Accordingly, a meeting was held on 19 May 2015 between ICAO SG and the State delegation during the Second AFI Safety symposium in Maputo. Sierra Leone has made remarkable progress in resolving its PEL SSC following a mission to the State by the WACAF office in September 2015. All supporting evidences have in fact been submitted by the State and are undergoing assessment.

Following the above mission, a revised ICAO Plan of Action that reflects the outcome of the 2014 ICVM and incorporates the Abuja Safety Targets was submitted to and accepted by the Minister of Transport & Aviation of Sierra Leone.

2.7 ICAO Technical Cooperation Bureau (TCB) assistance projects identified in various phases of the Plans, have been initiated, implemented, or are currently under consideration in the following States: Angola, Benin, Central African Republic, Cameroon, Chad, Comoros, Congo, Djibouti, Equatorial Guinea, Mauritania, Mozambique, , Rwanda, Swaziland and Uganda. In the case of Burundi, CASSOA, the East African Community RSOO, has been engaged in providing assistance to the State. In Malawi and Zambia, EU/EASA assistance projects have been on-going in addition to assistance to some of the Central African States. The African Development Bank (AfDB) has also been assisting Sao Tome and Principe in capacity building.

2.8 The USOAP activity plan released by CMO on 25 June 2015 has identified priority States tentatively scheduled for a USOAP activity; an Audit, ICVM and/or Off-site Validation in 2016. The 2016 plan lists the following ESAF States: Zambia , United Republic of Tanzania and South Africa; while in WACAF States: Guinea-Bissau, Togo, Liberia, and Senegal. At the request of the State, the USOAP CMA Audit for Nigeria initially scheduled for November 2015 has been postponed to March 2016. In addition however, a number of cost-recovery ICVMs are to be expected, as States are eager to receive official validation of their implementation progress.

2.9 The African Flight Procedure Programme (AFPP) is gradually taking hold with a membership comprising today of 25 Active Participating and 2 User States. France and ASECNA have continued with their consistent support and Tanzania has also seconded an expert to the programme. There is need however for heightened assistance to meet the regional PBN implementation deadline.

2.10 With respect to the two key AFI Plan goals targeted for December 2015 i.e. 60% EI for half of the States and zero SSCs, the situation as of 1<sup>st</sup> November is as follows;

- Sixteen States (33.3% of AFI) have attained 60% EI (i.e. nine States (37.5%) WACAF and seven States (29.2%) ESAF)
- A total of Seven (7 ) SSCs remaining (1 in one WACAF State and 6 in five ESAF States)

2.11 However, a number of USOAP CMA Activities (combination of ICVMs, Off-site Validation activities and IVAs) have been programmed for the remaining part of 2015, in order to capture further progress made towards attainment of the above goals.

2.12 The Regional Offices will continue conducting ROST missions to assist and provide guidance to States scheduled for USOAP CMA activities as well as to implement the 2016 work program.



**DP 0 ATTACHMENT A: Status of Development, Revision, Presentation and Implementation of the ICAO Plans of Action for States under the review of MARB including priority States**

NO.	STATE	ICAO Plans of Action <sup>1</sup>	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
1.	Angola	<p><b>Presented:</b> 6 Feb 2012</p> <p><b>Accepted:</b> 16 Feb 2012</p>	<ul style="list-style-type: none"> <li>▪ AIR/OPS: 21-25 May 2012</li> <li>▪ CNS: 25-29 Sept 2012</li> <li>▪ CNS: 15 - 19 Oct 2012</li> <li>▪ AIR/OPS: 15-24 Oct 2012</li> <li>▪ ATM: 3-7 June 2013 AGA: 26-28 June 2013</li> <li>▪ CAPSCA: 27-28 Mar 2014 (cost-recovery)</li> <li>▪ AGA: 4-6 Nov 2014</li> <li>▪ PEL, OPS, AIR, AIG scheduled for January 2016</li> </ul>	<p><b>MoU signed:</b></p> <p><i>NIL</i></p> <p><b>Missions conducted:</b></p> <p><i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ A TCB project, in the area of AGA and ANS was implemented between November 2011 and April 2012.</li> <li>▪ State contracted external consultants in the areas of AIR, OPS and PEL.</li> <li>▪ Two Lump sum in negotiation, one regarding safety oversight and another for airport construction and certification.</li> <li>▪ Angola is a member of the COSCAP-SADC Project</li> <li>▪ Angola is also a member of the African Flight Procedures Programme (AFPP)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Qualified and trained inspectors recruited.</li> <li>▪ TGMs developed and implementation on going.</li> <li>▪ An ICVM initially scheduled for 3-7 Dec 2012 was cancelled at the request of the State.</li> <li>▪ OPS SSC NOT resolved (identified in 2007).</li> <li>▪ <b>EI=35%</b> (Off site validation 3 March 2015).</li> <li>▪ ICAO Plan of Action timelines lapsed. However, Angola has been making progress in implementing CAP.</li> </ul>	<p>Urge the State to:</p> <ul style="list-style-type: none"> <li>▪ Implement USOAP CAP with high priority given to the SSC related PQs;</li> <li>▪ Continue to update OLF;</li> <li>▪ Accept CMA activities as planned;</li> <li>▪ Ensure readiness for an ICVM to assess status of the SSC by February 2016;</li> <li>▪ Increase commitment to attain Abuja safety targets and new AFI ANS targets.</li> <li>▪ Provide guidance to the AFI Plan Secretariat for further progress on ICAO Plan of Action.</li> </ul>

<sup>1</sup>**ICAO Plans of Action:** Developed by ICAO and presented to the States to assist in resolving safety deficiencies. Revised due to lapse of time without achieving the milestones and targets as well as the need to incorporate the Abuja safety targets.

NO.	STATE	ICAO Plans of Action <sup>1</sup>	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
2.	<p><b>Benin (WACAF Priority State for 60% EI)</b></p>	<p><b>Presented:</b> 19-21 Dec 2011</p> <p><b>Accepted:</b> 1 Mar 2012</p> <p><b>Revised Plan Accepted:</b> 28 Dec 2012</p> <p><b>Second revision to the Plan –</b> Sept 2015</p> <p><b>Presented on:</b> 29 Sept. 2015</p> <p><b>Acceptance:</b> 14 Oct. 2015</p>	<ul style="list-style-type: none"> <li>▪ MET/AGA: 31 Oct – 4 Nov 2011</li> <li>▪ MET: 22 – 26 Apr 2013</li> <li>▪ MET/AIR16 – 18 Mar 2015</li> <li>▪ The new CAA Director General paid a visit to the Regional Office, on 18 September 2015, at the invitation of the Regional Director with a view to engaging him on the priorities of the Region and apprise him on the Abuja Safety Targets and the status of his State.</li> </ul>	<p><b>MoU signed:</b></p> <p><i>NIL</i></p> <p><b>Missions conducted:</b></p> <p><i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ No TCB Project.</li> <li>▪ A proposal was submitted to Begin by TCB with the objective of developing a 10 year Civil Aviation Master Plan.</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET)</li> <li>▪ Benin is a member of the COSCAP UEMOA and AAMAC.</li> </ul>	<ul style="list-style-type: none"> <li>▪ ICVM conducted from 4-10 April 2012 resulted in 42.26% EI (a gain of 23.6% from 2007 USOAP CSA Audit)ICAO Plan of Action revised to incorporate Abuja safety targets, and accepted.</li> <li>▪ Cost recovery ECCAIRS Course conducted by ANB &amp; WACAF Office in Cotonou 7 - 16 Nov 2012.</li> <li>▪ Development of Aerodrome certification regulations and procedures, 90% completed.</li> <li>▪ Technical library established.</li> <li>▪ Preparation &amp; publication of ANS regulations, procedures &amp; inspection manuals completed 90%.</li> <li>▪ Appropriate air operator certification and Aircraft registration systems developed.</li> <li>▪ Off-site validation conducted in Nov. 2014 has resulted in improvement of EI to 50.92%.</li> <li>▪ USOAP CMA Integrated Validation Activity (IVA) mission conducted 7 to 10 April 2015 with a gain of 0.99%. Current <b>EI is 51.91%</b></li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made and follow-up plans.</li> <li>▪ Encourage State to sign the AFI CIS MOU and take advantage of the expertise available under the scheme.</li> <li>▪ Urge the State to take appropriate steps for the implementation of its Corrective Action Plan; increase its commitment to attain Abuja safety targets and new AFI ANS targets and thereby improve its safety oversight system.</li> </ul>

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3.	Botswana	<p><b>Presented:</b> 1 Mar 2012</p> <p><b>Accepted:</b> 27 Mar 2012</p> <p><b>Revised Plan Accepted:</b> 30 Jan 2013</p>	<ul style="list-style-type: none"> <li>▪ SMS/SSP: 14-25 May 2012</li> <li>▪ CNS: 18-22 June 2012</li> <li>▪ AIR/OPS: 2-6 July 2012</li> <li>▪ AIR/ATM: 21 – 25 Jan 2013</li> <li>▪ AGA/CNS: 11-15 Feb 2013</li> <li>▪ AIR/OPS: 23-27 June 2014</li> <li>▪ AIR/OPS: 3-7 August 2015</li> <li>▪ ANS/AGA: October 2015</li> </ul>	<p><b>MoU signed:</b>  <i>11 Apr 2011</i></p> <p><b>Missions conducted:</b>  <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ Technical assistance provided by UK CAA in the areas of AIR, AGA, ANS, OPS and PEL.</li> <li>▪ Assistance by PMCA, an external consultant was implemented.</li> <li>▪ Botswana is a member of the COSCAP SADC.</li> <li>▪ Application for membership of the AFPP is being processed.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Qualified and trained inspectors recruited but lack experience.</li> <li>▪ TGMs developed and implementation on-going.</li> <li>▪ Two SSCs (OPS and AIR) NOT resolved (identified April 2013).</li> <li>▪ ICVM results revealed an EI improvement from 27% to 53%.</li> <li>▪ Some timelines of ICAO Plan of Action have lapsed with steady progress in achieving certain targets.</li> <li>▪ ICVM subject to evidence that SSC has been resolved based on CAP updates on OLF.</li> <li>▪ Air operators have been re-certified. All OPS SSC CAPs have been completed and evidences uploaded on the OLF.</li> </ul>	<p>Urge the State to:</p> <ul style="list-style-type: none"> <li>▪ Implement USOAP CAP with high priority given to the SSC related PQs.</li> <li>▪ Continue to update OLF.</li> <li>▪ Accept CMA activities, as planned.</li> <li>▪ Increase commitment to attain Abuja safety targets and new AFI ANS targets.</li> <li>▪ Provide guidance to the AFI Plan Secretariat for effective implementation of Revised ICAO Plan of Action.</li> </ul>

NO.	STATE	ICAO Plans of Action <sup>1</sup>	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
4.	<b>Burkina Faso (WACAF Priority State for 60% EI)</b>	<p><b>Presented:</b> 24 June 2014</p> <p><b>Accepted:</b> 14 July 2014</p>	<ul style="list-style-type: none"> <li>▪ NCMC paid a working visit to the Regional Office – March 2014</li> <li>▪ MET: 14-18 April 2014</li> </ul>	<p><b>MoU signed:</b> 13 Oct 2011</p> <p><b>Missions conducted:</b> Nil</p>	<ul style="list-style-type: none"> <li>▪ No TCB Project</li> <li>▪ Burkina Faso is a member and host State of the COSCAP UEMOA, and member of AAMAC and AFPP.</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ The State's EI has improved to <b>62 %</b> from 54% after an off-site validation activity in May 2014.</li> </ul>	<p>Encourage the State to:</p> <ul style="list-style-type: none"> <li>▪ fully implement the USOAP CAP and continue to update the OLF.</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets.</li> </ul>

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5.	<b>Burundi</b>	<p><b>Presented:</b> 4 June 2104</p> <p><b>Accepted:</b> 16 June 2014</p>	<ul style="list-style-type: none"> <li>▪ AIR/OPS: 16-20 Sep 2013</li> </ul>	<p><b>MoU signed:</b> <i>NIL</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ Burundi is a CASSOA, (the East African Community) member State.</li> <li>▪ CASSOA is an active assistance provider.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ CAA established but lacks sufficient financial and human resources.</li> <li>▪ Qualified and trained inspectors lacking.</li> <li>▪ Some TGMs developed; However implementation is lacking.</li> <li>▪ <b>EI=27%</b></li> <li>▪ State has submitted its USOAP-CMA CAP.</li> <li>▪ Little progress has been noted in CAP implementation.</li> <li>▪ Major changes in top management, including replacement of the DG, implemented recently.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Urge the State to:</li> <li>▪ Sign AFI-CIS MOU and actively participate in the programme.</li> <li>▪ Allocate sufficient financial resources to the CAA.</li> <li>▪ Implement USOAP CAP with high priority given to establishment of an autonomous CAA, certification, surveillance and resolution of safety concerns related PQs.</li> <li>▪ Update OLF.</li> <li>▪ Increase commitment to attain Abuja safety targets and new AFI ANS targets.</li> <li>▪ Urge CASSOA to maintain and, resources permitting increase its support to the State.</li> </ul>

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6.	Cameroon	<p><b>Presented:</b> 20/02/2012</p> <p><b>Accepted:</b> 15/03/2012</p> <p><b>PoA Revised:</b> 21/09/2015</p>	<ul style="list-style-type: none"> <li>▪ <b>AIR/CNS</b> 11-16 Dec. 2011</li> <li>▪ <b>AIR/AGA</b> Feb. 2015</li> </ul>	<p><b>MOU Signed:</b> 30/06/2011</p> <p>No missions conducted</p>	<ul style="list-style-type: none"> <li>▪ No TCB Project</li> <li>▪ Cameroon is a member of ASSA-AC, AAMAC and AFPP.</li> <li>▪ A proposal was submitted by TCB to conduct an assessment of 4 international airports and provide recommendations for upgrade of the facilities.</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ ICVM conducted 4-11 Dec. 2013 showed <b>EI improvement from 44% to 52%</b>.</li> <li>▪ Some timelines of original ICAO Plan of Action have lapsed with steady progress in achieving certain targets.</li> <li>▪ ICAO Plan of Action revised following a second ROST mission in February 2015.</li> <li>▪ Integrated Validation Activity (IVA) mission conducted 23-27 Oct. 2015 and EI increased to 59%.</li> </ul>	<p>Encourage the State to:</p> <ul style="list-style-type: none"> <li>▪ fully implement the USOAP CAP and continue to update the OLF.</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets.</li> </ul>

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7.	<b>Central African Republic</b>	<p><b>Presented:</b> 23-30 Sept 2011</p> <p><b>Accepted:</b> 13 Mar 2012</p> <p><b>Plan of Action revised during the Working visit to WACAF RO.</b></p> <p><b>Revised Plan presented:</b> 28 Aug. 2015</p> <p><b>Revised Plan accepted on:</b> 11 Sept. 2015</p>	<ul style="list-style-type: none"> <li>▪ ATM/AGA: 22-26 Aug 2011</li> <li>▪ ATM/AGA: mission was planned for 6 – 10 May, 2013 but could not take place due to insecurity in the State.</li> <li>▪ Multidisciplinary working visit by State officials to WACAF RO, 24-26 Aug. 2015</li> </ul>	<p><b>MoU signed:</b> <i>13 July 2011</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ MSA signed with TCB.</li> <li>▪ Project proposal submitted and approved in 2012 for a Civil Aviation Master Plan development. Implementation is pending mobilization of funds.</li> <li>▪ CAR is a member of ASSA-AC and AAMAC RSOOs</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ <b>EI of 7.4%</b> from 2007 USOAP Audit results</li> <li>▪ In August 2013, the State requested for an ICVM to be rescheduled to June 2014. However, the ICVM had to be cancelled as security situation has worsened since then and mission travel restriction still in place.</li> <li>▪ ICAO Plan of Action revised to incorporate Abuja targets during working visit to WACAF office and accepted by the Minister on 11 Sept. 2015</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note lack of progress and inability to deliver assistance due to security situation.</li> <li>▪ Some limited positive steps noted in the State since the appointment of the new DG in April 2013.</li> <li>▪ Note progress in re-establishing contacts with relevant State authorities.</li> <li>▪ further encourage the State to implement the accepted ICAO Plan of Action and its USOAP CAP, and</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets.</li> </ul>

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8.	<b>Chad (WACAF Priority State for 60% EI)</b>	<p><b>Presented:</b> 9 – 12 Sept 2013</p> <p><b>Accepted:</b> 16 Sept 2013</p>	<ul style="list-style-type: none"> <li>▪ Post Audit ROST mission to address potential SSCs, OPS/ ATM: 6-10 Aug, 2012</li> <li>▪ ATM/AIR: 18 – 22 Mar 2013</li> <li>▪ AIR-1/AIR-2: 26-29 August 2014</li> </ul>	<p><b>MoU signed:</b> <i>7 Apr 2011</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ TCB Assistance Project with a duration of 10 months ended in July 2014.</li> <li>▪ On-going individual consultancy in the AIR area.</li> <li>▪ Five AOC certification projects started and are at different phases of the process.</li> <li>▪ Chad is a member of and host State for both ASSA-AC and AAMAC RSOOs</li> <li>▪ Communications are ongoing between TCB and the State regarding a project in the areas of Safety Oversight and Security.</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ CSA Conducted 29 May – 7 Jun 2012 (State averted SSC by taking immediate action including cancellation of all AOCs).</li> <li>▪ AOC Certification OJT provided to National Inspectors by TCB OPS &amp; AIR experts deployed since Oct/Nov 2013.</li> <li>▪ ICAO Plan of Action was revised (with safety targets) after ROST follow up of March 2013.</li> <li>▪ Regulations and Guidance Materials relating to air operator certification revised in order to conform to International standards contained in relevant ICAO Annexes and Guidance Materials. Certification of four (5) air operators is in progress.</li> <li>▪ Plan of Action being revised to take into account the lapse of time and progress made by the State since acceptance of the Plan of Action.</li> <li>▪ Plan of Action revised and submitted to State in Nov. 2014.</li> <li>▪ ICVM conducted during 25-31 Mar. 2015 with positive results. <b>EI increased from 18.73% to 36.47%.</b></li> </ul>	<ul style="list-style-type: none"> <li>▪ To note progress made by the State in improving its safety oversight system;</li> <li>▪ Urge the State to fully implement the USOAP CAP and continue to update the OLF, and</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets.</li> </ul>

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9.	<b>Comoros</b>	<p><b>Presented:</b> 17 Dec 2011</p> <p><b>Accepted:</b> 22 Dec 2011</p> <p><b>Revised Plan Accepted:</b> 3 June 2013</p>	<ul style="list-style-type: none"> <li>▪ ANS/AGA: 16 – 20 Jan 2012</li> <li>▪ AIR: 19-24 Mar 2012</li> <li>▪ OPS: 21-28 Apr 2012</li> <li>▪ OPS: 24-27 Feb 2013</li> <li>▪ PEL/OPS: 31 Mar - 4 Apr 2014 (cost-recovery)</li> <li>▪ OPS/AIR: 12-23 May 2014</li> <li>▪ ICVM planned for December 2016.</li> </ul>	<p><b>MoU signed:</b>  <i>24 Mar 2011</i></p> <p><b>Missions conducted<sup>2</sup>:</b>  12-27 May 2014 Report submitted on 1 of August 2014</p>	<ul style="list-style-type: none"> <li>▪ A management Service Agreement with ICAO TCB was signed on March 2015.</li> <li>▪ SAFE and State co-funded Project is being implemented in the areas of OPS (including PEL), AIR and AGA. The recruitment of the experts is ongoing: interviews are being set up for AIR, candidates are being identified for OPS and AGA</li> <li>▪ Comoros is a member of AAMAC RSOO and AFPP.</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation in draft.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Qualified and trained inspectors recruited but lack experience.</li> <li>▪ TGMs developed and implementation on-going (measures to restrict or withdraw AOCs implemented).</li> <li>▪ <b>EI: 21%.</b></li> <li>▪ ICAO Plan of Action timelines (immediate and near) lapsed with steady progress in achieving the set targets.</li> <li>▪ Good progress in updating USOAP CSA CAP in the areas of OPS, AIR, ANS &amp; AGA. Efforts needed in PEL &amp; AIG.</li> <li>▪ Phase I of air operators' re-certification has been completed.</li> <li>▪ ICVM previously scheduled for December 2015 cancelled at the request of the State (to allow for an assistance project by ICAO prior to the ICVM)</li> </ul>	<p>Urge the State to:</p> <ul style="list-style-type: none"> <li>▪ Implement USOAP CAP.</li> <li>▪ Continue Updating the OLF.</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets.</li> <li>▪ Provide guidance to the AFI Plan Secretariat for improvement of ICAO Plan of Action implementation.</li> </ul>

<sup>2</sup> **Comoros AFI-CIS:** Request to AFCAC has been sent. Awaiting availability of AFI-CIS inspectors to support re-certification process of air operators on the basis of the newly promulgated regulations

NO.	STATE	ICAO Plans of Action <sup>1</sup>	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
10.	<b>Congo</b>	<p><b>Presented:</b> 23-24 Feb 2011</p> <p><b>Accepted:</b> 12 Apr 2012</p> <p><b>Revised Plan Accepted:</b> March 2014</p>	<ul style="list-style-type: none"> <li>▪ OPS/ATM: 20-29 Sept 2011</li> <li>▪ Follow-up ROST mission (AIR / ATM): 11 to 15 Feb 2013</li> <li>▪ Working visit by the NCMC to the WACAF Office – June 2014</li> <li>▪ OPS/AIR: 15-19 Dec. 2014</li> <li>▪ OPS/AIR: 23-27 Feb. 2015</li> <li>▪ OPS/AIR: 23-27 Mar. 2015</li> <li>▪ AGA: 9-15 Apr. 2015</li> </ul>	<p><b>MoU signed:</b> <i>13 July 2011</i></p> <p><b>Missions conducted:</b></p> <ul style="list-style-type: none"> <li>▪ <i>29 Apr to 10 May 2013.</i></li> <li>▪ <i>29 July to 9 Aug 2013.</i></li> </ul>	<ul style="list-style-type: none"> <li>▪ Congo signed with TCB an MSA.</li> <li>▪ A TCB Project assisting in the re-certification of air operators and providing OJT to National Inspectors was implemented from Oct 2013 to January 2015 with two experts (OPS &amp; AIR).</li> <li>▪ Communication between TCB and the State regarding a possible project to address issues identified during 2015 ICVM.</li> <li>▪ On-going private consultancy in the OPS area.</li> <li>▪ Congo is a member of ASSA-AC, AAMAC RSOOs and AFPP.</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ The State had SSC (OPS) from 2008 audit. Since the follow-up ROST mission, the State took positive steps and the SSC was removed in Oct 2013.</li> <li>▪ The ICAO Plan of Action was revised to update time lines and incorporate the Abuja safety targets following a ROST Follow-up mission in Feb. 2013.</li> <li>▪ Regulations and Guidance Materials relating to air operator certification revised in order to conform to International standards contained in relevant ICAO Annexes and Guidance Materials.</li> <li>▪ Familiarization workshop conducted by the State in March 2014 for potential AOC applicants; five operators – starting with 3 IOSA carriers targeted for Certification</li> <li>▪ The WACAF Office conducted a series of assistance missions to guide and follow the implementation of the Tactical Plan which was developed based on the accepted ICAO Plan of Action and the USOAP CAP.</li> <li>▪ ICVM conducted 5-12 May 2015 resulted in <b>EI of 44.42%</b> from 21.25%.</li> </ul>	<ul style="list-style-type: none"> <li>▪ To note progress made in the implementation of the ICAO Plan of Action and the resolution of the SSC.</li> <li>▪ To note efforts by WACAF RO to assist the State in improving its safety oversight capability.</li> <li>▪ To urge the State to finalize the airline certification process</li> <li>▪ To note the progress registered by Congo in the improvement of its EI score</li> <li>▪ To further encourage the State to fully implement the USOAP CAP and continue to update the OLF, and</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets.</li> </ul>

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11.	Côte d'Ivoire (WACAF Priority State for 60% EI)	<p>ICAO Plan of Action with Abuja Safety Targets</p> <p><b>Presented:</b> 8-11 Sept 2013</p> <p>Accepted: 15 Sep 2013</p>	<ul style="list-style-type: none"> <li>▪ RO/MET/AGA : 22-26 April 2013</li> <li>▪ CNS: 15 Sept 2013</li> <li>▪ RO/MET /AGA: 22-26 April 2013</li> <li>▪ RO/CNS: 27-31 Oct 2014</li> <li>▪ ROs-FS/AIR-2 24-28 Aug. 2015</li> </ul>	<p><b>MoU signed:</b>  <i>8 June 2012</i></p> <p><b>Missions conducted:</b>  <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ No existing Projects.</li> <li>▪ The State is a member of the COSCAP UEMOA, AAMAC and the AFPP.</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ State has progressed significantly and is one of the most active in uploading CAP implementation progress on CMA-OLF.</li> <li>▪ Off-site validation conducted in Jan 2014 and EI of 46.2% registered; an improvement of 4.4% on 2008 Audit result.</li> <li>▪ ICVM conducted in March 2014. Final results published with EI at 55.46%.</li> <li>▪ CAP to be revised based on the ICVM recommendation.</li> <li>▪ Second Off-site validation conducted in Nov/Dec 2014 and <b>EI presently at 64.41%</b> thus achieving the Abuja Safety Target.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress being made by the State in improving its safety oversight system.</li> <li>▪ Urge the State to update its CAP in consideration of the Recommendation of the ICVM.</li> <li>▪ Urge the State to refine its training policy for technical personnel in order to reinforce its safety oversight capability.</li> <li>▪ To further encourage the State to fully implement the USOAP CAP and continue to update the OLF, and</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets</li> </ul>

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12.	<b>Djibouti</b>	<p><b>Presented:</b> 25 Sept 2011</p> <p><b>Accepted:</b> 4 Dec 2011</p> <p><b>Revised Plan Accepted:</b> 13 Nov 2012</p>	<ul style="list-style-type: none"> <li>▪ OPS: 27 Jan – 1 Feb 2013</li> <li>▪ A combined fact finding and ROST mission (PEL, OPS) scheduled to be conducted in November 2015</li> </ul>	<p><b>MoU signed:</b> <i>29 Sept 2011</i></p> <p><b>Missions conducted<sup>3</sup>:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ A TCB Project to assist the State develops a strategic plan to establish a fully functional CAA completed in October 2014.</li> <li>▪ The first phase of the project is completed. The report was sent to ANB and the RO and submitted to the State.</li> <li>▪ The second Phase of the project is subject to recruitment of technical personnel by the DCA.</li> <li>▪ The State is a member of the AFPP</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations development on-going.</li> <li>▪ NIL qualified and trained inspectors.</li> <li>▪ TGMs lacking.</li> <li>▪ SSC (OPS) NOT resolved (identified Nov 2008).</li> <li>▪ <b>EI: 4%.</b></li> <li>▪ ICAO Plan of Action revised timelines (immediate) lapsed with hardly any progress in achieving the set targets.</li> <li>▪ ICVM subject to evidence that SSC has been resolved based on CAP updates on OLF.</li> <li>▪ A high-level meeting with SG were conducted in Maputo, Mozambique</li> <li>▪ NIL updates on the OLF</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note the minimal progress made in the implementation of the ICAO Plan of Action.</li> <li>▪ Urge the State to:</li> <li>▪ Allocate adequate resources to the CAA or consider delegating some of its safety oversight functions to another State or Body.</li> <li>▪ Implement USOAP CAP with high priority given to the SSC related PQs.</li> <li>▪ Update OLF.</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets</li> <li>▪ Provide guidance to the AFI Plan Secretariat, as the State hardly gives any attention to its safety oversight responsibilities.</li> </ul>

<sup>3</sup> Djibouti AFI-CIS: Planned AFI-CIS mission in March 2013 was postponed due to lack of technical counterpart in the State

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13.	<b>DRC</b>	<p><b>Presented:</b> 26-29 Sept 2011</p> <p><b>Accepted:</b> 2 Nov 2011</p>	<ul style="list-style-type: none"> <li>▪ AIR/AGA: 15-19 Aug 2011</li> <li>▪ DRD &amp; AGA: 2 – 5 Apr 2013</li> <li>▪ DRD/AIR/OPS: 23-25 July 2014</li> <li>▪ Working visit by the NCMC and other State officials to the WACAF Office – August 2014</li> </ul>	<p><b>MoU signed:</b> <i>15 Jun 2011</i></p> <p><b>Missions conducted:</b></p> <ul style="list-style-type: none"> <li>▪ <i>Two cost-recovery AFI-CIS Missions conducted.</i></li> <li>▪ <i>12-23 Nov 2012 and</i></li> <li>▪ <i>29 Nov- 7 Dec 2012, ahead of the ICVM in Jan 2013.</i></li> <li>▪ <i>AFI-CIS mission conducted on 11-15 Dec 2013.</i></li> </ul>	<ul style="list-style-type: none"> <li>▪ TCB OPS SSA proposal made and acceptance yet to be received.</li> <li>▪ DRC is a member of the COSCAP SADC, AAMAC, ASSA-AC and AFPP.</li> <li>▪ Proposed World Bank Capacity Building Project for Improvement of Aviation Safety Oversight in DRC being finalized for possible signature on the side of the IWAF in Nov 2015.</li> </ul>	<ul style="list-style-type: none"> <li>▪ ICVM conducted 13 - 24 Jan 2013. Two SSCs in ANS and OPS identified; with a drop in overall EI from 11.7% in 2006 to 11.1%.</li> <li>▪ Revision of ICAO Plan of Action to incorporate Abuja safety targets and ICVM outcome could not be completed due to failure of the State to provide inputs after follow up ROST mission (DRD/AGA) 2-5 Apr 2013).</li> <li>▪ Recertification of operators is under way through a World Bank funded project being implemented by IATA.</li> <li>▪ The State took part in a closed-door follow up meeting with partners during the AFI Safety Symposium, Dakar 27-28 May 2014.</li> <li>▪ The State has taken mitigating actions thereby resolving the identified SSCs in ANS and OPS as communicated via EB 2014/43 and EB 2014/46 dated 23/7/14 and 31/7/14 respectively.</li> <li>▪ ICAO organized a Safety workshop with partners and relevant stakeholders in DRC during 23-25 July 2014</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note developments following ICVM and efforts of different partners to reinvigorate the commitment of the State.</li> <li>▪ To encourage the State to fully implement the USOAP CAP and continue to update the OLF.</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets</li> </ul>

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14.	<b>Equatorial Guinea</b>	<p><b>Presented:</b> 12-14 Dec 2011</p> <p><b>Accepted:</b> 13 Feb 2012</p> <p><b>Revised Plan Accepted:</b> 7 Mar 2013</p>	<ul style="list-style-type: none"> <li>▪ MET/AIM: 3-7 Oct 2011</li> <li>▪ MET: 18 -22 Apr 2013</li> <li>▪ Working visit by the NCMC to the WACAF Office – August 2014</li> <li>▪ MET/AIM 15-19 June 2015</li> <li>▪ To assess the progress made in the implementation of the CAP and guide the State in its preparations for the ICVM</li> </ul>	<p><b>MoU signed:</b> <i>12 April, 2014</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ First TCB assistance project expired then extended in both duration and scope, in Aug 2013 for further 3yrs. The project was extended until Dec 2015. There are discussions to develop a new project which would essentially replace the current one.</li> <li>▪ A project proposal was submitted to the State, as per the ICAO TRIP Strategy , for recommending a roadmap for issuing ePassport and for the membership of Equatorial Guinea to the PKD.</li> <li>▪ Equatorial Guinea is a member of AAMAC and ASSA-AC</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ DG visited and briefed WACAF Office in Dec 2012 on progress.</li> <li>▪ The Plan of Action was revised due to a lapse in time frame and to incorporate the Abuja safety targets;.</li> <li>▪ High-level follow up held during ICAO Council President’s visit (with WACAF RD) to the State for the Meeting of African Ministers of Transport 7-11 April 2014.</li> <li>▪ State has registered progress in the improvement of its safety oversight system with a significant change in EI score from the ICVM conducted in Sept 2015.</li> <li>▪ <b>EI increased from 10.86% to 45.28%</b></li> </ul>	<ul style="list-style-type: none"> <li>▪ To encourage State to actively upload on the CMA OLF, evidence of work carried out and progress made in the implementation of the USOAP Corrective Action Plan (CAP).</li> <li>▪ To note the progress made and further encourage the State to fully implement the USOAP CAP and continue to update the OLF.</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets</li> </ul>

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15.	<b>Eritrea</b>	<p><b>Presented:</b> 30 Jan 2012</p> <p><b>Accepted:</b> 10 Feb 2012</p> <p><b>Revised Plan Accepted:</b> 28 May 2013</p>	<ul style="list-style-type: none"> <li>▪ CNS: 4 -8 Jun 2012</li> <li>▪ CNS: 18 - 22 Jun 2012</li> <li>▪ SSP/SMS: 11 - 22 Jun 2012</li> <li>▪ ATM: 29 Oct- 2 Nov 2012</li> <li>▪ AIR/OPS: 3 – 7 Dec. 2012</li> <li>▪ AIR/OPS: 25-29 Mar 2013</li> <li>▪ A fact finding and ROST mission (PEL, OPS, AIR, AIG) scheduled to be conducted in December 2015</li> </ul>	<p><b>MoU signed:</b>  <i>NIL</i></p> <p><b>Missions conducted:</b>  <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ TCB PRODOC aimed at capacity building funded by SAFE was proposed in January 2015 but withdrew due to no response from the State.</li> <li>▪ Available funds have been re-allocated for an assistance project to another ESAF State due to lack of reaction of Eritrea.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Inadequate qualified and trained inspectors.</li> <li>▪ TGMs developed and implementation on-going.</li> <li>▪ SSC (OPS) NOT resolved (identified Nov 2010).</li> <li>▪ EI: 21%.</li> <li>▪ ICAO Plan of Action timelines lapsed with little progress in achieving the set targets.</li> <li>▪ ICVM subject to evidence that SSC has been resolved based on CAP updates on OLF.</li> <li>▪ State is currently very active in updating the OLF and has posted good progress in all areas</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note the progress is being made in the implementation of the ICAO Plan of Action.</li> <li>▪ Urge the State to:</li> <li>▪ Allocate adequate resources to the DCA.</li> <li>▪ Implement USOAP CAP with high priority given to the SSC related PQs.</li> <li>▪ Continue update OLF.</li> <li>▪ Provide guidance to the AFI Plan Secretariat.</li> </ul>

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16.	<b>Gabon</b>	<p><b>Presented:</b> 21-22 Jul 2011</p> <p><b>Accepted:</b> 13 Apr 2012</p>	<ul style="list-style-type: none"> <li>▪ AIR: 7-11 June 2011</li> <li>▪ MET: 16 – 18 June 2014</li> <li>▪ Working visit by the NCMC and other State officials to the WACAF Office – August 2014</li> </ul>	<p><b>MoU signed:</b> <i>11 Apr 2011</i></p> <p><b>Missions conducted:</b> <i>28 Aug–1 Sept 2011,</i></p> <p><i>AFI- CIS Evaluation &amp; Monitoring mission 28 Aug–1 Sept 2011</i></p>	<ul style="list-style-type: none"> <li>▪ TCB assistance project expired. Last activities in 2011.</li> <li>▪ TCB Project to review Aviation Act was proposed by State and a response letter was sent in April 2014 advising of possible SAFE funding upon State’s action on the CAP implementation.</li> <li>▪ Gabon is a member of AAMAC, ASSA-AC and AFPP.</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ ICVM conducted 6-14 Aug. 2012 improvement in EI from 6.24% to 17.99%. Final report sent to State in Jan 2013.</li> <li>▪ ICAO Plan of Action being revised to incorporate Abuja Safety targets and ICVM results and presented to the State.</li> <li>▪ Due to little progress, high-level follow up was held during ICAO Council President’s visit for the Meeting of African Ministers of Transport, Malabo 7-11 April 2014.</li> <li>▪ Consideration is being given to conducting an IVA in the State in the first half of 2016, and a cost-recovery ICVM in 2017.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note that little progress made by the State in the improvement of its EI.</li> <li>▪ To encourage State to request for an off-site Monitoring Activity (validation) or IVA.</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets</li> </ul>

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17.	<b>Guinea Bissau</b>	<p><b>Presented:</b> 25 -27 Feb 2013</p> <p><b>Accepted:</b> 15 Mar 2013</p> <p><b>Revised Plan Accepted:</b> 26 Feb 2013</p>	<ul style="list-style-type: none"> <li>▪ DRD/CNS/AIR: 1-5 Oct. 2012</li> <li>▪ Working visit by the DG, NCMC and other CAA officers to the WACAF Office – Sept 2014</li> </ul>	<p><b>MoU signed:</b> 28 Aug 2012</p> <p><b>Missions conducted:</b></p> <ul style="list-style-type: none"> <li>▪ <i>Joint AFI CIS COSCAP-UEMOA missions conducted in Nov. 2012.</i></li> <li>▪ <i>Two AFI CIS follow up missions conducted in May and Aug 2013.</i></li> </ul>	<ul style="list-style-type: none"> <li>▪ No TCB Project so far.</li> <li>▪ Guinea Bissau is a member of COSCAP UEMOA and AAMAC.</li> <li>▪ Guinea Bissau is a User State of the AFPP.</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ From 2008 CSA audit State has SSCs in OPS and AIR.</li> <li>▪ EI of 11.55%</li> <li>▪ ICAO Plan of Action with safety targets was presented 25-27 Feb 2013 and accepted on 15 March 2013.</li> <li>▪ State took immediate steps involving cancellation/withdrawal of AOCs, Licenses etc. and both SSCs were removed in April 2013.</li> <li>▪ New CAA management, that took office in September 2014, is showing great commitment towards enhancing the safety oversight capability of the State and thus overall improvement of State’s EI expected.</li> <li>▪ ICAO Plan of Action revised and CMA/OLF familiarization and uploading activities conducted during September working visit.</li> <li>▪ Self-assessment to be carried out after CAP update.</li> <li>▪ ICVM scheduled for April 2016</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made in the timely resolution of the identified SSCs.</li> <li>▪ New CAA management is showing great commitment towards enhancing the safety oversight capability of the State and thus overall improvement of State’s EI expected.</li> <li>▪ Identify with the State the relevant domain of assistance needed.</li> <li>▪ Urge the State to complete its CAP provide evidences upload on ICAO OLF and conduct a self- assessment.</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets</li> </ul>

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18.	Guinea	<p><b>Presented:</b> 22-25 Apr 2013</p> <p><b>Accepted:</b> 2 May 2013</p>	<ul style="list-style-type: none"> <li>▪ AIR/AGA: 12-16 Nov 2012</li> <li>▪ MET/TC: 2 – 6 Nov 2013</li> </ul>	<p><b>MoU signed:</b> <i>21 Jun 2012</i></p> <p><b>Missions conducted:</b></p> <ul style="list-style-type: none"> <li>▪ <i>Joint AFI CIS/BAGAS OO mission conducted 16-27 Jul 2012</i></li> <li>▪ <i>Synergy built up through coordination with AFI CIS and BAGASOO to address SSC.</i></li> <li>▪ <i>AFI CIS follow up mission: 18-29 Mar 2013.</i></li> <li>▪ <i>Second AFI CIS/BAGAS OO follow-up mission: 8-31 Jul 2013</i></li> </ul>	<ul style="list-style-type: none"> <li>▪ No TCB Project so far.</li> <li>▪ Guinea is a member of BAGASOO, BAGAI A and AFPP.</li> <li>▪ As a Member State of the Roberts FIR, the State is participating in project RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ CSA conducted 17-25 Apr 2012 resulted in an SSC (OPS).</li> <li>▪ ICAO Plan of Action of Apr 2013 incorporates Abuja safety targets.</li> <li>▪ State took concrete actions i.e. Cancellation of all AOCs licenses and deregistration of aircraft, and SSC resolved at the end of May 2013.</li> <li>▪ With the assistance of AFI CIS/BAGASOO, the State revised Primary Aviation Legislation, Regulations and Guidance Materials.</li> <li>▪ Primary Aviation Legislation promulgated 28 November 2013.</li> <li>▪ Re-certification of operators initiated with the help of AFI CIS/BAGASOO Inspectors was discontinued due to inaction on the part of the AOC applicants.</li> <li>▪ A joint WACAF/World Bank mission of Nov 2013 drafted with DNAC-Guinée, a plan for the State to effectively establish an autonomous CAA.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made in the implementation of the State's USOAP CAP through joint assistance, resolution of SSCs and improved EI.</li> <li>▪ State to be encouraged to establish an autonomous CAA before the conduct of an ICVM.</li> <li>▪ Establishment of an autonomous CAA remains a priority issue in the State. Progress in the implementation of the accepted ICAO Plan of Action and the USOAP CAP is slow due to the lack of autonomy of the CAA</li> <li>▪ To encourage the State to fully implement the</li> </ul>

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						<ul style="list-style-type: none"> <li>▪ An ICVM scheduled for June 2014 was rescheduled due to insufficient progress in the implementation of the State Corrective Action Plan.</li> <li>▪ A CMA Off-site Monitoring Activity (Validation) conducted from 06 August 2014 to 23 September 2014 resulted in overall <b>EI improvement from 7.57% to 17.97%.</b></li> </ul>	<p>USOAP CAP and continue to update the OLF, and</p> <ul style="list-style-type: none"> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets</li> </ul>

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19.	Lesotho	<p><b>Presented:</b> 27 Feb 2012</p> <p><b>Accepted:</b> 1 Mar 2012</p> <p><b>Revised Plan Accepted:</b> 11 Jun 2013</p>	<ul style="list-style-type: none"> <li>▪ AIR/OPS: 1-5 Oct 2012</li> </ul>	<p><b>MoU signed:</b> <i>22 Jun 2011</i></p> <p><b>Missions conducted:</b> <i>25 Nov – 13 Dec 2013</i> <i>Report submitted on the 31 July 2014</i></p>	<ul style="list-style-type: none"> <li>▪ NIL on-going external assistance.</li> <li>▪ The State is a member of the COSCAP SADC.</li> <li>▪ Ongoing arrangement for external assistance to assess the needs for capacity building and improvement of oversight capability</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation needs to be revised.</li> <li>▪ Specific operating regulations (promulgated in 1980) need to be updated to conform to the latest ICAO provisions.</li> <li>▪ Inadequate qualified and trained inspectors.</li> <li>▪ TGMs developed and implementation on-going.</li> <li>▪ <b>EI: 22%.</b></li> <li>▪ A joint letter by ICAO President and Secretary General requesting for renewed commitment by the State was sent on 13 Mar 2013.</li> <li>▪ A previous letter had been sent on 28 Jun 2011 to communicate serious safety concerns following the USOAP audit in 2007.</li> <li>▪ ICAO Plan of Action timelines lapsed with very little progress in achieving the set targets.</li> <li>▪ Nil updates on the OLF</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note the minimal progress made in the implementation of the ICAO Plan of Action.</li> <li>▪ Urge the State to: <ul style="list-style-type: none"> <li>▪ Allocate adequate resources to the DCA or consider delegating some of its safety oversight functions to another State or Body.</li> <li>▪ Implement USOAP CAP with high priority given to the legislation and regulations related PQs.</li> <li>▪ Update OLF and Increase commitment to fully attain Abuja safety targets and new AFI ANS targets</li> <li>▪ Provide guidance to the AFI Plan Secretariat, as the Revised ICAO Plan of Action timelines lapsed with little progress.</li> </ul> </li> </ul>

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20.	<b>Liberia</b>	<p><b>Presented:</b> 21-23 Aug. 2012</p> <p><b>Accepted:</b> 22 Oct 2012</p>	<ul style="list-style-type: none"> <li>▪ CNS/AIM: 29 Apr – 4 May 2012</li> <li>▪ AGA/CNS: 8-13 Dec 2012</li> </ul>	<p><b>MoU signed:</b> <i>NIL</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ The State is a member of BAGASOO.</li> <li>▪ State requested assistance project for Runway rehabilitation and ATC installations refurbishment.</li> <li>▪ In March 2014 State requested for TCB assistance in the recruitment of the GM for the Airport Authority.</li> <li>▪ No TCB Project</li> <li>▪ Liberia is a member of BAGASOO and BAGAIA</li> <li>▪ As a Member State of the Roberts FIR, the State is participating in project RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ ICAO Plan of Action with Abuja Safety targets accepted by the State.</li> <li>▪ CSA audit conducted from 15 to 19 May 2006. Current <b>EI: 19.34%</b>.</li> <li>▪ State has made very little progress in the implementation of the USOAP CAP with current level of CAP progress at 2.98%.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made on ROST Implementation activities.</li> <li>▪ Urge and encourage the State to: <ul style="list-style-type: none"> <li>▪ complete its CAP, upload evidences onto ICAO OLF and conduct a self-assessment.</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets, and</li> </ul> </li> </ul>

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21.	Madagascar	<p><b>Presented:</b> 12 Jan 2012</p> <p><b>Accepted:</b> 13 Jan 2012</p>	<ul style="list-style-type: none"> <li>▪ AIR/ANS: 10 – 16 Mar 2012</li> <li>▪ OPS: 14-20 Apr 2012</li> <li>▪ CNS: 19-26 May 2012</li> <li>▪ AGA: 9 – 12 Oct. 2012</li> <li>▪ AIR/OPS: 26-30 Aug 2013</li> <li>▪ Meeting: 22-23 July 2014</li> </ul>	<p><b>MoU signed:</b>  <i>5 May 2011</i></p> <p><b>Missions conducted:</b>  <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ NIL on-going external assistance.</li> <li>▪ The State is a member of the COSCAP SADC.</li> <li>▪ Assistance Project Document was signed in May 2014 between Madagascar, ICAO and French CAA, managed and monitored by SAFE Fund mechanism for a 28-month period regarding the procurement of consultancy services for addressing audit findings. FOS' involvement is limited to raising the PR. The implementation of the project has started after the signing of contract with consultant on January 2015.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Inadequate qualified and trained inspectors.</li> <li>▪ TGMs developed and implementation on-going.</li> <li>▪ Potential SSC (OPS) resolved (resolved in May 2012).</li> <li>▪ <b>EI: 59%.</b></li> <li>▪ A revised ICAO Plan of Action submitted and awaiting acceptance.</li> <li>▪ State has been updating its CAP and requested for an additional Off-site validation.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Urge the State to:</li> <li>▪ Maintain the implementation of the USOAP CAP with high priority given to the certification related PQs.</li> <li>▪ Continue Updating the OLF, especially in OPS, and</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets.</li> </ul>

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22.	Malawi	<p><b>Presented:</b> 8 Mar 2012</p> <p><b>Accepted:</b> 12 Mar 2012</p> <p><b>Revised Plan Accepted:</b> 20 June 2013</p>	<ul style="list-style-type: none"> <li>▪ FLS/OPS: 11-14 June 2012</li> <li>▪ Multidisciplinary working visit by State officials to ESAF RO 10-14 Aug. 2015</li> </ul>	<p><b>MoU signed:</b> <i>5 Apr 2012</i></p> <p><b>Missions conducted:</b> <i>16 - 27 July 2012</i></p> <p><i>5 – 16 Nov 2012</i></p> <p><i>12 – 23 Oct 2015</i></p>	<ul style="list-style-type: none"> <li>▪ Support from Ethiopian CAA received for air operators’ certification process.</li> <li>▪ An EU /EASA assistance project is ongoing up to Dec 2016 whose objectives are to strengthen the Malawi DCA oversight capacity and that of the local training facility.</li> <li>▪ The State is a member of the COSCAP SADC.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation needs to be revised.</li> <li>▪ Specific operating regulations need to be updated.</li> <li>▪ Inadequate financial resources.</li> <li>▪ Inadequate qualified and trained inspectors.</li> <li>▪ TGMs developed and implementation on-going.</li> <li>▪ SSC (OPS) NOT resolved (identified Jan 2009).</li> <li>▪ <b>EI: 35%.</b></li> <li>▪ ICAO Plan of Action timelines lapsed with little progress in achieving the set targets.</li> <li>▪ ICVM subject to evidence that SSC has been resolved based on CAP updates on OLF.</li> <li>▪ Nil OLF updates</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note the minimal progress made in the implementation of the ICAO Plan of Action</li> <li>▪ Urge the State to:</li> <li>▪ Allocate adequate resources to the DCA.</li> <li>▪ Implement USOAP CAP with high priority given to the legislation and regulations as well as the SSC related PQs.</li> <li>▪ Update OLF and Increase commitment to fully attain Abuja safety targets and new AFI ANS targets,</li> <li>▪ Provide guidance to the AFI Plan Secretariat, as the Revised ICAO Plan of Action timelines lapsed with little progress.</li> </ul>

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23.	<b>Mali (WACAF Priority State for 60% EI)</b>	<p><b>Presented:</b> 23 Jan 2015</p> <p><b>Accepted:</b> 25 Feb 2015</p>	<p>CNS/AGA: 29 Sept – 3 Oct 2014</p> <p>ROs/AGA/CNS/FS-1 – 28 Sept. -2 Oct. 2015 to assess the progress made in the implementation of the CAP and guide the State in its preparations for the ICVM in December 2015</p>	<p><b>MoU signed:</b>  <i>24 Jan 2011</i></p> <p><b>Missions conducted:</b>  <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ No TCB Project.</li> <li>▪ The State is a member of the COSCAP UEMOA, AAMAC and AFPP.</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET</li> </ul>	<ul style="list-style-type: none"> <li>▪ ICVM Conducted 24-28 Oct 2011. Improvement in LEI from 74.7% to 55.3%</li> <li>▪ Assistance missions resumed in 2014 after a break due a Security situation that precluded any field assistance to the State.</li> <li>▪ Revised ICAO Plan of Action incorporates Abuja Safety Targets.</li> <li>▪ Off-site validation conducted in Nov. 2014 resulting in current <b>EI of 57.12%.</b></li> <li>▪ ICVM scheduled for 16 – 22 December 2015 to validate the progress made by the State in the implementation of its USOAP CAP</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made by State in further improving its safety oversight capacity and EI score.</li> <li>▪ Urge State to actively implement its USOAP CAP and upload the evidences onto the online framework, and</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets,</li> </ul>

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24.	Mauritania	<p><b>Presented:</b></p> <p>None: (Priority State)</p>	<ul style="list-style-type: none"> <li>▪ TC/AVSEC/ AIR: 14-18 Mar 2011</li> <li>▪ AIR/CNS : 5-9 Dec. 2011</li> </ul>	<p><b>MoU signed:</b></p> <p><i>21 Mar 2011</i></p> <p><b>Missions conducted:</b></p> <p><i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ Airport Construction consultancy project agreed with TCB and State funds provided for startup.</li> <li>▪ Revision of the original project including the change of the scope was sent to the State on 29 September 2015. No feedback received.</li> <li>▪ The State was recently asked if the project should be implemented, however no response received. The recruitment was initiated in May 2013.</li> <li>▪ The State is a member of the COSCAP UEMOA, AAMAC and AFPP.</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ ICVM conducted in April and Aug 2012 resulting in an EI of 65.97%. (37% improvement), thus exceeding world average EI.</li> <li>▪ State removed from EU 'Safety list' in Dec 2012.</li> <li>▪ A cost recovery ICVM was conducted during 30 June - 4 July 2014 Followed by an Off-site validation from 30 June to 4 July 2015. Currently, the <b>EI stands at 85.62%.</b></li> <li>▪ With the results of the last Off-site Validation in Aug/Sept. 2014, the current <b>EI stands at 85.62%.</b></li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made by State as per ICVM results and lifting of EU operational ban.</li> <li>▪ State has registered significant progress in the improvement of its safety oversight system.</li> <li>▪ Urge State to continue to actively implement its USOAP CAP and upload the evidences onto the online framework, and</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets,</li> </ul>

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25.	Mozambique	<p><b>Presented:</b> 12 Sep 2011</p> <p><b>Accepted:</b> 7 Oct 2011</p>	<ul style="list-style-type: none"> <li>▪ AIR: 16 – 20 Jan 2012</li> <li>▪ AGA: 20 – 24 Feb. 2012</li> <li>▪ AGA: 9 -12 Jul 2013</li> <li>▪ AIR/ATM/ OPS: 9-13 Sept 2013</li> <li>▪ PEL, OPS, AIR, AIG: 12-15 Aug 2014</li> <li>▪ ATM SAR: 28-31 Oct 2014</li> </ul>	<p><b>MoU signed:</b> <i>NIL</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ A TCB Project providing assistance in implementing the USOAP and USAP CAPs is extended, The flight safety expert covers the areas of AIR and OPS</li> <li>▪ The State is a member of COSCAP SADC and AFPP.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Inadequate qualified and trained inspectors.</li> <li>▪ TGMs developed and implementation on-going. Additional guidance has been established.</li> <li>▪ An ICVM was conducted from 26 to 30 September 2014, resulting in an EI improvement from 31.93% to 44.16%.</li> <li>▪ ICAO Plan of Action timelines lapsed with some progress in achieving the set targets.</li> <li>▪ Some mitigation actions have been undertaken by the CAA to address deficiencies in the certification of air operators.</li> <li>▪ State currently very active in updating the OLF and good progress achieved</li> </ul>	<p>Urge the State to:</p> <ul style="list-style-type: none"> <li>▪ Allocate adequate resources to the CAA.</li> <li>▪ Implement USOAP CAP with high priority given to the certification, surveillance and resolution of safety concerns related PQs.</li> <li>▪ Continue to update OLF.</li> <li>▪ Accept CMA activities, as planned.</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets,</li> <li>▪ Provide guidance to the AFI Plan Secretariat.</li> </ul>

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26.	<b>Niger (WACAF Priority State for 60% EI)</b>	<b>Presented:</b> 13 July 2014 <b>Accepted:</b> 29 July 2014	<ul style="list-style-type: none"> <li>▪ CNS 16 - 20 June 2014</li> <li>▪ Working visit by the NCMC to the WACAF Office – September 2014</li> <li>▪ AIR-1/MET/FS-1 to assess the progress made in the implementation of the CAP and guide the State in its preparations for the upcoming ICVM in December 2015</li> </ul>	<b>MoU signed:</b>  11 Feb. 2011  <b>Missions conducted:</b>  NIL	<ul style="list-style-type: none"> <li>▪ No TCB Project</li> <li>▪ The State is a member of the COSCAP UEMOA.</li> <li>▪ AOC Inspector OJT Pilot Project was planned to be funded by the SAFE but pending implementation, seeking a contributing State to provide instructors.</li> <li>▪ Niger is a member of AAMAC, COSCAP-UEMOA and AFPP.</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Plan launched on 1 August 2014.</li> <li>▪ State is completing the CAP and restructuring its Safety oversight system.</li> <li>▪ State Operating regulations have been substantially revised thus necessitating recertification of air operators.</li> <li>▪ On-going Self-assessment activities being carried out by the State.</li> <li>▪ Off- site validation conducted in Jan/Feb. 2015 and increment of <b>EI from 42.21% to 48.7%</b>.</li> <li>▪ ICVM scheduled for 8 – 14 December 2015 to validate the progress made by the State in the implementation of its USOAP CAP</li> </ul>	<ul style="list-style-type: none"> <li>▪ To take note of the progress being made by the State towards improvement of its safety oversight system.</li> <li>▪ Urge State to actively implement its USOAP CAP and upload the evidences onto the online framework, and</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets,</li> </ul>

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27.	<b>Rwanda</b>	<p><b>Presented:</b> 15 Sept 2011</p> <p><b>Accepted:</b> 6 Oct 2011</p>	<ul style="list-style-type: none"> <li>▪ AIR/OPS: 23 – 27 Jan 2012</li> <li>▪ CNS: 13 - 17 May 2012</li> <li>▪ AIR/OPS: 28 May - 1 Jun 2012</li> <li>▪ AGA: 4 - 8 Jun 2012</li> <li>▪ AIR/OPS: 24 – 27 Sept 2012</li> </ul>	<p><b>MoU signed:</b> <i>22 Jun 2011</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ Discussions are underway for the initiation of the follow up Phase II project, which will cover assistance in implementation of the ANS regulatory regime.</li> <li>▪ Rwanda is a member of CASSOA and is an active assistance provider.</li> <li>▪ The CAA has requested TCB assistance in the areas of OPS and AGA.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ The CAA is predominantly reliant on hired expatriate inspectors. Local inspectors have been hired and their training and acquisition of experience is on-going.</li> <li>▪ TGMs developed and implementation on-going.</li> <li>▪ SSC (OPS) resolved (resolved in Dec 2012).</li> <li>▪ <b>EI: 43%.</b></li> <li>▪ ICAO Plan of Action timelines lapsed with steady progress in achieving the set targets.</li> <li>▪ State currently active in updating the OLF and good progress achieved in ANS &amp; AGA</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note the significant milestone achieved by the State in resolving an SSC following an ICVM conducted in Dec 2012.</li> <li>▪ Urge the State to:</li> <li>▪ Implement USOAP CAP with high priority given to the surveillance and resolution of safety concerns related PQs.</li> <li>▪ Update OLF in all areas.</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets,</li> </ul>

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28.	<b>Sao Tome and Principe</b>	<p><b>Presented:</b> 1-4 Oct 2012</p> <p><b>Accepted:</b> 27 Nov. 2012</p>	<ul style="list-style-type: none"> <li>▪ OPS/ATM: 14-27 Jun 2012</li> <li>▪ ATM/AIR: 4 – 8 Mar, 2013</li> <li>▪ AIR-1/AIR-2: 14-18 April 2014</li> </ul>	<p><b>MoU signed:</b> <i>23 May 2014</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ Currently No TCB Project.</li> <li>▪ Africa Development bank (AfDB) Capacity building project launched in second half of 2014.</li> <li>▪ Sao Tome is a member of ASSA-AC</li> </ul>	<ul style="list-style-type: none"> <li>▪ State had 3 SSCs (AIR/OPS/AGA) from CSA audit in 2010.</li> <li>▪ The USOAP CAP was revised following a ROST Follow-up mission in May 2013.</li> <li>▪ The current <b>EI is 18.55%</b>.</li> <li>▪ State action on cancellation / suspension of AOCs and Aircraft Registration Certificates resolved AIR SSC in Jul 2013.</li> <li>▪ HR capacity building plan for CAA developed by the State and reviewed with the Regional office is ready for implementation through AfDB funding now available.</li> <li>▪ During A/38 side meeting, State undertook to implement measures to address OPS SSC by Dec 2013.</li> <li>▪ AGA and OPS SSCs resolved following a follow-up ROST mission in April 2014. Ref: EB 2014/24 dated 28/05/14.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note ROST Implementation activities and efforts made by the State.</li> <li>▪ To encourage the State to take advantage of the expertise available through the AFI CIS following signature of the MOU.</li> <li>▪ To encourage the State to actively implement the USOAP CAP and continue to update the OLF, and</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets,</li> </ul>

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						<ul style="list-style-type: none"> <li data-bbox="1444 301 1865 528">▪ Due to slow progress, high-level follow up consultations held during ICAO Council President’s mission for the Meeting of African Ministers of Transport, Malabo, 7-11 April 2014.</li> <li data-bbox="1444 571 1865 703">▪ Closed-door follow up meeting held with partners during the AFI Safety Symposium, Dakar 27-28 May 2014.</li> <li data-bbox="1444 746 1865 938">▪ During the AFI Safety Week in Maputo (May 2015) a side meeting was held with the new CAA management to re-engage the State on implementation of the ICAO Plan of Action.</li> </ul>	

NO.	STATE	ICAO Plans of Action <sup>1</sup>	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
29.	Senegal	<p><b>Presented:</b> 24 Mar. 2015</p> <p><b>Accepted:</b> 3 Apr. 2015</p>	<ul style="list-style-type: none"> <li>▪ AIR/CNS/MET: 17-28 Feb 2014</li> <li>• Working visit by the NCMC and other State officials to the WACAF Office – March/April 2014.</li> </ul>	<p><b>MoU signed:</b> <i>10 May 2011</i></p> <p><b>Missions:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ Currently No TCB Project.</li> <li>▪ An MSA signed in Dec 2010 is still awaiting identification of needs from the State for specific projects.</li> <li>▪ The State is a member of COSCAP-UEMOA, AAMAC and AFPP.</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Following the ROST mission, the RO has actively continued to work with the State to upload information on CAP implementation unto the OLF.</li> <li>▪ Off-site validation activity completed with improvement in <b>EI from 55.39% to 60.62%.</b></li> <li>▪ CSA audit scheduled for November 2016</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made by State in the attainment of the 60% EI.</li> <li>▪ To encourage the State to actively implement the USOAP CAP and continue to update the OLF, and</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets,</li> </ul>

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30.	Sierra Leone	<p><b>Presented:</b> 11-15 Apr 2012</p> <p><b>Accepted:</b> 14 Jun 2012</p> <p><b>Revised:</b> Oct 2015</p>	<ul style="list-style-type: none"> <li>▪ AIR/MET: 21-25 Nov 2011</li> <li>▪ AGA: 22-26 Jul 2013</li> <li>▪ A Tactical Plan for the resolution of the PEL SSC was developed by RO and presented to the State in August 2014. This short term plan was being implemented as part of the ICAO Plan of Action.</li> <li>▪ RD/FS-1/ATM 7-9 Oct. 2015: to sensitize the Minister and other senior civil aviation officials/stakeholders of the need, and agreed on a plan to quickly resolve the PEL SSC.</li> </ul>	<p><b>MoU signed:</b> <i>16 May 2011</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ Newly updated TCB PRODOC revising the previous PRODOC that was pending acceptance since June 2013 was proposed in July 2014, aimed at safety oversight capacity building to be co-funded by SAFE and State, is awaiting its acceptance.</li> <li>▪ In addition, State requested for assistance in new airport construction supervision.</li> <li>▪ Joint letter of SG &amp; President of ICAO Council to the Head of State (26 March 2015) offering assistance in the mobilization of the necessary technical and financial resources to support Sierra Leone in meeting its safety oversight obligations.</li> </ul>	<ul style="list-style-type: none"> <li>▪ State has indefinitely suspended all certification/ licensing activities.</li> <li>▪ ICVM conducted, 29 Jan – 5 Feb. 2014, and three SSCs identified in the areas of AGA, ANS and PEL. AGA SSC was resolved before publication. ANS SSC was subsequently resolved through mitigation action. The PEL SSC remains unresolved.</li> <li>▪ <b>EI is at 18.63%</b> as of Jan 2014</li> <li>▪ Due to little progress, high-level follow up meeting was held with State officials during ICAO Council President’s mission for the Meeting of African Ministers of Transport, Malabo, 7-11 April 2014.</li> <li>▪ A follow up meeting held with the State during the AFI Safety Symposium, Dakar 27-28 May 2014.</li> <li>▪ Side meeting was held on 19 May 2015 between ICAO SG and the State delegation during the Second AFI Safety symposium in Maputo.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made through ROST Implementation activities.</li> <li>▪ To urge the State to redouble its efforts in the implementation of the Tactical Action Plan with a focus on the timely resolution of the outstanding SSC.</li> <li>▪ To urge the State to pronounce on and commit resources to the implementation of proposed Assistance projects.</li> <li>▪ To encourage the State to actively implement the USOAP CAP and continue to update the OLF, and</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets,</li> </ul>

NO.	STATE	ICAO Plans of Action <sup>1</sup>	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
					<ul style="list-style-type: none"> <li>▪ The State is a member of BAGASOO, BAGAIA and AFPP.</li> <li>▪ As a Member State of the Roberts FIR, the State is participating in project RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ ICAO Plan of Action revised to reflect the outcome of the 2014 ICVM, the necessary steps to be taken to resolve the PEL SSC and the Abuja Safety Targets.</li> <li>▪ State actions for resolution of PEL SSC completed and evidences submitted to ANB at the end of Oct 2015, for assessment.</li> </ul>	

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31.	Swaziland	<p><b>Presented:</b> 23 Feb 2012</p> <p><b>Accepted:</b> 24 Feb 2012</p> <p><b>Revised Plan Accepted:</b> 9 Sept 2013</p>	<ul style="list-style-type: none"> <li>▪ AIR: 13-16 Feb 2012</li> <li>▪ CNS: 25-29 Jun 2012</li> <li>▪ ATM: 2-6 Jul 2012</li> <li>▪ AIR/OPS: 6-9 Aug 2012</li> <li>▪ AGA: 26-30 Nov 2012</li> <li>▪ AVSEC: 20-22 May 2014</li> <li>▪ PEL, OPS, AIR and AIG: 20-24 Oct. 2014</li> </ul>	<p><b>MoU signed:</b>  <i>8 Aug 2011</i></p> <p><b>Missions conducted:</b>  <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ The State is a member of the COSCAP SADC.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Establishment of an autonomous CAA implemented.</li> <li>▪ Inadequate qualified and trained inspectors.</li> <li>▪ TGMs developed and implementation on-going.</li> </ul> <p>ICVM conducted from 8 to 14 April 2015, resulting in an improvement of the <b>EI from 12.26% to 30.75%</b>.</p> <ul style="list-style-type: none"> <li>▪ ICAO Plan of Action timelines lapsed with steady progress in achieving the set targets with the help of TCB.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note the significant milestone achieved by the State in establishing a functional CAA.</li> <li>▪ Urge the State to:</li> <li>▪ Implement USOAP CAP with high priority given to the inspectors training, certification, surveillance and resolution of safety concerns related PQs.</li> <li>▪ Update OLF, and</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets,</li> </ul>

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32.	<b>Togo</b>	<p><b>Presented:</b> 24 Sep 2015</p> <p><b>Accepted:</b> 29 Sep 2015</p>	<ul style="list-style-type: none"> <li>▪ AIR/OPS/ANS 03 – 07 Aug 2015</li> </ul>	<p><b>MoU signed:</b> 7 Mar 2015</p> <p><b>Missions conducted:</b> NIL</p>	<ul style="list-style-type: none"> <li>▪ Currently No TCB Project.</li> <li>▪ The State is a member of the COSCAP UEMOA and AFPP.</li> <li>▪ As a Member State of ASECNA, the State is participating in projects RAF11801 (Assistance to ASECNA) and RAF13602 (AFISNET)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary Aviation law revised and awaiting promulgation.</li> <li>▪ State is being actively engaged in the development of the Inspectors' Procedures manuals and the upload of relevant information/evidences of CAP implementation onto the OLF</li> <li>▪ ICVM, requested by the State and tentatively scheduled for May 2016</li> </ul>	<ul style="list-style-type: none"> <li>▪ To encourage the State to actively implement the accepted USOAP CAP and continue to update the OLF</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets,</li> </ul>

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33.	<b>Zambia</b>	<p><b>Presented:</b> 6 Jul 2011</p> <p><b>Accepted:</b> 21 Jul 2011</p>	<ul style="list-style-type: none"> <li>▪ AFCAC: 15 Aug-1 Sept 2011</li> <li>▪ AGA: 21-25 May 2012</li> <li>▪ AIR/OPS: 23 - 25 Jul 2012</li> <li>▪ ATM: 24-28 Sept 2012</li> <li>▪ 12-23 Nov 2012 (AFCAC follow up mission)</li> <li>▪ ATM: 12-15 Feb 2013</li> <li>▪ AIR/OPS: 7-11 Oct 2013</li> <li>▪ USOAP CMA Workshop: 11-13Mar 2014 (cost-recovery)</li> <li>▪ Multidisciplinary working visit by State officials to ESAF RO 29 June -03July 2015</li> </ul>	<p><b>MoU signed:</b> <i>7 Apr 2011</i></p> <p><b>Missions conducted:</b></p> <p><i>OPS/AIR: 15-31 Aug 2011</i></p> <p><i>5 – 16 Nov 2012</i></p> <p>26 Oct - 06 Nov 2015</p>	<ul style="list-style-type: none"> <li>▪ EU Project is currently on-going with efforts geared towards the establishment of an autonomous CAA.</li> <li>▪ A need for support by the implementation of a TCB project has been expressed by the CAA.</li> <li>▪ ICAO AOC Project, with the support of South African CAA started being implemented on the 25 of August 2014 to re-certify air operators and provide OJT to the Zambia CAA inspectors. The implementation was completed successfully.</li> <li>▪ The State is a member of the COSCAP SADC.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted and revision on-going.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Establishment of an autonomous CAA is on-going.</li> <li>▪ Inadequate qualified and trained inspectors.</li> <li>▪ TGMs developed and implementation on-going.</li> <li>▪ SSC (OPS) resolved (resolved in Dec 2012).</li> <li>▪ The ICVM conducted in Dec 2012 revealed an <b>EI improvement from 35% to 47%</b>.</li> <li>▪ ICAO Plan of Action timelines lapsed with steady progress in achieving the set targets</li> <li>▪ State currently active in updating the OLF and good progress achieved</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note the significant milestone achieved by the State in resolving an SSC following an ICVM conducted in Dec 2012.</li> <li>▪ Urge the State to:</li> <li>▪ Implement USOAP CAP with high priority given to the certification, surveillance and resolution of safety concerns related PQs.</li> <li>▪ Continue to update OLF, and</li> <li>▪ Increase commitment to fully attain Abuja safety targets and new AFI ANS targets,</li> </ul>

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**DP 03 ATTACHMENT A: Status of Development, Revision, Presentation and Implementation of the ICAO Plans of Action for States under the review of MARB including priority States**

**ACRONYMS AND ABBREVIATIONS**

AFI-CIS	AFI Cooperative Inspectorate Scheme	ICVM	ICAO Coordinated Validation Mission
AGA	Aerodromes and Ground Aids	LEG	Primary Aviation Legislation and Civil Aviation Regulations
AIG	Aircraft Accident and Incident Investigation	OLF	Online Framework
AIR	Airworthiness of Aircraft	OPS	Aircraft Operations
ANB	Air Navigation Bureau	ORG	Civil Aviation Organization
ANS	Air Navigation Services	MOU	Memorandum of Understanding
AOC	Air Operator Certificate	NCMC	National Continuous Monitoring Coordinator
ATM	Air Traffic Management	PEL	Personnel Licensing and Training
CAA	Civil Aviation Authority	PQ	Protocol Question
CAP	Corrective Action Plan	RO	Regional Office
CAPSCA	Collaborative Arrangement for the Prevention and Management of Public Health Events in Civil Aviation	ROST	Regional Office Safety Teams
CASSOA	Civil Aviation Safety and Security Oversight Agency	RSOO	Regional Safety Oversight Organization
CC	Compliance Checklist	SAAQ	State Aviation Activity Questionnaire
CE	Critical Element	SARPs	Standards and Recommended Practices
CMA	Continuous Monitoring Approach	SMS	Safety Management System
CSA	Comprehensive Systems Approach	SSC	Significant Safety Concern
EFOD	Electronic Filing of Differences	SSP	State Safety Programme
EI	Effective Implementation	TCB	Technical Co-operation Bureau
iSTARS	Integrated Safety Trend Analysis and Reporting System	TGM	Technical Guidance Material
		USOAP	Universal Safety Oversight Audit Programme

-END-