



**DP 05 - ATTACHMENT A: Status of Development, Revision, Presentation and Implementation of the ICAO Plans of Action for States under the review of MARB including priority States**

NO.	STATE	ICAO Plans of Action <sup>1</sup>	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
1.	<b>Angola</b>	<p><b>Presented:</b> 6 Feb 2012</p> <p><b>Accepted:</b> 16 Feb 2012</p>	<ul style="list-style-type: none"> <li>▪ AIR/OPS: 21-25 May 2012</li> <li>▪ CNS: 25-29 Sept 2012</li> <li>▪ CNS: 15 - 19 Oct 2012</li> <li>▪ AIR/OPS: 15-24 Oct 2012</li> <li>▪ ATM: 3-7 June 2013</li> <li>▪ AGA: 26-28 June 2013</li> <li>▪ CAPSCA: 27-28 Mar 2014 (cost-recovery)</li> <li>▪ AGA: 4-6 Nov 2014</li> <li>▪ PEL, OPS, AIR, AIG; 19-20 January 2016</li> <li>▪ RD: 19-20 Jan 2016</li> <li>▪ ANS, AGA: 18-22Apr 2016</li> </ul>	<p><b>MoU signed:</b></p> <p><i>NIL</i></p> <p><b>Missions conducted:</b></p> <p><i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ A TCB project, in the area of AGA and ANS was implemented between November 2011 and April 2012.</li> <li>▪ State contracted external consultants in the areas of AIR, OPS and PEL.</li> <li>▪ Negotiations of TCB projects on safety management and airport certification ongoing</li> <li>▪ Angola is a member of the -iSASO</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Qualified and trained inspectors recruited.</li> <li>▪ TGMs developed and implementation on going.</li> <li>▪ An ICVM initially scheduled for 3-7 Dec 2012 was cancelled at the request of the State.</li> <li>▪ SSC NOT resolved (identified in 2007).</li> <li>▪ EI=35 %.( off site validation 3 March 2015).</li> <li>▪ ICAO Plan of Action timelines lapsed with little progress in achieving the set targets.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Urge the State to:                             <ul style="list-style-type: none"> <li>• Implement USOAP CAP with high priority given to the SSC related PQs;</li> <li>• Continue to update OLF;</li> <li>• Accept CMA activities as planned;</li> <li>• Ensure readiness for an ICVM to assess status of the SSC by 2016;</li> <li>• Provide guidance to the AFI Plan Secretariat as the ICAO Plan of Action timelines lapsed.</li> </ul> </li> </ul>

<sup>1</sup>**ICAO Plans of Action:** Developed by ICAO and presented to the States to assist in resolving safety deficiencies. Revised due to lapse of time without achieving the milestones and targets as well as the need to incorporate the Abuja safety targets.

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2.	<b>Benin (WACAF Priority State for 60% EI)</b>	<p><b>Presented:</b> 19-21 Dec 2011</p> <p><b>Accepted:</b> 1 Mar 2012</p> <p><b>Revised Plan Accepted:</b> 28 Dec 2012</p> <p><b>Second revision to the Plan –</b> Sept 2015</p> <p><b>Presented on:</b> 29 Sept. 2015</p> <p><b>Acceptance</b> 14 Oct. 2015</p>	<ul style="list-style-type: none"> <li>▪ MET/AGA: 31 Oct – 4 Nov 2011</li> <li>▪ MET: 22 – 26 Apr 2013</li> <li>▪ MET/AIR16 – 18Mar 2015</li> <li>▪ MET/AIR 30 May – 3 Jun 2016</li> <li>▪ The new CAA Director General paid a visit to the Regional Office, on 18 September 2015, at the invitation of the Regional Director with a view to engage him on the priorities of the Region and apprise him on the Abuja Safety Targets</li> <li>▪ A team of three inspectors (PEL, ANS and AGA) and the NCMC visited the Regional Office (6-8 April 2016) to review CAP implementation progress and to be assisted in the areas of PEL, AIG, ANS and AGA.</li> </ul>	<p><b>MoU signed:</b></p> <p><i>NIL</i></p> <p><b>Missions conducted:</b></p> <p><i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ No TCB Project.</li> <li>▪ Benin is a member of the COSCAPUEMO A and AAMAC.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Off-site validation 4 to 30 November 2014 with a gain of 8.66%: EI: 50.92%.</li> <li>▪ ICVM conducted from 4-10 April 2012 with a gain of 23.6% from the EI of the 2007 USOAP CSA Audit of 19.2%</li> <li>▪ ICAO Plan of Action revised to incorporate Abuja safety targets, and accepted.</li> <li>▪ Cost recovery ECCAIRS Course conducted by ANB &amp; WACAF Office in Cotonou7 - 16 Nov 2012.</li> <li>▪ Development of Aerodrome certification regulations and procedures, 90% completed.</li> <li>▪ Technical library established.</li> <li>▪ Preparation &amp; publication of ANS regulations, procedures &amp; inspection manuals completed 90%.</li> <li>▪ Appropriate air operator certification and Aircraft registration systems developed.</li> <li>▪ Off-site validation conducted in Nov. 2014 has and resulted in improvement of EI to 50.92%. USOAP CMA IVA mission conducted in April 2015 with a gain of 0.99%. Current EI is 51.91%</li> <li>▪ Recent changes in top management affecting progress. Familiarization visit planned.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made and follow-up plans.</li> <li>▪ To encourage State to sign the AFI CIS MOU and take advantage of the expertise available under the scheme.</li> <li>▪ To further, encourage the State to take appropriate steps towards the implementation of its Corrective Action Plan and therefore improve its safety oversight system.</li> </ul>

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3.	Botswana	<p><b>Presented:</b> 1 Mar 2012</p> <p><b>Accepted:</b> 27 Mar 2012</p> <p><b>Revised Plan Accepted:</b> 30 Jan 2013</p>	<ul style="list-style-type: none"> <li>▪ SMS/SSP: 14-25 May 2012</li> <li>▪ CNS: 18-22 June 2012</li> <li>▪ AIR/OPS: 2-6 July 2012</li> <li>▪ AIR/ATM: 21 – 25 Jan 2013</li> <li>▪ AGA/CNS: 11-15 Feb 2013</li> <li>▪ AIR/OPS: 23-27 June 2014</li> <li>▪ AIR/OPS: 3-7 August 2015</li> <li>▪ ANS/AGA: October 2015</li> </ul>	<p><b>MoU signed:</b> <i>11 Apr 2011</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ Technical assistance has been provided by United Kingdom Civil Aviation Authority International (UK CAA) in the areas of AIR, AGA, ANS, OPS and PEL.</li> <li>▪ Assistance by PMCA, an external consultant was implemented.</li> <li>▪ Botswana is a member of the SASO.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Qualified and trained inspectors recruited but lack experience.</li> <li>▪ TGMs developed and implementation on-going.</li> <li>▪ First ICVM resulting in an EI improvement from 27% to 53%.</li> <li>▪ ICAO Plan of Action timelines lapsed with steady progress in achieving the set targets.</li> <li>▪ Second ICVM (December 2015) results resulting in resolution of the two SSCs an EI improvement from 53% to 71.58%.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Urge the State to:</li> <li>• Implement USOAP CAP.</li> <li>• Continue to update OLF.</li> <li>▪ Provide guidance to the AFI Plan Secretariat, taking into account that the Revised ICAO Plan of Action with satisfactory results.</li> </ul>

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4.	Burkina Faso	<p><b>Presented:</b> 24 June 2014</p> <p><b>Accepted:</b> 14 July 2014</p>	<ul style="list-style-type: none"> <li>▪ NCMC paid a working visit to the Regional Office – March 2014</li> <li>▪ MET: 14-18 April 2014</li> </ul>	<p><b>MoU signed:</b> 13 Oct 2011</p> <p><b>Missions conducted:</b> Nil</p>	<ul style="list-style-type: none"> <li>▪ No TCB Project</li> <li>▪ Burkina Faso is a member and host State of the COSCAPUEMO A and AAMAC</li> <li>▪ Burkina Faso is a target beneficiary of a proposed Aerodrome Certification Project submitted for AFI Plan SC/17 consideration</li> <li>▪ The Secretary General paid a visit to Burkina Faso from 2 to 3 May 2016, during which an Action Plan for Cooperation in Civil Aviation was signed between ICAO and UEMOA.</li> </ul>	<ul style="list-style-type: none"> <li>▪ The State's EI has improved to 62 % from 54% after an off-site validation activity in May 2014.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Urge the State to fully implement the USOAP CAP and continue to provide updates to the OLF.</li> </ul>

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5.	<b>Burundi</b>	<p><b>Presented:</b> 4 June 2104</p> <p><b>Accepted:</b> 16 June 2014</p>	<ul style="list-style-type: none"> <li>▪ AIR/OPS: 16-20 Sep 2013</li> </ul>	<p><b>MoU signed:</b> <i>NIL</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ Burundi is a CASSOA, (the East African Community) member State.</li> <li>▪ RSOO is an active assistance provider.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ CAA established but lacks sufficient financial and human resources.</li> <li>▪ Qualified and trained inspectors lacking.</li> <li>▪ Some TGMs developed; However implementation is lacking.</li> <li>▪ EI=27%</li> <li>▪ State has submitted its USOAP-CMA CAP.</li> <li>▪ Little progress has been noted in CAP implementation.</li> <li>▪ Major changes in top management, including replacement of the DG, implemented recently.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Urge the State to: <ul style="list-style-type: none"> <li>• Sign AFI-CIS MOU and actively participate in the programme.</li> <li>• Allocate sufficient financial resources to the CAA.</li> <li>• Implement USOAP CAP with high priority given to establishment of an autonomous CAA, certification, surveillance and resolution of safety concerns related PQs.</li> <li>• Update OLF.</li> </ul> </li> <li>▪ Urge CASSOA to maintain and, resources permitting increase its support to the State.</li> </ul>

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6	Cameroon	<p><b>Presented:</b> 4 June 2104</p> <p><b>Accepted:</b> 16 June 2014</p>	<ul style="list-style-type: none"> <li>▪ AIR/CNS: 12-16Dec 2011</li> <li>▪ AIR/AGA: 23-27 Feb 2015</li> <li>▪ CCAA Officers (NMC, AIG, ANS and AGA) paid a working visit to the Regional Office – 16 – 20 Mar 2015</li> </ul>	<p><b>MoU signed:</b> 13 Feb 2011</p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ No TCB Project.</li> </ul>	<ul style="list-style-type: none"> <li>▪ CSA Audit Conducted from 6 to 15 Sept 2006 resulting in EI of 44.46%</li> <li>▪ ICVM conducted from 4 to 10 December 2015. Improvement in EI from 44.46% to 52.38%</li> <li>▪ Off-site validation conducted in Oct. 2015 resulting in current EI of 60.2%.</li> <li>▪ Change in top management at the end of 2015 is not expected to seriously affect progress as new DG as previous NMC was key player in achievements so far.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made by the State in further improving its safety oversight capacity and EI score.</li> <li>▪ Urge the State to fully implement the USOAP CAP and continue to provide updates to the OLF.</li> <li>▪ Urge State to certify its international aerodromes.</li> </ul>

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7	Central African Republic	<p><b>Presented:</b> 23-30 Sept 2011</p> <p><b>Accepted:</b> 13 Mar 2012</p> <p><b>Plan of Action revised during the Working visit to WACAF RO.</b></p> <p><b>Revised Plan presented:</b> 28 Aug. 2015</p> <p><b>Revised Plan accepted on:</b> 11 Sept. 2015</p>	<ul style="list-style-type: none"> <li>▪ ATM/AGA: 22-26 Aug 2011</li> <li>▪ ATM/AGA: mission was planned for 6 – 10 May, 2013 but could not take place due to insecurity in the State.</li> <li>▪ Multidisciplinary working visit by State officials to WACAF RO 24-26 Aug. 2015</li> </ul>	<p><b>MoU signed:</b> 13 July 2011</p> <p><b>Missions conducted:</b> NIL</p>	<ul style="list-style-type: none"> <li>▪ MSA signed with TCB.</li> <li>▪ Project proposal submitted and approved in 2012 for a Civil Aviation Master Plan development. Implementation is pending mobilization of funds.</li> <li>▪ CAR is a member State of the ASSA-AC and AAMAC</li> <li>▪ CAR is a one of the beneficiaries of the Fundamentals of Safety Oversight (FSO) Project submitted to the AFI Plan SC for funding. The project aims to establish an effective safety oversight system.</li> </ul>	<ul style="list-style-type: none"> <li>▪ ICAO Plan of Action being revised to incorporate Abuja Safety targets.</li> <li>▪ ROST follow up mission (ATM/ AGA) was scheduled for 6-10 May 2013 but postponed indefinitely due to security situation.</li> <li>▪ In August 2013, the State requested for an ICVM to be rescheduled to June 2014. However, the ICVM had to be cancelled as security situation has worsened since then and mission travel restriction still in place.</li> <li>▪ Revised ICAO Plan of Action accepted by the Minister on 11 Sept. 2015</li> <li>▪ No progress has been noted on the implementation of the CAP</li> <li>▪ A new USOAP CMA NCMC has been appointed.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note lack of progress and inability to deliver assistance due to deteriorating security situation.</li> <li>▪ Some limited positive steps noted in the State since the appointment of the new DG in April 2013.</li> <li>▪ Note progress in re-establishing contacts with relevant State authorities and to further encourage the State to implement the accepted ICAO Plan of Action and its USOAP CAP.</li> <li>▪ Note the appointment of a new DG following to the last presidential election</li> <li>▪ Engage State to commit to the implementation of the FSO project in the framework of NCLB initiative</li> </ul>

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8	<b>Chad (WACAF Priority State for 60% EI)</b>	<p><b>Presented:</b> 9 – 12 Sept 2013</p> <p><b>Accepted:</b> 16 Sept 2013</p>	<ul style="list-style-type: none"> <li>▪ OPS/ ATM: 6-10 Aug,2012 Post Audit ROST mission to address potential SSCs,</li> <li>▪ ATM/AIR: 18 – 22 Mar 2013</li> <li>▪ AIR-1/AIR 2: 26-29 August 2014</li> <li>▪ AIR/AGA 21-23 April 2016</li> </ul>	<p><b>MoU signed:</b> <i>7 Apr 2011</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ TCB Assistance Project with a duration of 10 months ended in July 2014.</li> <li>▪ Member/Host State of ASSA-AC and AAMAC</li> <li>▪ On-going individual consultancy in the AIR area.</li> <li>▪ Five AOC certification projects started and are at different phases of the process.</li> </ul>	<ul style="list-style-type: none"> <li>• CSA Conducted 29 May – 7 Jun 2012 (State averted SSC by taking immediate action including cancellation of all AOCs).</li> <li>• AOC Certification OJT provided to National Inspectors by TCB OPS &amp; AIR experts deployed since Oct/Nov 2013.</li> <li>• ICAO Plan of Action was revised (with safety targets) after ROST follow up of March 2013.</li> <li>• Regulations and Guidance Materials relating to air operator certification revised in order to conform to International standards contained in relevant ICAO Annexes and Guidance Materials. Certification of four (5) air operators is in progress.</li> <li>• Plan of Action being revised to take into account the lapse of time and progress made by the State since acceptance of the Plan of Action.</li> <li>• Plan of Action revised and submitted to State in Nov. 2014.</li> <li>• ICVM conducted during 25-31 Mar. 2015 with positive results. EI increased from 18.73% to 36.47%.</li> <li>• ROST mission jointly conducted by WACAF/AAMAC and ACSA-AC with the aim of assisting the State to attain 60% EI by the end of 2016.</li> <li>• Assistance provided in reviewing progress made in implementation of CAP.</li> </ul>	<ul style="list-style-type: none"> <li>▪ To note progress made by the State in improving its safety oversight system;</li> <li>▪ Urge the State to fully implement the USOAP CAP and continue to provide updates to the OLF.</li> </ul>

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9.	Comoros	<p><b>Presented:</b> 17 Dec 2011</p> <p><b>Accepted:</b> 22 Dec 2011</p> <p><b>Revised Plan Accepted:</b> 3 June 2013</p>	<ul style="list-style-type: none"> <li>▪ ANS/AGA: 16 – 20 Jan 2012</li> <li>▪ AIR: 19-24 Mar 2012</li> <li>▪ OPS: 21-28 Apr 2012</li> <li>▪ OPS: 24-27 Feb 2013</li> <li>▪ PEL/OPS: 31 Mar - 4 Apr 2014 (cost-recovery)</li> <li>▪ OPS/AIR: 12-23 May 2014</li> <li>▪ ICVM planned for December 2015.</li> </ul>	<p><b>MoU signed:</b> <i>24 Mar 2011</i></p> <p><b>Missions conducted<sup>2</sup>:</b> 12-27 May 2014 Report submitted on 1 of August 2014</p>	<ul style="list-style-type: none"> <li>▪ A management Service Agreement with ICAO TCB was signed on March 2015.</li> <li>▪ SAFE and State co-funded Project to be implemented in the areas of OPS (including PEL), AIR and AGA.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation in draft.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Qualified and trained inspectors recruited but lack experience.</li> <li>▪ TGMs developed and implementation on-going (measures to restrict or withdraw AOCs implemented).</li> <li>▪ EI: 21%.</li> <li>▪ ICAO Plan of Action timelines (immediate and near) lapsed with steady progress in achieving the set targets.</li> <li>▪ Good progress in updating USOAP CSA CAP in the areas of OPS, AIR, ANS &amp; AGA. Efforts needed in PEL&amp; AIG.</li> <li>▪ Phase I of air operators' re-certification has been completed.</li> <li>▪ ICVM previously scheduled for December 2015 cancelled at the request of the State (to facilitate an assistance project by ICAO prior to the ICVM)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Urge the State to: <ul style="list-style-type: none"> <li>• Implement USOAP CAP.</li> <li>• Continue Updating the OLF.</li> </ul> </li> <li>▪ Provide guidance to the AFI Plan Secretariat, as the Revised ICAO Plan of Action timelines have lapsed.</li> </ul>

<sup>2</sup>Comoros AFI-CIS: Request to AFCAC has been sent. Awaiting availability of AFI-CIS inspectors to support re-certification process of air operators on the basis of the newly promulgated regulations

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10.	<b>Congo (WACAF Priority State for 60% EI)</b>	<p><b>Presented:</b> 23-24 Feb 2011</p> <p><b>Accepted:</b> 12 Apr 2012</p> <p><b>Revised Plan Accepted:</b> March 2014</p>	<ul style="list-style-type: none"> <li>▪ OPS/ATM: 20-29 Sept 2011</li> <li>▪ Follow-up ROST mission (AIR / ATM): 11 to 15 Feb 2013</li> <li>▪ Working visit by the NCMC to the WACAF Office – June 2014</li> <li>▪ OPS/AIR: 15-19 Dec. 2014</li> <li>▪ OPS/AIR: 23-27 Feb. 2015</li> <li>▪ OPS/AIR: 23-27 Mar. 2015</li> <li>▪ AGA: 9-15 Apr. 2015</li> </ul>	<p><b>MoU signed:</b> <i>13 July 2011</i></p> <p><b>Missions conducted:</b></p> <ul style="list-style-type: none"> <li>▪ <i>29 Apr to 10 May 2013.</i></li> <li>▪ <i>29 July to 9 Aug 2013.</i></li> </ul>	<ul style="list-style-type: none"> <li>▪ Congo signed with TCB an MSA.</li> <li>▪ A TCB Project aimed at assisting in the re-certification of air operators and providing OJT to National Inspectors was implemented from Oct 2013 to January 2015 with two experts (OPS &amp; AIR).</li> <li>▪ On-going private individual consultancy in the OPS area.</li> <li>▪ A new TCB project was signed in 2016 for provision of assistance in the LEG, ORG, PEL, OPS and AIR for a duration of 12 months.</li> <li>▪ Congo is a member State of the ASSA-AC and AAMAC</li> </ul>	<ul style="list-style-type: none"> <li>▪ The State had SSC (OPS) from 2008 audit. Since the follow-up ROST mission, the State has taken some positive steps and the SSC was removed in Oct 2013.</li> <li>▪ The Plan of Action was revised due to a lapse in time frame and to incorporate the Abuja safety targets following a ROST Follow-up mission in Feb. 2013. The Revised Plan of Action was submitted on 7 June 2013 and accepted in March 2014.</li> <li>▪ Regulations and Guidance Materials relating to air operator certification revised in order to conform to International standards contained in relevant ICAO Annexes and Guidance Materials.</li> <li>▪ Familiarization workshop conducted by the State in March 2014 for potential AOC applicants; five operators – starting with 3IOSA carriers targeted for Certification.</li> <li>▪ The WACAF Office conducted a series of assistance missions to guide and follow the implementation of the Tactical Plan which was developed based on the accepted ICAO Plan of Action and the USOAP CAP.</li> <li>▪ ICVM conducted 5-12 May 2015. Congo has registered significant progress in improvement of its safety oversight system with the change of the EI score from 21.25% to 44.42%</li> </ul>	<ul style="list-style-type: none"> <li>▪ To note progress made in the implementation of the ICAO Plan of Action and the resolution of the SSC.</li> <li>▪ To note efforts by WACAF RO to assist the State in improving its safety oversight capability.</li> <li>▪ To urge the State to finalize the airline certification process</li> <li>▪ To note the progress registered by Congo in the improvement of its EI score</li> <li>▪ To further encourage the State to fully implement the USOAP CAP and continue to provide updates to the OLF.</li> </ul>

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11.	Cote D'Ivoire	<p>ICAO Plan of Action with Abuja Safety Targets</p> <p><b>Presented:</b> 8-11 Sept 2013</p> <p>Accepted: 15 Sep 2013</p>	<ul style="list-style-type: none"> <li>▪ RO/MET/AGA : 22-26 April 2013</li> <li>▪ CNS: 15 Sept 2013</li> <li>▪ RO/MET /AGA: 22-26 April 2013</li> <li>▪ RO/CNS: 27-31 Oct 2014</li> <li>▪ ROs-FS/AIR-2 24-28 Aug. 2015</li> </ul>	<p><b>MoU signed:</b> <i>8 June 2012</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ No existing Projects.</li> <li>▪ The State is a member of the COSCAPUEMOA and AAMAC</li> <li>▪ Cote d'Ivoire is one of the beneficiaries of a regional project proposal submitted to AFI Plan SC for funding. The project aims to provide assistance in the certification of the Abidjan International Airport</li> </ul>	<ul style="list-style-type: none"> <li>▪ State has progressed significantly and is one of the most active in uploading CAP implementation progress on CMA-OLF.</li> <li>▪ Off-site validation conducted in Jan 2014 and EI of 46.2% registered; an improvement of 4.4% on 2008 Audit result.</li> <li>▪ ICVM conducted in March 2014. Final results published with EI at 55.46%.</li> <li>▪ CAP to be revised based on the ICVM recommendation.</li> <li>▪ Second Off-site validation conducted in Nov/Dec 2014 and EI presently at 64.41% thus achieving the Abuja Safety Target.</li> <li>▪ Certification of the Felix HouphouetBoigny International Airport of Abidjan on going.</li> </ul>	<ul style="list-style-type: none"> <li>• Note progress being made by the State.</li> <li>• Urged the State to update its CAP in consideration of the Recommendation of the ICVM.</li> <li>• Urged the State to refine its training policy for technical personnel in order to reinforce its safety oversight capability.</li> <li>• To note the progress registered by the State in improving its safety oversight system.</li> <li>• To further encourage the State to fully implement the USOAP CAP and continue to provide updates to the OLF</li> <li>• To complete the certification of the international airports and the certification of the Airlines conducting international flights</li> <li>• Commence the establishment of SSP</li> </ul>

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12.	<b>Djibouti</b>	<p><b>Presented:</b> 25 Sept 2011</p> <p><b>Accepted:</b> 4 Dec 2011</p> <p><b>Revised Plan Accepted:</b> 13 Nov 2012</p>	<ul style="list-style-type: none"> <li>▪ OPS: 27 Jan – 1 Feb 2013</li> <li>▪ A combined fact finding and ROST mission (PEL, OPS) conducted in November 2015</li> <li>▪ PEL/OPS/AIR/AIG 14-17 February 2016</li> <li>▪ RD 27-28 February 2016</li> </ul>	<p><b>MoU signed:</b> <i>29 Sept 2011</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ A TCB Project to assist the State develops a strategic plan to establish a fully functional CAA completed in October 2014.</li> <li>▪ The first phase of the project is completed. The report was sent to ANB and the RO.</li> <li>▪ The second Phase of the project is subject to recruitment of technical personnel by the DCA.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations development on-going.</li> <li>▪ NIL qualified and trained inspectors.</li> <li>▪ TGMs lacking.</li> <li>▪ SSC (OPS) NOT resolved (identified Nov 2008).</li> <li>▪ EI: 4%.</li> <li>▪ ICAO Plan of Action revised timelines (immediate) lapsed with hardly any progress in achieving the set targets.</li> <li>▪ ICVM subject to evidence that SSC has been resolved based on CAP updates on OLF.</li> <li>▪ A high-level meeting with SG were conducted in Maputo, Mozambique</li> <li>▪ NIL updates on the OLF</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note the minimal progress made in the implementation of the ICAO Plan of Action.</li> <li>▪ Urge the State to: <ul style="list-style-type: none"> <li>• Allocate adequate resources to the CAA or consider delegating some of its safety oversight functions to another State or Body.</li> <li>• Implement USOAP CAP with high priority given to the SSC related PQs.</li> <li>• Update OLF.</li> <li>• Provide guidance to the AFI Plan Secretariat, as the State hardly gives any attention to its safety oversight responsibilities.</li> </ul> </li> </ul>

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13.	<b>DRC (WACAF Priority State for 60% EI)</b>	<p><b>Presented:</b> 26-29 Sept 2011</p> <p><b>Accepted:</b> 2 Nov 2011</p> <p><b>Updated:</b> October 2014</p>	<ul style="list-style-type: none"> <li>▪ AIR/AGA: 15-19 Aug 2011</li> <li>▪ DRD&amp; AGA: 2 – 5 Apr 2013</li> <li>▪ DRD/AIR/OPS: 23-25 July 2014</li> <li>▪ Working visit by the NCMC and other State officials to the WACAF Office – August 2014</li> </ul>	<p><b>MoU signed:</b> <i>15 Jun 2011</i></p> <p><b>Missions conducted:</b></p> <ul style="list-style-type: none"> <li>▪ <i>Two cost-recovery AFI-CIS Missions conducted.</i></li> <li>▪ <i>12-23 Nov 2012 and</i></li> <li>▪ <i>29 Nov- 7 Dec 2012, ahead of the ICVM in Jan 2013.</i></li> <li>▪ <i>AFI-CIS mission conducted on 11-15 Dec 2013.</i></li> </ul>	<ul style="list-style-type: none"> <li>▪ TCB OPS SSA proposal made and acceptance yet to be received.</li> <li>▪ DRC is a member of the COSCAP SADC.</li> <li>▪ Proposed World Bank Capacity Building Project for Improvement of Aviation Safety Oversight in DRC being finalized.</li> <li>▪ RD/FS2 fielded a mission in DRC during 27 May -1 July 2016 to secure the commitment of the State on the proposed TA Project.</li> </ul>	<ul style="list-style-type: none"> <li>▪ ICVM conducted 13 - 24 Jan 2013. Two SSCs in ANS and OPS identified; with a drop in overall EI from 11.7% in 2006 to 11.1%.</li> <li>▪ Revision of ICAO Plan of Action to incorporate Abuja safety targets and ICVM outcome could not be completed due to failure of the State to provide inputs after follow up ROST mission (DRD/AGA) 2-5 Apr 2013).</li> <li>▪ Recertification of operators is under way through a World Bank funded project being implemented by IATA.</li> <li>▪ The State took part in a closed-door follow up meeting with partners during the AFI Safety Symposium, Dakar 27-28 May 2014.</li> <li>▪ The State has taken mitigating actions thereby resolving the identified SSCs in ANS and OPS as communicated via EB 2014/43 and EB 2014/46 dated 23/7/14 and 31/7/14 respectively.</li> <li>▪ ICAO organized a Safety workshop with partners and relevant stakeholders in DRC during 23-25 July 2014</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note developments following ICVM and efforts of different partners to reinvigorate the commitment of the State.</li> <li>▪ To encourage the State to fully implement the USOAP CAP and continue to update the OLF</li> <li>▪ Engage the new NCMC appointed on June 2015 to continue implementation of USOAP CAP and OLF updating</li> </ul>

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14.	<b>Equatorial Guinea (WACAF Priority State for 60% EI)</b>	<p><b>Presented:</b> 12-14 Dec 2011</p> <p><b>Accepted:</b> 13 Feb 2012</p> <p><b>Revised Plan Accepted:</b> 7 Mar 2013</p>	<ul style="list-style-type: none"> <li>▪ MET/AIM: 3-7 Oct 2011</li> <li>▪ MET: 18 -22 Apr 2013</li> <li>▪ Working visit by the NCMC to the WACAF Office – August 2014</li> <li>▪ MET/AIM 15-19 June 2015</li> <li>▪ To assess the progress made in the implementation of the CAP and guide the State in its preparations for the ICVM</li> </ul>	<p><b>MoU signed:</b> <i>12 April , 2014</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ First TCB assistance project expired then extended in both duration and scope, in Aug 2013 for further 3yrs.</li> <li>▪ The State was informed by TCB that the project will be closed and the experts repatriated if no additional funds are received at the end of October.</li> <li>▪ EQG is a member State of the ASSA-AC and AAMAC</li> </ul>	<ul style="list-style-type: none"> <li>▪ DG visited and briefed WACAF Office in Dec 2012 on progress.</li> <li>▪ The Plan of Action was revised due to a lapse in time frame and to incorporate the Abuja safety targets. The Revised Plan was submitted on 13 Dec 2012 and accepted in March 2013.</li> <li>▪ Minimal progress in the implementation of the accepted ICAO Plan of Action.</li> <li>▪ High-level follow up held during ICAO Council President’s visit (with WACAF RD) to the State for the Meeting of African Ministers of Transport 7-11 April 2014.</li> <li>▪ State will be assessed on implementation of Plan of Action and readiness for ICVM.</li> <li>▪ State was scheduled to receive an ICVM from 2 to 8 Sept. 2015.</li> <li>▪ State has registered progress in the improvement of its safety oversight system with a significant change in EI score from the ICVM. EI increased from 10.86% to 45.28%</li> </ul>	<ul style="list-style-type: none"> <li>▪ To encourage State to actively upload on the CMA OLF, evidence of work carried out and progress made in the implementation of the USOAP Corrective Action Plan (CAP).</li> <li>▪ To note the progress made and further encourage the State to fully implement the USOAP CAP and continue to provide updates to the OLF</li> </ul>

NO.	STATE	ICAO Plans of Action <sup>1</sup>	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
15.	Eritrea	<p><b>Presented:</b> 30 Jan 2012</p> <p><b>Accepted:</b> 10 Feb 2012</p> <p><b>Revised Plan Accepted:</b> 28 May 2013</p>	<ul style="list-style-type: none"> <li>▪ CNS: 4 -8 Jun 2012</li> <li>▪ CNS: 18 - 22 Jun 2012</li> <li>▪ SSP/SMS: 11 - 22 Jun 2012</li> <li>▪ ATM: 29 Oct- 2 Nov 2012</li> <li>▪ AIR/OPS: 3 – 7 Dec. 2012</li> <li>▪ AIR/OPS: 25-29 Mar 2013</li> <li>▪ A fact finding and ROST mission (PEL, OPS, AIR, AIG) scheduled to be conducted in 2016</li> </ul>	<p><b>MoU signed:</b></p> <p><i>NIL</i></p> <p><b>Missions conducted:</b></p> <p><i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ TCB PRODOC aimed at capacity building funded by SAFE was proposed in January 2015 but withdrew due to no response from the State.</li> <li>▪ Available funds have been re-allocated for an assistance project to another ESAF State due to lack of reaction of Eritrea.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Inadequate qualified and trained inspectors.</li> <li>▪ TGMs developed and implementation on-going.</li> <li>▪ SSC (OPS) NOT resolved (identified Nov 2010).</li> <li>▪ EI: 21%.</li> <li>▪ ICAO Plan of Action timelines lapsed with little progress in achieving the set targets.</li> <li>▪ ICVM subject to evidence that SSC has been resolved based on CAP updates on OLF.</li> <li>▪ State is currently very active in updating the OLF and has posted good progress in all areas</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note the minimal progress made in the implementation of the ICAO Plan of Action.</li> <li>▪ Urge the State to: <ol style="list-style-type: none"> <li>1) Allocate adequate resources to the DCA or consider delegating some of its safety oversight functions to another State or Body.</li> <li>2) Implement USOAP CAP with high priority given to the SSC related PQs.</li> <li>3) Update OLF.</li> </ol> </li> <li>▪ Provide guidance to the AFI Plan Secretariat, as the Revised ICAO Plan of Action timelines lapsed with little progress.</li> </ul>

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16.	<b>Gabon (WACAF Priority State for 60% EI)</b>	<p><b>Presented:</b> 21-22 Jul 2011</p> <p><b>Accepted:</b> 13 Apr 2012</p>	<ul style="list-style-type: none"> <li>▪ AIR: 7-11 June 2011</li> <li>▪ MET: 16 – 18 June 2014</li> <li>▪ Working visit by the NCMC and other State officials to the WACAF Office – August 2014</li> </ul>	<p><b>MoU signed:</b> <i>11 Apr 2011</i></p> <p><b>Missions conducted:</b> <i>28 Aug–1 Sept 2011,</i></p> <p><i>AFI- CIS Evaluation &amp; Monitoring mission 28 Aug–1 Sept 2011</i></p>	<ul style="list-style-type: none"> <li>▪ TCB assistance project completed in 2011.</li> <li>▪ TCB Project aimed to review Aviation Act was proposed by State and a response letter was sent in April 2014 advising a possible SAFE funding upon State’s action on the CAP implementation.</li> <li>▪ Jointly Project funded by the State and ICAO SAFE to assist the State in establishing fundamentals of a safety oversight system in 2 phases: Phase 1 (April-July 2016) to establish the system and Phase 2 (July-December 2016) to start implementing oversight activities.</li> <li>▪ Gabon is a member State of the ASSA-AC and AAMAC</li> </ul>	<ul style="list-style-type: none"> <li>▪ ICVM conducted 6-14 Aug. 2012 improvement in EI from 6.24% to 17.99%. Final report sent to State in Jan 2013.</li> <li>▪ ICAO Plan of Action being revised to incorporate Abuja Safety targets and ICVM results and presented to the State.</li> <li>▪ Due to little progress, high-level follow up was held during ICAO Council President’s visit for the Meeting of African Ministers of Transport, Malabo 7-11 April 2014.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note that little progress made by the State in the improvement of its EI.</li> <li>▪ To encourage the State to request for an Off-site Monitoring Activity (validation).</li> <li>▪ To encourage the State to fully commit to the implementation of the project.</li> </ul>

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17.	<b>Guinea Bissau</b>	<p><b>Presented:</b> 25 -27 Feb 2013</p> <p><b>Accepted:</b> 15 Mar 2013</p> <p><b>Revised Plan Accepted:</b> 26 Feb 2013</p>	<ul style="list-style-type: none"> <li>▪ DRD/CNS/AIR: 1-5 Oct. 2012</li> <li>▪ Working visit by the DG, NCMC and other CAA officers to the WACAF Office – Sept 2014</li> </ul>	<p><b>MoU signed:</b> 28 Aug 2012</p> <p><b>Missions conducted:</b></p> <ul style="list-style-type: none"> <li>▪ <i>Joint AFI CIS COSCAP-UEMOA missions conducted in Nov. 2012.</i></li> <li>▪ <i>Two AFI CIS follow up missions conducted in May and Aug 2013.</i></li> </ul>	<ul style="list-style-type: none"> <li>▪ No TCB Project so far.</li> <li>▪ Guinea Bissau is a member of COSCAPUEMOA and AAMAC.</li> <li>▪ Guinea Bissau is one of the beneficiaries of a regional project proposal submitted to AFI Plan SC for funding. The project aims to provide assistance in the establishment of the Fundamentals of a safety oversight system.</li> </ul>	<ul style="list-style-type: none"> <li>▪ From 2008 CSA audit State has SSCs in OPS and AIR.</li> <li>▪ ICAO Plan of Action with safety targets was presented 25-27 Feb 2013 and accepted on 15 March 2013.</li> <li>▪ State took immediate steps involving cancellation/withdrawal of AOCs, Licenses etc. and both SSCswere removed in April 2013.</li> <li>▪ New CAA management, that took office in September 2014, is showing great commitment towards enhancing the safety oversight capability of the State and thus overall improvement of State’s EI expected.</li> <li>▪ ICAO Plan of Action revised and CMA/OLF familiarization and uploading activities conducted during September working visit.</li> <li>▪ Self-assessment to be carried out after CAP update.</li> <li>▪ Assistance of Senegal CAA (ANACIM) to Guinea Bissau for the finalization of the State Regulations</li> <li>▪ ICVM scheduled for April 2016 postponed due to lack of progress made by the State</li> </ul>	<ul style="list-style-type: none"> <li>• Note progress made in the timely resolution of the identified SSCs.</li> <li>• New CAA management is showing great commitment towards enhancing the safety oversight capability of the State &amp; thus overall improvement of State’s EI expected.</li> <li>• Identify with the State the relevant areas for assistance</li> <li>• Urge State to complete the establishment of it Safety Oversight system (CE1 to CE5 related materials)</li> <li>• Urge the State to complete its CAP provide evidences upload on ICAO OLF and conduct a self- assessment.</li> <li>• Urge the State to commit to the implementation of the FSO Project.</li> </ul>

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18.	Guinea	<p><b>Presented:</b>2 2-25 Apr 2013</p> <p><b>Accepted:</b> 2 May 2013</p>	<ul style="list-style-type: none"> <li>▪ AIR/AGA: 12-16 Nov 2012</li> <li>▪ MET/TC: 2 – 6 Nov 2013</li> </ul>	<p><b>MoU signed:</b> <i>21 Jun 2012</i></p> <p><b>Missions conducted:</b></p> <ul style="list-style-type: none"> <li>▪ <i>Joint AFI CIS/BAGA SOO mission conducted 16-27 Jul 2012</i></li> <li>▪ <i>Synergy built up through coordination with AFI CIS and BAGASOO to address SSC.</i></li> <li>▪ <i>AFI CIS follow up mission: 18-29 Mar 2013.</i></li> </ul>	<ul style="list-style-type: none"> <li>▪ No TCB Project so far.</li> <li>▪ Guinea is a member of BAGASOO and BAGAIA.</li> <li>▪ Guinea is one of the beneficiaries of a regional project proposal submitted to AFI Plan SC for funding. The project aims to provide assistance in the establishment of the Fundamentals of a safety oversight system.</li> </ul>	<ul style="list-style-type: none"> <li>▪ CSA conducted 17-25 Apr 2012 resulted in an SSC (OPS).</li> <li>▪ ICAO Plan of Action, including Abuja safety targets presented 22-25 Apr 2013.</li> <li>▪ State took concrete actions to resolve SSCs, i.e. Cancellation of all AOCs licenses and deregistration of aircraft.</li> <li>▪ SSC declared resolved at the end of May 2013.</li> <li>▪ With the assistance of AFI CIS/BAGASOO, the State revised Primary Aviation Legislation, Regulations and Guidance Materials.</li> <li>▪ Primary Aviation Legislation promulgated 28 November 2013.</li> <li>▪ Re-certification of operators has begun with the help of AFI CIS/BAGASOO Inspectors. However, the process has ceased due to inaction on the part of the AOC applicants.</li> <li>▪ The WACAF/World Bank mission of Nov 2013 drafted with DNAC-Guinea, a plan for the State to effectively establish an autonomous CAA.</li> <li>▪ An ICVM scheduled for June 2014 has to be rescheduled due to insufficient</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made in the implementation of its USOAP CAP with the assistance of AFI-CIS / BAGASOO and ROST activities, as well as positive action of the State resulting in resolution of SSCs and adoption of aviation legislation and regulations.</li> <li>▪ State to be encouraged to establish an autonomous CAA before the conduct of an ICVM.</li> <li>▪ Note the progress registered by the State from the recent Off-site validation activity conducted.</li> <li>▪ Establishment of an autonomous CAA remains a priority</li> </ul>

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				<ul style="list-style-type: none"> <li>▪ <i>Second AFI CIS/BAGA SOO follow-up mission: 8-31 Jul 2013</i></li> </ul>		<p>progress in the implementation of the State Corrective Action Plan.</p> <ul style="list-style-type: none"> <li>▪ A CMA Off-site Monitoring Activity (Validation) was conducted for Guinea during 06 August 2014 through 23 September 2014. resulted in overall EI improvement from 7.57% to 17.97%.</li> <li>▪ An ICVM scheduled for Nov. 2016</li> </ul>	<p>issue in the State. Progress in the implementation of the accepted ICAO Plan of Action and the USOAP CAP is slow due to the lack of autonomy of the CAA</p> <ul style="list-style-type: none"> <li>▪ To encourage the State to take the necessary steps towards the creation of an autonomous CAA, to fully implement the USOAP CAP and continue to provide updates to the OLF.</li> <li>▪ Urge the State to fully commit to the implementation of the FSO project.</li> </ul>

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19.	Lesotho	<p><b>Presented:</b> 27 Feb 2012</p> <p><b>Accepted:</b> 1 Mar 2012</p> <p><b>Revised Plan Accepted:</b> 11 Jun 2013</p>	<ul style="list-style-type: none"> <li>▪ AIR/OPS: 1-5 Oct 2012</li> <li>▪ RD: 2016</li> </ul>	<p><b>MoU signed:</b> <i>22 Jun 2011</i></p> <p><b>Missions conducted:</b> <i>25 Nov – 13 Dec 2013</i> <i>Report submitted on the 31 July 2014</i></p>	<ul style="list-style-type: none"> <li>▪ NIL on-going external assistance.</li> <li>▪ The State is a member of the iSASO.</li> <li>▪ The State is considering to engage TCB for project on for capacity building and improvement of oversight capability</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation needs to be revised.</li> <li>▪ Specific operating regulations (promulgated in 1980) need to be updated to conform to the latest ICAO provisions.</li> <li>▪ Inadequate qualified and trained inspectors.</li> <li>▪ TGMs developed and implementation on-going.</li> <li>▪ EI: 22%.</li> <li>▪ A joint letter by ICAO President and Secretary General requesting for renewed commitment by the State was sent on 13 Mar 2013.</li> <li>▪ A previous letter had been sent on 28 Jun 2011 to communicate serious safety concerns following the USOAP audit in 2007.</li> <li>▪ ICAO Plan of Action timelines lapsed with very little progress in achieving the set targets.</li> <li>▪ Nil updates on the OLF</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note the minimal progress made in the implementation of the ICAO Plan of Action.</li> <li>▪ Urge the State to: <ul style="list-style-type: none"> <li>• Allocate adequate resources to the DCA or consider delegating some of its safety oversight functions to another State or Body.</li> <li>• Implement USOAP CAP with high priority given to the legislation and regulations related PQs.</li> <li>• Update OLF.</li> </ul> </li> <li>▪ Provide guidance to the AFI Plan Secretariat, as the Revised ICAO Plan of Action timelines lapsed with little progress.</li> </ul>

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20.	Liberia	<p><b>Presented:</b>2 1-23 Aug. 2012</p> <p><b>Accepted:</b> 22 Oct 2012</p>	<ul style="list-style-type: none"> <li>▪ CNS/AIM: 29 Apr – 4 May 2012</li> <li>▪ AGA/CNS: 8-13 Dec 2012</li> <li>▪ OPS/PEL/AIR/AIG /ANS. An MIR was issued by ICAO on 9 May, 2016 due to safety concerns raised by the ROST Mission. State response to the MIR expected by 9 June, 2016.</li> </ul>	<p><b>MoU signed:</b></p> <p><i>NIL</i></p> <p><b>Missions conducted:</b></p> <p><i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ The State is a member of BAGASOO and BAGAIA.</li> <li>▪ State requested assistance project for Runway rehabilitation and ATC installations refurbishment.</li> <li>▪ In March 2014 State requested for TCB assistance in the recruitment of the GM for the Airport Authority.</li> <li>▪ No TCB Project</li> <li>▪ Liberia is a one of the beneficiaries of a regional project proposal submitted to AFI Plan SC for funding. The project aims at establishing Fundamentals of a safety oversight system.</li> </ul>	<ul style="list-style-type: none"> <li>▪ ICAO Plan of Action with Abuja Safety targets accepted by the State.</li> <li>▪ CSA audit conducted from 15 to 19 May 2006. Current EI: 19.34%.</li> <li>▪ State has made very little progress in the implementation of the USOAP CAP with current level of CAP progress at 2.98%.</li> <li>▪ As at 30 April, 2016 State did not implement any component of the ICAO Specific Plan of Action, which was accepted by the Honourable Minister responsible of Aviation.</li> <li>▪ State scheduled for an ICVM in October, 2016.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made on ROST Implementation activities.</li> <li>▪ Urge the State to complete its CAP, upload evidences onto ICAO OLF and conduct a self-assessment.</li> <li>▪ Urge State to actively implement its USOAP CAP and upload the evidences onto the online framework.</li> <li>▪ Urge the State to implement the ICAO Specific Plan of Action.</li> <li>▪ Urge the State to adequately address the MIR and avoid any SSC.</li> </ul>

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21.	Madagascar	<p><b>Presented:</b> 12 Jan 2012</p> <p><b>Accepted:</b> 13 Jan 2012</p>	<ul style="list-style-type: none"> <li>▪ AIR/ANS: 10 – 16 Mar 2012</li> <li>▪ OPS: 14-20 Apr 2012</li> <li>▪ CNS: 19-26 May 2012</li> <li>▪ AGA: 9 – 12 Oct. 2012</li> <li>▪ AIR/OPS: 26-30 Aug 2013</li> <li>▪ Meeting: 22-23 July 2014</li> </ul>	<p><b>MoU signed:</b> <i>5 May 2011</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ NIL on-going external assistance.</li> <li>▪ The State is a member of the COSCAP SADC.</li> <li>▪ Assistance Project Document was signed in May 2014 between Madagascar, ICAO and French CAA, managed and monitored by SAFE Fund mechanism for a 28-month period regarding the procurement of consultancy services for addressing audit findings. FOS' involvement is limited to raising the PR. The implementation of the project has started after the signing of contract with consultant on January 2015.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Inadequate qualified and trained inspectors.</li> <li>▪ TGMs developed and implementation on-going.</li> <li>▪ Potential SSC (OPS) resolved (resolved in May 2012).</li> <li>▪ EI: 59%.</li> <li>▪ ICAO Plan of Action timelines lapsed with steady progress in achieving the set targets.</li> <li>▪ State has been updating its CAP and requested for an additional Off-site validation.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Urge the State to: <ul style="list-style-type: none"> <li>• Maintain the implementation of the USOAP CAP with high priority given to the certification related PQs.</li> <li>• Continue Updating the OLF, especially in OPS.</li> </ul> </li> <li>▪ A revised ICAO Plan of Action submitted for acceptance.</li> </ul>

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22.	Malawi	<p><b>Presented:</b> 8 Mar 2012</p> <p><b>Accepted:</b> 12 Mar 2012</p> <p><b>Revised Plan Accepted:</b> 20 June 2013</p>	<ul style="list-style-type: none"> <li>▪ FLS/OPS: 11-14 June 2012</li> <li>▪ Multidisciplinary working visit by State officials to ESAF RO 10-14 Aug. 2015</li> <li>▪ PEL/OPS/AIR/AIG 14 -18 March 2016</li> <li>▪ PEL/OPS/AIR/AIG 4-8 April 2016</li> </ul>	<p><b>MoU signed:</b> <i>5 Apr 2012</i></p> <p><b>Missions conducted:</b> <i>16 - 27 July 2012</i></p> <p><i>5 – 16 Nov 2012</i></p> <p><i>12 – 23 Oct</i></p> <p><i>16 to 29 May 2016</i></p>	<ul style="list-style-type: none"> <li>▪ Support from Ethiopian CAA received for air operators’ certification process.</li> <li>▪ An EU /EASA assistance project is ongoing up to Dec 2016 whose objectives are to strengthen the Malawi DCA oversight capacity and that of the local training facility.</li> <li>▪ The State is a member of the COSCAP SADC.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation. A bill is under development and is envisaged to be enacted into an Act by end of year</li> <li>▪ Specific operating regulations need to be updated.</li> <li>▪ Inadequate financial resources.</li> <li>▪ Inadequate qualified and trained inspectors.</li> <li>▪ TGMs developed and implementation on-going.</li> <li>▪ SSC (OPS) NOT resolved (identified Jan 2009).</li> <li>▪ EI: 35%.</li> <li>▪ ICAO Plan of Action timelines lapsed with little progress in achieving the set targets.</li> <li>▪ ICVM subject to evidence that SSC has been resolved based on CAP updates on OLF.</li> <li>▪ State has initiated OLF updates</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note the minimal progress made in the implementation of the ICAO Plan of Action</li> <li>▪ Urge the State to: <ul style="list-style-type: none"> <li>• Allocate adequate resources to the DCA.</li> <li>• Implement USOAP CAP with high priority given to the legislation and regulations as well as the SSC related PQs.</li> <li>• Update OLF.</li> </ul> </li> <li>▪ Provide guidance to the AFI Plan Secretariat, as the Revised ICAO Plan of Action timelines lapsed with little progress.</li> </ul>

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23.	Mali	<p><b>Presented:</b> 23 Jan 2015</p> <p><b>Accepted:</b> 25 Feb 2015</p>	<p>CNS/AGA: 29 Sept – 3 Oct 2014</p> <p>ROs/AGA/CNS/FS-1 28 Sept. -2 Oct. 2015 to assess the progress made in the implementation of the CAP and guide the State in its preparations for the ICVM in December 2015</p>	<p><b>MoU signed:</b> <i>24 Jan 2011</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ No TCB Project.</li> <li>▪ The State is a member of the COSCAPUEMOA and AAMAC.</li> <li>▪ Mali is a one of the beneficiaries of a regional project proposal submitted to AFI Plan SC for funding. The project aims to provide assistance in the certification of the Bamako International Airport</li> </ul>	<ul style="list-style-type: none"> <li>▪ ICVM Conducted 24-28 Oct 2011. Improvement in LEI from 74.7% to 55.3%</li> <li>▪ Security situation in State precluded any field assistance in the past.</li> <li>▪ Coordination on-going for plans for fact-finding mission.</li> <li>▪ Off-site validation conducted in Nov. 2014 resulting in current EI of 57.12%.</li> <li>▪ ICVM conducted for 16 – 22 December 2015. Improvement in EI from 57.12% to 73.39% beyond the Abuja safety target</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made by State in further improving its safety oversight capacity and EI score.</li> <li>▪ Urge State to certify its international aerodromes.</li> </ul>

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24.	Mauritania	<p><b>Presented:</b></p> <ul style="list-style-type: none"> <li>▪ TC/AVSEC/ AIR: 14-18 Mar 2011</li> </ul> <p>None:</p> <ul style="list-style-type: none"> <li>▪ AIR/CNS : 5-9 Dec. 2011</li> </ul>	<ul style="list-style-type: none"> <li>▪ TC/AVSEC/ AIR: 14-18 Mar 2011</li> <li>▪ AIR/CNS : 5-9 Dec. 2011</li> </ul>	<p><b>MoU signed:</b></p> <p><i>21 Mar 2011</i></p> <p><b>Missions conducted:</b></p> <p><i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ Airport Construction consultancy project agreed with TCB and State funds provided for startup.</li> <li>▪ The State was recently asked if the project should be implemented, however no response received. The recruitment was initiated in May 2013.</li> <li>▪ The State is a member of the COSCAPUEMOA and AAMAC.</li> </ul>	<ul style="list-style-type: none"> <li>▪ ICVM conducted in April and Aug 2012 resulting in an EI of 34.03%. (37% improvement in LEI). State now exceeds world average on EIs.</li> <li>▪ State removed from EU Operational ban list in Dec 2012.</li> <li>▪ Another cost recovery ICVM was conducted during 30 June - 4 July 2014 and the results are being awaited.</li> <li>▪ An Off-site validation was conducted from 30 June to 4 July 2015. Currently, the EI stands at 85.62%.</li> <li>▪ With the results of the last Off-site Validation in Aug/Sept. 2014, the current EI stands at 85.62%.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made by State as per ICVM results and lifting of EU operational ban.</li> <li>▪ State has registered significant progress in the improvement of its safety oversight system.</li> <li>▪ Urge State to continue to actively implement its USOAP CAP and upload the evidences onto the online framework.</li> </ul>

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25.	<b>Mozambique ESAF Priority State for 60% EI)</b>	<p><b>Presented:</b> 12 Sep 2011</p> <p><b>Accepted:</b> 7 Oct 2011</p>	<ul style="list-style-type: none"> <li>▪ AIR: 16 – 20 Jan 2012</li> <li>▪ AGA: 20 – 24 Feb. 2012</li> <li>▪ AGA: 9 -12 Jul 2013</li> <li>▪ AIR/ATM/ OPS: 9-13 Sept 2013</li> <li>▪ PEL, OPS, AIR, AIG: 12-15 Aug 2014</li> <li>▪ ATM SAR: 28-31 Oct 2014</li> </ul>	<p><b>MoU signed:</b></p> <p><i>NIL</i></p> <p><b>Missions conducted:</b></p> <p><i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ A TCB Project providing assistance in implementing the USOAP and USAPCAPsis extended, with experts in the areas of ORG, OPS/AIR, PEL, ANS, AGA and AVSEC.</li> <li>▪ Replacement of the PEL expert is being initiated.</li> <li>▪ The State is a member of COSCAP SADC.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Inadequate qualified and trained inspectors.</li> <li>▪ TGMs developed and implementation on-going. Additional guidance has been established.</li> <li>▪ An ICVM was conducted from 26 to 30 September 2014, resulting in an EI improvement from 31.93% to 44.16%.</li> <li>▪ ICAO Plan of Action timelines lapsed with some progress in achieving the set targets.</li> <li>▪ Some mitigation actions have been undertaken by the CAA to address deficiencies in the certification of air operators.</li> <li>▪ State currently very active in updating the OLF and good progress achieved.</li> </ul>	<p>Urge the State to:</p> <ul style="list-style-type: none"> <li>• Allocate adequate resources to the CAA.</li> <li>• Implement USOAP CAP with high priority given to the certification, surveillance and resolution of safety concerns related PQs.</li> <li>• Continue to update OLF.</li> <li>• Accept CMA activities, as planned.</li> <li>▪ Provide guidance to the AFI Plan Secretariat.</li> </ul>

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26.	Niger	<p><b>Presented:</b> 13 July 2014</p> <p><b>Accepted:</b> 29 July 2014</p>	<ul style="list-style-type: none"> <li>▪ CNS 16 - 20 June 2014</li> <li>▪ Working visit by the NCMC to the WACAF Office – September 2014</li> <li>▪ AIR-1/MET/FS-1 to assess the progress made in the implementation of the CAP and guide the State in its preparations for the upcoming ICVM in December 2015</li> </ul>	<p><b>MoU signed:</b> 11 Feb. 2011</p> <p><b>Missions conducted:</b> NIL</p>	<ul style="list-style-type: none"> <li>▪ None</li> <li>▪ The State is a member of the COSCAPUEMOA and AAMAC.</li> <li>▪ AOC Inspector OJT Pilot Project funded by the ICAO SAFE currently underway (April – July 2016) with Instructors provided by Cameroun and Senegal.</li> <li>▪ Niger is a one of the beneficiary of a regional project proposal submitted to AFI Plan SC for funding. The project aims to provide assistance in the certification of the Niamey International Airport</li> </ul>	<ul style="list-style-type: none"> <li>▪ Plan launched on 1 August 2014.</li> <li>▪ State is completing the CAP and restructuring its Safety oversight system.</li> <li>▪ State Operating regulations have been substantially revised thus necessitating recertification of air operators.</li> <li>▪ On-going Self-assessment activities being carried out by the State.</li> <li>▪ Off- site validation to be requested by the State.</li> <li>▪ Off- site validation conducted in Jan/Feb. 2015 and increment of EI from 42.21% to 48.7%.</li> <li>▪ ICVM conducted from 8 to 14 December 2015 to validate the progress made by the State in the implementation of its USOAP CAP</li> <li>▪ Progress of State EI from 48.7% to 66.19% above the Abuja safety target</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note the ongoing actions undertaken by the State.</li> <li>▪ Provide any necessary assistance to the State to reinforce its Safety oversight systems such as training of Technical personnel finalization of Regulations Procedures.</li> <li>▪ Take note of the progress being made by the State towards improvement of its safety oversight system and attainment of Abuja Safety Target.</li> <li>▪ Note progress made by State in further improving its safety oversight capacity and EI score.</li> <li>▪ Urged State to consider the outcome of the ICVM and continuously implement its USOAP CAP and upload the evidences</li> </ul>

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							<p>onto the online framework.</p> <ul style="list-style-type: none"> <li>▪ Urged State to commence the implementation of SSP.</li> </ul>

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27.	Rwanda ESAF Priority State for 60% EI)	<p><b>Presented:</b> 15 Sept 2011</p> <p><b>Accepted:</b> 6 Oct 2011</p>	<ul style="list-style-type: none"> <li>▪ AIR/OPS: 23 – 27 Jan 2012</li> <li>▪ CNS: 13 - 17 May 2012</li> <li>▪ AIR/OPS: 28 May - 1 Jun 2012</li> <li>▪ AGA: 4 - 8 Jun 2012</li> <li>▪ AIR/OPS: 24 – 27 Sept 2012</li> </ul>	<p><b>MoU signed:</b> 22 Jun 2011</p> <p><b>Missions conducted:</b> NIL</p>	<ul style="list-style-type: none"> <li>▪ Discussions are underway for the initiation of the follow up Phase II project, which will cover assistance in implementation of the ANS regulatory regime.</li> <li>▪ Rwanda is a member of CASSOA, (the East African Community) RSOO is an active assistance provider.</li> <li>▪ The CAA has requested TCB assistance in the areas of OPS and AGA.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ The CAA is predominantly reliant on hired expatriate inspectors. Local inspectors have been hired and their training and acquisition of experience is on-going.</li> <li>▪ TGMs developed and implementation on-going.</li> <li>▪ SSC (OPS) resolved (resolved in Dec 2012).</li> <li>▪ EI: 43%.</li> <li>▪ ICAO Plan of Action timelines lapsed with steady progress in achieving the set targets.</li> <li>▪ State currently active in updating the OLF and good progress achieved in ANS &amp; AGA</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note the significant milestone achieved by the State in resolving an SSC following an ICVM conducted in Dec 2012.</li> <li>▪ Urge the State to: <ul style="list-style-type: none"> <li>• Implement USOAP CAP with high priority given to the surveillance and resolution of safety concerns related PQs.</li> <li>• Update OLF in all areas.</li> </ul> </li> </ul>

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28.	Sao Tome and Principe	<p><b>Presented:</b> 1-4 Oct 2012</p> <p><b>Accepted:</b> 27 Nov. 2012</p>	<ul style="list-style-type: none"> <li>▪ OPS/ATM: 14-27 Jun 2012</li> <li>▪ ATM/AIR: 4 – 8 Mar, 2013</li> <li>▪ AIR-1/AIR-2: 14-18 April 2014</li> <li>▪ AIR-1/AIM 4-8 April 2016</li> </ul>	<p><b>MoU signed:</b> 23 May 2014</p> <p><b>Missions conducted:</b> NIL</p>	<ul style="list-style-type: none"> <li>▪ Currently No TCB Project.</li> <li>▪ Africa Development bank (AfDB) Capacity building project launched in second half of 2014.</li> <li>▪ Sao Tome and Principe is a one of the beneficiaries of a regional project proposal submitted to AFI Plan SC for funding. The project aims to provide assistance in the establishment of the Fundamentals of a safety oversight system.</li> </ul>	<ul style="list-style-type: none"> <li>▪ State had 3SSCs (AIR/OPS/AGA) from CSA audit in 2010.</li> <li>▪ The USOAP CAP was revised following a ROST Follow-up mission in May 2013.</li> <li>▪ The current EI is 18.55%.</li> <li>▪ State action on cancellation / suspension of AOCs and Aircraft Registration Certificates resolved AIR SSC in Jul 2013.</li> <li>▪ HR capacity building plan for CAA developed by the State and reviewed with the Regional office is ready for implementation through AfDB funding now available.</li> <li>▪ During A/38 side meeting, State undertook to implement measures to address OPS SSC by Dec 2013.</li> <li>▪ AGA and OPS SSCs resolved following a follow-up ROST mission in April 2014. Ref: EB 2014/24 dated 28/05/14.</li> <li>▪ Due to slow progress, high-level follow up consultations held during ICAO Council President's mission for the Meeting of African Ministers of Transport, Malabo, 7-11 April 2014.</li> <li>▪ Closed-door follow up meeting held with partners during the AFI Week, Dakar 27-28 May 2014.</li> <li>▪ With the recent change in CAA management, RO plans to meet and re-engage the new management during the AFI Week.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note ROST Implementation activities and efforts made by the State.</li> <li>▪ To encourage the State to take advantage of the expertise available through the AFI CIS following signature of the MOU.</li> <li>▪ To encourage the State to actively implement the USOAP CAP and continue to provide updates to the OLF.</li> </ul>

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29.	Senegal	<p><b>Presented:</b> 24 Mar. 2015</p> <p><b>Accepted:</b> 3 Apr. 2015</p>	<ul style="list-style-type: none"> <li>• AIR/CNS/MET: 17-28 Feb 2014</li> <li>• Working visit by the NCMC and other State officials to the WACAF Office – March/April 2014.</li> <li>• AIR/AIM/ATM/FS/MET: 15-19 Feb. 2016</li> </ul>	<p><b>MoU signed:</b> <i>10 May 2011</i></p> <p><b>Missions:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ Currently No TCB Project.</li> <li>▪ The State is a member of the COSCAPUEMOA and AAMAC.</li> <li>▪ Senegal is a one of the beneficiaries of a regional project proposal submitted to AFI Plan SC for funding. The project aims at providing assistance in the certification of the Dakar International Airport</li> </ul>	<ul style="list-style-type: none"> <li>▪ Draft ICAO Plan of Action with safety targets prepared and submitted to ANACIM for review prior to presentation.</li> <li>▪ Following the ROST mission, the RO has actively continued to work with the State to upload information on CAP implementation unto the OLF.</li> <li>▪ Off-site validation activity completed with improvement in EI from 55.39% to 60.62%.</li> <li>▪ Revised specific operating regulations promulgated in January 2016.</li> <li>▪ Revised procedures and guidance materials approved in 2016</li> <li>▪ CSA audit scheduled for November 2016 had to be rescheduled to the second half of 2017 based on the request by the State for reasons of transfer to the new airport.</li> <li>▪ Limited scope USOAP Audit of Accident Investigation (AIG) scheduled for Aug. 2016.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made by State in the attainment of the 60% EI.</li> <li>▪ To encourage the State to actively implement the USOAP CAP and continue to provide updates to the OLF</li> </ul>

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30.	Sierra Leone	<p><b>Presented:</b> 11-15 Apr 2012</p> <p><b>Accepted:</b> 14 Jun 2012</p> <p><b>Revised &amp; Accepted:</b> 8 Feb. 2016</p>	<ul style="list-style-type: none"> <li>▪ AIR/MET: 21-25 Nov 2011</li> <li>▪ AGA: 22-26 Jul 2013</li> <li>▪ A Tactical Plan was developed by RO on 25 August 2014 and presented to the State for endorsement and implementation. The Plan is envisaged to resolve/mitigate the PELSSC by 15 October, 2014.</li> <li>▪ RD/FS-1/ATM 7-9 Oct. 2015: to sensitize the Minister and other senior civil aviation officials/stakeholders of the need to quickly resolve the PELSSC.</li> </ul>	<p><b>MoU signed:</b> <i>16 May 2011</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ Newly updated TCB PRODOC revising the previous PRODOC that was pending acceptance since June 2013 was proposed in July 2014, aimed at the safety oversight capability building to be co-funded by SAFE and State; awaiting its acceptance.</li> <li>▪ In addition, State requested for assistance in new airport construction supervision.</li> <li>▪ The State is a member of BAGASOO and BAGAI A.</li> <li>▪ Joint letter of SG &amp; President of ICAO Council to the Head of State (26 March 2015) offering assistance in the</li> </ul>	<ul style="list-style-type: none"> <li>▪ ICAO Plan of Action revised to incorporate Abuja Safety targets.</li> <li>▪ Follow up ROST mission (AGA) conducted 22-26 Jul 2013.</li> <li>▪ Project proposals prepared, awaiting State's decision.</li> <li>▪ State has indefinitely suspended all certification/licensing activities. ICVM conducted, 29 Jan – 5 Feb. 2014, and three SSCs identified in the areas of AGA, ANS and PEL. AGA SSC was resolved before publication. ANS SSC was subsequently resolved through mitigation action resulting in the publication of a NOTAM on the calibration status of the NAVAIDs. The PELSSC remains unresolved.</li> <li>▪ Due to little progress, high-level follow up meeting was held with State officials during ICAO Council President's mission for the Meeting of African Ministers of Transport, Malabo, 7-11 April 2014.</li> <li>▪ Closed-door follow up meeting with partners held during the AFI Safety Symposium, Dakar 27-28 May 2014.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note progress made through ROST Implementation activities.</li> <li>▪ To urge the State to redouble its efforts in the implementation of the Tactical Action Plan with a focus on the timely resolution of the outstanding SSC.</li> <li>▪ To urge the State to pronounce on and commit resources to the implementation of proposed Assistance projects.</li> <li>▪ To encourage the State to actively implement the USOAP CAP and continue to update the OLF</li> <li>▪ Encourage the State to vigorously pursue the</li> </ul>

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					<p>mobilization of the necessary technical and financial resources to support Sierra Leone in meeting its safety oversight obligations and advising of follow up actions by the Regional Director, WACAF Office.</p> <ul style="list-style-type: none"> <li>▪ Sierra Leone is a one of the beneficiaries of a regional project proposal submitted to AFI Plan SC for funding. The project aims at establishing Fundamentals of a safety oversight system.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Implementation of the Tactical Action Plan is on-going with effective monitoring by RO.</li> <li>▪ Side meeting was held on 19 May 2015 between ICAO SG and the State delegation during the Second AFI Safety symposium in Maputo.</li> <li>▪ ICAO Plan of Action revised to reflect the outcome of the 2014 ICVM, the necessary steps to be taken to resolve the PELSSC and the Abuja Safety Targets and</li> <li>▪ The PELSSC resolved by means of corrective actions.</li> </ul>	<p>implementation of the remaining components of the ICAO Specific Plan of Action</p> <ul style="list-style-type: none"> <li>▪ Accelerate the finalization of the FSO Project earmarked for the State and urge the State to implement the project in a timely manner.</li> </ul>

NO.	STATE	ICAO Plans of Action <sup>1</sup>	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
31.	Swaziland ESAF Priority State for 60% EI)	<p><b>Presented:</b> 23 Feb 2012</p> <p><b>Accepted:</b> 24 Feb 2012</p> <p><b>Revised Plan Accepted:</b> 9 Sept 2013</p>	<ul style="list-style-type: none"> <li>▪ AIR: 13-16 Feb 2012</li> <li>▪ CNS: 25-29 Jun 2012</li> <li>▪ ATM: 2-6 Jul 2012</li> <li>▪ AIR/OPS: 6-9 Aug 2012</li> <li>▪ AGA: 26-30 Nov 2012</li> <li>▪ AVSEC: 20-22 May 2014</li> <li>▪ PEL, OPS, AIR and AIG: 20-24 Oct. 2014</li> </ul>	<p><b>MoU signed:</b> <i>8 Aug 2011</i></p> <p><b>Missions conducted:</b> <i>NIL</i></p>	<ul style="list-style-type: none"> <li>▪ A TCB project commenced in July 2013 and closed in November 2014, provided assistance in the implementation of the USOAP CAP and in capacity building commenced with experts in PEL, OPS and AIR.</li> <li>▪ Additional assistance was and is being provided in AGA and LEG, respectively.</li> <li>▪ The State is a member of the COSCAP SADC.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Establishment of an autonomous CAA implemented.</li> <li>▪ Inadequate qualified and trained inspectors.</li> <li>▪ TGMs developed and implementation on-going.</li> </ul> <p>ICVM conducted from 8 to 14 April 2015, resulting in an improvement of the EI from 12.26% to 30.75%.</p> <ul style="list-style-type: none"> <li>▪ ICAO Plan of Action timelines lapsed with steady progress in achieving the set targets with the help of TCB.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note the significant milestone achieved by the State in establishing a functional CAA.</li> <li>▪ Urge the State to: <ul style="list-style-type: none"> <li>• Implement USOAP CAP with high priority given to the inspectors training, certification, surveillance and resolution of safety concerns related PQs.</li> <li>• Update OLF.</li> </ul> </li> </ul>

NO.	STATE	ICAO Plans of Action <sup>1</sup>	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
32.	Togo	<p><b>Presented:</b> 24 Sep 2015</p> <p><b>Accepted:</b> 29 Sep 2015</p>	<ul style="list-style-type: none"> <li>▪ AIR/OPS/ANS 03 – 07 Aug 2015</li> <li>▪ FS1/FS2/CNS 29 Mar – 1 April 2016</li> </ul>	<p><b>MoU signed:</b> 7 Mar 2015</p> <p><b>Missions conducted:</b> NIL</p>	<ul style="list-style-type: none"> <li>▪ Currently No TCB Project.</li> <li>▪ The State is a member of the COSCAPUEMOA and AAMAC.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary Aviation law revised and going through promulgation process</li> <li>▪ Following the ROST mission, the RO has actively continued to work with the State on the development of the inspectors' Procedures manuals and the upload of relevant information/evidences on CAP implementation onto the OLF</li> <li>▪ Follow up ROST Mission conducted by the RO on March April 2016 to assist State implement its CAP</li> <li>▪ ICVM, conducted 18 to 24 May 2016 awaiting formal publication of results (tentative new EI around 84%!).</li> </ul>	<ul style="list-style-type: none"> <li>▪ To note the commitment, the effort and the progress made by the State</li> <li>▪ Urged State to consider the outcome of the ICVM and continuously implement its USOAP CAP and upload the evidences onto the online framework.</li> <li>▪ Encourage State to fully established the independence of CPI-EAA, the AIG entity</li> <li>▪ Urge State to commence the implementation of its SSP</li> </ul>

NO.	STATE	ICAO Plans of Action <sup>1</sup>	ROST Assistance	AFI-CIS Assistance	TCB and other Assistance Projects	Status of Implementation: ICAO Plans of Action	Action Required from the Meeting
33.	<b>Zambia ESAF Priority State for 60% EI)</b>	<b>Presented:</b> 6 Jul 2011  <b>Accepted:</b> 21 Jul 2011	<ul style="list-style-type: none"> <li>▪ AFCAC: 15 Aug-1 Sept 2011</li> <li>▪ AGA: 21-25 May 2012</li> <li>▪ AIR/OPS: 23 - 25 Jul 2012</li> <li>▪ ATM: 24-28 Sept 2012</li> <li>▪ 12-23 Nov 2012 (AFCAC follow up mission)</li> <li>▪ ATM: 12-15 Feb 2013</li> <li>▪ AIR/OPS: 7-11 Oct 2013</li> <li>▪ USOAP CMA Workshop: 11-13Mar 2014 (cost-recovery)</li> <li>▪ Multidisciplinary working visit by State officials to ESAF RO 29 June -03July 2015</li> <li>▪ ATM/SAR 18-22 January 2016</li> <li>▪ AGA 8-12 February 2016</li> </ul>	<p><b>MoU signed:</b> <i>7 Apr 2011</i></p> <p><b>Missions conducted:</b></p> <p><i>OPS/AIR: 15-31 Aug 2011</i></p> <p><i>5 – 16 Nov 2012</i></p> <p>26 Oct - 06 Nov 2015</p>	<ul style="list-style-type: none"> <li>▪ EU Project is currently on-going with efforts geared towards the establishment of an autonomous CAA.</li> <li>▪ A need for support by the implementation of a TCB project has been expressed by the CAA.</li> <li>▪ ICAO AOC Project, with the support of South African CAA has started being implemented on the 25 of August 2014 to re-certify air operators and provide OJT to the Zambia CAA inspectors. The implementation was completed successfully.</li> <li>▪ The State is a member of the COSCAPSASO Project.</li> </ul>	<ul style="list-style-type: none"> <li>▪ Primary aviation legislation enacted and revision on-going.</li> <li>▪ Specific operating regulations promulgated.</li> <li>▪ Establishment of an autonomous CAA is on-going.</li> <li>▪ Inadequate qualified and trained inspectors.</li> <li>▪ TGMs developed and implementation on-going.</li> <li>▪ SSC (OPS) resolved (resolved in Dec 2012).</li> <li>▪ The first ICVM conducted in Dec 2012 revealed an EI improvement from 35% to 47%.</li> <li>▪ ICAO Plan of Action timelines lapsed with steady progress in achieving the set targets</li> <li>▪ State currently active in updating the OLF and good progress achieved.</li> <li>▪ The second ICVM conducted in Mar 2016 revealed an EI improvement from 47% to 62%</li> </ul>	<ul style="list-style-type: none"> <li>▪ Note the significant milestone achieved by the State in resolving an SSC following an ICVM conducted in Dec 2012.</li> <li>▪ Urge the State to: <ul style="list-style-type: none"> <li>• Implement USOAP CAP with high priority given to the certification, surveillance and resolution of safety concerns related PQs.</li> <li>• Continue to update OLF.</li> </ul> </li> </ul>

**DP 03: ATTACHMENT A: Status of Development, Revision, Presentation and Implementation of the ICAO Plans of Action for States under the review of MARB including priority States**

**ACRONYMS AND ABBREVIATIONS**

- AFI-CIS AFI Cooperative Inspectorate Scheme
- AGA Aerodromes and Ground Aids
- AIG Aircraft Accident and Incident Investigation
- AIR Airworthiness of Aircraft
- ANB Air Navigation Bureau
- ANS Air Navigation Services
- AOC Air Operator Certificate
- ATM Air Traffic Management
- CAA Civil Aviation Authority
- CAP Corrective Action Plan
- CAPSCA Collaborative Arrangement for the Prevention and Management of Public Health Events in Civil Aviation
- CASSOA Civil Aviation Safety and Security Oversight Agency
- CC Compliance Checklist
- CE Critical Element
- CMA Continuous Monitoring Approach
- CSA Comprehensive Systems Approach
- EFOD Electronic Filing of Differences
- EI Effective Implementation
- iSTARS Integrated Safety Trend Analysis and Reporting System
- iSASO Interim SADC Aviation Safety Organization
- ICVM ICAO Coordinated Validation Mission
- LEG Primary Aviation Legislation and Civil Aviation Regulations
- OLF Online Framework
- OPS Aircraft Operations
- ORG Civil Aviation Organization
- MOU Memorandum of Understanding
- NCMC National Continuous Monitoring Coordinator
- PEL Personnel Licensing and Training
- PQ Protocol Question
- RO Regional Office
- ROST Regional Office Safety Teams
- RSOO Regional Safety Oversight Organization
- SAAQ State Aviation Activity Questionnaire
- SARPs Standards and Recommended Practices
- SMS Safety Management System
- SSC Significant Safety Concern
- SSP State Safety Programme
- TCB Technical Co-operation Bureau
- TGM Technical Guidance Material
- USOAP Universal Safety Oversight Audit Programme

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