



**COMPREHENSIVE REGIONAL IMPLEMENTATION PLAN FOR
AVIATION SAFETY IN AFRICA (AFI PLAN)**

NINETEENTH MEETING OF THE STEERING COMMITTEE

GABORONE, BOTSWANA, 23 MAY 2017

REPORT

**THIS REPORT HAS BEEN APPROVED BY MR. HALIDOU MOUSSA,
CHAIRPERSON OF THE AFI PLAN STEERING COMMITTEE**

PREPARED BY:

**MAM SAIT JALLOW
REGIONAL DIRECTOR
ICAO WACAF OFFICE
& SECRETARY OF THE AFI PLAN STEERING COMMITTEE**

TABLE OF CONTENTS

PART I – INTRODUCTION	1
1. VENUE, DATE AND ATTENDANCE	1
2. OPENING OF THE MEETING	1
PART II – REPORT ON AGENDA ITEMS	2
3. ADOPTION OF THE AGENDA	2
4. DELIBERATIONS ON THE AGENDA.....	2
4.1 AGENDA ITEM 1: PROGRESS REPORT ON THE IMPLEMENTATION OF THE AFI PLAN SINCE THE EIGHTEENTH MEETING OF THE STEERING COMMITTEE AND STAKEHOLDERS ACTIVITIES.....	2
AGENDA ITEM 1.1: Review of the progress report on the implementation of the AFI Plan since the eighteenth meeting of the Steering Committee and the status of the implementation of the 2017 work programme.....	2
AGENDA ITEM 1.2: Review of the Status of Implementation of AFI Plan Projects.....	3
AGENDA ITEM 1.3: Report on the revised Abuja Safety Targets and Incorporation of Air Navigation Services Performance Indicators and Targets.....	3
AGENDA ITEM 1.4: Progress Report on the Review of the African Aviation Training Road map...	4
AGENDA ITEM 1.5: Briefing on the African Flight Procedure Programme (AFPP).....	4
AGENDA ITEM 1.6: Outcomes of the Global Aviation Training and TRAINAIR PLUS Symposium (11-13 April 2017).....	4
AGENDA ITEM 1.7: Presentations by Partners.....	5
4.2 AGENDA ITEM 2: OUTCOMES OF THE FORUM ON RSOO FOR GLOBAL AVIATION SAFETY (22-24 MARCH 2017).....	8
4.3 AGENDA ITEM 3: OUTCOMES OF THE 4 TH AVIATION SAFETY SYMPOSIUM GABORONE, 22 MAY 2017.....	9
4.4 AGENDA ITEM 4: ANY OTHER BUSINESS AND CLOSING CEREMONY.....	9
ATTACHMENT A: AFI PLAN SC/19 DECISIONS AND RECOMMENDATIONS ACTION PLAN	10
ATTACHMENT B: List of participants.....	15

NB: In addition to this report the following, meeting related documents are available at the AFI Plan website: <https://www.icao.int/safety/afiplan/Pages/19th-Steering-Committee.aspx>

1. Discussion Papers (DP01, DP02, DP03, DP04, DP05, DP06 and Relevant Attachments); and
2. Presentations by Partners.

PART I – INTRODUCTION

1. VENUE, DATE AND ATTENDANCE

1.1 The 19th meeting of the Comprehensive Regional Implementation Plan for Aviation Safety in Africa (AFI Plan) Steering Committee was held on 23rd of May 2017 at Gaborone, Botswana. The meeting was attended by 225 participants including delegations from ICAO member States, members from the ICAO Council and the Air Navigation Commission (ANC), officials of invited regional organizations, industry and other partners and stakeholders. The list of participants is provided in **Attachment B**.

2. OPENING OF THE MEETING

2.1. During the opening session statements were delivered by Dr. Fang Liu, Secretary General of ICAO and Mr. Halidou Moussa, Chairperson of the AFI Plan Steering Committee. In their remarks both expressed their gratitude to the authorities of Botswana for accepting to host the 19th AFI Plan Steering Committee meeting in the wonderful city of Gaborone.

2.2. In her opening statement, Dr. Fang Liu highlighted the major activities conducted under the AFI Plan and the progress made since the eighteenth meeting of the Steering Committee. She indicated that implementation of the 2017 AFI Plan work programme is on course and is focusing on the ICAO assistance initiatives with States for improving EI levels, further resolution of outstanding SSCs, certification of international aerodromes, establishment and strengthening of Regional Safety Oversight Organizations (RSOOs) and Regional Accident and Incident Investigation Organizations (RAIO), as well as provision of safety-related training to further enhance aviation personnel skills.

2.3. Dr. Liu remarked that the progress made in the last six months was encouraging and informed the meeting that early in the year Equatorial Guinea achieved the 60% EI Abuja safety target and that out of the 4 States with outstanding SSCs in the region the SSC in Angola was resolved. She also informed the meeting of other notable progress observed in States such as Benin, Chad and Congo which were also expected to soon achieve the regional EI target. Furthermore, she highlighted the status of implementation of the AFI Plan projects on Search and Rescue (SAR), State Safety Programmes (SSP), Air navigation Service Provider (ANSP) Peer review, and Aerodrome certification, which are designed and implemented in support of achieving the broad goals.

2.4. Finally the Secretary General expressed her satisfaction with the commitment made by the African Ministers responsible for Civil Aviation during their meeting in Ezulwini, Kingdom of Swaziland, on the 24th of March 2017 on the occasion of the Forum on Regional Safety Oversight Organizations (RSOOs) for Global Aviation Safety. She informed the meeting that she is encouraged by the Declaration adopted at the Forum on the development of a Strategic Plan for supporting and strengthening RSOOs in the region.

2.5. Mr. Halidou Moussa, in his capacity as the Chairman of the AFI Plan SC, thanked African States and partners for their participation in the 19th meeting of the Steering

Committee. He also expressed appreciation for the participation and support of the distinguished ICAO Council Members and State Representatives to ICAO and all partners, and recognized their continued commitment to the improvement of Aviation Safety in Africa.

2.6. The Chairperson informed the meeting that significant positive results have been achieved so far in the implementation of the AFI Plan. He attributed these achievements to the continuous and strong support of the ICAO Secretariat, Partners and especially guidance of the ICAO Secretary General.

PART II – REPORT ON AGENDA ITEMS

3. ADOPTION OF THE AGENDA

3.1 The meeting reviewed and adopted the agenda as presented by the AFI Plan Secretariat.

4. DELIBERATIONS ON THE AGENDA

4.1 AGENDA ITEM 1: *PROGRESS REPORT ON THE IMPLEMENTATION OF THE AFI PLAN SINCE THE EIGHTEENTH MEETING OF THE STEERING COMMITTEE AND STAKEHOLDERS' ACTIVITIES*

AGENDA ITEM 1.1 Review of the progress report on the implementation of the AFI Plan since the eighteenth meeting of the Steering Committee and the status of the implementation of the 2017 work programme.

4.1.1 The AFI Plan Secretary presented Discussion Paper 01 and its attachments (A and B) that contain detailed information on the implementation status of the Recommendations and Decisions of the 18th SC meeting held on 30 November 2016 in Montreal, Canada, and the progress made in the implementation of the 2017 Work Programme.

4.1.2 The attention of the meeting was drawn to the following specific issues:

- the status of implementation of the Abuja safety targets and specifically the key AFI Plan goals for 2017 relating to the attainment of 60% EI by 80% AFI States, certification of 45% of international aerodromes, removal of all SSCs and implementation of the 2017 work programme;
- The removal of Angola SSC and the progressive improvement made in EI in the region;
- The high level aviation meetings held in Ethiopia (Global Aviation Training Symposium) , Swaziland (Global Forum on RSOOs), and Togo (AU STC and Ministerial Conference on SAR);
- The 3rd RASG AFI SC meeting and its outcome in relation to revising the Abuja safety targets and their integration with the AFI ANS targets;
- the support provided by partners and stakeholders towards attainment of some of the targets set for 2017;

- the positive impact and increased commitment obtained from States through High level engagements by the Secretary General and the President of the Council, and
- The support provided to the Association of African Aviation Training Organizations (AATO) to develop the aviation training roadmap for Africa.

AGENDA ITEM 1.2: *Review of the Status of Implementation of AFI Plan Projects*

4.1.3 The Steering Committee at its 17th meeting had reviewed a number of Project Proposals presented by the AFI Plan Secretariat and approved funding for projects related to Aerodrome Certification, ANSP Peer Review Programme, SSP Implementation and Search and Rescue (SAR) organization.

4.1.4 The Secretariat presented Discussion Paper 02 (DP02) and provided information on the status of progress made in the implementation of the above projects since their approval by the AFI Plan Steering Committee.

AGENDA ITEM 1.3 *Report on the proposed revised Abuja Safety Targets and Incorporation of Air Navigation Services Performance Indicators and Targets*

4.1.5 The Aviation Safety Targets for Africa, known as the “Abuja Safety Targets” were adopted by the African Ministers responsible for civil aviation at the Conference on Aviation Safety in Africa, held in Abuja, Nigeria in July 2012 through a Declaration on Aviation Safety; and were subsequently endorsed by the AU Assembly of Heads of State and Government in January 2013.

4.1.6 The status of implementation of the Abuja Safety Targets has been regularly presented to Stakeholders since the end of 2012. By the end of 2016, a number of the safety targets had been met. However, these good trends need to be reinforced, as some of the safety targets such as the improvement of the effective implementation of the ICAO Standards and Recommended Practices (SARPs) and aerodrome certification are yet to be met by many African States.

4.1.7 Considering the delay in meeting the deadlines set in some of the Abuja Safety Targets, new emerging Safety challenges in the areas of Air Navigation Services (ANS) in Africa as well as the decision of the 18th AFI Plan SC meeting to revise all the targets; AFCAC and ICAO working with Stakeholders under the framework of the Steering Committee of the AFI Regional Aviation Safety Group (RASC) developed and proposed a revised set of safety targets incorporating ANS safety targets which were presented to the meeting in Discussion paper (DP03).

4.1.8 The meeting reviewed the proposed revised targets and requested some improvements to be made, especially in order to align the deadline set to meet general and specific targets. It also requested the AFI Plan Secretariat to present the proposed revised targets to the upcoming RASG-AFI/4 and APIRG/21 meetings for their approval as the regional aviation safety and air navigation groups established by the ICAO Council.

AGENDA ITEM 1.4: *Progress Report on the Review of the African Aviation Training Road map*

4.1.9 The Association of African Aviation Training Organizations (AATO) presented Discussion Paper 04 on the progress made so far in preparing the Aviation Training Roadmap for Africa. The meeting was informed that on the basis of the 11th AATO Council decision, that the draft roadmap document be shared and discussed with aviation training stakeholders, AATO in collaboration with the AFI Plan Secretariat convened a stakeholders meeting back to back with the 4th ICAO Global Aviation Training and TRAINAIR PLUS Symposium in Addis Ababa, Ethiopia.

4.1.10 The AFI Plan Secretariat coordinated the stakeholders meeting which was held on 10th April 2017 and attended by 24 participants representing key stakeholders including Aviation Training Organizations (ATOs), the ICAO Global Aviation Training Office (ICAO-GAT), Eastern and Southern African and Western and Central African Regional Offices of ICAO (ICAO ESAF and WACAF), Singapore Aviation Academy, US FAA, African Business Aviation Association, African Aviation Services, Ethiopian Civil Aviation Authority, Ethiopian Airlines Academy and EGNOS Joint Programme Office, etc.

4.1.11 AATO informed the meeting that it is working to incorporate the feedback provided during the stakeholders' meeting and will coordinate with partners/ stakeholders to finalize the training roadmap as soon as possible.

AGENDA ITEM 1.5 *Briefing on the African Flight Procedure Programme (AFPP)*

4.1.12 The AFI Plan Secretariat presented Discussion Paper 05 (DP05) on the activities conducted by the African Flight Procedure Programme (AFPP) during Phase I (June 2014 to May 2017) and outlined the proposed operations for Phase II (2017/2020). The paper also indicated the challenges to be addressed to ensure successful transition and implementation, including timely payment of annual contributions by active participating States. It was noted that Phase II cannot be confirmed unless all Phase I payments are received. The meeting noted that Phase I of the Programme has been extended to November 2017.

AGENDA ITEM 1.6: *Outcomes of the Global Aviation Training and TRAINAIR PLUS Symposium (11-13 April 2017)*

4.1.13 The ICAO –GAT office gave an oral report on the outcomes of the Global Aviation Training and TRAINAIR PLUS Symposium held in Addis Ababa, Ethiopia, from 11 to 13 April 2017. During the symposium plenary sessions, panels and workshops were conducted over a 3-day period with discussions centered around the latest innovative tools and technologies available to improve training efficiency, the ways of bridging the gap between technical training and academic education in aviation, regional training collaboration and best practices for attracting, educating, training and retaining of Next Generation of Aviation Professionals. Additionally, several TRAINAIR PLUS Programme Members were recognized for their achievements.

4.1.14 Proposals emanating from the workshops were provided to ICAO in relation to regional collaboration between training organizations and the enhancement of training strategies. The Global Aviation Training Office is currently reviewing the various recommendations and taking steps to support their implementation in collaboration with the TRAINAIR PLUS Steering Committee and TRAINAIR PLUS Members.

4.1.15 In relation to the development of the African Training Roadmap, GAT was invited and attended the AATO Steering Committee Meeting held on 10 April 2017 in Addis Ababa. During this meeting GAT presented *the ICAO Aviation Training and Capacity-building Roadmap* which is now available to Member States and encouraged AATO to adapt and update its training roadmap in line with this ICAO Roadmap. The meeting was informed that the ICAO GAT Office will continue to provide support to AATO on the development and implementation of this Roadmap.

AGENDA ITEM 1.7 Presentations by Partners

Turkish DGCA

4.1.16 The Deputy Director General of the Turkish Directorate General of Civil Aviation (DGCA) and President of EUROCONTROL Council made a presentation on his country's efforts to support ICAO for the enhancement of aviation safety in Africa. The presentation highlighted the significant growth of aviation activities between Turkey and African States. He also highlighted the training and capacity building support provided since 2016 and planned future cooperation activities of the Turkish DGCA. Furthermore, the meeting was informed about the training activities planned for 2017 to be delivered through EUROCONTROL, in collaboration with IATA, to support Africa in the area of AIS/AIM.

US DOT- Safe Skies for Africa Programme

4.1.17 The presentation made by the US Department of Transport under the Safe Skies for Africa programme provided information on the expanded vision of the Program, development of new website to provide better information and some of the key accomplishments since the last Steering Committee meeting.

4.1.18 The Steering Committee noted the information with appreciation of the long-standing collaboration and support provided by the US Government through Safe Skies for Africa programme that complemented the efforts of the continent towards capacity building and improvement of aviation safety.

U.S. Federal Aviation Administration (FAA)

4.1.19 The US FAA made a presentation on its assistance strategy developed together with major African Stakeholders in various areas including training. The

presentation covered the activities and support provided since the eighteenth Steering Committee meeting and indicated the plan for the remainder of the year 2017.

European Aviation Safety Agency (EASA)

4.1.20 EASA also made a presentation on its past and present activities for the improvement of aviation safety in Africa. The presentation highlighted the lessons drawn from previous support activities and the need for a sustainable and coordinated approach in future projects. The meeting was also provided with information related to new initiatives to develop and implement programmes/projects to improve aviation safety in Africa.

4.1.21 The Steering Committee noted the information and expressed appreciation for the continued support provided by the EU to improve aviation safety, environmental protection and aviation security in Africa.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 1

SC19/Dec01: Establishment and Strengthening of Regional Safety Oversight Organizations- Seven Partner States

The AFI Plan Secretariat is to continue the constructive dialogue with the Seven partner States and formally communicate with the States within the context of the Global Strategy and action plan to improve RSOOs endorsed by African Ministers responsible for aviation at Ezulwini, Swaziland (Ezulwini Declaration).

SC19/Dec02: Proposed update of AFI Plan programme document and ROST – TOR

The AFI Plan Secretariat in collaboration with the African Representatives on the Council, RASG-AFI, APIRG and key Partners, is to continue the review and finalization of the updated AFI Plan programme document and ROST TOR for presentation at the SC/20 meeting.

SC19/Dec03: Implementation of State specific ICAO Plans of Action

- a) The AFI Plan Secretariat, through the two ICAO Regional offices of Dakar and Nairobi, is to develop and implement a strategy and assist all African States to have an accepted ICAO Plan of Action by the end of 2019.
- b) The Regional Office Safety Teams (ROST), technical assistance and cooperation projects, and AFI-CIS missions are to continue in further assisting States in the implementation of their Corrective Action Plans (CAPs) so as to specifically resolve or prevent SSCs and improve EIs in low performing States.

SC19/Rec 04: Programmes / activities of aviation safety partners in Africa

- a) Development partners are encouraged to continue providing support to African States through their implementation assistance activities aimed at improving aviation safety in the region;

- b) ICAO, AFCAC and States are to strengthen cooperation with the various aviation partners within the framework of the AFI Plan work programme; and
- c) The AFI Plan Secretariat is to pursue coordination with partners and incorporate relevant activities in to the 2017 / 2018 work programmes (as may be applicable) taking in to account the updates provided during the AFI Plan SC/19 and subsequent meetings.

SC19/Rec 05: High-level support in addressing States' aviation safety deficiencies

The ICAO Council President and the Secretary General are encouraged to continue to engage, at the highest level, especially during State visits and regional meetings, those States that are not cooperating with ICAO and/or sufficiently advancing in addressing their aviation safety deficiencies.

SC19/Dec 06: Development and Implementation of AFI Plan Projects

- a) The AFI Plan Secretariat is to develop and propose for the consideration of the 20th AFI Plan SC meeting, at least two additional projects including Fundamentals of Safety Oversight (FSO) and Accident Investigation (AIG);
- b) Continue monitoring implementation of the approved projects in order to facilitate attainment of the annual goals set by the Steering Committee and improve overall aviation safety in the region.

SC19/Dec 07: Revision of the Abuja Safety Targets:

The AFI Plan Secretariat is to coordinate with AFCAC for presentation of the proposed revised Abuja Safety Targets and AFI Air Navigation Services Performance Indicators and Target to the 4th RASG-AFI and 21st APIRG meetings for approval; and report on the approved targets to the 20th AFI Plan SC meeting.

SC19/Rec 08: Aviation Training Roadmap for Africa

- a) The AFI Plan Secretariat and ICAO GAT are to provide the necessary support to AATO for finalization of the Aviation Training Roadmap for Africa, on the basis of the framework agreed at the AATO Steering Committee meeting of 10th April 2017 in Addis Ababa; and
- b) Stakeholders such as Civil Aviation Authorities, Aviation Training Institutions, Industry partners, etc. are encouraged to support the programme and activities of AATO.

SC19/Dec 09: Activities of the African Flight Procedure Programme (AFPP)

- a) States and partners are encouraged to support the implementation of Phase I and proposed Phase II of the AFPP ;
- b) AFPP Active Participating States, that have not done so, are urged to pay their annual contributions to the AFPP in order to enable the programme to continue its operation and deliver on its assigned work programme;
- c) African States that are not yet AFPP members are encouraged to join and participate in the programme in order to accelerate PBN implementation in the region; and
- d) the AFI Plan Secretariat is to follow- up and report to the next SC meeting on implementation progress in the transition to phase II of the programme.

4.2 AGENDA ITEM 2: *Outcomes of the Forum on RSOOs for Global Aviation Safety (Swaziland, 22-24 March 2017)*

4.2.1 The AFI Plan Secretariat presented DP 06 on the outcomes of the International Civil Aviation Organization (ICAO) and European Aviation Safety Agency (EASA) Forum on Regional Safety Oversight Organizations (RSOOs) for Global Aviation Safety held in Ezulweni, Swaziland, 22-24 March 2017.

4.2.2 The meeting was informed that the forum approved a global strategy and action plan for the improvement of RSOOs including a cooperation platform and adopted a Ministerial Declaration to support and strengthen RSOOs in the Africa region for sustainable and effective functioning.

4.2.2 In line with the provisions of the Ministerial Declaration adopted at the end of the Forum, the AFI Plan Secretariat prepared and presented to the SC meeting draft Terms of Reference for a study to develop and implement a strategic plan for supporting and strengthening RSOOs in the AFI region.

DECISIONS (DEC) AND RECOMMENDATIONS (REC) ON AGENDA ITEM 2

SC19/Dec 10: Outcomes of the Forum on RSOOs for Global Aviation Safety (22-24 March 2017)

- a) The Steering Committee approved the Terms of Reference for the development and implementation of a Strategic Plan to support and strengthen RSOOs in the AFI region as was endorsed by the AFI Ministerial Forum on RSOOs on 24 March 2017; and
- b) Requested the AFI Plan Secretariat to proceed and coordinate the implementation of the AFI RSOOs strategy study in accordance with the Terms of Reference and report back on progress to the SC/20 meeting.

4.3 AGENDA ITEM 3: OUTCOMES OF THE 4TH AVIATION SAFETY SYMPOSIUM, GABORONE, 22 MAY 2017

4.3.1 The Fourth African- Indian Ocean (AFI) Aviation Safety Symposium was held in Gaborone, Botswana on the 22nd of May 2017 as part of the 4th AFI Aviation week. The Symposium discussed and evaluated implementation of the various ICAO safety initiatives for Africa, shared success stories and challenges, and came up with relevant outcomes to further enhance safety in the region. The outcomes of the symposium were presented to the 19th AFI Plan SC meeting for consideration.

SC19/Dec 11: Outcomes of the 4th Aviation Safety Symposium, Gaborone, 22 May 2017

The AFI Plan Secretariat is to incorporate the relevant outcomes of the Fourth AFI Aviation Safety Symposium in the AFI Plan work programme for implementation.

4.4 AGENDA ITEM 4: ANY OTHER BUSINESS AND CLOSING CEREMONY

4.4.1 Date and Venue of the next AFI Plan SC meeting: Under this Agenda Item, it was agreed that the next AFI Plan Steering Committee meeting would take place in Montreal, Canada in November/December 2017. Information on the exact dates would be transmitted by the AFI Plan Secretary following consultations with the Chairperson and ICAO Secretary General.

4.4.3 Closing: In closing the meeting, the ICAO Secretary General expressed her appreciation to the Chairperson for his effective management of the meeting, the sound deliberations that took place and the important Decisions and Recommendations of the meeting for future actions. She also expressed her gratitude for the active participation of the Members, partners and the support from the donor States and Organizations and adjourned the meeting.

Attachment A

AFI Plan SC/19 Decisions and Recommendations Action Plan

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC19/Dec 01	Establishment and Strengthening of Regional Safety Oversight Organizations- Seven Partner States	The AFI Plan Secretariat is to continue the constructive dialogue with the Seven partner States and formally communicate with the States within the context of the Global Strategy and action plan to improve RSOOs endorsed by African Ministers responsible for aviation at Ezulwini, Swaziland (Ezulwini Declaration).	Dec 2018	Discussion and formal request with the remaining 7 partner States with viable proposal on the way forward	AFI Plan Secretariat and ICAO ESAF/WACAF Regional Offices
SC19/Dec02	Proposed update of AFI Plan programme document and ROST – TOR	The AFI Plan Secretariat in collaboration with the African Representatives on the Council, RASG-AFI, APIRG and key Partners, is to continue the review and finalization of the updated AFI Plan programme document and ROST TOR for presentation at the SC/20 meeting.	November 2017	Updated Programme document and ROST TOR	AFI Plan Secretariat, AFI Group, RASG-AFI, APIRG, GAT etc
SC19/Dec 03	Implementation of State specific ICAO Plans of Action	a)The AFI Plan Secretariat, through the two ICAO Regional offices of Dakar and Nairobi, is to develop and implement a strategy and assist all African States to have an accepted ICAO Plan of Action by the end of 2019.	Dec 2019	All African States to develop ICAO Plan of action and allocate resource to implement	AFI Plan Secretariat, ICAO ESAF and WACAF regional offices

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
		b)The Regional Office Safety Teams (ROST), technical assistance and cooperation projects, and AFI-CIS missions are to continue in further assisting States in the implementation of their Corrective Action Plans (CAPs) so as to specifically resolve or prevent SSCs and improve EIs in low performing States.	Nov 2017	Increased ROST and AFI-CIS missions, and coordination with AFI DG Champions. Improved implementation of CAPs & ICAO Plans of Action; Increase in the number of States meeting the Safety targets	WACAF, ESAF, AFCAC and States
SC19/Rec04	Programmes / activities of aviation safety partners in Africa	a) ICAO, AFCAC and States are to strengthen cooperation with the various aviation partners within the framework of the AFI Plan work programme	Nov 2017	Integrated 2018 work programme);	AFI Plan Secretariat
		b) The AFI Plan Secretariat is to pursue coordination with partners and incorporate relevant activities in to the 2017 / 2018 work programmes (as may be applicable) taking in to account the updates provided during the AFI Plan SC/19 and subsequent meetings.	Nov 2017	Integrated 2018 work programme	AFI Plan Secretariat

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC19/Rec05	High-level support in addressing States' aviation safety deficiencies	The ICAO Council President and the Secretary General are encouraged to continue to engage, at the highest level, especially during State visits and regional meetings, those States that are not cooperating with ICAO and/or sufficiently advancing in addressing their aviation safety deficiencies.	Continuous	Increased high level meetings and engagements; Attend important meetings in the AFI Region	ICAO SG, Council President and African Group Members
SC19/Dec06	Development and Implementation of AFI Plan Projects	a) The AFI Plan Secretariat is to develop and propose for the consideration of the 20th AFI Plan SC meeting, at least two additional projects including Fundamentals of Safety Oversight (FSO) and Accident Investigation (AIG).	Nov 2017	Project documents	AFI Plan Secretariat
		b) Continue monitoring implementation of the approved projects in order to facilitate attainment of the annual goals set by the Steering Committee and improve overall aviation safety in the region.	Nov 2017	Progress report	AFI Plan Secretariat
SC19/Rec 07	Revision of the Abuja Safety Targets:	The AFI Plan Secretariat is to coordinate with AFCAC for presentation of the proposed revised Abuja Safety Targets and AFI Air Navigation Services Performance Indicators and Target to the 4th RASG-AFI and 21st APIRG meetings for approval; and report on the approved targets to the 20th AFI Plan SC meeting.	Nov 2017	Revised set of Targets	AFCAC and AFI Plan Secretariat

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC19/Rec08	Aviation Training Roadmap for Africa	a) The AFI Plan Secretariat and ICAO GAT are to provide the necessary support to AATO for finalization of the Aviation Training Roadmap for Africa, on the basis of the frame work agreed at the AATO Steering Committee meeting of 10 th April 2017 in Addis Ababa; and	Nov 2017	African Aviation Training Roadmap	AATO in collaboration with ICAO-GAT, Singapore Aviation Academy, EASA, AFI Plan Secretariat etc.
		b) Encourage stakeholders such as Civil Aviation Authorities, Aviation Training Institutions, Industry partners etc. to support the programme and activities of AATO	Continuous	Support Provided to AATO	CAAs, ATOs , partners and Industry
SC19/Rec09	Activities of the African Flight Procedure Programme (AFPP)	a) States and partners are encouraged to support the implementation of Phase I and proposed Phase II of the AFPP;	Nov 2017	Support by States and Partners	State and Partners
		b) Urge member States, that have not done so, to pay their contribution to the AFPP;	Nov 2017	Increased Number of States Paid their contribution	States that has not paid their contribution
		c) Encourage African States that are not yet member to join and participate in the programme; and	Nov 2017	Increased Number of member States	Non-member African States/ANSPs
		d) AFI Plan Secretariat to follow up and report on the implementation progress made on phase II of the programme to the next SC meeting.	Nov 2017	Progress report on the implementation of Phase II	AFI Plan Secretariat

Decision/ Recommendation Reference	Title	Text	Deadline	Deliverable(s)	Responsibility
SC19/Dec 10	Outcomes of the Forum on RSOOs for Global Aviation Safety (22-24 March 2017)	The AFI Plan Secretariat to proceed and coordinate the implementation of the AFI RSOOs strategy study in accordance with the approved Terms of Reference and report back on progress to the SC/20 meeting.	Nov 2017	Draft Strategic Plan to support and strengthen RSOOs in the AFI region	AFI Plan Secretariat RSOOs in AFI region ESAF/WACAF Regional Offices and AFCAC
SC19/Dec11	Outcomes of the 4th Aviation Safety Symposium, Gaborone, 22 May 2017	The AFI Plan Secretariat is to incorporate the relevant outcomes of the Fourth AFI Aviation Safety Symposium in the AFI Plan work programme for implementation.	Nov 2017	Integrated 2018 AFI Plan work Programme	AFI Plan Secretariat

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Angola	1	Euclides Sebastio	Head of Flight Safety Operations Angola CAA	244924338835	euclides.sebastiao@inavic.gv.ao
	2	Francisco Neto	Head, Security and Facilitation Angola CAA	244923424348	franciscochristovas@hotmail.com
Benin	3	ELYSEE DANSOU	SAFETY OVERSIGHT DIRECTOR Civil Aviation Administration	+22995203092	dansouelysee@gmail.com
	4	Khalil AMI TOURE	Deputy General Director Civil Aviation Administration	+22995561883	k.amitoure@outlook.fr
	5	D'almeida Gildas Adechina	Director, security and facilitation Civil Aviation Administration		adechina@gmail.com
	6	Behanzin Prudencio	Director General Civil Aviation Administration	+22964991355	beprud@yahoo.fr
Botswana	7	Moses Botipeng	Director Air Daytona	+26771798358	mbotipeng@yahoo.com
	8	Cowdril Busang	Market Analyst Botswana Tourist Organization		
	9	Onkokame Mokaila	Minister of Transport and Communications Government		
	10	Mark Sampson	Chairman, Board of Directors CAAB Board	+26772317433	mark.samson@hotmail.com
	11	Geoffrey Moshabesha	CEO CAAB		gmoshabesha@caab.co.bw
	12	Les Trotter	Board Member CAAB Board	+26772105082	ltrotter@gov.bw

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Botswana	13	Alico Lerotsi	Personal Assistant CAAB	+2673688320	alerotsi@caab.co.bw
	14	Alina Kinny Emanuel	Business Development Officer CAAB	+26771330003	bdo@advancedglobal.co.bw
	15	Batisani Motsie	Aeronautical Telecommunications Engineer CAAB	+267 73765120	bmotsie@caab.co.bw
	16	Boitumelo Kgame	Manager, Human Capital Services CAAB	267 3668283	bkgame@caab.co.bw
	17	Caswell Stephen	Manager Aviation Standards and Safety Oversight CAAB	+267 73850596	cstephen@caab.co.bw
	18	Dimpoetse M Tsina	Network Administrator CAAB	+2673688275	dmokweni@caab.co.bw
	19	Gomolemo Ratsie	Manager Finance CAAB	+26772196567	gomolemoratsie@yahoo.com
	20	John Ndori	Director Aviation Safety Oversight CAAB	+26777586569	jndori@caab.co.bw
	21	Kabelo Ganelang	Transport Officer CAAB	+26773938701	kganelang@caab.co.bw
	22	Kabo Sekwena	Managing Director CAAB	+26774262292	quwlee@gmail.com
	23	Leabaneng Selawe	Principal Inspector - ANS CAAB	+267 3688377	lselawe@caab.co.bw

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Botswana	24	Makgale Kgotlele	Chief Inspector - AGA CAAB	+26773765379	mkgotlele@caab.co.bw
	25	Modipe Chris NKWE	Head of Public Relations & Communications CAAB	+267 73008078	mnkwe@caab.co.bw
	26	Mpho J Dimbunu	Director CAAB	+26771317545	mpho.dimbunu@gmail.com
	27	Mpho Monametsi	Principal Inspector, Personnel Licensing CAAB	+267 75687645	mpmonametsi@caab.co.bw
	28	Silas Silas	Director, Air Navigation Services CAAB	+26773008091	ssilas@caab.co.bw
	29	Terrence Molefhe	Business Development Officer CAAB	+267 72658021	tmolefhe@caab.co.bw
	30	Agripa Solomon	Principal Inspector, Flight Operations CAAB	002676860238	asolomon@caab.co.bw
	31	Bame Rachai	Principal Aeronautical Telecommunication Engineer CAAB	+267 738 50589	brachai@caab.co.bw
	32	Boikhutso Jibula	Chief Engineer CAAB	75073262	bjibula@caab.co.bw
	33	Christopher Ferguson	Director Flight Safety Oversight(Designate) CAAB	+26777091398	cferguson@caab.co.bw
34	Dineo M. RAKAISA	Chief Engineer CAAB	+2673688348	Drakaisa@caab.co.bw	

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Botswana	35	Ella ISAACS	Executive Assistant to the Chief Executive Officer CAAB	+267 73907203	eisaacs@caab.co.bw
	36	FUNNIE DIPHOLO	PERSONAL ASSISTANT CAAB	+267 73850641	fdipholo@caab.co.bw
	37	Gabriel Geza	Chief Engineer, Engineering and Maintenance CAAB	+2673688267	ggeza@caab.co.bw
	38	Gaolatlhe G. MOKAE	National Inspector, Aviation Security CAAB	0026772459188	gmokae@caab.co.bw
	39	gaolatlhe meshack	procurement officer CAAB	73760403/3688200	ggaabetlwe@caab.co.bw
	40	Innocentia Chalebgwa	Manager Aviation Safety - Airworthiness CAAB	+267 7385 0959	ichalebgwa@caab.co.bw
	41	Jwarona Kgakatsi	Business Development Officer CAAB	+267 722 525 33	jkgakatsi@caab.co.bw
	42	Kabelo Bob Pule	Manager Aviation Safety Flight Operations CAAB	=267 71 311 554	kpule@caab.co.bw
	43	Kealeboga Mogaetsho	Manager, Internal Audit CAAB	+267 3688200	ntebokm@gmail.com
	44	Kgojana Tshupo	Airworthiness Inspector CAAB	+26774248681	ktshupo@caab.co.bw
45	Maipelo Simane	Personnel Licensing Inspector CAAB	+267 71880124	msimane@caab.co.bw	

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Botswana	46	Maitseo Pelaelo	Chief Inspector Aviation Security & Facilitation Oversight CAAB	0026773765466	mpelaelo@caab.co.bw
	47	Malebogo Mdojwa	Chief Air Transport Officer CAAB	00267 72814314	mmdojwa@caab.co.bw
	48	Masego Mathhaga	Principal Inspector (ANS) CAAB	+267 73765437	mmathhaga@caab.co.bw
	49	Modisaotsile Mmilidzi Pagiwa	Human Capital Advisor- Training & Development CAAB	+267 72148868	mpagiwa@caab.co.bw
	50	Oabitsa Molefi	Chief ATM/AIM/SAR CAAB	+267 73688 243	omolefi@caab.co.bw
	51	Oageletse Rosemary Obonye	Inspector-AIM/PANS- OPS/Aeronautical Cartography CAAB	+267 3688318	oobonye@caab.co.bw
	52	OARABILE TINY PODISA	SENIOR AIR TRANSPORT OFFICER CAAB	0026771544496	opodisa@caab.co.bw
	53	Olefile Moakofi	Director, Accidents & Incidents Investigation CAAB	+2673928249	obm066@gmail.com
	54	PEARL BARBARA KOLOI	LEGAL OFFICER CAAB	(+267) 368 8200	pkoloi@caab.co.bw
	55	Peter Lebone Sejwe Sedingwe	Chief Corporate Planning Officer CAAB	+2673688216	psedingwe@caab.co.bw

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Botswana	56	Phopho Motsumi	Principal Air Traffic Control Officer CAAB	+267 73536033	ppmotsumi@caab.co.bw
	57	Ratanang Alec	Business Development officer CAAB	+267 71638607/ +267 75016056	ralec@caab.co.bw
	58	Thathobo Gabotshetse	Corporate Planning Officer CAAB	+26776672490	gthathobo@rocketmail.com
	59	TSHEPHANG TAUTSAGAE	ADMINISTRATION OFFICER CAAB	26772587187	ttautsagae@caab.co.bw
	60	Edison Mmerekhi	Chief Aviation Security Officer, Operations CAAB	+267 73850603	emmerekhi@caab.co.bw
	61	Monti Tlagae	Manager, Air Transport CAAB	2677300877	MTLAGAE@CAAB.CO.BW
	62	Kabo Phutietsile	Director - AEM CAAB	0026773751677	kphutietsile@caab.co.bw
	63	Otsetswe Koboyankwe	Chief Legal Services Officer CAAB	267 3688381	okoboyankwe@caab.co.bw
	64	Masisi R. Masisi	Head IT CAAB	2673688271	mmasisi@caab.co.bw
	65	Samuel Mbaakanyi	Chief Inspector-ANS CAAB	+26772277905	smbaakanyi@caab.co.bw
	66	David Fani	Corporate Secretary, Civil Aviation Authority of Botswana CAAB	+2673688203	dfani@caab.co.bw
67	John Kauya	Managing Director, Global Business Network GBN	26775036278	johnkauya@gmail.com	

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Botswana	68	Priscilla kauya	Deputy Managing Director Global business network	26774209927	priscilla.kauya@gmail.com
	69	Kaiser Gadimang	Country Partner Kupuka Kings Airways	26773471105	kgadimang@gmail.com
	70	Arnold Boitshwarelo	Aviation Operations Manager Puma Energy	+26772763010	arnold.boitshwarelo@pumaenergy.com
	71	Goabaone Mokabiri	Aviation Business Manager Puma Energy	2673951077	goabaone.mokabiri@pumaenergy.com
	72	kgomotso phatsima	Ambassador Youth in Aviation and Aerospace	26774355431	phatsimakgomotso@gmail.com
Burkina Faso	73	TRAORE AZAKARIA	DIRECTOR OF DEPARTMENT Civil Aviation Administration	76588944	trazakob@yahoo.fr
	74	Lawankilia SIA	Inspection Gestion Qualité Sécurité Sûreté Civil Aviation Administration	0022678815274	lawankilia.sia@anacburkina.org
Cabo Verde	75	Carlos Alberto MONTEIRO	Permanent Representative of Cabo Verde	514-954-5810	caboverde@icao.int
	76	Nuno Fortes	AVSEC & Facilitation Director Civil Aviation Administration	+2389974042	nuno.fortes@acivil.gov.cv
	77	Octavio Augusto Pinheiro Pires de Oliveira	Executive Director of the Board Civil Aviation Authority of Cape Verde	+2389914282	octavio.oliveira@acivil.gov.cv
Congo	78	Maixent Raoul ONDZOTTO	Representative of Congo on Council	+15144589793	MOndzotto@icao.int

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Côte D'ivoire	79	Sinaly SILUE	DIRECTEUR GENERAL Autorité Nationale de l'Aviation Civile (ANAC) Côte d'Ivoire	+22521277424	anac_ci@yahoo.fr
	80	JACQUES DJAGOUASSI	Conseiller Technique chargé de la Sécurité Aérienne. Autorité Nationale de l'Aviation Civile (ANAC) Côte d'Ivoire	++ (225) 06 32 33 36	jdjagouasyler@yahoo.fr
Dem. Rep. Of The Congo	81	LEONARD NSIYE IPAN N'SONDEY	Directeur AVSEC /NMC Autorite de l'Aviation Civile	00243999924282	leonardnsiye@gmail.com
	82	Jean Mpunga Tshumba	Directeur General Autorite de l'Aviation Civile	+243815019663	jeantshumba@gmail.com
Equatorial Guinea	83	José Antonio RIBEIRO ONDO	Director General, International Relations Aviation Civile	+240222226686	joseribeiroondo@gmail.com
	84	Estanislao ESONO ANGUESOMO	Representative	514-954-5570	eanguesomo@icao.int
Ethiopia	85	Wosenyelh Hunegnawe Tadege	Director General, Civil Aviation Authority Ethiopian Civil Aviation Authority	251 911201266	hweseneyleh@yahoo.com
	86	Zewdu Aregawi	Deputy Director General Aviation Regulation Ethiopian Civil Aviation Authority	+251911500017	zudi_eng@yahoo.com
France	87	Emanuela Gellini	Manager technical cooperation Civil Aviation Administration	0033617383239	emanuela.gellini@aviation-civile.gouv.fr
	88	charles yvinec	Chief of the Crasac French Ministry of Interior	00221777400510	yvinec.charles@numericable.fr

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Gabon	89	ROMUALD PEGGY'S Soungou	SURETE ET FACILITATION ANAC Gabon	00241 06 61 61 98	rpsoungou@yahoo.fr
	90	Nadine Nathalie ANATO	Directeur de l'exploitation de l'ANAC ANAC Gabon	+241 03 41 40 25	nadine.anato@anac-gabon.com
	91	Ingrid Aouane	Head of Communications ANAC Gabon	+491712164386	pdg@africa-live.de
	92	Dominique OYINAMONO	DIRECTEUR GENERAL DE L'AGENCE NATIONALE DE L'AVIATION CIVILE ANAC Gabon	+241.07.427.427	dominique.oyinamono@anac-gabon.com
	93	Aouane Ingrid	Head of Communications (ANAC) ANAC Gabon	4.91712E+11	pdg@africa-live.de
Gambia	94	Abdoulie Colley	Director of Airport Operations Gambia Civil Aviation Authority	00220 3359938	acolley@gcaa.aero
	95	Abdoulie Ebrima Jammeh	Director General Gambia Civil Aviation Authority	+220 3359901	jammehae@gmail.com
	96	Fatou Jallow	Human Resources Manager Gambia Civil Aviation Authority	00220 3359907	fjallow@gcaa.aero
	97	Fatoumatta Mbenga	Aviation Safety Inspector Gambia Civil Aviation Authority	(220) 9900165	fmbenga@gcaa.aero

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Ghana	98	Simon Christopher Molai Allotey	Director-General, Ghana Civil Aviation Authority Ghana Civil Aviation Authority	+233-24-2433931	scmall@hotmail.com
	99	Daniel ACQUAH	DIRECTOR, SAFETY REGULATION, Ghana civil aviation Authority Ghana Civil Aviation Authority	+233 20 222 4051	dacquah@gcaa.com.gh
Kenya	100	Mercy Beatrice Awori	Representative of Kenya Delegation of Kenya	514 954 6371	kenya@icao.int
	101	Mugambi G. K. M'Nchebere	Director East African School of Aviation East African School Of Aviation	254 20 6823607	info@easa.ac.ke
	102	JANET CHEMELI	SENIOR SECURITY OFFICER Kenya Airports Authority	+254720256192	janetchemeli@gmail.com
	103	Gilbert Macharia Kibe	Director General Kenya Civil Aviation Authority	254722514167	gmkibe@kcaa.or.ke
	104	Iya Gababo	MANAGER AVIATION SECURITY Kenya Civil Aviation Authority	+254 715 937 915	ijgababo@yahoo.com
Lesotho	105	Letsoaka Henry Sekonyela	Airport General Manager DEPARTMENT OF CIVIL AVIATION	(+266) 58851290	sekonyela@gmail.com
	106	Masechaba Geraldine Mohapi	Chief Airport Security Officer DEPARTMENT OF CIVIL AVIATION	(+266) 58422314	mmasechabamohapi@yahoo.com
	107	MATSELISO MABAKUBUNG SESINYI	AIR TRANSPORT OFFICER DEPARTMENT OF CIVIL AVIATION	266 5885 3885	matselisoms@yahoo.co.uk

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Lesotho	108	Puleng Morojele	Acting Director DEPARTMENT OF CIVIL AVIATION		-
Malawi	109	Alfred Mtilatila	Director DEPARTMENT OF CIVIL AVIATION	+265888846511	amtilatila@civilaviation.gov.mw
	110	Dixie Kwatani	Airport Commandant DEPARTMENT OF CIVIL AVIATION	265888892494	dkwatani@yahoo.com
Mali	111	DIOP Mamadou Silamakan	Head of Security and Facilitation Department ANAC MALI	223 76 10 87 33	msdiop@gmail.com
	112	Issiaka KONAKE	Directeur de la Sécurité Aérienne ANAC MALI	+223 79278233	issiaka.konake@anac-mali.org
	113	Oumar Mamadou BA	Directeur Général ANAC MALI	0022376728004	habloba@yahoo.fr
Mauritania	114	NGAIDE ABDOULAYE	Directeur Général Adjoint Deputy Director General, CAA	00 222 44 48 34 84	ngaidecsa@yahoo.fr
Mauritius	115	Iswarduth POKHUN	Director of Civil Aviation Department of Civil Aviation, Republic of Mauritius	230603200	civil-aviation@govmu.org
Mozambique	116	Tibério Elias	Lawyer IACM	00258 824116043	telias@iacm.gov.mz
	117	Anna-Mary. Chiobvu	attorney and focal point IACM	+258844013780	amchiobvu@gmail.com
Mozambique	118	Celia Pondeca	National Director of Air Transport IACM	+258 824812430	celiyara@yahoo.com.br

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
	119	João Martins de Abreu	Director of the board of directors IACM	+25821465416	jabreu@iacm.gov.mz
Namibia	120	Christopher Gundu	Flight Operations Expert CAA	264817144931	cgundu@hotmail.com
	121	Angeline Simana	Executive Director CAA	264811242735	director@dca.com.na
	122	Peterson Tjetemisa	NCMC CAA	264811482432	tjitemisa@dca.com.na
	123	Ericson Nengola	Director of Aircraft Accident Investigation DAAI	264811223500	enengola@mwtc.gov.na
Niger	124	ISSA ADO Issoufou	Air Navigation Service and Aerodromes Niger Civil Aviation Authority	+22796499933	issoufouissaado@gmail.com
	125	NAGASSOU Mouniratou Issoufou	Directrice de la Sûreté et de la Facilitation Niger Civil Aviation Authority	+22794962917	issoufmouni579@gmail.com
	126	Musa Nuhu	Representative of Nigeria on ICAO Council	1-514-629-1962	mnuhu@icao.int
Nigeria	127	Olayinka Sammy-Sotomi	Deputy General Manager - Economic Regulation & Facilitation Civil Aviation Administration	+2348187883328	yinka.sammysotomi@yahoo.com
	128	Akujuobi Martin Chijbo	General Manager SMS Nigerian Airspace Management Agency	2348037235936	akujuobimartin@yahoo.com

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Nigeria	129	Anastasia Gbem	Legal Adviser Nigerian Airspace Management Agency	+2347036741590	avegbem@gmail.com
	130	AKPEN GABRIEL	DIRECTOR OF OPERATIONS Nigerian Civil Aviation Authority	+2348033201396	akpenbem@yahoo.com
	131	Clement Awogbami	Deputy Director Nigerian Civil Aviation Authority	+2348037874064	clementolaawogbami@gmail.com
	132	Mahmud Yakubu	SA (Tech) to the Director General Nigerian Civil Aviation Authority	08150836054	yakram4life@yahoo.com
	133	Martin Akujuobi	General Manager SMS Nigerian Civil Aviation Authority	+2348037235936	akujuobimartin@yahoo.com
	134	MUHTAR USMAN	DIRECTOR GENERAL Nigerian Civil Aviation Authority	+2348077090902	yakubu.mahmud@ncaa.gov.ng
	135	PETER Amasa	ASST. GENERAL MANAGER, AVSEC Nigerian Civil Aviation Authority	+2348023050033	amasapeter1@yahoo.com
	136	Saud Hashem	Permanent Representative	5145701469	shashem@icao.int
Saudi Arabia	137	Adama Niang	Director, security and facilitation ANACIM	221776392538	adama.niang@anacim.sn
Senegal	138	Gilbert Faure	Chief Executive Officer Civil Aviation Administration	+248 4384011	secretariat@scaa.sc
Seychelles	139	Wilfred Fock Tave	General Manager Operations Civil Aviation Administration	+248 2527203	wfocktave@scaa.sc
	140	OSMAN B. JALLOH	ECONOMIC REGULATIONS OFFICER Sierra Leone Civil Aviation	+232 77 719 671	objalloh@slcaa.net

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
			Authority		
Sierra Leone	141	ABU BAKARR KAMARA	Director General Sierra Leone Civil Aviation Authority	+232 76 601788	abkamara@slcaa.net
	142	VICTOR E.O. SPAINÉ	CHAIRMAN BOARD OF DIRECTORS Sierra Leone Civil Aviation Authority	+232 77 577022	veospaine@slcaa.net
	143	Meaveen Lee	Deputy Director Civil Aviation Administration	655956017	meaveen_lee@caas.gov.sg
Singapore	144	Thian Chye Lee	Senior Assistant Director - Security Policy Ministry of Transport - Singapore	+6563752524	lee_thian_chye@mot.gov.sg
	145	Tee Chiou Ng	Representative of Singapore on the Council of ICAO Permanent Mission of Singapore to ICAO	+15149546118	singapore@icao.int
	146	Nico Smit	Senior Manager: Dangerous Goods & Cargo Security Civil Aviation Administration	+2711834512623	smitn@caa.co.za
South Africa	147	Simon Segwabe	Executive Aviation Safety Operations Civil Aviation Administration	27115451353	segwabes@caa.co.za
	148	Levers Mabaso	Chief Director Department of Transport	+27123093385	mabasolevers@gmail.com
	149	Johannah Sekele	DD: Policy and Legislation	555-444-3333	sekelej@dot.gov.za

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
South Africa			Department of Transport		
	150	Tshepo Peege	ICAO Representative to South Africa	15149546693	southafrica@icao.int
	151	Mahmoud Alhassan Mohamed Salih	Permanent Representative of Sudan to ICAO Sudan Civil Aviation	+1 514 954 5239	MElhassan@icao.int
Sudan	152	ELNOUR YOUSIF ABDELKRAIM	AVIATION SECURITY DIRECTOR Sudan Civil Aviation	00249123441637	avsecinspection@scaa.gov.sd
Sudan	153	Silahliwe Mogale	Administrative Assistant Interim SASO	+268 2404 0660	silah@saso.sadc.int
Swaziland	154	Omphile Mononga	Air Transport Economist Interim SASO	+286 76892784	omononga@yahoo.com
	155	Suzette Nieuwoudt	Acting Interim Executive Director Interim SASO	+268 24043851	snieuwoudt@me.com
	156	Solomon Dube	Director General Swaziland Civil Aviation Authority	+26876064271	yolanda@swacaa.co.sz
	157	Jabulani Magagula	Head of Aviation Security Swaziland Civil Aviation Authority	+268 2518 4390	jabulani@swacaa.co.sz
	158	Douglas Litchfield	Chief Transportation Coordinator	26824099000	litchfieldd@gov.sz
	159	CHARLES ANANI AGOPOME	MANAGER SAFETY AND SECURITY Civil Aviation Administration	00 228 92 37 71 60	cagopome@flyasky.com

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
Togo	160	Kotolbéna TIFAYA	Chef cellule juridique à l'ASAIGE Civil Aviation Administration	0022891593567	tifayaemma@gmail.com
	161	Agopome Anani	MANAGER SAFETY AND SECURITY Civil Aviation Administration	22892377160	cargopome@flysky.com
Togo	162	Tchara Kuoma	Flight Safety Director Civil Aviation Administration	22899476835	pktcha@yahoo.fr
	163	Haydar Yalçin	Deputy Director General, Turkish DGCA	+905072541000	hyalcin@shgm.gov.tr
Turkey	164	J. W. KABBS TWIJUKE	REPRESENTATIVE OF UGANDA	5149545710	uganda@icao.int
Uganda	165	John Tusubira KAGORO	DIRECTOR OF AIRPORTS AND AVIATION SECURITY Civil Aviation Administration	+256752792221	jkagoro@caa.co.ug
	166	Richard Ruhesi	Director, ANS Civil Aviation Administration	256752643073	rruhesi@caa.co.ug
	167	Mark Rodmell	United Kingdom Representative		mrodmell@icao.int
United Kingdom	168	Raphael Bokango	Representative of Tanzania on ICAO Council	5149548363	RBokango@icao.int
United Rep. Of Tanzania	169	Burhan Majaliwa	Chief Aviation Security Inspector Tanzania Civil Aviation Authority	+255715447237	bmajaliwa@tcaa.go.tz
	170	Redemptus Peter Bugomola	Director Safety Regulation Tanzania Civil Aviation Authority	+255754395339	rbugomola@tcaa.go.tz
	171	Richard Johns	Air Traffic Control US-APO	004963714051758	rj83127@gmail.com
United States Of	172	Garth Peterson	Section Chief, EUCARF	+49-6371-47-7065	garth.peterson.1@us.af.mil

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
America			US-AF		
	173	Gary Pleus	Attache - West Africa US-DHS	+202-230-7726	Gary.Pleus@dhs.gov
	174	Shelia Helton-Ingram	Manager, Safe Skies for Africa Program US-DOT	+1 202-366-0552	shelia.helton-ingram@dot.gov
	175	Sharon Chan Edmiston	Community Planner US-DOT	617-494-2405	sharon.chanedmiston@dot.gov
	176	Thomas MacDonald	Aviation Safety Inspector US-FAA	813-304-0962	dave.macdonald@faa.gov
	177	Catherine Lang	Director Africa, Europe and Middle East US-FAA	32475736900	catherine.m.lang@faa.gov
	178	Grady Stone	Senior Representative in Africa US-FAA	32475703048	grady.stone@faa.gov
	179	Jennifer Arquilla	Manager - Africa, Europe, and Middle East US-FAA	1-202-267-8621	jennifer.arquilla@faa.gov
	180	Brighton Mayamba	CHIEF INSPECTOR AVSEC Civil Aviation Administration	+260211251777	brighton.mayamba@caa.co.zm
Zambia	181	Gabriel Lesa	DIRECTOR GENERAL Civil Aviation Administration	+260211251861	merina.zulu@caa.co.zm
	182	Lillian Lungu	Manager Quality and Safety Civil Aviation Administration	+260 953 763626	lillian.lungu@caa.co.zm
	183	Robinson Misitala	Managing Director, Airports Civil Aviation Administration	26078773951	ribinson.misitala@lun.aero
Zambia	184	Vincent Banda	Permanent Representative to	5146596333	Vbanda@icao.int

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
			ICAO		
	185	Kumbirai Hodzi	Deputy Attorney General	+263733347313	agnesmaruw@yahoo.com
Zimbabwe	186	DAVID CHAWOTA	GENERL MANAGER Civil Aviation Administration	002634585073	dchawota@caaz.co.zw
	187	JAMES DANGA	DIRECTOR FLIGHT SAFETY AND STANDARDS Civil Aviation Administration	002634585101	jdanga@caaz.co.zw
	188	MUNESUSHE MUNODAWAFA	PERMANENT SECRETARY Civil Aviation Administration	002634585101	pgovere@caaz.co.zw
	189	NORMAN SANYANGA	AVIATION SECURITY MANAGER Civil Aviation Administration	002634585073	nsanyanga@caaz.co.zw
	190	Angeline Karonga	Director Legal Services	+263712235689	akaronga23@gmail.com
	191	Dy Moonsami	President AATO	27827766137	dy.moonsami@lome.co.za
AATO	192	Margareth Kyarwenda	Secretary General AATO	+251929292164	magekyarwenda@gmail.com
	193	Rishi Thakurdin	group manager ACI	0117231455	rishi.thakurdin@airports.co.za
ACI	194	Iyabo O. Sosina	Secretary General AFCAC	+221338598800	isosina@afcac.org
AFCAC	195	Papa Atoumane FALL	Director of Safety and Technical Services AFCAC	+221776394807	afall@afcac.org
	196	TEFERA MEKONNEN TEFERA	Director Air Transport AFCAC	+221 33 859 88 11	mtefera@afcac.org
AFCAC	197	Maury Tall SECK	Airbus Regional Safety Director-	+22507390972	aiblos@airbus.com

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
			Africa AIRBUS		
AIRBUS	198	Bacco annamaria	Safety programs manager AIRBUS	0033677026512	annamaria.bacco@airbus.com
	199	BAKIENON LOUIS	Operations Director ASECNA	+221773332788	bakienonlou@asecna.org
ASECNA	200	Tioro Bakary	Chief of Department, Safety Security ASECNA	221777849036	Tiorobak@asecna.org
	201	Thabani Mthiyane	Chief Executive Officer ATNS
ATNS	202	Tendani Valencia Ndou	Principal Aviation Training Academy ATNS	0115700446	carolmb@atns.co.za
	203	Jeoffrey Matshoba	Executive ATM/LNS ATNS	0116071303	jeoffreym@atns.co.za
	204	Mabitsi Legodi	Senior Manager: ATNS	27116072323	-
	205	Ngoe NDOH	Senior Air Transport Specialist AUC	00 251 923 241 671	NdohN@africa-union.org
AUC	206	Emmanuel Akatue	Executive Director BAGASOO	+2348129999982	eakatue@bagasoo.org
BAGASOO	207	Boni Dibate	DIRECTOR:CANSO AFRICA ATNS	0116071245	connienk@atns.co.za
CANSO	208	Robert Mwesigwa Nviiri	Executive Director CASSOA	+256775470616	rmwesigwa@cassoa.org
CASSOA	209	Bernard Dzawanda	Senior Transport Economist COMESA	+260978829149	bdzawanda@comesa.int

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
COMESA	210	Nigel Coules	Business Development EMPIC GmbH	+44 7808900113	nigel.coules@EMPIC.aero
EMPIC GMBH	211	Christopher Ross	Head of the European Union Office to ICAO EASA	514-393-3220	christopher.ross@eeas.europa.eu
European Union (EU)	212	Peter Bombay	Deputy Head of the Aviation Safety Unit, DG for Mobility and Transport, European Commission EC	514-393-3220	peter.bombay@ec.europa.eu
	213	Yves Koning	Technical Cooperation Regional Manager Africa EASA	3228013911	yves.koning@easa.europa.eu
	214	Christopher Hornek	Manager, Aviation Facilitation IATA	+15148740202	hornekc@iata.org
IATA	215	Sidy Gueye	Regional Director Africa - Airport, Passenger, Cargo and Security IATA	+254705152305	gueyes@iata.org
	216	Raphael KUUCHI	Vice President- Africa IATA	+254 716 127 231	kuuchir@iata.org
	217	Janaurieu D'SA	Area Manager, Southern Africa IATA	+27115232711	DsaJ@iata.org
	218	protus seda otieno	Asst. Director Safety & Flight Operations IATA	+27115232737	sedap@iata.org
	219	Tania Grobotek	Regional Director, Safety and Flight Operations, Africa IATA	27 11 523 2714	grobotekt@iata.org

List of Participants

**19th AFI Plan Steering Committee Meeting
(Gaborone Botswana, 23 May 2017)**

COUNTRY/ ORGANIZATION	NO.	NAME	ADDRESS	TELEPHONE/FAX	E-MAIL
	220	Blessing Kawai	Assistant Director Flight OPS, Africa IATA	27836799668	kavaid@iata.org
	221	Seda Protus	Assistant Director , Safety and Flight OPS IATA	27716875943	sedap@iata.org
	222				
ICPO-INTERPOL	223	Francis Rwego	SRIAU ICPO-Interpol	+251943073344	rwegof@yahoo.com
INDRA SPAIN	224	Denis Pancorbo Gutiérrez	Business Development Manager INDRA SPAIN	+34648509491	dpancorbo@indra.es
SADC	225	Mapolao Mokoena	Senior Programme Officer SADC	2673951863	mmokoena@sadc.int

ICAO SECRETARIAT			
1.	Fang Liu	ICAO Secretary General	secgen@icao.int
2.	Boubacar Djibo	Director, Air Transport Bureau	bdjibo@icao.int
3.	Vincent Smith	Director, Bureau of Administration and Services	vsmith@icao.int
4.	Catalin Radu	Deputy Director, Aviation Safety, ANB	cradu@icao.int
5.	Meshesha Belayneh	Deputy Director, TCB & Chief GAT	mbelayneh@icao.int
6.	Javier Lopez Gonzalez	Chief Field Operations Section	jlopezgonzalez@icao.int
7.	Michiel Vreedenburgh	Chief Aviation Safety Implementation	mvreedenburgh@icao.int
8.	Walter Parks	Acting Chief, ISD Section	wparks@icao.int
9.	Christian Bechtold	Field Operations Officer	cbechtold@icao.int
10.	Christiane DerMarkar	Programme Officer - PKD	cdermarkar@icao.int
11.	Frank Durinckx	Project Coordinator	fdurinckx@icao.int
12.	Mohamed Khalifa Rahma	Regional Director, MID Office	mrahma@icao.int
13.	Prosper Zo'o Minto'o	Deputy Regional Director	pzoomintoo@icao.int
14.	François-Xavier Salambanga	Regional Officer, CNS	fsalambanga@icao.int
15.	Alassane Dolo	Regional Officer, AVSEC/FAL	adolo@icao.int
16.	Frederick legrand	AFPP Programme Manager	flegrand@icao.int
17.	Ousman K Manjang	Regional Officer, Airworthiness	omanjang@icao.int
18.	Fartia Isabelle Maïga Danfakha	Senior Associate	fmaiga@icao.int
19.	Barry Kashambo	Regional Director ESAF	bkashambo@icao.int
20.	Justus Nyunja	Regional Officer, AVSEC/FAL	JNyunja@icao.int
21.	Milton Emmanuel Tumusiime	Regional Officer, Flight Safety	MTumusiime@ICAO.int
22.	Thomas Mabaso	Administrative Officer	tmabaso@icao.int
23.	Rosemary Muhanji	Technical Cooperation Associate	RMuhanji@icao.int
24.	Wycliffe Owuor	IT Assistant	wowuor@icao.int
25.	Lilian Ndegwa	Assistant TA/AT/CNS	Lndegwa@icao.int
CHAIRPERSON OF THE MEETING			
26.	Moussa Halidou	Representative of Niger & Delegation of ASECNA to ICAO	mhalidou@icao.int
SECRETARY OF THE MEETING			
27.	Mam Sait Jallow	Regional Director, WACAF Office/Secretary, AFI Plan	mjallow@icao.int
ASSISTED BY			
28.	Eyob Estifanos	Associate Regional Programme Officer- AFI Plan	eestifanos@icao.int