



**COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION
SAFETY IN AFRICA
(AFI PLAN)**

SEVENTEENTH MEETING OF THE STEERING COMMITTEE

MALABO, EQUATORIAL GUINEA, 30 JUNE 2016

REPORT

**THIS REPORT HAS BEEN APPROVED BY MR. HALIDOU MOUSSA,
CHAIRPERSON OF THE AFI PLAN STEERING COMMITTEE**

PREPARED BY:

**MAM SAIT JALLOW
REGIONAL DIRECTOR
ICAO WACAF OFFICE
& SECRETARY OF THE AFI PLAN STEERING
COMMITTEE**

TABLE OF CONTENTS

PART I – INTRODUCTION.....	1
1. VENUE, DATE AND ATTENDANCE.....	1
2. OPENING OF THE MEETING.....	1
PART II – REPORT ON AGENDA ITEMS.....	2
3. ADOPTION OF THE AGENDA.....	2
4. DELIBERATIONS ON THE AGENDA.....	2
4.1 AGENDA ITEM 1: <i>REVIEW OF PROGRESS REPORT ON THE IMPLEMENTATION OF THE AFI PLAN SINCE THE SIXTEENTH MEETING OF THE STEERING COMMITTEE AND STATUS OF IMPLEMENTATION OF THE 2016 WORK PROGRAMME.</i>	2
AGENDA ITEM 1.1: <i>CONSIDERATION OF PROPOSED AFI PLAN PROJECTS</i>	3
AGENDA ITEM 1.2: <i>PRESENTATION AND REVIEW OF PROGRESS REPORT ON THE STATUS OF IMPLEMENTATION OF THE ABUJA SAFETY TARGETS</i>	3
AGENDA ITEM 1.3: <i>REVIEW OF TRAINING NEEDS ROADMAP FOR AFRICA</i>	4
AGENDA ITEM 1.3: <i>PRESENTATIONS BY PARTNERS</i>	4
4.2 AGENDA ITEM 2: <i>REVIEW OF THE STATUS OF IMPLEMENTATION OF THE ICAO PLANS OF ACTION FOR STATES UNDER THE REVIEW OF MARB AND PRIORITY STATES</i>	8
4.3 AGENDA ITEM 3: <i>CONSIDERATION OF OUTCOMES OF RECENT REGIONAL MEETINGS/EVENTS</i>	9
4.4 AGENDA ITEM 4: <i>ANY OTHER BUSINESS AND CLOSING CEREMONY</i>	10
APPENDIX A	11
AFI PLAN SC/17 DECISIONS AND RECOMMENDATIONS ACTION PLAN	11
Appendix B:	17
List of Participants	17

NB: In addition to the above Appendices, the following meeting related documents are available at the AFI Plan website: [http://www.icao.int/safety/afiplan/Pages/17 th-Steering-Committee.aspx](http://www.icao.int/safety/afiplan/Pages/17%20th-Steering-Committee.aspx)

1. Opening Remarks by the ICAO Secretary General;
2. Discussion Papers (DP01, DP02, DP03, DP04 and DP 05 and Relevant Attachments); and
3. Presentation by Partners

PART I – INTRODUCTION

1. VENUE, DATE AND ATTENDANCE

1.1 The 17th meeting of the Comprehensive Regional Implementation Plan for Aviation Safety in Africa (AFI Plan) Steering Committee was held on 30th June 2016 at Malabo, Equatorial Guinea. The meeting was attended by 153 participants including delegations from ICAO member States, members and observers from the ICAO Council and the Air Navigation Commission (ANC), officials of invited regional organizations, industry and other partners and stakeholders. The list of participants is provided in **Attachment B**.

2. OPENING OF THE MEETING

2.1. During the opening session statements were delivered by Dr. Fang Liu, Secretary General of ICAO, and Mr. Halidou Moussa, Chairperson of the AFI Plan Steering Committee. In their remarks both expressed their gratitude to the authorities of Equatorial Guinea for accepting to host the 17th AFI Plan Steering Committee meeting in the wonderful city of Malabo.

2.2. In her opening statement, Dr. Fang Liu highlighted the major activities conducted under the AFI Plan and the progress made since the Sixteenth meeting of the Steering Committee. She pointed out that the year 2015 closed on a high positive note with 24 African States having reached the 60 % safety oversight Effective Implementation (EI) target. In addition, three of the seven outstanding SSCs were resolved through the successful implementation of corrective actions by Botswana and Sierra Leone during the same period.

2.3. Considering the 2016 AFI Plan work programme, Dr. Liu indicated that its implementation is on course and, as the ICAO assistance initiatives with States remain focused on improving EI levels, further resolution of outstanding SSCs, certification of international aerodromes, establishment and strengthening of Regional Safety Oversight Organizations (RSOOs) and Regional Accident and Incident Investigation Organizations (RAIO), as well as provision of safety - related training to further enhance aviation personnel skills, in areas such as State Safety Programmes (SSPs) and Safety Management System (SMS). She mentioned that the AFI Plan Secretariat has developed a number of project proposals to be considered by the 17th Steering Committee meeting. She also recognized efforts being made by the aviation safety partners to assist States in establishing and maintaining effective oversight systems in the AFI Region.

2.4. Mr. Halidou Moussa, in his capacity as the Chairman of the AFI Plan SC, thanked African States and partners for their massive participation in the 17th meeting of the Steering Committee. He also expressed appreciation for the participation and support of the distinguished ICAO Council Members and State Representatives to ICAO and all partners, and recognized their continued commitment to the improvement of Aviation Safety in Africa.

2.5. The Chairperson informed the meeting that significant positive results have been achieved so far in the implementation of the AFI Plan. He attributed these achievements to the continuous and strong support of the ICAO Secretariat and guidance of its Secretary General.

PART II – REPORT ON AGENDA ITEMS

3. ADOPTION OF THE AGENDA

3.1 The meeting reviewed and adopted the agenda as presented by the Secretary of the AFI Plan.

4. DELIBERATIONS ON THE AGENDA

4.1 AGENDA ITEM 1: *REVIEW OF PROGRESS REPORT ON THE IMPLEMENTATION OF THE AFI PLAN SINCE THE SIXTEENTH MEETING OF THE STEERING COMMITTEE AND STATUS OF IMPLEMENTATION OF THE 2016 WORK PROGRAMME.*

4.1.1 The Secretary presented Discussion Paper 01 and its attachments (A, B and C) that contain detailed information on the implementation status of the Recommendations and Decisions of the 16th SC meeting held on 26 November 2016 in Montreal, Canada, the progress made in the implementation of the 2016 Work Programme and the ANS indicators adopted by APIRG/20 meeting in December 2015, respectively.

4.1.2 The attention of the meeting was drawn to the following specific issues:

- the status of implementation of the Abuja safety targets and specifically the key AFI Plan goals for 2016 relating to the attainment of 60% EI by 70% AFI States, certification of 45% of international aerodromes, removal of all SSCs and implementation of the 2016 work programme and training;
- the future integration and enlargement of Regional Safety Oversight Organizations (RSOOs) and Regional Accident and Incident Investigation Organizations (RAIOs), including the pending establishment of such entities for a number of States which are not covered by existing RSOOs;
- the support provided to the Association of African Aviation Training Organizations (AATO) for its hosting by Ethiopia and organization of its 8th Council Meeting;
- the AFI ANS performance indicators and targets adopted at the APIRG/20 meeting, which was held in Yamoussoukro, Cote d'Ivoire from 30 November to 02 December 2015;
- the progress made, so far, on establishing the African ANSP Safety and Quality Assurance (ASQA) Programme;
- the support provided by partners and stakeholders towards attainment of the annual regional goals established for 2016; and
- the challenges being faced in the implementation of some training and capacity building activities.

AGENDA ITEM 1.1: CONSIDERATION OF PROPOSED AFI PLAN PROJECTS

4.1.3 The Secretary presented Discussion Paper 02 and its attachments (A, B1, B2, C1, C2, D, E, F1 and F2) that contain detailed Project proposals for Resolution of SSCs, Aerodrome Certification, Fundamentals of Safety Oversight Systems, ANSP Peer Review, SSP/SMS and Search and Rescue (SAR) Organization.

4.1.4 The objectives, strategies, key activities and specific targets to be achieved at the end of each project were clearly defined and properly justified within the respective project documents. The proposals with their related cost estimates as summarized below, were submitted for the Steering Committee's consideration and endorsement.

Project Title	ESAF	WACAF	Total (USD)	REMARKS (Beneficiaries)
Resolution of SSCs	82 306.00		82,306.00	4 States
Aerodrome Certification	72 886.00	85 815.00	158 701.00	16 Intl. Airports
Fundamentals of Safety Oversight (FSO)	123 608.00	124 600.00	248 208.00	11 States
ANSP Peer Review			77 931.00	All African-Indian Ocean States
SSP/SMS			136 937.00	24 African States
SAR Organization	50 532.00	54,600.00	105 132.00	30 States
Total (USD)			809 215 .00	

AGENDA ITEM 1.2: PRESENTATION AND REVIEW OF PROGRESS REPORT ON THE STATUS OF IMPLEMENTATION OF THE ABUJA SAFETY TARGETS

4.1.5 The African Civil Aviation Commission (AFCAC) presented Discussion Paper 03 that contained information on the progress made towards the attainment of the Abuja safety targets. The paper pointed out that:

- AFCAC, in collaboration with ICAO, developed a new questionnaire as directed by its 25th Plenary to gather information on the implementation of the Abuja Safety Targets;
- In accordance with Conclusion 3/11 of the RASG AFI/3 meeting and recommendation *SC16/Rec02* of the AFI Plan Steering committee, forty-four (44) States have designated focal points to facilitate coordination with AFCAC;
- The mechanism for the follow-up and monitoring of the status of implementation of the Abuja Safety Targets also includes the collection of data from other sources such as ICAO, IATA, ACI, etc.

- The AFCAC Report was more comprehensive compared to previous ones, although some of the targets still lack supporting information to determine their status.

AGENDA ITEM 1.3: REVIEW OF TRAINING NEEDS ROADMAP FOR AFRICA

4.1.6 The Association of African Aviation Training Organizations (AATO) presented Discussion Paper 04 on the Training Needs Roadmap for Africa. The Paper indicated that AATO conducted two training needs surveys in 2014 and 2015. Additionally, results of similar surveys from Singapore Aviation Academy and the East African School of Aviation (EASA) were used to prepare the roadmap.

4.1.7 AATO presented the summary of the training needs roadmap for Africa that was prepared on the basis of the information gathered and the additional surveys conducted by other institutions for the purpose.

AGENDA ITEM 1.3: PRESENTATIONS BY PARTNERS

Special Envoy of the Indonesian Minister of Transportation

4.1.8 The Special Envoy of the Indonesian Minister of Transport made a presentation on Indonesia's commitment and willingness to support the ICAO No Country Left Behind (NCLB) Initiative as well as the AFI Plan programme. Accordingly, in 2015 and 2016, Indonesia contributed USD 300,000 to the AFI Plan.

4.1.9 During the presentation, the meeting was further informed that in 2016 Indonesia will be sponsoring 22 aviation training and capacity building courses on each of which 3 places were reserved for African candidates. As part of the fellowship, the Government of Indonesia will cover round-trip airfare, course fees, accommodation and cost of living expenses. The fellowship programme is expected to continue through to 2017 and beyond.

US DOT- Safe Skies for Africa Programme

4.1.10 The presentation made by the US Department of Transport under the Safe Skies for Africa programme reaffirmed its continued support towards the improvement of aviation safety in Africa.

4.1.11 The Steering Committee noted the information with appreciation of the long-standing collaboration and support provided by the US Government through Safe Skies for Africa programme that complemented the efforts of the continent towards capacity building and improvement of aviation safety.

U.S. Federal Aviation Administration (FAA)

4.1.12 The US FAA made a presentation on its assistance strategy developed together with major African Stakeholders in various areas including training. The presentation covered the activities and support provided during the first six months of 2016 and indicated the plan for the remainder of the year. Furthermore, the presentation provided the US's primary areas of interest to be explored during the 39th Assembly of ICAO.

4.1.13 The Steering Committee noted the information and appreciated the continued support provided by the FAA to improve aviation safety in Africa.

European Union (EU)

4.1.14 The European Union also made a presentation on its activities for the improvement of aviation safety in Africa. The presentation highlighted that EU support activities were guided by cooperation with African States on the delivery of qualitative projects whilst avoiding duplication.

4.1.15 Apart from the various support activities on aviation safety, the EU also provided assistance in other aviation related areas such as capacity building for aviation security and the mitigation of CO₂ emissions due to international civil aviation.

4.1.16 The Steering Committee noted the information and appreciated the support provided by the EU to improve aviation safety, environment and security in Africa.

Turkish DGCA

4.1.17 The Deputy Director General of the Turkish Directorate General of Civil Aviation (DGCA) and President of EUROCONTROL Provisional Council made a presentation on his country's efforts to support ICAO for the enhancement of aviation safety in Africa. The presentation highlighted the significant growth of aviation activities between Turkey and African States. He reaffirmed the earlier pledge made by Turkish Airlines to provide 40 return air-tickets at 50% discount to facilitate travel of ICAO AFI experts.

4.1.18 The presentation also highlighted the training and capacity building support provided since 2014 and future cooperation with Turkish DGCA. The meeting was informed about the training activities planned for 2016 and to be delivered through EUROCONTROL, in collaboration with IATA, to support Africa in the area of AIS/AIM.

4.1.19 The meeting recognized, with appreciation, Turkey's willingness and assistance in providing training to complement AFI Plan human resource development efforts within the framework of the ICAO - Turkey MOU.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 1:

SC17/Dec01: Establishment and Strengthening of Regional Safety Oversight Organizations

That the AFI Plan Secretariat:

- a) should continue to strategize and work on facilitating future integration and/or enlargement of the regional safety oversight and accident investigation entities for efficiency, effectiveness and sustainability;
- b) continues to coordinate with partners, the convening of the planned meeting of Regional Safety Oversight Organizations and Regional Accident and Incident Investigation Organizations (RSOOs/RAIOs); and
- c) should present a viable proposal on the way forward to be discussed with the remaining States of the previous Seven Partner States initiative at the upcoming RSOO meeting.

SC17/Rec02: Report on Implementation of the Abuja Safety Targets:

That AFCAC:

- a) with the support of the AFI Plan Secretariat, RSOOs, Industry and other partners continues to monitor and evaluate implementation of the Abuja Safety Targets, and report to subsequent Steering Committee meetings;
- b) continues to engage and encourage AFI States that have not yet designated a focal point to do so in order to facilitate coordination on Safety matters and provision of necessary information for the monitoring of the implementation of the Abuja Safety Targets;
- c) utilizes RSOOs in addition to other partners, to facilitate collection of data and information for the evaluation;
- d) in coordination with the AFI Plan Secretariat, to request member States to include focal points in their delegation when attending the AFI Aviation week ; and
- e) in coordination with the AFI Plan Secretariat, APIRG and RASG AFI, to revise the Abuja safety targets for consideration by the AFI Plan Steering Committee.

SC17/Rec 03: Endorsement of AFI Air Navigation Performance Indicators and Targets

That the AFI Plan Secretariat should work closely with AFCAC for the latter to continue coordinating with the African Union for the endorsement of the adopted AFI Air Navigation Performance Indicators and Targets.

SC17/Dec 04: Consideration of Proposed AFI Plan Projects

That the AFI Plan Steering Committee approved the following projects presented by the AFI Plan Secretariat as priorities in 2016 and requested the latter to coordinate and monitor their implementation and report back to the next SC meeting.

- Aerodrome Certification;
- ANSP Peer Review programme;
- SAR Organization; and
- SSP – SMS implementation.

SC17/Dec05: Support for the Association of African Training Organizations (AATO)

The AFI Plan Secretariat should assist the AATO and provide experts to support AATO when required.

SC17/Dec06: African ANSP Safety and Quality Assurance (ASQA) Programme

In accordance with the project document submitted and approved by the SC, the AFI Plan Secretariat should continue to support establishment and operationalization of the African ANSP Safety and Quality Assurance (ASQA) Programme and the creation of an African ANSP Peer Review mechanism.

SC17/Dec07: SMS and SSP Courses

In accordance with the approved project document the AFI Plan Secretariat, in collaboration with ICAO – GAT office, should promote organization of SMS and SSP courses in 2016.

SC17/Rec 08: Development of Aviation training needs roadmap for Africa

The AFI Plan SC:

- a) Recommends that AATO continue, in coordination with ICAO–GAT office and partners such as Singapore, EASA, FAA etc., the development of the Training Roadmap for Africa and report on progress at the next SC meeting;
- b) Encourages stakeholders such as CAAs, Service providers and Aviation Training Organizations (ATOs) to continue to support AATO in its programmes and projects.

SC16/Dec 09: Implementation of the AFI Plan Evaluation recommendations

The AFI Plan Secretariat should follow and implement the recommendations of the AFI Plan Evaluation and report back the progress made to the next SC meeting.

SC16/Dec 10: Programmes and activities of aviation safety partners in Africa

The AFI Plan Secretariat should continue to coordinate and include aviation safety activities of Partners in the AFI Plan work programme and regularly monitor progress and report to the Steering Committee.

4.2 AGENDA ITEM 2: *REVIEW OF THE STATUS OF IMPLEMENTATION OF THE ICAO PLANS OF ACTION FOR STATES UNDER THE REVIEW OF MARB AND PRIORITY STATES*

4.2.1 The AFI Plan Secretary presented a summary of the status of implementation of the specific ICAO Plans of Action developed for thirty-two (32) States. It was noted that the Regional Office Safety Teams (ROSTs), COSCAPs, RSOOs, and the AFCAC AFI-CIS project have all been active in providing assistance to States in the implementation of their Corrective Action Plans (CAPs) aimed at addressing deficiencies identified by ICAO USOAP audits and follow up activities.

4.2.2 The meeting noted the positive progress made in increasing EIs and reducing the number of outstanding SSCs in the AFI Region since the 16th SC meeting held on 26 November 2015. It was however also noted that there was slow progress in some of the States in implementing the ICAO Plans of Action.

4.2.3 The meeting noted the positive impact of the high-level engagement by the ICAO Secretary General and the Council President with States during high profile regional events and/or State visits. It was also stressed that the continuation of such a practice was important to accelerate progress towards achieving the regional targets.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 2

SC17/Dec11: Implementation of State specific ICAO Plans of Action

That:

- a) The AFI Plan Secretariat to continue to assist not only States with low EIs and SSCs but also encourage those States with acceptable levels of EI to sustain what has been achieved so far;
- b) The Regional Office Safety Team (ROST) and AFI-CIS missions should be intensified so as to further assist States in the implementation of their Corrective Action Plans (CAPs) and attainment of the Abuja Safety targets in a reasonable time.

SC17/Rec12: AFCAC/AU Joint Missions to States with implementation challenges

AFCAC and the AU were requested to conduct joint missions to those States that continue to present difficulties in the implementation of the ICAO Plans of Action.

SC17/Rec13: High-level support in addressing States' aviation safety deficiencies

That the ICAO Council President and the Secretary General should continue to attend AFI regional meetings and intensify efforts to engage, at the highest level, those States that are not cooperating and/or sufficiently advancing in addressing their aviation safety deficiencies.

4.3 AGENDA ITEM 3: CONSIDERATION OF OUTCOMES OF RECENT REGIONAL MEETINGS/EVENTS

20th Meeting of the AFI Planning and Implementation Regional Group (APIRG/20), Yamoussoukro, 30 Nov – 2 Dec 2015

4.3.1 The APIRG chairperson Mr. John T. Kagoro presented the outcomes of the 20th APIRG meeting held at the Yamoussoukro, Cote d'Ivoire from 30 November to 2 December 2015. In his presentation, he highlighted that the Group has incorporated the relevant 2016 goals of the AFI Plan in its work programme.

4.3.2 The meeting considered and endorsed the outcomes of the APIRG/20 meeting relating to the AFI ANS key performance indicators (KPIs) and targets.

3rd Meeting of the AFI Regional Aviation Safety Group (RASG-AFI/3), Yamoussoukro, 3-4 Dec 2015

4.3.3 The RASG-AFI Chairperson, Mr. Simon Allotey presented the outcomes of the third RASG-AFI (RASG-AFI/3) meeting held in Yamoussoukro, Cote d'Ivoire, from 3 to 4 December 2015. He informed the Steering Committee that, on the basis of the outcomes of the third RASG-AFI meeting, a work programme was developed and endorsed by the second meeting of the RASG-AFI Steering Committee (RASC) held in Nairobi, Kenya from 5 to 6 May, 2016.

4.3.4 According to Mr. Allotey, the RASG –AFI/3 meeting has endorsed the 2016 goals of the AFI Plan for incorporation into its work programme. The group also reaffirmed its support for the continuation of the AFI Plan beyond 2016.

3rd AFI Aviation Safety Symposium, Malabo, 28 June 2016

4.3.5 The ICAO Director of Air Navigation Bureau, Mr. Stephen Patrick Creamer, presented the outcomes of the 3rd AFI Safety Symposium. He highlighted the objectives of the Symposium as a platform to review the status of implementation of the various ICAO safety initiatives for Africa, share success stories and challenges, and agree on relevant strategies to further enhance safety in the region.

4.3.6 The outcomes of the Symposium were considered by the Steering Committee for incorporation in the Collaborative Implementation Programme (CIP) adopted for the AFI Region in May 2014, and integration of relevant activities thereof into the AFI Plan Work Programme.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 3:

SC17/Dec 14: Outcomes of the APIRG - 20 meeting

That:

- a) The AFI Plan Secretariat be requested to coordinate and incorporate the relevant Decisions and Recommendations of the APIRG/20 meeting in its work programme; and

- b) The AFI Plan Secretariat be requested to incorporate implementation of the ANS targets in the AFI Plan activities and reflect them in the State-specific ICAO Plans of Action to include implementation progress from ANSPs.

SC17/Dec 15: Outcomes of the 3rd –RASG-AFI meeting

The AFI Plan Secretariat to coordinate and incorporate the relevant Decisions and Recommendations of the RASG-AFI/3 meeting in its work programme.

SC17/Dec16: Outcomes of the 3rd AFI – Aviation Safety Symposium

That:

- a) The AFI Plan Secretariat incorporates the outcomes of the third AFI Aviation Safety Symposium in the form of a revised Collaborative Implementation Plan (CIP); and
- b) The AFI Plan Secretariat accordingly integrates the revised CIP into the AFI Plan Work Programme.

4.4 AGENDA ITEM 4: ANY OTHER BUSINESS AND CLOSING CEREMONY

4.4.1 Under Agenda Item 4, the Representative of Spain on the ICAO Council, Mr. Victor Aguado, recalled the prevailing and anticipated strong growth of global air transport and emphasized the need for high-level institutional and political commitment to match this growth with the necessary infrastructure and other requirements. He also advised the Secretariat to give more time for discussions and less for presentations during Steering Committee meetings, since documents are usually circulated in advance.

4.4.2 ***Date and Venue of the next AFI Plan SC meeting:*** Under this Agenda Item, the AFI Plan Steering Committee agreed that the next AFI Plan Steering Committee meeting would take place in Montreal, Canada in November 2016. Information about the exact venue and dates would be transmitted by the AFI Plan Secretary as soon as decision has been made in consultation with the ICAO Secretary General.

4.4.3 ***Closing:*** The Chairperson of the AFI Plan Steering Committee, after expressing his gratitude for the active participation of the Members, partners and the support from the donor States and Organizations, adjourned the meeting.

Appendix A

AFI Plan SC/17 Decisions and Recommendations Action Plan

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
<i>SC17/Dec 01</i>	Establishment and Strengthening of Regional Safety Oversight Organizations	<i>a) the AFI Plan Secretariat should strategize and work on future integration and facilitate the enlargement of the Regional safety oversight and Accident Investigation</i>	Dec 2017	Fully functioning and sustainable RSOOs/RAIOs	AFI Plan Secretariat (ESAF/WACAF) Support from IMP-SAF RECs
		<i>b) The AFI Plan Secretariat to continue to convene the planned coordination meeting among Regional Safety Oversight Organizations and Regional Accident and Incident Investigation Organizations (RSOOs/RAIOs), with partners targeting</i>	May 2017	Coordination meeting with alternative recommendations and decisions	
		<i>c) the AFI Plan Secretariat should come up with a viable proposal to discuss the way forward with the remaining states of the Seven Partner States at the upcoming RSOO meeting.</i>	May 2017	Discussion with the remaining 7 partner States with viable proposal on the way forward	
<i>SC17/Rec02</i>	Implementation of Abuja Safety Targets	<i>a) AFCAC with the support of the AFI Plan Secretariat, RSOOs, Industry and other partners is encouraged to effectively gather the necessary information and present a complete evaluation report on the implementation of the Abuja Safety Targets, at the next meeting.</i>	November 2016	Comprehensive report on status of Implementation of safety targets at individual State level and sub-regional / regional aggregates.	AFCAC AFI Plan Secretariat Support from industry and RSOO

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
		<i>b) AFCAC to continue to engage and encourage AFI States that have not yet designated a focal point in order to facilitate coordination on Safety matters and providing necessary information for the monitoring of Abuja Safety Targets implementation.</i>	November 2016	Effective coordination between AFCAC and States on safety matters	AFCAC and States
		<i>c) utilize RSOOs to facilitate collection of data and information for the evaluation</i>	November 2016	Effective support from RSOO's	AFCAC in collaboration with the AFI Plan
		<i>d) AFCAF to request member States to include focal points in their delegation when attending the African Aviation week ; and</i>	May 2017	Issue State Letter and encourage States	AFCAC in collaboration with the AFI Plan
		<i>e) Revise the Abuja safety targets</i>	Dec 2017	Revised Safety targets	AFCAC in coordination with the AFI Plan Secretariat, APIRG and RASG AFI
<i>SC17/Rec03</i>	Endorsement of AFI Air Navigation Performance Indicators and Targets by the African Union	<i>AFI Plan Secretariat should work closely with AFCAC for the later to continue coordinating with the African Union for the endorsement of the AFI Air Navigation Performance Indicators and Targets</i>	Jan 2017	Endorsement of the AFI Air Navigation Performance Indicators by the AU Heads of State	AFCAC / AUC
<i>SC17/Dec04</i>	Consideration of Proposed AFI Plan Projects	<i>The AFI Plan Secretariat to monitor regularly implementation of the approved projects and report back to next SC meeting.</i>	Nov 2016	Targets set in the project document	AFI Plan Secretariat

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC17/Dec05	Support for the Association of African Training Organization (AATO)	<i>The AFI Plan Secretariat to assist AATO by providing experts when required.</i>	Nov 2017	More functional AATO	AFI Plan Secretariat and ESAF office with support from ICAO-
SC17/Dec06	African ANSP Safety and Quality Assurance (ASQA) Programme	<i>The AFI Plan Secretariat should continue to support establishment and operationalization of the African ANSP Safety and Quality Assurance (ASQA) Programme.</i>	Nov 2017	Target set in the Project Document	AFI Plan Secretariat
SC17/Dec07	SMS and SSP Courses	<i>In accordance with the approved Project Document, the AFI Plan Secretariat, in collaboration with ICAO-GAT, organizes SMS and SSP courses in 2016.</i>	Dec 2016	Target set in the Project Document	AFI Plan Secretariat and ICAO-GAT
SC17/Rec08	AFI States Aviation roadmap of training needs	<p><i>a) AATO to update and prepare a comprehensive Training Roadmap for Africa and report on progress at the next SC meeting.</i></p> <p><i>b) Encourage stakeholders such as CAAs, Service providers and Training Organizations (TOs) to continue to support AATO in its programs and projects.</i></p>	<p>Nov 2016</p> <p>Continuous</p>	<p>African Aviation Training Roadmap</p> <p>Support Provided to AATO</p>	<p>AATO in collaboration with ICAO-GAT, Singapore Aviation Academy, EASA, AFI Plan Secretariat etc.</p> <p>AATO, AFI Plan Secretariat, etc.</p>

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC17/Dec09	Implementation of the AFI Plan Evaluation recommendations	<i>Monitor and implement the recommendations of the AFI Plan Evaluation and report back the progress made to the next SC meeting.</i>	Nov 2016	Progress Report	AFI Plan Secretariat
SC17/Dec 10	Programmes and activities of aviation safety partners in Africa	<i>Coordinate and integrate the aviation safety activities of Partners in the AFI Plan work programme and regularly monitor progress and report to the Steering Committee.</i>	Nov 2016	Progress Report and 2017 work programme	AFI Plan Secretariat in collaboration with FAA, EU-EASA, Turkish DGCA , Euro Control, etc.
SC17/Dec11	Implementation of ICAO Plans of Action.	<p><i>a) The AFI Plan Secretariat, to outline a strategy and assist not only States with low EI and SSC but also encourage those States with acceptable levels of EI to sustain what has been achieved so far.</i></p> <p><i>b) ROST and AFI CIS assistance activities to be intensified for implementation of CAPs and Abuja Safety Targets by States</i></p>	Nov 2016	Increased ROST and AFI - CIS missions. Improved implementation of CAPs & ICAO Plans of Action; Increase in the number of States meeting the Safety targets	WACAF, ESAF, AFCAC and States
SC16/Rec12	AFCAC/AU Joint Missions to States with implementation challenges	<i>AFCAC and the AU are requested to conduct joint missions to those States that continue to present difficulties in the implementation of the ICAO Plans of Action, if possible, before the next AU Summit in January 2017.</i>	Jan 2017	Reports of AFCAC and AU missions to selected States; Increase in the number of States implementing ICAO Plans of Action.	AFCAC and AU

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC16/Rec13	High level support in addressing States' aviation safety deficiencies	<i>The ICAO Council President and the Secretary General to attend AFI meetings and continue their efforts to engage, at the highest level, those States that are not cooperating and/or sufficiently advancing in addressing their aviation safety deficiencies.</i>	Continuous	Increased high level meetings and engagements; Attend important meetings in the AFI Region	ICAO SG, Council President and African Group Members
SC17/Dec14	Outcomes of the APIRG -20 meeting	<p>a) <i>The AFI Plan secretariat to coordinate and incorporate the relevant decision and recommendation of the group in its work programme.</i></p> <p>b) <i>The AFI Plan Secretariat to incorporate implementation of the ANS targets in the AFI Plan activities and reflect them in the State specific ICAO Plans of Action and request progress from ANSPs</i></p>	Nov 2016	2017- AFI Plan Integrated work programme ICAO Plan of action with ANS targets	AFI Plan Secretariat, ESAF and WACAF
SC17/Dec15	Outcomes of the 3rd AFI - RSAG meeting	<i>The AFI Plan secretariat to coordinate and incorporate the relevant decision and recommendation of the group in its work programme.</i>	Nov 2016	2017- AFI Plan Integrated work programme	AFI Plan Secretariat , ESAF and WACAF
SC17/Dec16	Outcomes of the 3rd AFI – Aviation Safety Symposium	a) <i>The AFI Plan Secretariat to incorporate the outcomes of the third AFI Aviation Safety Symposium in the Collaborative Implementation Plan (CIP);and</i>	Nov 2016	Revised CIP	AFI Plan Secretariat , ESAF and WACAF

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
		<i>b) The AFI Plan Secretariat to revise the CIP accordingly and integrate the relevant outcomes of the Symposium into the AFI Plan Work Programme.</i>	Nov 2016	2017 -AFI Plan Integrated work programme	AFI Plan Secretariat , ESAF and WACAF

Appendix B:

**17th AFI Plan Steering Committee Meeting
(Malabo, Equatorial Guinea, 30 June 2016)**

List of Participants

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Benin	1.	Prudencio Behanzin	Directeur du Contrôle de la Sécurité ANAC Benin	Tel : 0022964991355	beprud@yahoo.fr
Burkina Faso	2.	Hassane Ibrahim Kone	Directeur Aéroports, Navigation Aérienne et Sûreté Agence Nationale De L'aviation Civile Du Burkina Faso	Tel: + 226 71038977 Tel: + 226 76416638 Tel: + 226 78172098	hkone92@yahoo.fr
	3.	Lawankilia Sia	Inspecteur Principal Gestion Qualité Sécurité Sûreté Agence Nationale de l'aviation Civile du Burkina Faso	Tel: + 226 71038977	achris_sia@yahoo.fr
	4.	Salambere Raphael-Marie	Chef de a Division Règlementation et Développement du Transport Aérien West African Economic and Monetary Union (UEMOA)	Tel: +22676612818	rsalambere@uemoa.int
	5.	Momar Gueye	Inspecteur Navigabilité des Aéronefs COSCAP-UEMOA	+226 61 80 7715	momar_gueye@hotmail.com
Botswana	6.	Samuel Mbaakanyi	Chief Inspector-ANS Civil Aviation Authority of Botswana	Tel: +26772277905	smbaakanyi@caab.co.bw

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Cameroon	7.	Seihou Ousmanou Alioum	Directeur de la Sécurité Aérienne Cameroon Civil Aviation Authority (CCAA)	Tel: + 00237677274884	alioum.seihou@ccaa.aero
	8.	Remy Ossong Onana	Directeur de la sûreté et de la facilitation Cameroon Civil Aviation Authority (CCAA)	Tel: +237677625235	remy.ossong@ccaa.aero
Cape Verde	9.	João Monteiro	President of the Board of Directors Cape Verde Civil Aviation Authority (CV-CAA) - IAC	Tel: + 00238-9912804	katy.duarte@acivil.gov.cv
	10.	Carlos Monteiro	Foreign Affairs Adviser Cape Verde Civil Aviation Authority (CV-CAA) - IAC	Tel: +238 261 97 95	carlosm@acivil.gov.cv
Central African Republic	11.	Ngbongo-Bagnaga Bertin	Juriste-Inspecteur Sécurité/Sûreté Agence Nationale de l'aviation Civile	Tel : +236 70011994	bayanga_bertin@yahoo.fr
Chad	12.	Alladoum Service	Air Safety Director Chad Civil Aviation Authority	Tel: +235 63 00 07 07	alladoum.service@gmail.com
	13.	Moustapha Abakar	Director General, Chad Civil Aviation Authority	Tel: +23566215786	ibnsarsar@yahoo.fr
	14.	Soukra Rozzi	Directeur de la Sûreté et Facilitation, Autorité de l'Aviation Civile, Tchad	Tel: +235 66284868	rozziouk@yahoo.fr
China	15.	Chunyu Ding	Alternate Representative of China on the Council of ICAO Suite 15.40	Tel.: +1 (514) 954-8313 Fax: + 1 (514) 954-8319	cding@icao.int china@icao.int

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Cote d'Ivoire	16.	Lacine Bamba	Head of Office-SAR Civil Aviation Authority	Tel: + 22559663499	bambalacine@anac.ci
	17.	Jacques Djagouassi	Conseiller Technique chargé de la sécurité des vols, Inspecteur Navigabilité Autorité Nationale de l'Aviation Civile (ANAC) Côte d'Ivoire	Tel : + 225 06 32 33 36	jdjagouasy1er@yahoo.fr
	18.	Canis Asseke	Air Traffic Services Manager Sodexam Côte d'ivoire	Tel : +22507460227	canisasseke@gmail.com
Democratic Republic of Congo	19.	Hippolyte Muaka Mvuezolo	Deputy general manager Civil Aviation Authority	Tel:+ 243998320754	habimuazol@gmail.com
	20.	Serge Dzota	Directeur Général Agence Nationale de L'aviation Civile	Tel : +242 05 556 1891	sdzota@gmail.com
	21.	Roméo Makaya Batchi	Directeur du Transport Aérien Agence Nationale de l'aviation Civile - Congo	Tel : +242 05 554 46 52	makaya_batchi@yahoo.fr
	22.	Leonard Nsiye Ipan N'sonday	Directeur AVSEC Autorite de l'Aviation Civile	Tel: + 00243999924282	leonardnsiye@gmail.com
Egypt	23.	Yaser Mohamed Abdel Halim	Egyptian CAA	Tel:	yehiaamer47@yahoo.com
	24.	Yehia Abdallah Said Ahmed	Egyptian CAA		yaser1st69@yahoo.com
Equatorial Guinea	25.	Estamislao Esono Anguesomo	Permanent Representative of Equatorial Guinea to ICAO	Tel: +1 (514) 954-6144	EAnguesomo@icao.int

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
	26.	Bienvenido Engono Nguema Oyana	AVSEC Autoridad aeronautica de Guinea Ecuatorial	Tel: + 00240 222696185	bengonov696185@gmail.com
	27.	Antonio Mba Nguema Bilogo	AVSEC Autoridad aeronautica de Guinea Ecuatorial	Tel:+ 240222274589	mbanguemabilogo@gmail.com
	28.	Maria Julia Obono Obama ADA	Autoridad aeronautica de Guinea Ecuatorial	Tel: +240 222 27 78 13	naahanajulia@yahoo.es
	29.	Santiago Oyono AFUGU EYENGA	Jefe de aeropuerto de Malabo Ministerio de Aviación Civil	Tel: + 00240222267314	milena_oyono@yahoo.es
	30.	Mamadou Coyah Barry	Instructeur Surete de l'aviation Direction Nationale de l'aviation Civile	Tel: + 622627953	barrycoyah@yahoo.fr
	31.	Thiam Sekou Oumar	Chef de Division Transport Aerien Direction Nationale de l'Aviation Civile	Tel: +224 664344984	sothiam@yahoo.fr
	32.	Francisco ABESO	Chef de l'aéroport de BATA	Tel : +240 222 25 73 03	franciscoabeso@gmail.com
	33.	Gabino Mbomio Ondo Obono	AVSEC Autoridad aeronautica de Guinea Ecuatorial	Tel : + 240 222523139	g.Mbomio@caage.org
	34.	Jesùs Nguema Ona Abang	Jefe de sec. de Radar et fronteras Autoridad aeronautica de Guinea Ecuatorial	Tel : +240 222 20 96 40	jesuona@hotmail.com
	35.	Diosdado Oling Ncobo	Escuela Nacional de Aviacion de Guinea Ecuatorial	Tel: +240 222249919	

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
	36.	Jeremias Asumu Ntueu	Inspector General de Fronteras Autoridad aeronautica de Guinea Ecuatorial	Tel : +240 222 23 65 10	jntuguala@yahoo.com
	37.	Martin Castro Esono Ndong Nchama	CALIDAD	Tel: +240 222226258	MCNdong@yahoo.com
	38.	Agustin Babasasa	CEIBA Intercontinental	Tel: +240 222 21 12 89	babasasaagustin@yahoo.com
	39.	Ambrosio-Abeso Nsue Asong	Escuela nacional aviacion Equatorial Guinea	Tel: +240 222 66 88 85	ambrosionsue@yahoo.es
France	40.	Olivier Caron	Representative of France on the Council of ICAO Suite 15.15	Tel: +1 (514) 954-8269	olivier.caron@diplomatie.gouv.fr
	41.	Mehdia Cazabat	Economic Specialist DGAC - French CAA (Reunion)	Tel: +262692952807	mehdia.cazabat@aviation-civile.gouv.fr
	42.	Lionel Montocchio	Regional Director DGAC French CAA	Tel: + 262692860161	lionel.montocchio@aviation-civile.gouv.fr
	43.	Denis Louviot	Development Manager Ecole Nationale de Aviation Civile – DGAC	Tel : + 33 6 199 110 66	Denis.louviot@enac.fr
Gabon	44.	Dominique Oyinamono	Directeur General ANAC Gabon	Tel: +241.07.427.427	dominique.oyinamono@anac-gabon.com
	45.	Rahim Jhan Nguimbi	Directeur des affaires Juridiques ANAC Gabon	Tel: +241 06 75 78 28	rahimjnguimbi@yahoo.fr

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
	46.	Aicha Ibrahime Mpouh	Inspecteur Sureté ANAC Gabon	Tel: + 241.95.38.84	amibrahime@yahoo.fr
	47.	Romuald Peggy's Soungou	Directeur de la Sûreté ANAC Gabon	Tel: + 241.06.61.61.98	prsoungou@yahoo.fr
Ghana	48.	Simon Allotey	Director General Ghana Civil Aviation Authority PMB, Kotoka International Airport Accra, Ghana	Tel: ++233-302-777320 Fax: +	sallotey@gcaa.com.gh small@hotmail.com
	49.	Acquah Daniel	Director Safety Regulation Ghana Civil Aviation Authority	Tel +233 30 2760477 Fax:+233 20 222 4051	danielacquah@hotmail.com dacquah@gcaa.com.gh
Indonesia	50.	Saptandri Widiyanto	Alternate Representative of Indonesia to ICAO Montreal, Canada	Tel: 1 514 758 9481	swidiyanto@icao.int Indonesia@icao.int
	51.	Ludwig Weber	Senior Adviser of Indonesia to ICAO	Tel: + 1 514 954 8076	LWeber@icao.int
	52.	Indroyono Soesilo	Special Envoy for Minister of Transportation to ICAO	Tel: +62-21-3507672	soesiloindroyono@gmail.com
	53.	Indra Noer	Indonesia Embassy Abuja	Tel: + 234 0000765502	indra.noer@recule.go.id indra.noer@dephub.go.id
	54.	Mokhammad Khusnu	Head Ministry of Transportation Indonesia	Tel : ++62-21-3507672	khusnu_dgca@yahoo.com
	55.	Ari Fianto	Directorate General Of Civil Aviation Ministry Of Transportation Republic Of Indonesia	Tel: +62 8 111 004 222	hubud@dephub.go.id ari-fianto@dephub.go.id ari.kemenhub@gmail.com

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
	56.	Made Suartika	Transport Attache Indonesia Embassy		suartika.made@gmail.com
Kenya	57.	Mercy Beatrice Awori	Representative of Kenya on the ICAO Council Suite 8.15	Tel: +1 (514) 954-6371	Kenya@icao.int mawori@icao.int
	58.	Mugambi M'nchebere	Director, E Africa School of Aviation	Tel: +1 (514) 954-6371	gmugambi@easa.ac.ke
	59.	Tom Ogenche	Director, Aviation Safety & Security Regulation KCAA	Tel: +254206826470	togenche@kcaa.or.ke
	60.	Iya Gababo	Manager Aviation Security KCAA	Tel: +254 715 937 915	ijgababo@yahoo.com
	61.	Keystone Willyce Aketch	State Safety Programme Coordinator KCAA	Tel: +254 722 100 425	kwaketch@kcaa.or.ke
Madagascar	62.	James Andrianalisoa	Director General Aviation Civile de Madagascar	Tel: +261320540012	dgja@acm.mg
	63.	Jean Charles Ranaivoson	Directeur de la Qualité Aviation Civile de Madagascar	Tel: + 261321122265	jcha@acm.mg
Malaysia	64.	Yong Heng Lim	Permanent Representative of Malaysia on the Council of ICAO Suite 16.20	Tel: +1 (514) 954-8061	yylim@icao.int
Mali	65.	Salif Diallo	Directeur General ANAC Mali	Tel: +22376152921	salifalice@hotmail.com
	66.	Oumar Mamadou BA	Directeur Sécurité Aérienne ANAC Mali	Tel: +22376728004	habloba@yahoo.fr

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Mozambique	67.	João de Abreu	Chairman and CEO Institute for Civil Aviation of Mozambique Alameda do Aeroporto P.O. Box 227 Maputo, Mozambique	Tel: +25821465416	jabreu@iacm.gov.mz
	68.	Faisal Omar Remane	Security Official Institute for Civil Aviation of Mozambique Alameda do Aeroporto P.O. Box 227 Maputo, Mozambique	Tel: +258 21 465016 Fax: + +258 21 465415	fremane@iacm.gov.mz
	69.	Eduardo Mutereda	Director of Airport Operations Institute for Civil Aviation of Mozambique Alameda do Aeroporto P.O. Box 227 Maputo, Mozambique	Tel: +258 82 5135860	Eduardo.mutereda@aeroportos.co.mz
	70.	Jose Candrinho	Security Manager Institute for Civil Aviation of Mozambique Alameda do Aeroporto P.O. Box 227 Maputo, Mozambique	Tel: +258 828994374	jose.candrinho@aeroportos.co.mz
Namibia	71.	Serge Divounguy	Expert Civil Aviation DCA Namibia	Tel: + 1 6317305362	sddenis60@yahoo.com

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
	72.	Allan Van der Heiden	Chief ANS Safety Oversight DCA Namibia (ICAO - OPAS)	Tel: +264813151556	allanvdh@gmail.com
	73.	Victor Likando	Chief ATC, International Cooperation, Office of the PS Namibia	Tel: +264811261733	victorlikando@yahoo.com
	74.	Sarafina Maxwanu	ANS Safety Oversight Inspector DCA Namibia	Tel: +264 812453121	maxwanus@dca.com.na
	75.	Tailombuele Victoria Mombola	Flight Operations Inspector Directorate of Civil Aviation - Namibia	Tel: +26461702157	mombolav@dca.com.na
Niger	76.	Moussa Halidou Chairman- AFI Plan	Representative of Niger to ICAO ANC Member Suite 8.23	Tel: +1 (514) 954-5820	mhalidou@icao.int
	77.	Ibrahima Souleymane	Chef de Département Transport Aérien Agence Nationale de l'Aviation Civile du Niger	Tel : + 227 94631329	soulbrahima@yahoo.fr
	78.	Nagassoij Mouniratou Issoufou	DSFAC Agence Nationale de l'Aviation Civile du Niger	Tel : + 227 94962917	

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Nigeria	79.	Martins Nwafor	Representative of Nigeria on the Council of ICAO Suite 14.70	Tel: +1 (514) 954-8288	nigeria@icao.int MNwafor@icao.int
	80.	Ademola Oladele	Head, Aviation Security Civil Aviation Authority Nigeria	Tel: +234 8033333905	ladioladele@yahoo.co.uk
	81.	Clement Awogbami	Deputy Director Federal Ministry of Transportation	Tel: +2348037874064	clementolaawogbami@gmail.com
Portugal	82.	Helena Faleiro	Representative of Portugal on ICAO Council	Tel: 1 514-954-8311	hfaleiro@icao.int
	83.	Carla Pinto	Head of AVSEC Quality Control Portuguese CAA Portugal	Tel: + 00351218410664	carla.pinto@anac.pt
Republic of Korea	84.	Soojeong Crystal Kim	Deputy Director Ministry of Land, Infrastructure and Transport (MOLIT)	Tel : +82-10-3593-1228	totosoojeong@gmail.com
	85.	Eunyoung Kim	Assistant Director Ministry of Land, Infrastructure and Transport (MOLIT)	Tel: + 82-10-2500-2006	deepnature@korea.kr
	86.	Kyung Shin	Assistant Director Korea Office of Civil Aviation, Ministry of Land, Infrastructure and Transport	Tel: +82-10-2430-0747	cielorosa@korea.kr
	87.	Dongwan Yoo	Deputy Director Incheon International Airport Corporation	Tel: +82 32 741 5538	dwyoo@airport.kr

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
	88.	Hyejung Cha	Assistant Manager Korea Airport Corporation	Tel: + 821024500830	lesbonbons@naver.com
Sao Tome and Principe	89.	Eneas Santos	President of the Board Instituto Nacional de Aeronautica Civil INAC	Tel : +239 9903384	
Senegal	90.	Alioune Dieye	Representative of Senegal to ICAO Suite 15.12	Tel: +1 (514) 954-8383 Tel: +1 (438) 938-3331	senegal@icao.int badujay@hotmail.com
	91.	Adama Niang	Director of Security Senegal CAA (ANACIM)	Tel: +221 3386 56001 Tel: +221 776392538	adama.niang@amacim.fr
Seychelles	92.	Barbara Souffe	AVSEC Instructor Seychelles Civil Aviation Authority (SCAA)	Tel: +2484384174	bsouffe@scaa.sc
Singapore	93.	Tee Chiou Ng	Representative of Singapore on the Council of ICAO Suite 10.25	Tel: +1 (514) 803-5891	tcng@icao.int Singapore@icao.int
	94.	Angela Ng	Assistant Director (International Relations) Civil Aviation Authority of Singapore	Tel: + 65413088 Tel: +6598211132	angela_ng@caas.gov.sg
	95.	Erlina Ang	Deputy Manager Civil Aviation Authority of Singapore	Tel: +6598278337	erlina_ang@caas.gov.sg
Spain	96.	Victor Aguado	Permanent Representative of Spain on the Council of ICAO, Suite 14.50	Tel: +1 (514) 954 8307 Fax: +1 (514) 954 5755	spain@icao.int

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
South Africa	97.	Tshepo Peege	Representative of South Africa on the Council of ICAO Suite 10.20	Tel: +1 (514) 954-6683	SouthAfrica@icao.int
	98.	Levers Mabaso	Acting Chief Director: Aviation Safety, Security, Environment and Search and Rescue Department of Transport South Africa	Tel: +271 230 93385 Tel: +277 3633 7627	mabasol@dot.gov.za
	99.	Patience Mabasa	Department of Transport South Africa	Tel: +27 12 309 3278	mabasap@caa.co.za
	100.	Thobile Masooa	Executive : Human Resources South Africa Civil Aviation Authority	Tel: +27 0834612443	mabokac@caa.co.za
	101.	Mr Luvuyo Gqeke,	Executive: Aviation Security South Africa Civil Aviation Authority	Tel: +27 83 4616149	GqekeL@caa.co.za
Sudan	102.	Elnour Yousif Abdelkram	Aviation Security Director Sudan Civil Aviation	Tel: + 00249123441637	avsecinspection@scaa.gov.sd
	103.	Mohamed Mansoor	Safety Section Head Sudan Civil Aviation	Tel: + +249123499223	mjafar@scaa.gov.sd
	104.	Yousif I. Ahmed	Sudan Civil Aviation	Tel: +249 912307272	yibrahim@scaa.gov.sd
	105.	Haile Belai	Senior Advisor Sudan Civil Aviation	Tel: +249114884884	hbelai@aviationsms.org

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Togo	106.	Atchou Kossi Amah	Civil Aviation Engineer, AIR Inspector, Director ANAC-Togo	Tel+ 0022892145652	atchou-kossi.amah@hotmail.fr
Turkey	107.	Haydar Yalçın	Deputy Director General Directorate General of Civil Aviation President of Provisional Council of EUROCONTROL	Tel : 90 312 203 60 07-08 Fax: 90 312 215 09 62	haydar.yalcin@shgm.gov.tr hyalcin@shgm.gov.tr
Uganda	108.	Kabbs Twijuke	Representative of Uganda to ICAO	Tel: +1 (514) 954-8224 Fax: +1 (514) 954-5806	uganda@icao.int ktwijuke@icao.int
	109.	John Kagoro	Director Airports and Aviation Security Civil Aviation Authority of Uganda	Tel: +256 774983927	johntkagoro@gmail.com jkagoro@caa.co.ug
	110.	Richard Mujungu Ruhesi	Director ANS Civil Aviation Authority of Uganda	Tel: +256782640383	rrmujungu@gmail.com
	111.	Charles Matsiko Ssenyonga	Chief Security Officer Civil Aviation Authority, Uganda	Tel: +256752651508	smatsiko@caa.co.ug
	112.	Jane Nakimu	Principal AVSEC Inspector Civil Aviation Authority, Uganda	Tel: +256414321435 Cell:+256 772 513471	jnakimu@caa.co.ug
	113.	Henry Kitaka	Manager Flight Safety Standards Civil Aviation Authority, Uganda		hkitaka@caa.co.ug
United Republic of Tanzania	114.	Raphael Bokango	Representative of the United Republic of Tanzania on the Council of ICAO	Tel: +1 (514) 954-8363 Fax: +1 (514) 954-5756	tanzania@icao.int rbokango@icao.int

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
United States of America	115.	Larry Evers	Operations Liaison Officer & Aeronautical Information SME US Army Aeronautical Services Detachment - Europe	Tel: + 4909302-678	larry.d.evers.civ@mail.mil
	116.	Shelia Helton- Ingram	Senior Advisor, Manager Safe Skies for Africa Program Office of Aviation and International Affairs U.S. Department of Transportation Alternate: AFI Steering Committee Official	Tel: +1 (202) 366-0552	shelia.helton-ingram@dot.gov
	117.	Vincent Ifill	Chief, Airspace Access United State Air Force USA	Tel: +49 63714052747	vincent.ifill@us.af.mil
	118.	Richard Johns	Air Traffic Control U.S. Air Force, USA	Tel: +004963714051758	richard.johns.4@us.af.mil
	119.	Rafael Quezada	International Programs Officer US - Federal Aviation Administration	Tel: +1-202-267-5190	rafael.quezada@faa.gov
	120.	Gary Seffel	TSA Attaché USA Transportation Security Administration	Tel: +17035091844	Gary.Seffel@tsa.dhs.gov
	121.	Jennifer Arquilla	U. S. Department of Transportation Federal Aviation Administration	Tel: +1 (202) 267-8621	jennifer.arquilla@faa.gov
	122.	Alexandra Oster	U. S. Department of Transportation Community Planner USDOT/Volpe Center USA	Tel: + 617-494-3539	alexandra.oster@dot.gov

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
	123.	Sharon Chan Edmiston	Community Planner USDOT/Volpe Center USA	Tel: + 617-494-2405	sharon.chanedmiston@dot.gov
	124.	Grady Stone	Senior Representative in Africa U. S. Department of Transportation Federal Aviation Administration	Tel: + 221338794835	grady.stone@faa.gov
United Kingdom	125.	Mark Rodmell	United Kingdom ICAO Council Representative		mrodmell@icao.int
REGIONAL ORGANIZATIONS					
AAMAC	126.	Sadou Marafa	Cadre Dirigeant AAMAC Chad	Tel: +235 22511415 Tel: 98353527	marafasa1@gmail.com
AATO	127.	Tchagbele Sadamba	President Association of African Aviation Training Organizations (AATO) BP 746 EAMAC Niamey Niger	Tel: + 227 940 92599	tchagbelesad@asecna.org , tchagbelesadfm@hotmail.com
	128.	Margareth Kyarwenda	Secretary General Designate Association of African Aviation Training Organizations (AATO) Addis Ababa, Ethiopia	Tel: _+251 929 292 164	magekyarwenda@gmail.com

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
African Civil Aviation Commission (AFCAC)	129.	Iyabo O. Sosina	Secretary General African Civil Aviation Commission (AFCAC) Dakar, Senegal International Airport Road B.P : 8898 Dakar, Sénégal	Tel: +221 33 859 8800 Fax: +221 338 207 018	isosina@afcac.org secretariat@afcac.org
	130.	Tefera Mekonnen Tefera	Director Air Transport African Civil Aviation Commission (AFCAC) Dakar, Senegal	Tel: +221784577237	mtefera@afcac.org
	131.	Papa Atoumane FALL	Director Safety and Technical Services African Civil Aviation Commission (AFCAC) Dakar, Senegal	Tel: (221) 33 859 88 00 Fax: (221) 33 820 70 18	afall@afcac.org
	132.	Yvonne Mokgako	Security Expert	Tel +221338598800	ymokgako@afcac.org
Agence pour la Sécurité de la Navigation Aérienne en Afrique et Madagascar (ASECNA)	133.	Eugenio Nsue Esono	Directeur de l'ERNAM Agence pour la Sécurité de la Navigation Aérienne en Afrique et Madagascar (ASECNA)	Tel: +221773159273	nsueeugenio@yahoo.fr
	134.	Koné Sidi	Head of Air Navigation ASECNA	Tel: +221 338 69 5683	konesid@asecna.org
	135.	Obame Edou Claire Josette	Directeur de l'Exploitation Technique ASECNA	Tel : +221 77 333 27 88	obameedoucla@asecna.org
	136.	Pedro Obama Rabago	Representative for Equatorial Guinea ASECNA	Tel : +240222273616	obamarabago@yahoo.fr

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
	137.	Jose Luis Ngogo Mba	ASECNA DAANGE Equatorial Guinée	Tel : +240 222 21 17 16	
	138.	Guillermo Bonsundi Djhombul	C/OAT PI ASECNA	Tel: +240 222 56 46 43	bonsundi@yahoo.com
African Union	139.	Ngoe Njasawaka Ndoh	Air Transport Consultant African Union Commission Addis Ababa, Ethiopia	Tel: + 00251923241671	ngoendoh@gmail.com
Airports Council International	140.	Rishi Thakurdin	Airports Council International South Africa	Tel : + 27 823366609	rishi@airports.co.za
AIRBUS	141.	Maury Tall Seck	Safety Director-Africa Airbus Regional	Tel: +22507390972	aiblos@airbus.com
	142.	Bacco Annamaria	Safety Programs Manager Airbus Regional	Tel :+ 0033677026512	annamaria.bacco@airbus.com
BAGASOO	143.	Emmanuel Akatue	Executive Director BAGASOO Nigeria	Tel : +2348129999982	eakatue@bagasoo.org
CANSO	144.	Boni Dibate	Director CANSO Africa South Africa – ATNS Aviation Training Academy South Africa	Tel: + 27 0116071382	boni.dibate@canso.org connienk@atns.co.za
CEMAC	145.	Jean Appolinaire Mokoumbou	Technical Director CEMAC RSOO Chad	Tel: +23563219342	jean.mokoumbou@assa-ac.org

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
COSCAP- UEMOA	146.	Salambere Raphael-Marie	Chef de a Division Règlementation et Développement du Transport Aérien West African Economic and Monetary Union (UEMOA)	Tel: +22676612818	rsalambere@uemoa.int
	147.	Momar Gueye	Inspecteur Navigabilité des Aéronefs COSCAP-UEMOA	+226 61 80 7715	momar_gueye@hotmail.com
European Aviation Safety Agency (EASA)	148.	Yves Koning	Technical Cooperation Regional Manager European Aviation Safety Agency Belgium	Tel: +32 2801 3911	yves.koning@easa.europa.eu
	149.	Ana-Isabel Miralles Kiefer	Operational Manager European Aviation Safety Agency Germany	+49 221 899905118	anabel.miralles@easa.europa.eu
European Commission	150.	Jean-Louis Ammeloot	700 rue de la Gauchetière W. Suite 2470 H3B 5M2	Tel: +1 (514) 393-3220	Jean-louis.ammeloot@easa.europa.eu
European Union	151.	Peter Bombay	Deputy Head of Unit, Aviation Safety, Directorate-General for Mobility and Transport European Union	Tel: + 1 514-393-3220	peter.bombay@ec.europa.eu
IATA	152.	Tanja Grobotek	Director, Safety and Flight Operations, Africa at International Air Transport Association (IATA)	Tel: +27 1 523 2714 Fax: +27 1 523 2704	grobotekt@iata.org
	153.	Blessing Kavai	Assistant Director Africa - Safety & Flight Operational	Tel: +27836799668	KavaiB@iata.org
IFATCA - International	154.	Keziah Ogutu	Executive Vice-President - Africa and Middle East	Tel:+254722386001	keziah.ogutu@ifatca.org

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Federation of Air Traffic Controllers' Associations			IFATCA - International Federation of Air Traffic Controllers' Associations		
Interim SADC Aviation Safety Organisation (SASO)	155.	Suzette Nieuwoudt	Acting Interim Executive Director iSASO Swaziland	Tel: +268 24043851	snieuwoudt@me.com

SECRETARIAT			
1.	Ms.Fang Liu	ICAO Secretary General	SECGEN@icao.int
2.	Mr. Vincent Smith	Director, Bureau of Administration & Services	VSmith@icao.int
3.	Mrs. Linda Comeau-Stuart	Acting Deputy Director, Human Resources	LComeauStuart@icao.int
4.	Mr. Stephen Creamer	Director, Air Navigation Bureau	SPCreamer@icao.int
5.	Mr. Boubacar Djibo	Director, Air Transport Bureau	BDjibo@icao.int
6.	Mr. Ivan Galan Martinez	Director, Technical Co-operation Bureau	IGalan@icao.int
7.	Mr. Meshesha Belayneh	Deputy Director, Technical Co-operation Bureau	MBelayneh@icao.int
8.	Ms. Jiarong Yan	Chief of Office, OSG	JYan@icao.int
9.	Mr. Barry Kashambo	Regional Director, ESAF ICAO RD, Nairobi, (ESAF Office) / Programme Executive	BKashambo@icao.int
10.	Mr. Mohamed Khalifa Rahma	Regional Director, MID Office	MRahma@icao.int
11.	Mr. Prosper Zo'o Minto'o	Deputy Regional Director, WACAF Office	PZoomintoo@icao.int
12.	Mr. Frank Durinckx	AVSEC Expert , ICAO ATB	FDurinckx@icao.int
13.	Mr. Eric Abraham	Assistance Officer, ICAO ATB	EAbraham@icao.int
14.	Mr. Justus Nyunja	Regional Officer, AVSEC/FAL	JNyunja@icao.int
15.	Mr. Milton Tumusiime	Regional Officer, FS	MTumusiime@icao.int
16.	Mr. Eyob Estifanos	Regional Officer, AFI Plan	EEstifanos@icao.int
17.	Mr. Ousman Kemo Manjang	Regional Officer, AIR	OManjang@icao.int
18.	Mr. Alassane Dolo	Regional Officer, AVSEC	ADolo@icao.int
19.	Mr. Kebba Lamin Jammeh	Regional Officer, FS	KJammeh@icao.int
20.	Mr. Albert Aidoo Taylor	Regional Officer, ATM	ATaylor@icao.int
21.	Mr. Frederic Legrand	AFPP Manager, WACAF Office	FLegrand@icao.int
22.	Mr. Christian Bechtold	Field Operations Officer, ICAO TCB	CBechtold@icao.int
23.	Mrs. Fatou Thioune	Administrative Officer	FSarr@icao.int
24.	Mrs. Rosemary Muhanji	Technical Cooperation Associate	RMuhanji@icao.int
25.	Mrs. Fartia Isabelle Maiga	Senior Associate	FMaiga@icao.int
26.	Mrs. Hellen Serem	Team Assistant	HSerem@icao.int
27.	Mr. Babacar Kone	ICT Assistant	BKone@icao.int
28.	Mrs. Aissatou Dieme	Team Assistant	ADieme@icao.int
SECRETARY OF THE MEETING			
29.	Mr. Mam Sait Jallow	Regional Director, WACAF Office/Secretary, AFI Plan	MJallow@icao.int
ASSISTED BY:			
30.	Mr. Eyob Estifanos	Associate Regional Programme Officer-AFI Plan	EEstifanos@icao.int