



**COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR AVIATION SAFETY
IN AFRICA (AFI PLAN)**

EIGHTEENTH MEETING OF THE STEERING COMMITTEE

MONTREAL, CANADA, 30 NOVEMBER 2016

DRAFT REPORT

**THIS REPORT HAS BEEN APPROVED BY THE CHAIRPERSON OF THE
AFI PLAN STEERING COMMITTEE, MR. MOUSSA HALIDOU.**

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TABLE OF CONTENTS

PART I – INTRODUCTION.....	1
VENUE, DATE AND ATTENDANCE.....	1
2. OPENING OF THE MEETING.....	1
PART II – REPORT ON AGENDA ITEMS.....	3
3. ADOPTION OF THE AGENDA.....	3
4. DELIBERATIONS ON THE AGENDA.....	3
4.1 AGENDA ITEM 1: DISCUSSION PAPER (DP) 01	3
4.2 AGENDA ITEM 1: DISCUSSION PAPER (DP) 02	4
4.3 AGENDA ITEM 1: DISCUSSION PAPER (DP) 03	4
4.4 AGENDA ITEM 1: PRESENTATION BY PARTNERS	4
4.5 AGENDA ITEM 2: DISCUSSION PAPER (DP) 04	7
4.6 AGENDA ITEM 3: DISCUSSION PAPER (05)	8
4.9 AGENDA ITEM 4: ANY OTHER BUSINESS AND CLOSING CEREMONY	10
ATTACHMENT A: AFI PLAN SC/18 DECISIONS AND RECOMMENDATIONS ACTION PLAN	11
ATTACHMENT B: AFI PLAN PROGRAMME ACTIVITIES IN 2017	16
ATTACHMENT C: LIST OF PARTICIPANTS	19

NB: In addition to the above Appendices, the following meeting related documents are available at the AFI Plan website: <http://www.icao.int/safety/afiplan/Pages/18th-Steering-Committee.aspx>

1. Opening Remarks by the ICAO Secretary General;
2. Presentation by the AFI Plan Steering Committee Chairperson;
3. Discussion Papers (DP01-DP6 and Attachments); and
4. Presentations by the AFI Plan Secretariat, AFCAC, FAA, SSFA

PART I – INTRODUCTION

1. VENUE, DATE AND ATTENDANCE

1.1 The 18th meeting of the Comprehensive Regional Implementation Plan for Aviation Safety in Africa (AFI Plan) Steering Committee was held on 30 November 2016 at the ICAO Headquarters, Montreal, Canada. The meeting was attended by 42 participants including members and observers from the ICAO Council and the Air Navigation Commission (ANC), officials of invited regional organizations, industry and other partners and stakeholders. The list of participants is provided at **Attachment C** to this report.

2. OPENING OF THE MEETING

2.1. Opening remarks were delivered by Dr. Fang Liu the ICAO Secretary General, Mr. Halidou Moussa, Chairperson of the AFI Plan Steering Committee and Dr. Olumuyiwa Benard Aliu, the President of ICAO Council, respectively.

2.2. Dr. Fang Liu, referred to the important global and regional aviation events that took place since the last Steering Committee meeting, such as the AFI Ministerial Conference that adopted the Windhoek Security and Facilitation Declaration and Targets for Africa under the AFI SECFAL Plan; the third AFI Week events in Malabo; the Second IWAF; the 39th Session of the ICAO Assembly; the 6th AFI DGCA meeting and the 26th AFCAC Plenary.

2.3. She highlighted, in particular, endorsement by the 39th Session of the ICAO Assembly of the recommendation of the Council to extend implementation of the AFI Plan beyond 2016 and through the 2017 – 2019 triennium; the progress made in the implementation of the 2016 AFI Plan work programme and activities based on decisions and recommendations of previous Steering Committee meetings, including implementation of four key projects. She acknowledged and recognized the efforts being made by the aviation safety partners to assist States in establishing and maintaining effective safety oversight systems in the AFI Region.

2.4. Mr. Halidou Moussa, on his part, thanked the President of the ICAO Council and the Secretary General for their presence and commitment despite the tight schedule they have. He also thanked members of the Council, representatives of States to ICAO and all other partners for attending the meeting and for their continuous commitment demonstrated over the years to the improvement of Aviation Safety in Africa. He described the Council President's presence as a testimony to his tremendous and effective support for the AFI Plan.

2.5. The Chairperson highlighted a number of achievements and progress made so far based on the 2016 targets of the Programme and annual goals set by the Steering Committee, and drew attention as well on the various challenges encountered. He finally outlined the objectives and expectations for the meeting.

2.6. In his remarks, the ICAO President raised a number of points for the attention of the Steering Committee. He made reference to a recent report presented to the Council in relation to the activities of States under the Monitoring Assistance and Review Board (MARB), from which it was observed that a number of States in the AFI region are not making enough progress. This, he noted, implied that the collective effort of ICAO, the AFI Plan, AFCAC, and AU is not sufficient. He further referred to concerns raised by the Council

especially on SSCs related to OPS, i.e. the fact that a number of countries that took mitigation action by cancelling AOCs in order to address OPS SSCs and were hence removed from the MARB list, have not yet developed sustainable capability to certify air operators. He therefore urged that the real situation on the ground be ascertained and advised the Steering Committee to come up with a set of actions to address this matter and strengthen the collaboration with partners such as AFCAC in order to help overcome ICAO constraints in accessing needy States that are under UNDSS travel restrictions.

2.7. The President stressed that removing SSCs or raising Effective Implementation (EI) levels should not be ends by themselves, unless sustained over time. Therefore, it is important to monitor not only those States with SSC and low EI but also to support others that crossed the threshold of EI 60% recently. He emphasised that building sustainable and durable system should be the broad goal to be attained in the region so that there will be no regression.

2.8. On the issue of Regional Safety Oversight Organizations (RSOOs), he pointed out that, despite a lot of effort made by the AFI Plan to establish and strengthen them, there is still a gap vis-a-vis clear delineation of their responsibilities with those of the National Civil Aviation Authorities, which he said should be complementary and not overlapping or competing. Finally, he reaffirmed his support to the AFI Plan programmes and commitment to continue to engage relevant authorities to further enhance aviation safety in Africa.

2.9. Following the President's remarks, the Chairperson proposed, and the meeting accepted, that discussions be focused on major issues requiring the attention of the Steering Committee in order to achieve the objectives of the meeting within the limited time allocated.

PART II – REPORT ON AGENDA ITEMS

3. ADOPTION OF THE AGENDA

3.1 The meeting reviewed and adopted the draft agenda as presented by the AFI Plan Secretary with one adjustment concerning the Presentation by ICAO Finance to be made in the afternoon session.

4. DELIBERATIONS ON THE AGENDA

4.1 AGENDA ITEM 1: DISCUSSION PAPER (DP) 01

PROGRESS REPORT ON THE IMPLEMENTATION OF THE AFI PLAN SINCE THE 17TH STEERING COMMITTEE MEETING AND STATUS OF IMPLEMENTATION OF THE 2016 WORK PROGRAMME

4.1.1 The Secretary presented Discussion Paper 01 and its attachments (A and B) that contain detailed information on the implementation status of the Recommendations and Decisions of the 17th meeting held on 30th June 2016 in Malabo, Equatorial Guinea, and the progress made in implementing the 2016 Work Programme respectively.

4.1.2 The meeting's attention was drawn to and its deliberations focused on the following specific issues:

- the status of implementation of the Abuja safety targets and specifically the key AFI Plan goals for 2016 relating to attainment of 60% EI; removal of all SSCs and implementation of the 2016 work programme;
- the challenges of effectiveness and sustainability of the Regional Safety Oversight Organizations (RSOs) and the planned ICAO-EASA Global RSO Forum to be held in Swaziland in March 2017 in order to strategize and work on further enhancement of these entities;
- the support provided by Regional Offices not only to those States with low EI and/or SSC but also to other States with acceptable levels of EI to sustain what has been achieved so far;
- the support provided by partners and stakeholders towards attainment of some of the targets set for 2016;
- the challenges in the implementation of some training and capacity building activities; and
- the support provided to the Association of African Aviation Training Organizations (AATO) during the preparation of the draft training roadmap for Africa and its second general assembly.

4.2 AGENDA ITEM 1: DISCUSSION PAPER (DP) 02

Review of the Status of Implementation of AFI Plan Projects

4.2.1 The Steering Committee at its 17th meeting approved funding and implementation of projects on Aerodrome Certification, Establishment of African ANSP Peer Review programme, SSP/SMS implementation and Search and Rescue (SAR) organization.

4.2.2 The Secretary presented Discussion Paper 02 and provided information related to the progress made in the implementation of these four AFI Plan projects since July 2016.

4.3 AGENDA ITEM 1: DISCUSSION PAPER (DP) 03

Aviation Safety Implementation Assistance Partnership (ASIAP)

4.3.1 The ICAO Secretariat presented Discussion Paper 03 on the Aviation Safety Implementation Assistance Partnership (ASIAP) that updated the meeting on its establishment and activities aimed at coordinating and collaborating between partners on technical assistance.

4.4 AGENDA ITEM 1: PRESENTATION BY PARTNERS

Progress Report on the Status of Implementation of the Abuja Safety Targets

4.4.1 AFCAC presented a progress report on the implementation of the Abuja safety targets which showed:

- That in accordance with the recommendations of the Steering Committee, forty six (46) States have designated Focal Points to facilitate coordination with AFCAC on safety matters and the monitoring of the implementation of Abuja Safety Targets; and
- the achievement so far made to attain the Abuja safety targets, on the basis of information obtained from States and other relevant sources such as ICAO, IATA and ACI.

4.4.2 The meeting noted and commended AFCAC for the significant improvement and progress achieved in compiling information and preparing a detailed status report on the implementation of almost all the Abuja Safety Targets. The meeting however noted the absence of comprehensive data / information for certain targets such as the establishment of autonomous CAAs and urged States to cooperate in furnishing adequate information.

US DOT- Safe Skies for Africa Programme

4.4.3 The presentation made by the US Department of Transport under the Safe Skies for Africa programme informed the meeting about the vision, mission, goals and the new logo of the programme designed in line with its overall objective and current promising developments in Africa. During the presentation, it was also reaffirmed that the programme will continue its support towards the improvement of aviation safety in Africa.

4.4.4 The Steering Committee noted the information with appreciation of the long-standing collaboration and support provided by the US Government through the Safe Skies for Africa programme that complemented the efforts of the continent towards capacity building and improvement of aviation safety.

U.S. Federal Aviation Administration (FAA)

4.4.5 The FAA made a presentation on its assistance plan for Africa. The presentation covered the activities and support provided during 2016 and the plan for 2017.

4.4.6 The Steering Committee noted the information and expressed appreciation of the continued support provided by the FAA to improve aviation safety in Africa.

Association of African Aviation Training Organizations (AATO)

4.4.7 The Chairperson of AATO reported to the meeting, on the progress made so far in preparing the training roadmap for Africa and acknowledged the continued assistance of ICAO and partners to finalize the report so that it could be implemented in the course of 2017. The meeting was also informed of the future plans of AATO.

European Union (EU)

4.4.8 The European Union provided information on its activities conducted for the improvement of aviation safety in Africa. The meeting was informed that EU support activities were guided by cooperation with African States on the delivery of qualitative projects whilst avoiding duplication.

4.4.9 The European Union also informed the meeting that the first cycle of the SIASA Project was completed and that a new project proposal was in preparation for further consideration.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENGA ITEM 1:

SC18/Dec 01: Establishment and Strengthening of Regional Safety Oversight Organizations

The meeting requested the AFI Plan Secretariat to:

- a) individually request the Seven Partner States to communicate their official position vis-à-vis their membership of an existing/planned RSOO and encourage those that have not yet done so to join an already established RSOO of their choice; and
- b) prepare, in consultation with the ICAO Secretariat, AFI Group, AFCAC, and Partner States, a Working Paper for the Global RSOO Forum (Swaziland, March 2017), to propose solutions to the challenges of sustainability and effectiveness of RSOOs in the AFI Region, and provide feedback on the outcome of the event to the SC/19 meeting.

SC18/Dec 02: Review of the Status of Implementation of AFI Plan Projects

The meeting:

- a) noted with satisfaction that the four (4) AFI Plan projects approved at the SC/17 meeting had been initiated and were progressing, and accordingly requested the AFI Plan Secretariat to continue coordinating and monitoring implementation of these projects; and
- b) requested that the AFI Plan Secretariat coordinates with AFCAC and key partners on the dates for the regional high-level SAR Conference proposed to be held by AFCAC in 2017, to avoid conflict with other events, allow sufficient progress in States and promote the event to the targeted high-level participants.

SC18/Rec 03: Aviation Safety Implementation Assistance Partnership (ASIAP)

The meeting while noting the information contained in the paper on ASIAP activities, encouraged States and International Organizations providing technical assistance to AFI States to support and join the ASIAP.

SC18/Rec 04: Implementation of Abuja Safety Targets

The meeting:

- a) requested AFCAC to urge States to provide accurate and sufficient information in order to prepare a comprehensive report;
- b) further requested that the AFI Plan Secretariat in collaboration with the ICAO Secretariat, AFCAC, RASG-AFI, APIRG, and Key Partners, coordinates the preparation of a proposed set of revised targets, with reference to the new GASP edition Safety Performance Indicators, for consideration by the SC/19 meeting in May 2017; and
- c) recommended that implementation of the revised targets be embarked upon thereafter pending high level endorsement (Ministerial, Heads of State).

SC18/Rec 05: Programmes / activities of aviation safety partners in Africa – US-DOT/FAA/EASA

The meeting:

- a) acknowledged the longstanding and future contribution of the Safe Skies for Africa Programme to the improvement of safety in Africa;

- b) Recognized that the Vision, Mission and Goals of the Safe Skies programme are related to the objectives and activities of the AFI Plan and other sister programmes working to improve Aviation Safety in Africa, called for continued and higher collaboration between the parties;
- c) recognized the support provided by the FAA and endorsed its proposed capacity building activities for AFI States in the areas of OPS, AIR, AGA, ATM, etc. for incorporation in the 2017 AFI Plan work programme; and
- d) noted the completion of the first cycle of the SIASA Project and that a new project proposal is in preparation for consideration, called for the continued follow up and collaboration between EASA and the AFI Plan Secretariat.

SC18/Rec 06: Aviation Training Roadmap for Africa

The meeting:

- a) noted the work done by AATO in preparing a draft Aviation Training Roadmap for Africa and requested the organization to coordinate its review with the AFI Plan Secretariat, GAT, AFCAC and Partners, for finalization and submission to the SC/19 meeting in May 2017; and
- b) requested the AFI Plan Secretariat to reflect the review and finalization of the Aviation Training Road Map for Africa in its 2017 work Programme.

4.5 AGENDA ITEM 2: DISCUSSION PAPER (DP) 04

Proposed update of the Comprehensive Implementation Plan for Aviation Safety in Africa (AFI Plan) and Revised Regional Office Safety Team (ROST) Terms of Reference (TOR)

4.5.1 In 2015 the ICAO Evaluation and Internal Audit Office (EAO) evaluated the Comprehensive Implementation Plan for Aviation Safety in Africa (AFI Plan) with a view to providing an independent review of the programme performance in accordance with the original Programme Document. The evaluation looked at the relevance, design management and governance of the programme since its inception and made a number of recommendations to ensure effective and continued implementation of the programme.

4.5.2 The review and amendment of the AFI Plan Document to ensure that it remains relevant and in line with the changing dynamics of the programme subject to its continuation beyond 2016 and the revision of the ROST -TORs in view of the expanded technical scope of the Programme are part of the key recommendations.

4.5.3 The Secretary presented Discussion Paper 04 and its attachments providing information on the background and work started by way of initial draft documents of the updated Comprehensive Implementation Plan for Aviation Safety in Africa (AFI Plan) for the

year 2017-2020 and the Revised Regional Office Safety Team (ROST) Terms of Reference (TOR) as per the EAO recommendations.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 2A

SC18/Dec 07: Proposed update of AFI Plan and Revised ROST – TOR

The meeting took note of the information and proposed amendments to the AFI Plan document and revised ROST TOR, and requested the AFI Plan Secretariat in collaboration with the ICAO Secretariat, AFI Group, RASG-AFI, APIRG and key Partners, to review and finalize the draft documents for presentation at the SC/19 meeting in May 2017.

4.6 AGENDA ITEM 3: DISCUSSION PAPER (05)

ICAO PLANS OF ACTION FOR STATES UNDER REVIEW OF THE MARB INCLUDING PRIORITY STATES

4.6.1 The AFI Plan Secretary presented a summary of the status of implementation of the specific ICAO Plans of Action developed for thirty-two (32) States. It was noted that the Regional Office Safety Teams (ROSTs), ICAO Technical Assistance and Cooperation projects, RSOOs, and AFCAC AFI-CIS project have all been active in assisting States in the implementation of their Corrective Action Plans (CAPs) for addressing deficiencies identified by ICAO USOAP audits.

4.6.2 The meeting noted the positive impact of the high-level engagement by the ICAO Secretary General and the Council President with States during high profile regional events and/or State visits. It was also stressed that the continuation of such practice is important to accelerate progress towards achieving the regional targets.

4.6.3 The Progress made by States towards attainment of key goals set by the Steering Committee for 2016 including attainment of the Abuja Safety Targets was examined by the meeting and it was noted that there is a positive progress in the implementation of the ICAO Plans of Action in particular the increase in EI of AFI States and the fact that there has been no new SSC in the region since January 2015.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 3

SC18/Dec08: Implementation of State specific ICAO Plans of Action

The Steering Committee requested:

- a) The AFI Plan Secretariat to develop a strategy to not only assist States with low EIs and SSCs, but also encourage those States with acceptable levels of EI to sustain their progress; and
- b) that the Regional Office Safety Team (ROST), technical assistance and cooperation projects, and AFI-CIS missions be continued so as to further assist

States in the implementation of their Corrective Action Plans (CAPs) to specifically address SSCs and improve EIs in low performing States.

SC18/Rec09: High-level support in addressing States' aviation safety deficiencies

The meeting recommended that the ICAO Council President and the Secretary General continue to attend AFI regional meetings and their efforts to engage, at the highest level, those States that are not cooperating and/or sufficiently advancing in addressing their aviation safety deficiencies.

4.7 AGENDA ITEM 4: DISCUSSION PAPER (DP) 06

PROPOSED PROGRAMME OF ACTIVITIES UNDER THE AFI PLAN IN 2017

4.7.1 Under this Agenda Item, the Steering Committee was presented with the programme of activities proposed for the year 2017 including the key annual goals, taking into account progress on the implementation of the 2016 work programme, and the expansion of the scope of activities to include the Abuja Safety Targets and AFI ANS PIs and Targets. The 2017 work programme also includes training courses and activities as recommended in the AFI Plan Evaluation report.

4.7.2 The Steering Committee reviewed and approved the overall AFI Plan work programme with some improvements and amendments as provided in **Attachment B** of this report. The Steering committee also set the major goals for 2017 as follows:

- 80 % of African States to achieve 60% EI and above;
- no Significant Safety Concerns;
- certification of 45% of International Airports; and
- full implementation of Work Programme activities and training courses including those proposed by partners.

4.8 AGENDA ITEM 4: ICAO –Finance on AFI Plan Funding

4.8.1 The Chief of the ICAO Finance Branch (C/FIN) presented the Fund structure and financial statement of the AFI Plan Fund that shows a significant balance of net surplus. He emphasised the need to utilize the funds effectively in order not to discourage mobilization of additional resources.

4.8.2 The Steering Committee noted the net surplus of funds and requested that the Secretariat develops and submits additional project proposals to the 19th SC meeting for approval.

4.8.3 The ICAO Secretariat recommended that technical assistance projects developed by the AFI Plan Secretariat for States prioritised by the AFI Plan Steering Committee should be considered for funding from the AFI Plan Fund when other sources of funding were not available.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 4

SC18/Dec10: Proposed work programme of AFI Plan for 2017

The meeting:

- a) considered the proposed 2017 AFI Plan work programme and requested the Secretariat to incorporate in it additional activities as recommended during the course of the meeting, and to circulate the amended version of the programme together with the SC/18 report; and
- b) requested the AFI Plan Secretariat to implement the updated work programme and report on progress at the SC/19 meeting.

SC18/Dec11: Utilization of AFI Plan funds

The meeting requested the AFI Plan Secretariat to develop additional project proposals to utilise the available AFI Plan funds, including technical assistance projects for States prioritised by the AFI Plan Steering Committee when other sources of funding were not available.

4.9 AGENDA ITEM 4: ANY OTHER BUSINESS AND CLOSING CEREMONY

4.9.1 ***Date and Venue of the next AFI Plan SC meeting:*** Under this Agenda Item, the AFI Plan Steering Committee agreed that the next AFI Plan Steering Committee meeting will be organized as part of the AFI Aviation Week, tentatively scheduled for the third week of May 2016 in Gaborone, Botswana. Information about the exact venue and dates would be transmitted by the AFI Plan Secretary in coordination with the ICAO ESAF Office.

4.9.2 ***Closing:*** The Chairperson of the AFI Plan Steering Committee, after expressing his gratitude for the active participation of the Members, partners and the support from the donor States and Organizations, adjourned the meeting.

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Attachment A: AFI Plan SC/18 Decisions and Recommendations Action Plan

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC18/Dec 01	Establishment and Strengthening of Regional Safety Oversight Organizations	<i>a) The AFI Plan Secretariat to individually request the Seven Partner States to communicate their official position vis-à-vis membership of an RSOO and encourage those that have not yet done so to join an already established RSOO of their choice;</i>	April 2017	Present and discuss with the remaining 7 partner States with viable proposal on the way forward during the March 2017 Global RSOO Forum. Official correspondences requesting and confirming decisions of States	AFI Plan Secretariat (ESAF/WACAF) Support from IMP-SAF RECs
		<i>b) the AFI Plan Secretariat to prepare a Working Paper for the Global RSOO Forum (Swaziland, March 2017) to be developed in consultation with the ICAO Secretariat, AFI Group, AFCAC, and Partner States, in order to propose solutions to the challenges of sustainability and effectiveness of RSOOs in the AFI Region, and to provide feedback on the outcome of the Conference to the SC/19 meeting.</i>	March 2017 May 2017	Working Paper, Decisions and Recommendations of the meeting	

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
<i>SC18/Dec 02</i>	<i>Review of the Status of Implementation of AFI Plan Projects</i>	<i>a) the AFI Plan secretariat to continue coordinating and monitoring implementation of the projects</i>	May 2017	Implementation Status report	AFI Plan Secretariat
		<i>b) AFI Plan Secretariat to coordinate with AFCAC and key partners on the dates for the regional high level SAR Conference proposed to be held by AFCAC in 2017, to avoid conflict with other events, allow sufficient progress in States and promote the event to the targeted high level participants.</i>	May 2017	Coordination with AFCAC No conflict of high level meetings	AFI Plan Secretariat AFCAC
<i>SC18/Rec 03</i>	Aviation Safety Implementation Assistance Partnership (ASIAP)	<i>Encouraged States and International Organizations providing technical assistance to AFI States to support and join the ASIAP.</i>	Continuous	Inform States about ASIAP	IMP-SAF AFI Plan Secretariat
<i>SC18/Rec 04</i>	Implementation of Abuja Safety Targets	<i>a) AFCAC to urge States to provide accurate and sufficient information in order to prepare comprehensive report on the status of implementation of Abuja safety targets</i>	May 2017	Comprehensive report on status of Implementation of safety targets	AFCAC AFI Plan Secretariat States

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
		<i>b) the AFI Plan Secretariat in collaboration with ICAO Secretariat, AFCAC, RASG-AFI, APIRG, and Key Partners coordinate the preparation of a proposed set of revised targets for consideration by the SC/19 meeting.</i>	May 2017	RASG-AFI led coordination meeting. Draft Revised Safety Targets	AFCAC AFI Plan Secretariat RASG-AFI, APIRG and AFI Group
SC18/Rec 05	Programmes and activities of aviation safety partners in Africa	<p><i>a) the meeting called for continued and higher collaboration between sister programmes working to improve Aviation Safety in Africa,</i></p> <p><i>b) The meeting endorsed FAA proposed capacity building activities for AFI States in the areas of OPS, AIR, AGA, ATM etc. for incorporation in the 2017 AFI Plan work</i></p> <p><i>c) The meeting called for the continued follow up and collaboration between EASA and the AFI Plan including the new project proposal prepared by EASA.</i></p>	<p>Continuous</p> <p>January 2017</p> <p>Continuous</p>	<p>Coordinated work programme</p> <p>Coordinated work programme</p> <p>Coordinate work programme and share information</p>	<p>AFI Plan Secretariat Safe Skies for Africa</p> <p>FAA EASA</p>
SC18/Rec 06	Aviation Training Roadmap for Africa	<i>AATO to coordinate the review of the draft Road map in collaboration with the AFI Plan Secretariat, GAT, AFCAC and Partners for finalization and submission to the SC/19 meeting .</i>	May 2017	Aviation Training Roadmap for Africa	AATO

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
		<i>The AFI Plan Secretariat to reflect the review and finalization of the Aviation Training Road Map for Africa in its 2017 Work Programme.</i>	April 2017	Facilitate a meeting with Partners and stakeholders to review and finalize the Roadmap	AFI Plan Secretariat
SC18/Dec 07	Update the AFI Plan document and ROST- TOR	<i>The AFI Plan Secretariat in collaboration with the ICAO Secretariat, AFI Group, RASG-AFI, APIRG and key Partners to review and finalize the draft for presentation at the SC/19 meeting</i>	May 2017	Draft updated AFI Plan Document and revised ROST TOR	AFI Plan Secretariat, AFI Group, RASG-AFI, APIRG, GAT etc
SC18/Dec 08	Implementation of ICAO Plans of Actions	<p><i>a) The AFI Plan Secretariat is to develop a strategy and assist not only States with low EIs and SSCs but also encourage those States with acceptable levels of EI to sustain what has been achieved so far.</i></p> <p><i>b) The Regional Office Safety Team (ROST) and AFI-CIS missions be continued so as to further assist States in the implementation of their Corrective Action Plans (CAPs) to specifically address SSCs and improve EIs in low performing States.</i></p>	May 2017	Increased ROST and AFI - CIS missions, and coordination with AFI DG Champions. Improved implementation of CAPs & ICAO Plans of Action; Increase in the number of States meeting the Safety targets	WACAF, ESAF, AFCAC and States

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC18/Rec 09	High-level support in addressing States' aviation safety deficiencies	a) <i>That the ICAO Council President and the Secretary General should attend AFI regional meetings and continue their efforts to engage, at the highest level, those States that are not cooperating and/or sufficiently advancing in addressing their aviation safety deficiencies.</i>	Continuous	Increased high level meetings and engagements; Attend important meetings in the AFI Region	ICAO SG, Council President and African Group Members
SC18/Dec 10	Proposed Work Programme of AFI Plan for 2017	a) <i>The meeting considered the proposed 2017 AFI Plan work programme and requested the Secretariat to incorporate in it additional activities as recommended during the course of the meeting, and to circulate the amended version of the 2017 work programme together with the SC/18 report.</i> b) <i>The AFI Plan secretariat to implement the work programme and report the progress at the SC/19</i>	Jan 2017 May 2017	Revised 2017 AFI Plan Work programme. Progress Report	AFI Plan Secretariat
SC18/Dec 11	Utilization of AFI Plan funds	<i>The AFI Plan Secretariat to develop additional project proposals to utilise the available AFI Plan funds</i>	May 2017	Project Documents	AFI Plan Secretariat

Attachment B: AFI Plan Programme activities in 2017

Focus Area 1 – Enabling States to establish and maintain an effective and sustainable safety oversight system		
Initiative	Activity	Target for 2017
Support the integration and enlargement of RSOOs/RAIOs for effective and sustainable functioning	<ul style="list-style-type: none"> • Coordinate a Global and Regional RSOO meeting and implement its outcomes 	<ul style="list-style-type: none"> • Meeting Conducted • Working paper presented • Meeting outcomes with specific Decisions and Recommendations
Support relevant States to establish the Fundamentals of Safety Oversight (FSO) system (CE1-CE5)	<ul style="list-style-type: none"> • Identify and prioritize States with lack of Fundamentals of safety oversight system • Develop and implement FSO project • Intensify assistance through ROST and AFI CIS 	<ul style="list-style-type: none"> • At least 10 AFI States with lack of FSO assisted
Encourage at least half of African States to delegate certain oversight functions to RSOOs (Ref AFI DGCA/6)	<ul style="list-style-type: none"> • Regional Offices to continuously engage States and Champion DGs on this subject • State Letters • High level engagements 	<ul style="list-style-type: none"> • Leveraging on Champion DGs, engage States in AFI Region to delegate complementary functions to RSOOs
Provide Safety Inspectors training courses	<p>Coordinate delivery of training for Safety Inspectors:-</p> <ul style="list-style-type: none"> • Airworthiness Inspector courses. • Operations Inspector courses. • Personnel Licensing Inspector courses. • Air Navigation Services Inspector courses. • Aerodrome certification course 	<ul style="list-style-type: none"> • Identify priority needy States for AFI Plan training sponsorship. • At least 1 Course in each specialty

Focus Area 2 - Direct support to States to resolve identified deficiencies		
Initiative	Activity	Target for 2017
Assist States to resolve SSC(s)	<ul style="list-style-type: none"> • Continue implementation ICAO Plans of Actions through ROSTs activities • Follow up on the implementation of revised/existing ICAO Plans of Action and establish new ones with additional States as may be required 	No SSC
Assist States to improve EI	<ul style="list-style-type: none"> • Continue implementation through ROSTs activities • Follow up on the implementation of revised/existing ICAO Plans of Action and establish new ones with additional States as may be required 	80 % of African States above 60% EI.
Assist States to certify all international Aerodromes	<ul style="list-style-type: none"> • Continue implementation of the Aerodrome certification Projects for 17 States 	45 % of international Airports certified
Assist States to establish a mechanism to ensure independent Aircraft Accident and Serious Incident Investigation	<ul style="list-style-type: none"> • Support States through ROST and Implementation of ICAO Plans of Action 	70 % States with independent Aircraft accident and incident investigation entity/mechanism
Assist all States above 60% to start Implementing SSP	<ul style="list-style-type: none"> • Implement SSP Project for 25 States 	25 States to be assisted by the Project in conducting Gap Analysis and Development of appropriate implementation plans and Benchmark of progress;
Assist States to establish effective SAR organization	<ul style="list-style-type: none"> • Continue implementation of SAR Projects for 30 States 	30 States to develop an effective SAR operational organization

Focus Area 3 – Enhance aviation safety culture and information exchange among African States and service providers

Initiative	Activity	Target for 2017
<ul style="list-style-type: none"> • Aviation Service Providers to Develop and Implement their Respective Safety Management System (SMS) <ul style="list-style-type: none"> ✓ International Airlines ✓ International Airports ✓ Air navigation • Assist to establish and conduct ANS peer review mechanism • Aviation Training Roadmap for Africa • Abuja Safety Targets 	<ul style="list-style-type: none"> • Coordinate and follow up with IATA assistance on IOSA Certification • Design a project to support Airports • Design a project to support to support ANS Service Providers • Continue implementation of ANSP peer review Project • Coordinate the Review and finalization of the Aviation Training Roadmap • Coordinate the revision of the Abuja Safety Targets 	<p>70% International Carrier are IOSA certified</p> <p>Approved Project</p> <p>Approved Project</p> <p>Peer review mechanism established</p> <p>Approved Aviation Training Roadmap for Africa</p> <p>Revised aviation safety targets</p>

Attachment C: List of Participants

**18th AFI Plan Steering Committee Meeting
(Montréal, Canada, 30 November 2016)**

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