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# Effects of Novel Coronavirus (COVID-19) on Civil Aviation: Economic Impact Analysis

Montréal, Canada

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Air Transport Bureau



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## Executive Summary: Economic Impact in Brief

Figures and estimates herein are **subject to substantial changes**, and will be updated with the situation evolving and more information available.

The latest estimates indicate that the possible COVID-19 impact on world scheduled passenger traffic compared to Baseline (business as usual, originally-planned) would be:

## Full year 2020 (Jan – Dec)

- Overall reduction ranging from **46% to 51% of seats offered by airlines**
- Overall reduction of **2,605 to 2,894 million passengers**
- Approx. **USD 352 to 390 billion potential loss** of gross passenger operating revenues of airlines

## Q1 2021 (Jan – Mar)

- Overall reduction ranging from **19% to 39% of seats offered by airlines**
- Overall reduction of **296 to 579 million passengers**
- Approx. **USD 45 to 83 billion potential loss** of gross passenger operating revenues of airlines

The actual impacts will depend on duration and magnitude of the outbreak and containment measures, the degree of consumer confidence for air travel, and economic conditions, etc.

## International passenger traffic for 2020 compared to Baseline

- Overall reduction ranging from **59% to 66% of seats offered by airlines**
- Overall reduction of **1,291 to 1,424 million passengers**
- Approx. **USD 235 to 258 billion potential loss** of gross operating revenues of airlines

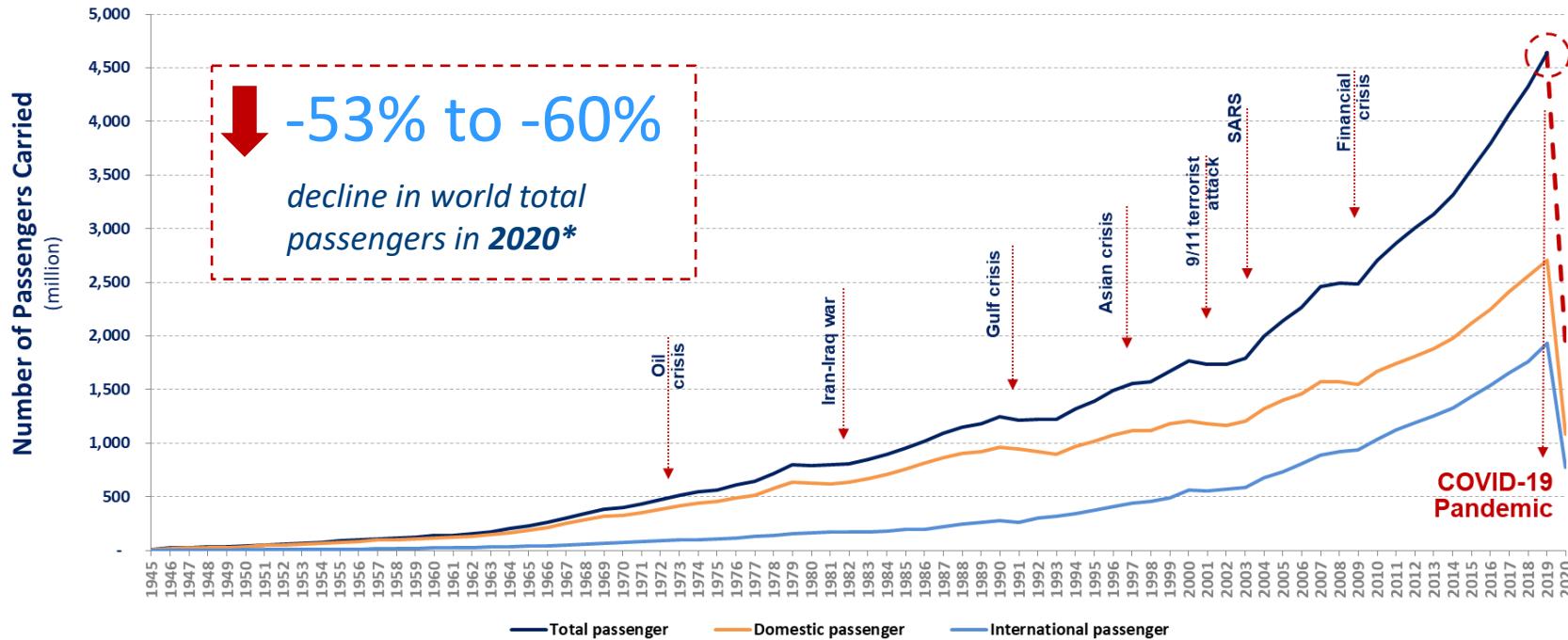
## Domestic passenger traffic for 2020 compared to Baseline

- Overall reduction ranging from **37% to 41% of seats offered by airlines**
- Overall reduction of **1,313 to 1,470 million passengers**
- Approx. **USD 117 to 132 billion potential loss** of gross operating revenues of airlines

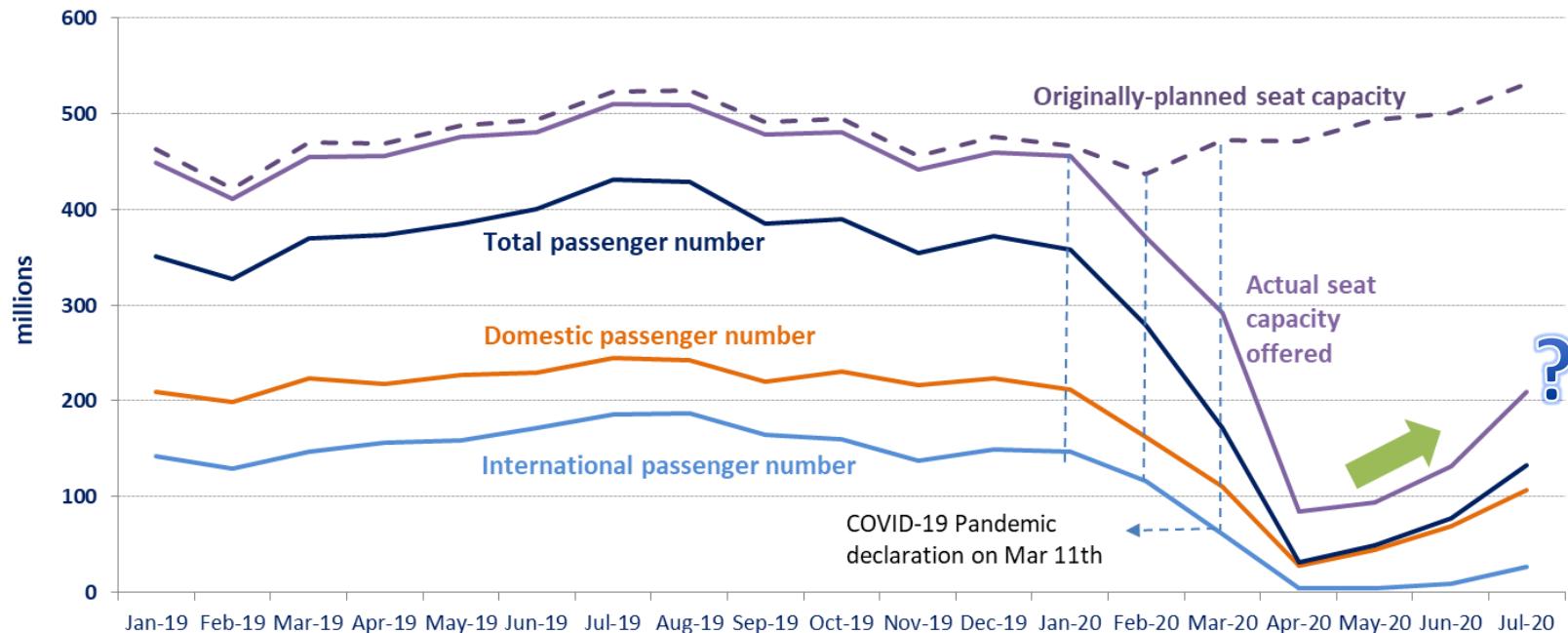
| Compared to Baseline | Seat capacity (%)   |                     |                     | Passenger number (million) |                         |                         | Passenger revenue (USD, billion) |                     |                     |
|----------------------|---------------------|---------------------|---------------------|----------------------------|-------------------------|-------------------------|----------------------------------|---------------------|---------------------|
|                      | Total               | International       | Domestic            | Total                      | International           | Domestic                | Total                            | International       | Domestic            |
| 1Q 2020              | -18%                | -20%                | -17%                | -287                       | -111                    | -176                    | -35                              | -20                 | -15                 |
| 2Q 2020              | -79%                | -92%                | -69%                | -1,044                     | -488                    | -556                    | -136                             | -86                 | -50                 |
| 3Q 2020              | -54% to -55%        | -71% to -72%        | -40% to -41%        | -816 to -854               | -443 to -457            | -373 to -397            | -114 to -118                     | -80 to -83          | -34 to -36          |
| 4Q 2020              | -31% to -51%        | -45% to -72%        | -22% to -36%        | -457 to -709               | -249 to -367            | -208 to -342            | -67 to -101                      | -48 to -70          | -18 to -31          |
| <b>Total 2020</b>    | <b>-46% to -51%</b> | <b>-59% to -66%</b> | <b>-37% to -41%</b> | <b>-2,605 to -2,894</b>    | <b>-1,291 to -1,424</b> | <b>-1,313 to -1,470</b> | <b>-352 to -390</b>              | <b>-235 to -258</b> | <b>-117 to -132</b> |
| 1Q 2021              | -19% to -39%        | -30% to -55%        | -11% to -29%        | -296 to -579               | -173 to -299            | -123 to -280            | -45 to -83                       | -34 to -58          | -11 to -25          |

# World passenger traffic collapses with unprecedented decline in history

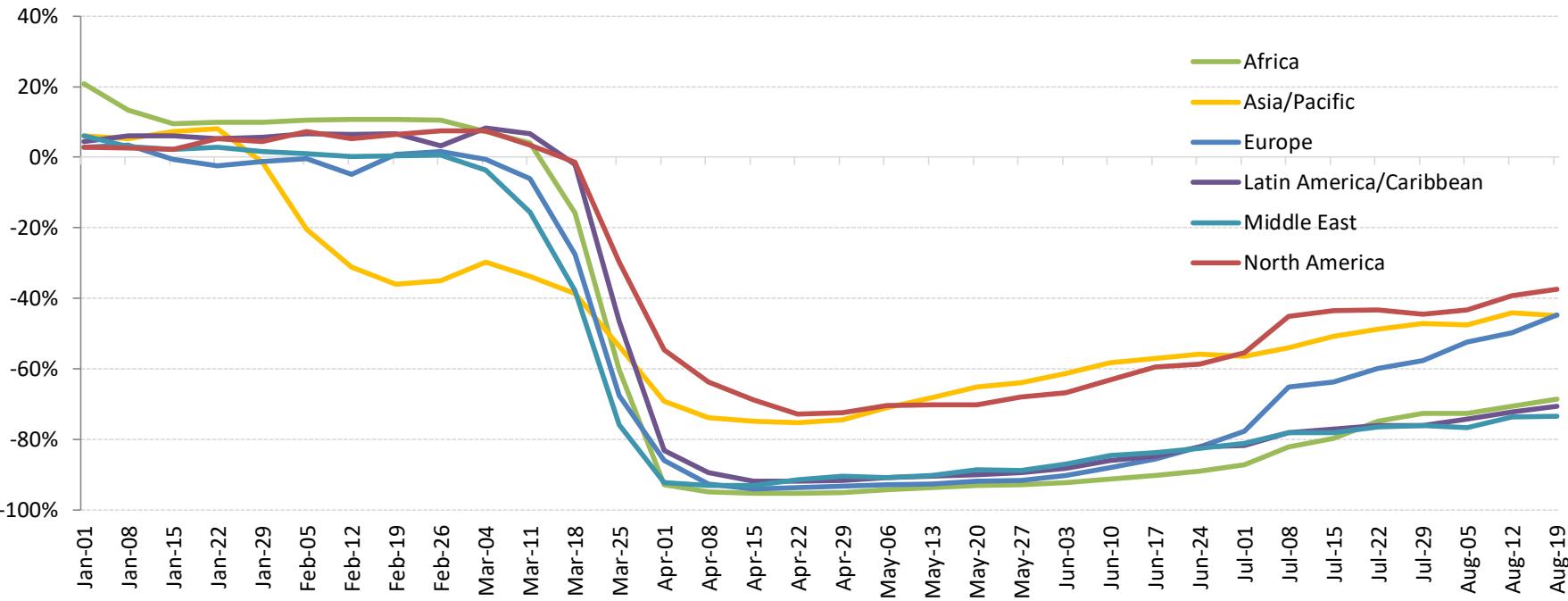
## World passenger traffic evolution 1945 – 2020\*



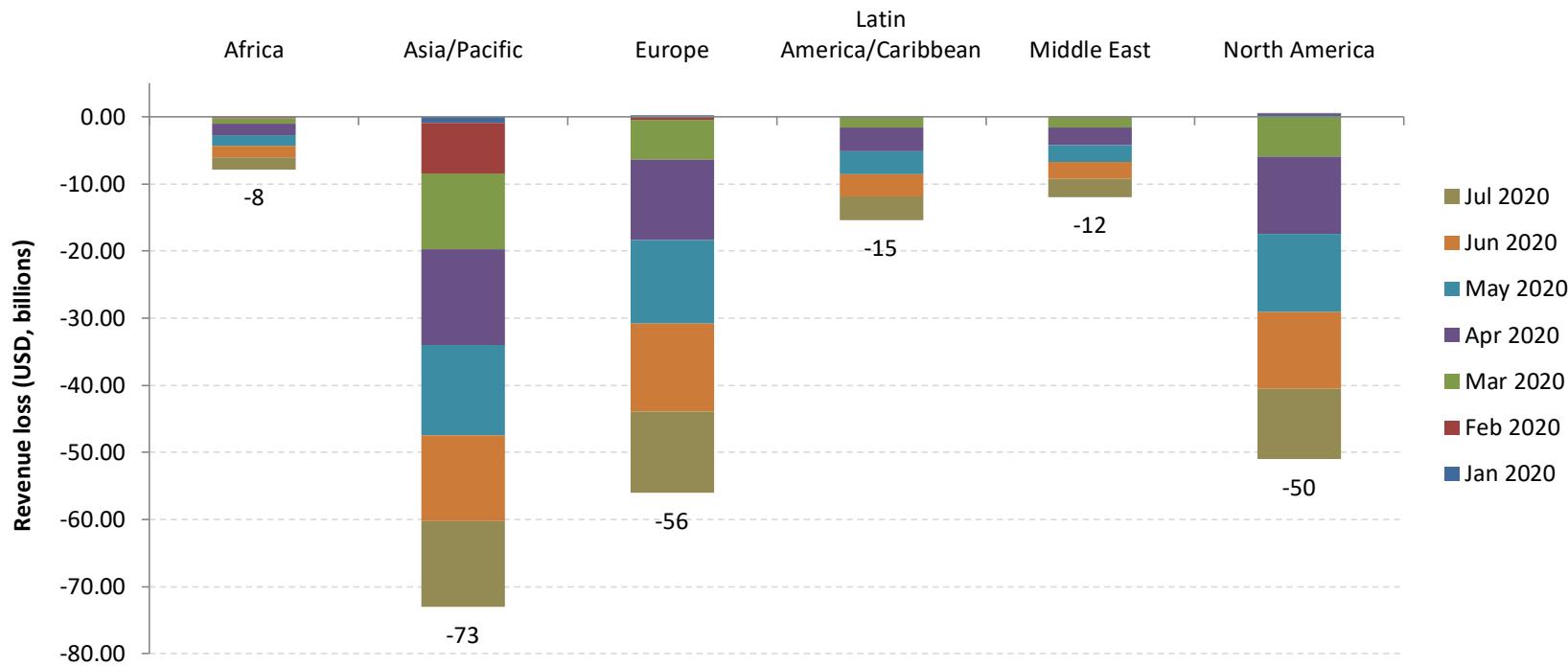
## Comparison of passenger numbers and capacity (Domestic travel is leading the recovery)



## Comparison of total seat capacity by region (7-day average, YoY compared to 2019)



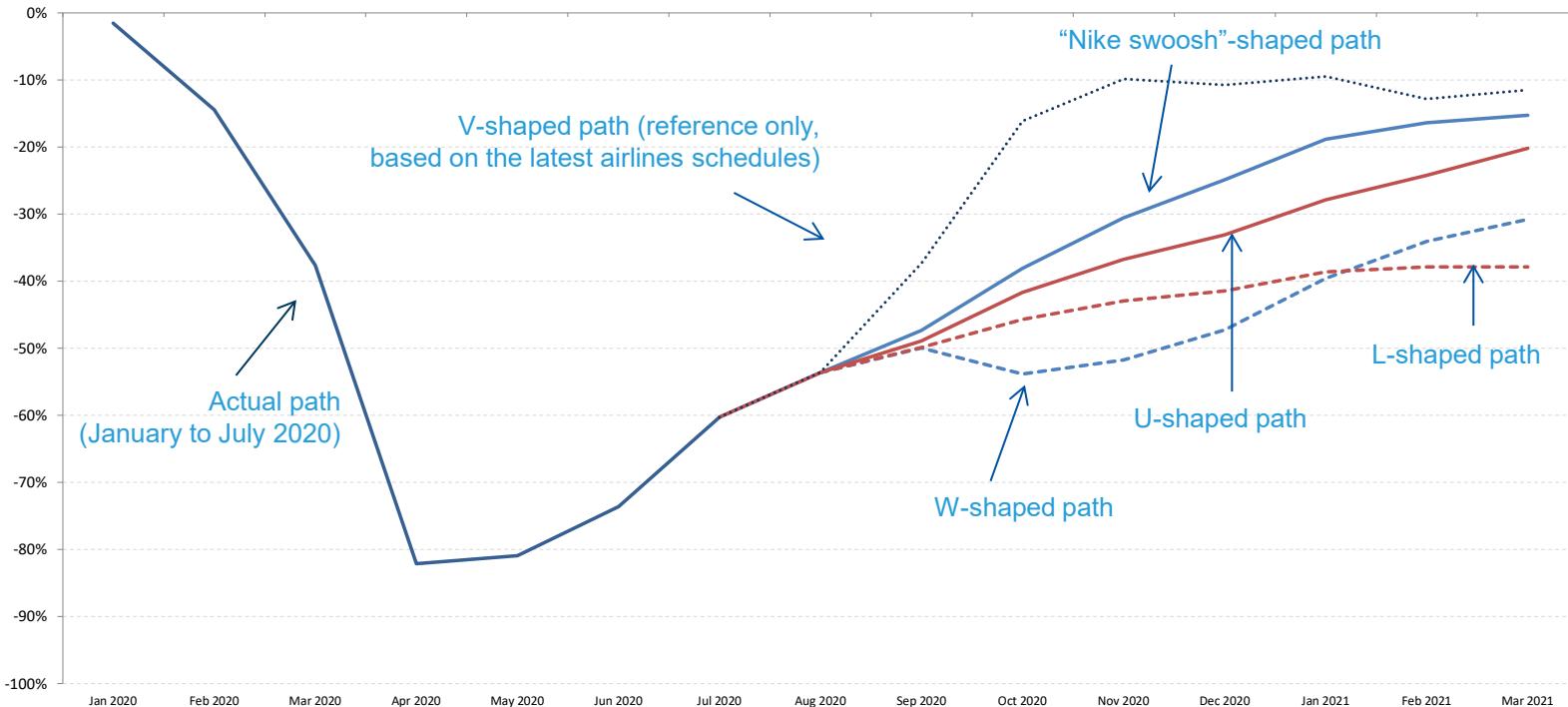
Approximately USD 214 billion  
passenger revenue loss from Jan to Jul 2020



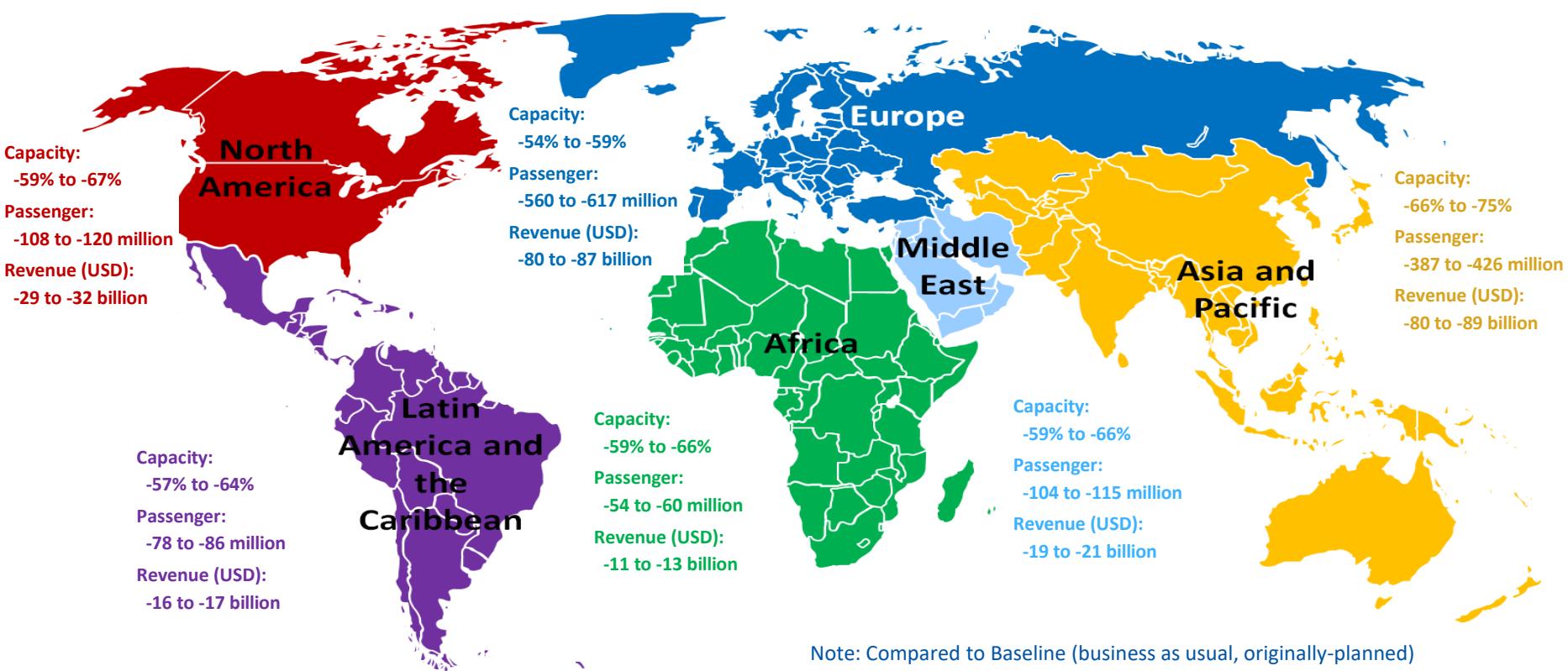
Note: Compared to Baseline (business as usual, originally-planned)

Due to extreme uncertainty,  
4 different paths are considered

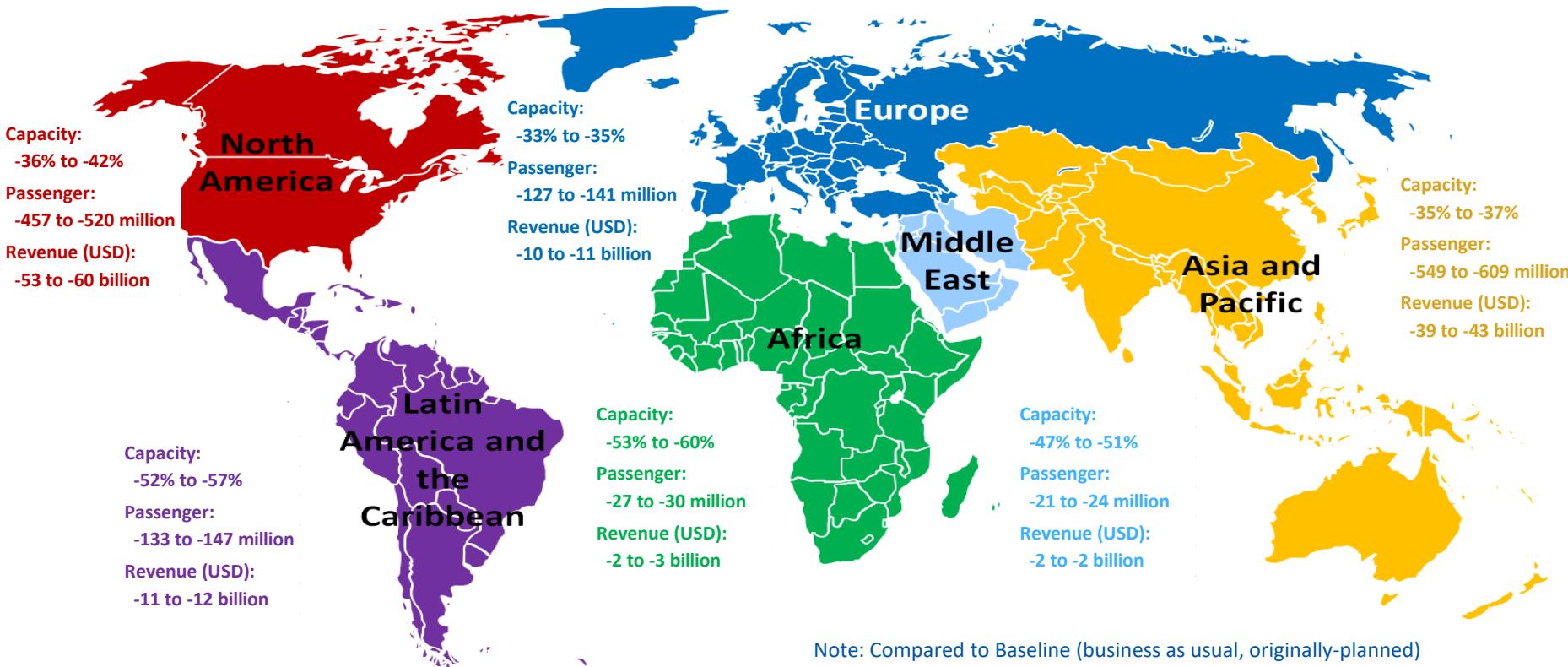
## Scenarios for passenger seat capacity compared to Baseline (business as usual)



# Estimated impact on international passenger traffic and revenues by region for 2020



# Estimated impact on domestic passenger traffic and revenues by region for 2020



- **Air passenger traffic:** An overall reduction of air passengers (both international and domestic) ranging from 53% to 60% in 2020 compared to 2019 (by **ICAO**)
- **Airports:** An estimated loss of over 50% of passenger traffic and 57% or over USD 97 billion airport revenues in 2020 compared to business as usual (by **ACI**)
- **Airlines:** A 54.7% decline of revenue passenger kilometres (RPKs, both international and domestic) in 2020 compared to 2019 (by **IATA**)
- **Tourism:** A decline in international tourism receipts of between USD 910 to 1,170 billion in 2020, compared to the USD 1.5 trillion generated in 2019, with 100% of worldwide destinations having travel restrictions (by **UNWTO**)
- **Trade:** A fall of global merchandise trade volume by between 13% and 32% in 2020 compared to 2019 (by **WTO**)
- **Global economy:** A projected -4.9% to -5.2% contraction in world GDP in 2020, far worse than during the 2008–09 financial crisis (by **IMF and World Bank**)



## Scenario Building

- Analysis focuses on simultaneous supply shock and drop in demand
  - in a near-term, i.e. monthly profile **from January 2020 to March 2021**
  - in terms of scheduled **passenger traffic** globally
- Taking into account the heterogeneity, distinction is made:
  - between international and domestic
  - by month (seasonality)
  - by six (6) geographical region and/or 50 route groups used in ICAO's long-term traffic forecasts (LTF)
- Analysis is based on forward-looking scenarios, which will be continuously adjusted and updated

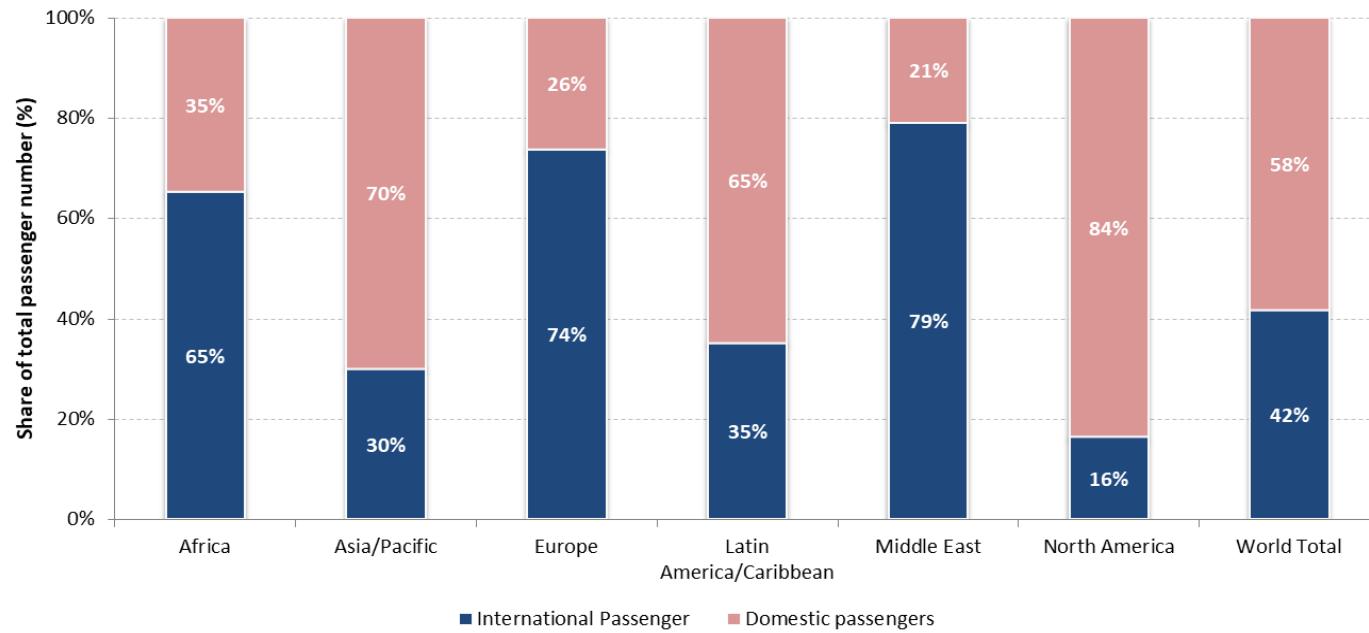


## Analytical Consideration

- Geographical disparity of international-domestic passenger traffic mix
- Difference in market size among regions
- Potential difference in resilience and speed of recovery
- Outbreak timing that impacts when traffic would bottom out
- Gap between what is scheduled and actual operations

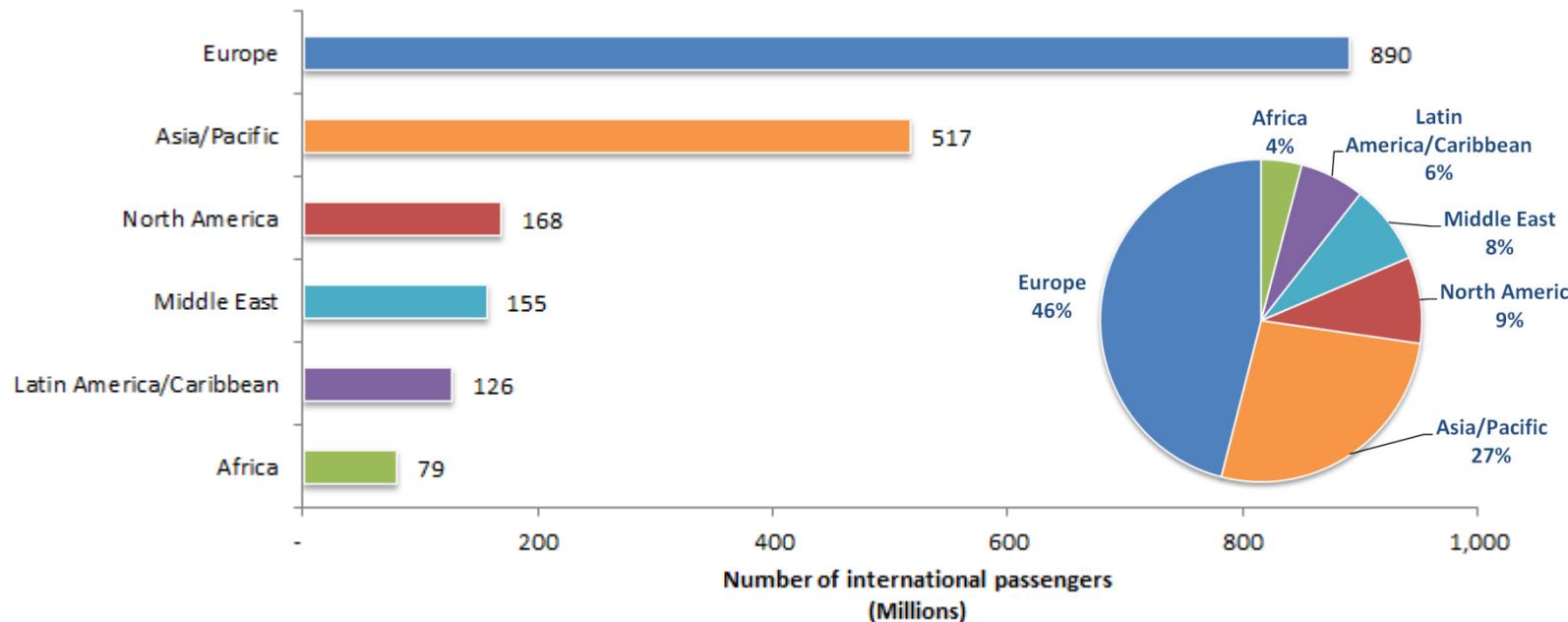
# International-domestic passenger traffic mix exhibits significant geographical disparity

## Share of international-domestic passenger traffic by region (2019)



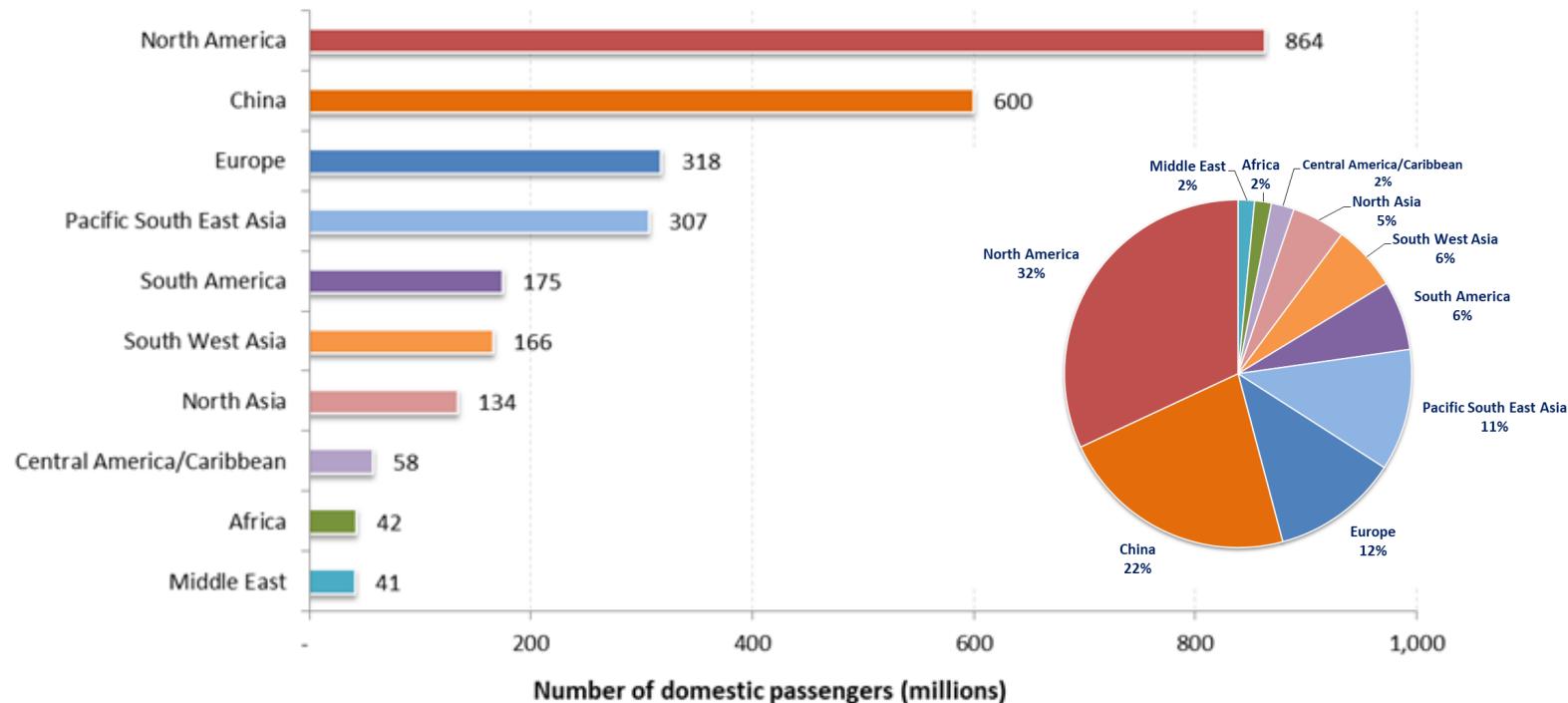
Europe and Asia/Pacific accounted for over 70%  
of the world international traffic pre-COVID-19

Number of International Passengers by Region  
(2019, based on from/to State)



# North America and China account for over half of world domestic passenger traffic

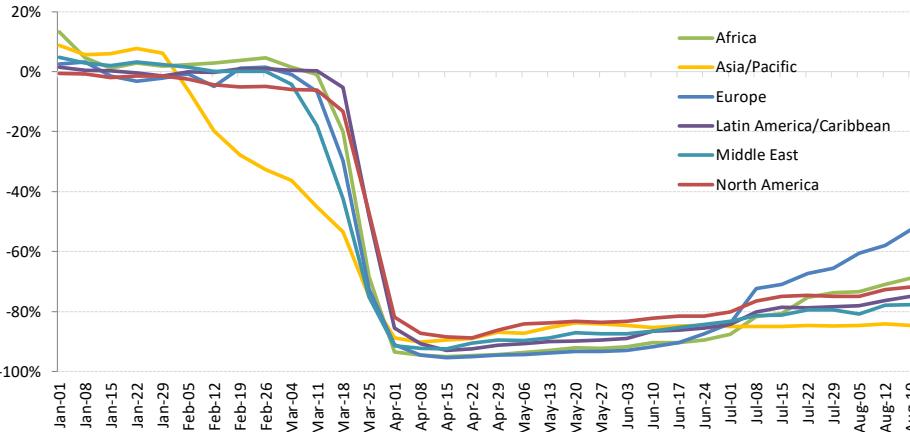
## Number of Domestic Passengers by Route Group (2019)



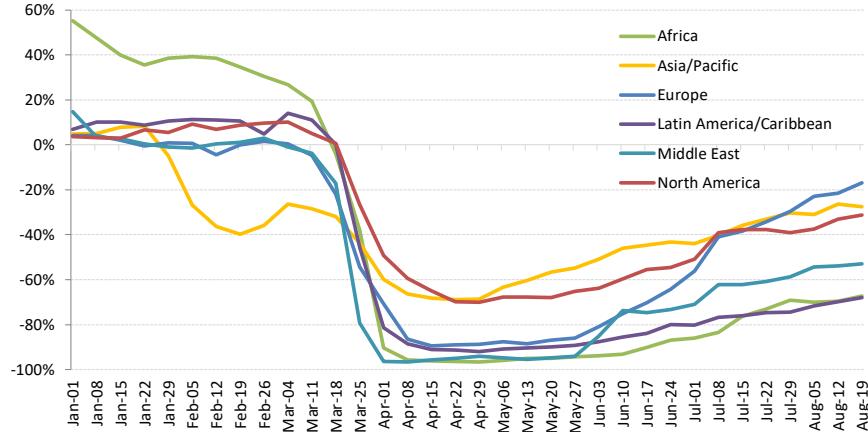
# Domestic passenger traffic may be more resilient than international in some markets

Asia/Pacific and North America have experienced 20% to 25% less decline in domestic passenger traffic than international

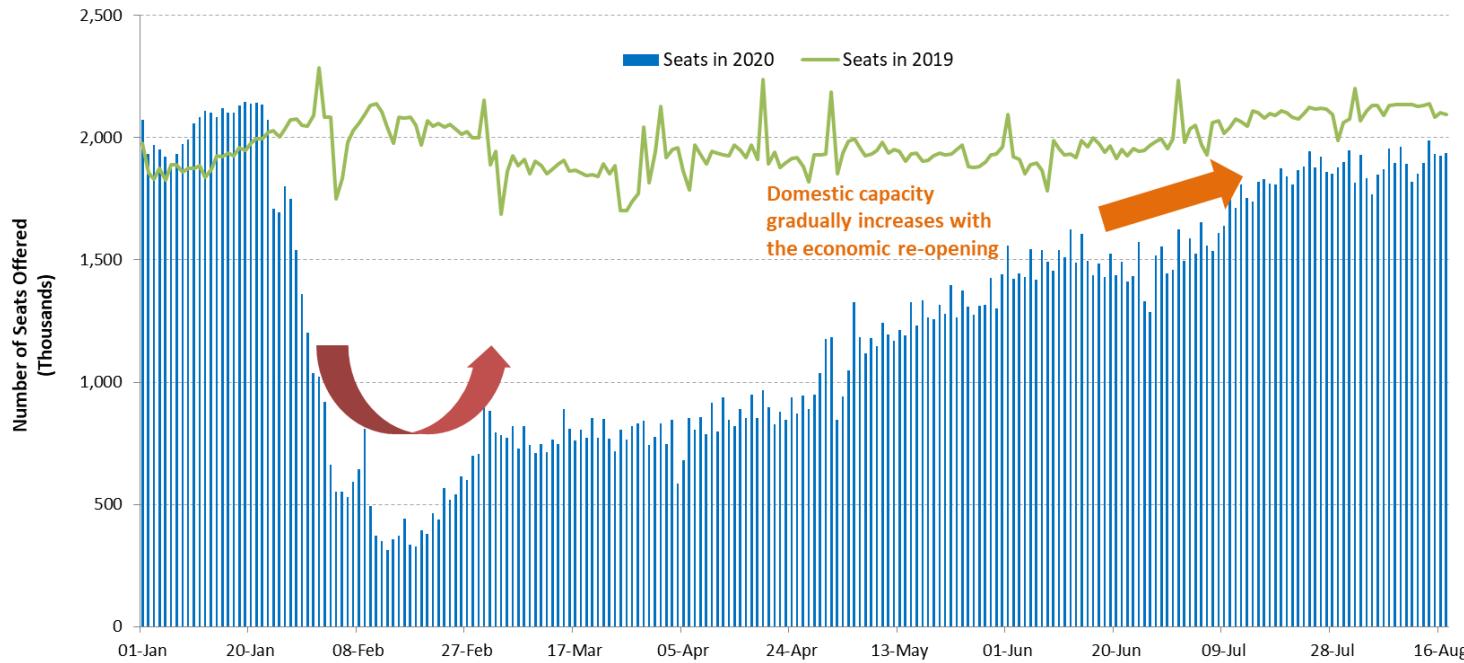
International seat capacity reduction  
(7-day average, YoY compared to 2019)



Domestic seat capacity reduction  
(7-day average, YoY compared to 2019)

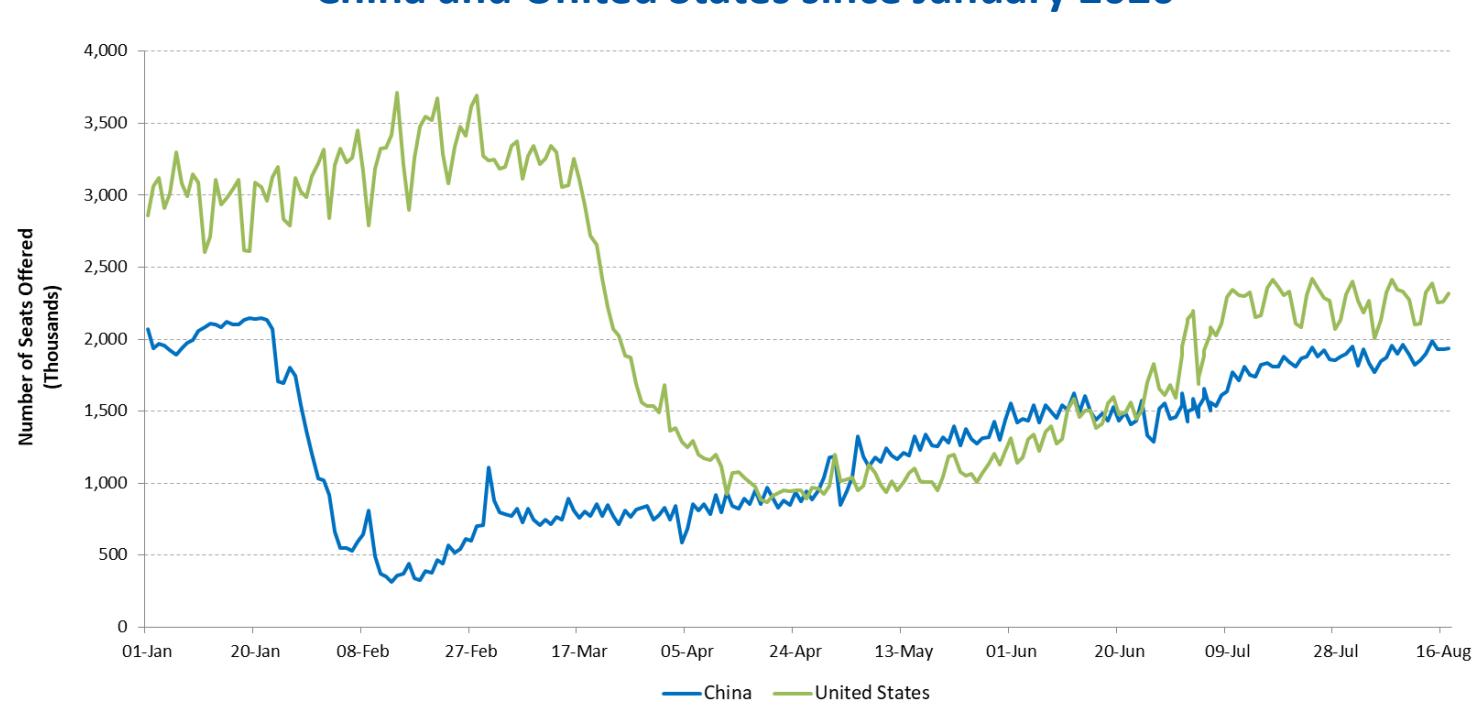


Domestic passenger traffic in China already bottomed out in mid-February, and capacity offered in July was recovered to around 85% of last year



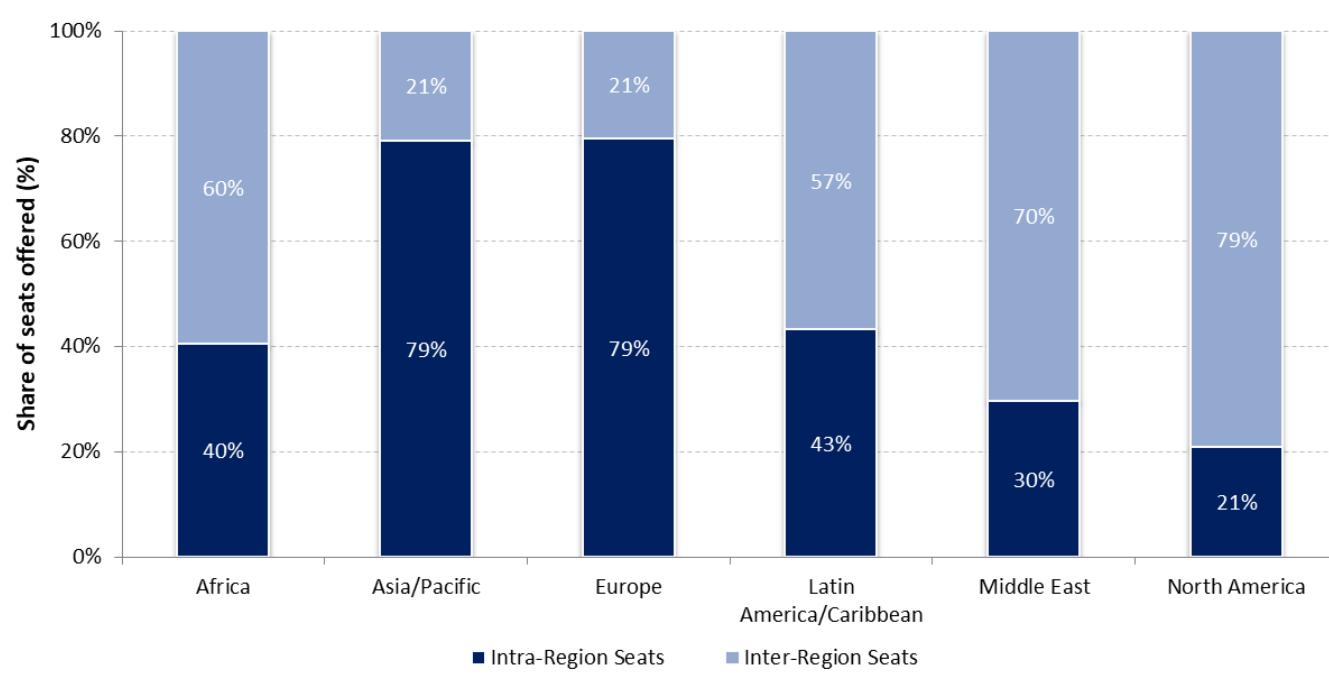
The outbreak timing impacts when domestic traffic would bottom out in each region

Capacity evolution of two largest domestic markets  
China and United States since January 2020



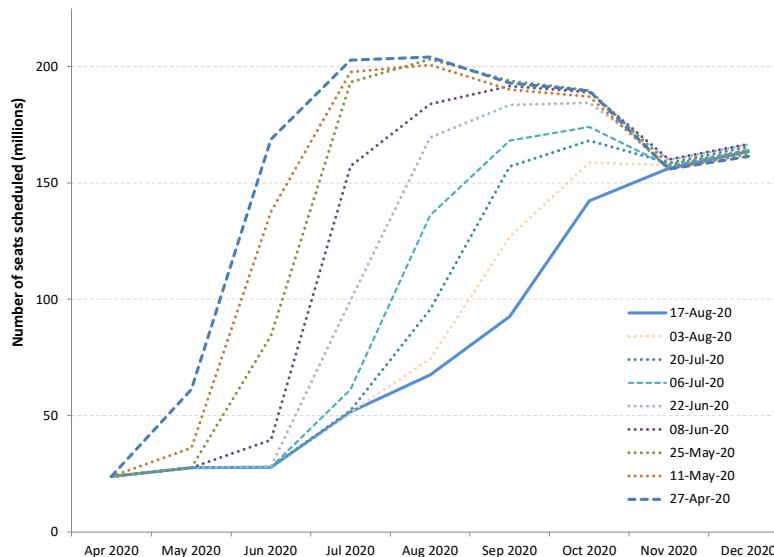
Regions with higher share of intra-region traffic are expected to recover faster

Almost 80% of international seats offered in Asia/Pacific and Europe were for intra-regional traffic (2019)

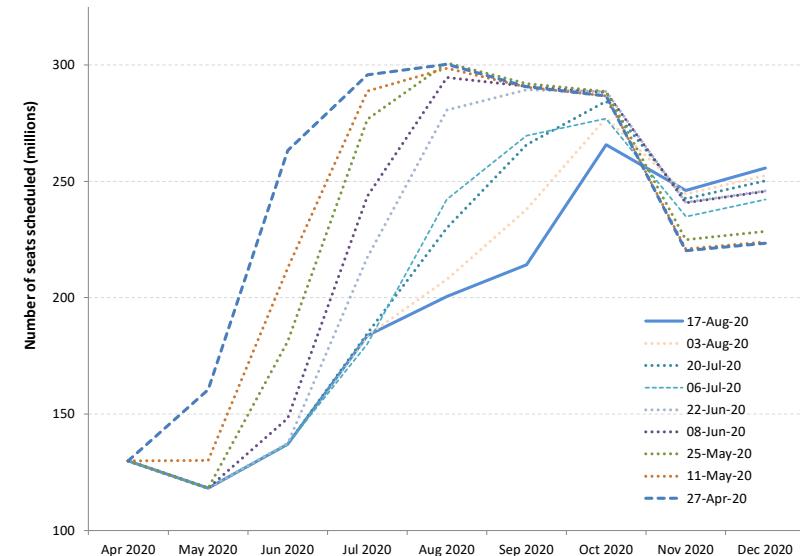


Airlines announced/planned resumption of flights, however, over half of which were subsequently withdrawn

International schedules



Domestic schedules

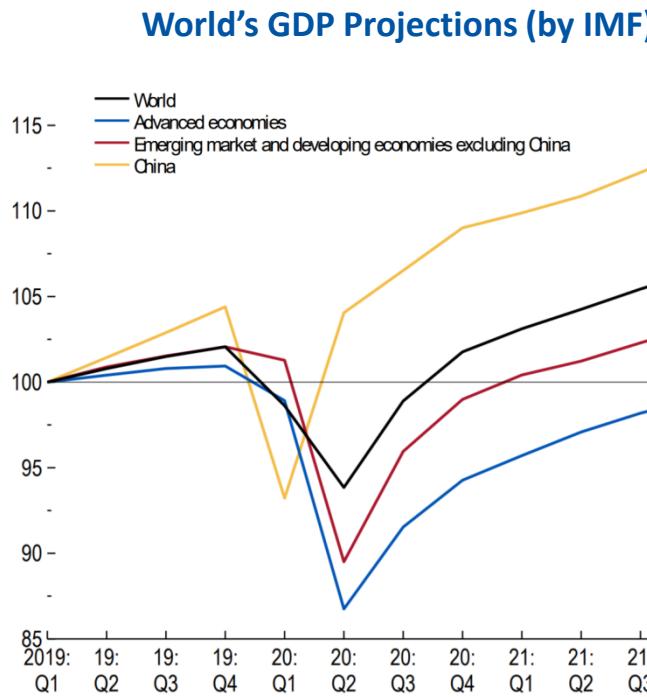


## Shapes of Economic Recessions and Recovery

Informal classification to describe different types of recessions:

- **V-shaped**: normal shape for recession, a brief period of sharp economic decline followed by quick/smooth recovery
- **U-shaped**: prolonged contraction and muted recovery to trend line growth
- **L-shaped (depression)**: long-term downturn in economic activity, steep drop followed by a flat line with possibility of not returning to trend line growth
- **W-shaped**: a double-dip recession, “down up down up” pattern before full recovery
- **“Nike swoosh”-shaped\***: bounce back sharply but blunt quickly (\* Brookings Institution/WEF)

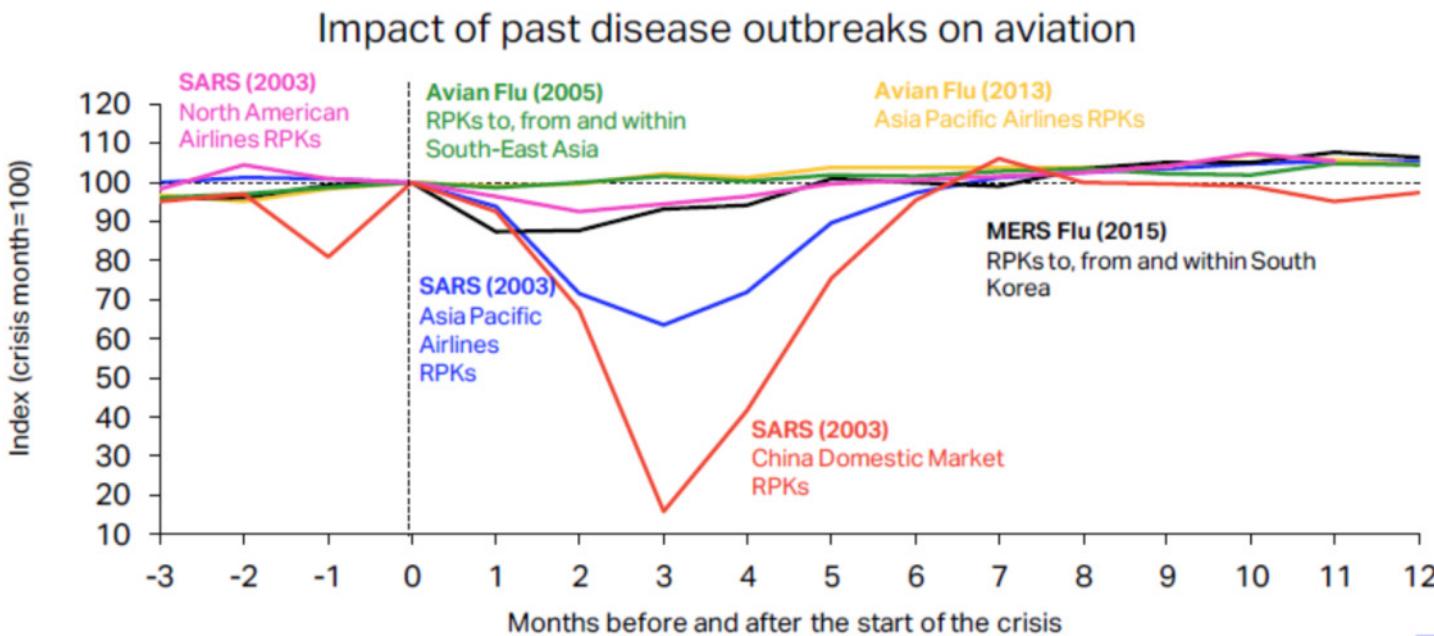
## What “recession shape” can be assumed given uncertainties surrounding the outlook?



<https://www.imf.org/en/Publications/WEO/Issues/2020/06/24/WEOUpdateJune2020>

- How long will the pandemic last and what will be the severity levels?
- How deep and how long will the global recession be?
- How long will lockdowns and travel restrictions continue?
- How fast will consumer confidence in air travel be restored?
- Will there be a structural shift in industry and consumers' behaviors?
- How long can the air transport industry withstand the financial adversity?

# Previous outbreaks/pandemics had a V-shaped impact on air transport in Asia/Pacific

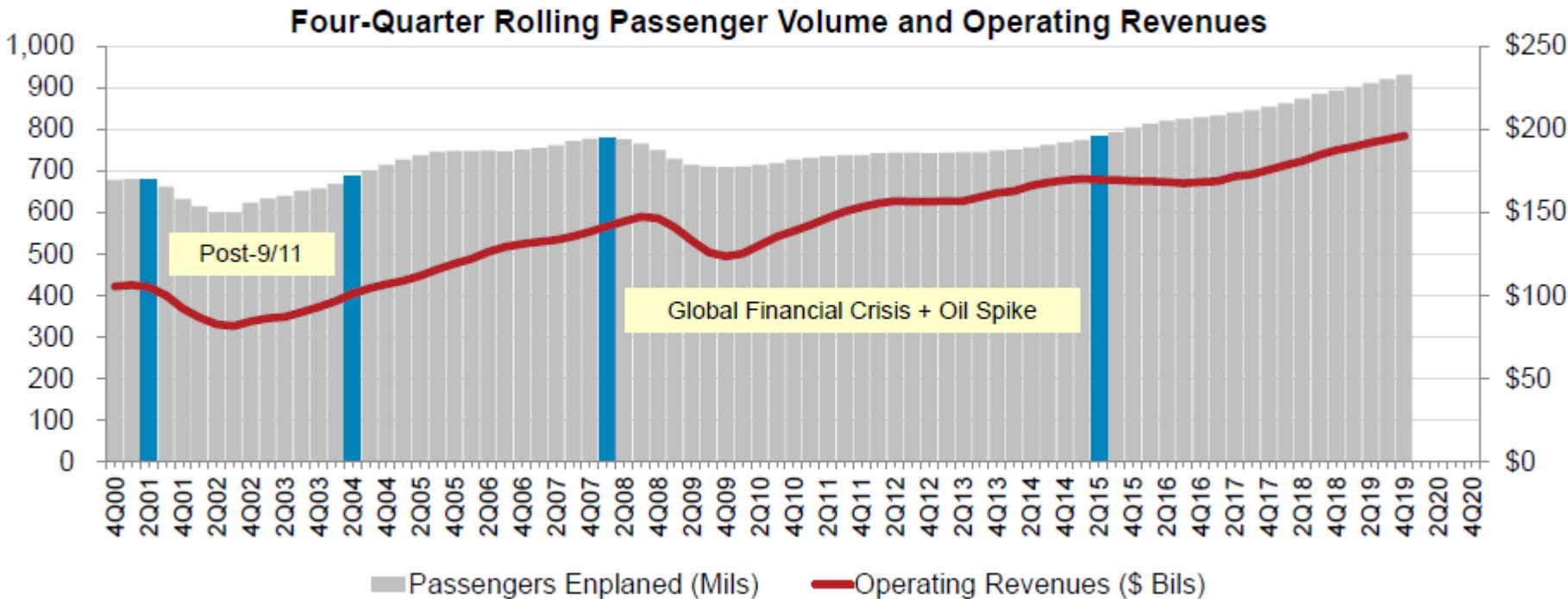


Source: IATA Economics using data from IATA Statistics

<https://www.iata.org/en/iata-repository/publications/economic-reports/third-impact-assessment/>

The impact of COVID-19 has already surpassed the 2003 SARS outbreak which had resulted in reduction of annual RPKs by 8% and USD 6 billion revenues for Asia/Pacific airlines. **The 6-month recovery path of SARS might not apply to today's situation.**

# 9/11 and global financial crisis had a U/L-shaped impact on air transport in United States



<https://www.airlines.org/dataset/impact-of-covid19-data-updates/>

## Indicative Scenarios and Paths Forward

As overall severity and duration of the COVID-19 pandemic are still uncertain, four (4) different recovery paths under two (2) indicative scenarios are developed:

- **Baseline:** counterfactual scenario, in which the COVID-19 pandemic does not occur, that is, **originally-planned** or **business as usual**
- **Scenario 1:** two (2) different paths (similar to **Nike swoosh- and W-shaped**)
- **Scenario 2:** two (2) different paths (similar to **U- and L-shaped**)
- **Reference:** information only, based on latest airline schedules (similar to **V-shaped**)

- Notwithstanding the elevated uncertainty surrounding the outlook, a scenario analysis could help gauge potential economic implications of the pandemic
- Scenarios are **not forecasts** of what is most likely to happen. Given rapidly changing circumstances, they are merely indicative of **possible paths or consequential outcomes out of many**
- The exact path (depth, length and shape) will depend upon various factors, inter alia, duration and magnitude of the outbreak and containment measures, availability of government assistance, consumer confidence, and economic conditions
- With the situation evolving and more information available, scenarios will be adjusted as necessary

- International and domestic passenger traffic has separate scenarios/paths
- Scenarios/paths are differentiated in terms of supply and demand, i.e.
  - Scale of output or seat capacity change
  - Degree of consumer confidence that can be translated into demand or load factor as a proxy
- Supply and demand are influenced by:
  - Different timing and speed of recovery by region, international/domestic, and intra-/inter-region
  - Global economic contraction
- No consideration is made to social distancing requirements on aircraft, etc.
- Detailed scenario assumptions are summarized in **Appendix B**

- **Baseline: originally-planned or business as usual**
  - Counterfactual hypothesis that are expected to occur in the absence of COVID-19 pandemic
  - Supply: airlines' originally-planned schedules supplemented by trend line growth
  - Demand: trend line growth of demand from 2019 (pre-COVID-19) level
- **Reference: V-shaped**
  - Information-only scenario that reflects airlines' most recent expectation or a “signal” of airlines' plan to the market (not necessarily realistic)
  - Supply: based on latest update of airline schedules filed, which are adjusted weekly by airlines according to the expectation of the evolving situation (quite often managing capacity for a short period due to the uncertainties)
  - Demand: quickly returning to Baseline level

## Scenario 1: Nike swoosh- and W-shaped

- International
  - **Path 1:** Smooth capacity recovery by picking up pent-up demand but at a diminishing rate of growth
  - **Path 1a:** Capacity to start with smooth recovery but then turn back down due to over-capacity
- Domestic
  - **Path 1:** Swift capacity rebound pushed by pent-up demand but at a diminishing rate of growth
  - **Path 1a:** Capacity to start with smooth recovery but then turn back down due to over-capacity

## Scenario 2: U- and L-shaped

- International
  - **Path 2:** Accelerating the return to trend growth after slow progression of capacity recovery
  - **Path 2a:** Capacity recovery at diminishing speed due to respite and continuous demand slump
- Domestic
  - **Path 2:** Gradual capacity recovery, followed by the acceleration of growth
  - **Path 2a:** Capacity recovery at diminishing speed due to sluggish demand growth

In the following analysis, international and domestic scenarios having the same path number are linked with each other, although different combination of scenarios/paths would be possible



## Scenario Estimates: Global

Figures and estimates herein reflect the latest operational data and schedules filed by airlines but are **subject to substantial changes**, and will be updated with the situation evolving and more information available.

- Three (3) key impact indicators under four (4) paths of two (2) scenarios:
  - Change of passenger seat capacity (supply, %)
  - Change of passenger numbers (demand)
  - Change of gross passenger operating revenues of airlines
- Comparison to:
  - Baseline scenario
  - 2019 level
  - 2020 level (for 2021 estimates)
- Break-down by:
  - International and domestic
  - Month, quarter and year

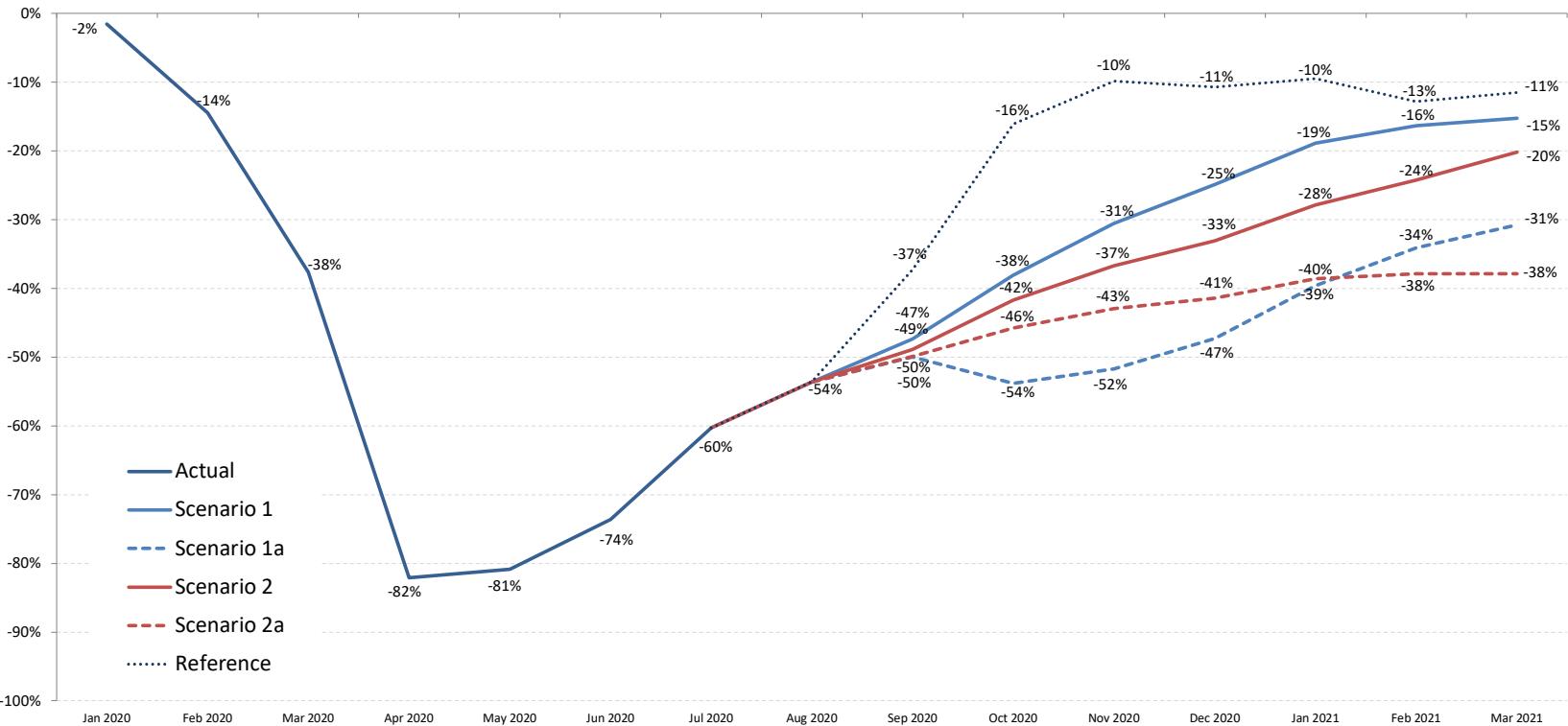
Estimation based on actual results of January to July 2020 are used for the key impact indicators.

# Estimated impacts compared to Baseline & 2019

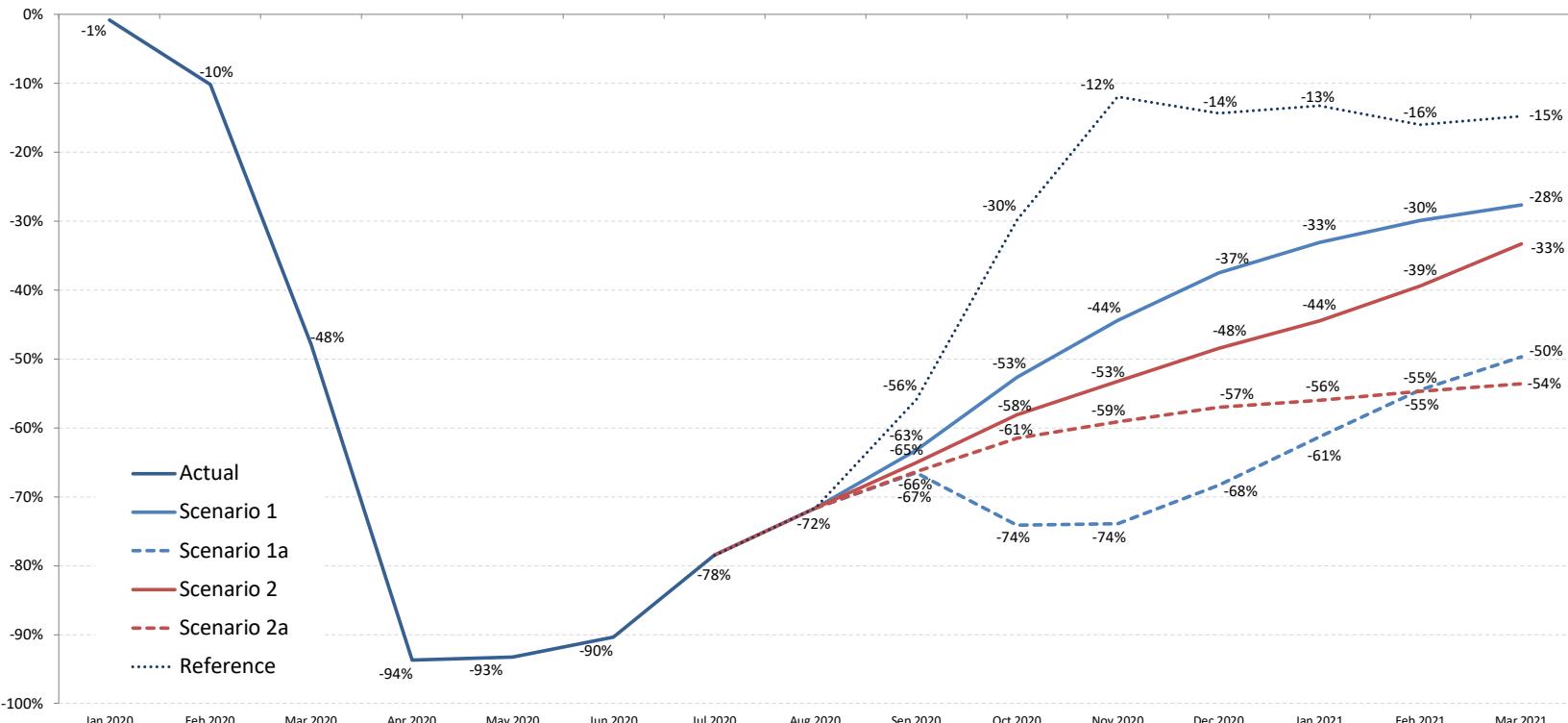
| Compared to<br>Baseline | Seat capacity (%)   |                     |                     | Passenger number (million) |                         |                         | Passenger revenue (USD, billion) |                     |                     |
|-------------------------|---------------------|---------------------|---------------------|----------------------------|-------------------------|-------------------------|----------------------------------|---------------------|---------------------|
|                         | Total               | International       | Domestic            | Total                      | International           | Domestic                | Total                            | International       | Domestic            |
| 1Q 2020                 | -18%                | -20%                | -17%                | -287                       | -111                    | -176                    | -35                              | -20                 | -15                 |
| 2Q 2020                 | -79%                | -92%                | -69%                | -1,044                     | -488                    | -556                    | -136                             | -86                 | -50                 |
| 3Q 2020                 | -54% to -55%        | -71% to -72%        | -40% to -41%        | -816 to -854               | -443 to -457            | -373 to -397            | -114 to -118                     | -80 to -83          | -34 to -36          |
| 4Q 2020                 | -31% to -51%        | -45% to -72%        | -22% to -36%        | -457 to -709               | -249 to -367            | -208 to -342            | -67 to -101                      | -48 to -70          | -18 to -31          |
| <b>Total 2020</b>       | <b>-46% to -51%</b> | <b>-59% to -66%</b> | <b>-37% to -41%</b> | <b>-2,605 to -2,894</b>    | <b>-1,291 to -1,424</b> | <b>-1,313 to -1,470</b> | <b>-352 to -390</b>              | <b>-235 to -258</b> | <b>-117 to -132</b> |
| 1Q 2021                 | -19% to -39%        | -30% to -55%        | -11% to -29%        | -296 to -579               | -173 to -299            | -123 to -280            | -45 to -83                       | -34 to -58          | -11 to -25          |

| Compared to<br>2019 | Seat capacity (%)   |                     |                     | Passenger number (million) |                         |                         | Passenger revenue (USD, billion) |                     |                     |
|---------------------|---------------------|---------------------|---------------------|----------------------------|-------------------------|-------------------------|----------------------------------|---------------------|---------------------|
|                     | Total               | International       | Domestic            | Total                      | International           | Domestic                | Total                            | International       | Domestic            |
| 1Q 2020             | -15%                | -17%                | -13%                | -240                       | -93                     | -147                    | -30                              | -17                 | -13                 |
| 2Q 2020             | -78%                | -92%                | -68%                | -1,003                     | -470                    | -533                    | -130                             | -82                 | -48                 |
| 3Q 2020             | -52% to -53%        | -70% to -72%        | -39% to -39%        | -772 to -809               | -424 to -438            | -348 to -371            | -108 to -113                     | -77 to -79          | -31 to -33          |
| 4Q 2020             | -30% to -50%        | -44% to -71%        | -20% to -35%        | -426 to -678               | -236 to -354            | -190 to -324            | -62 to -97                       | -46 to -67          | -16 to -29          |
| <b>Total 2020</b>   | <b>-44% to -50%</b> | <b>-57% to -64%</b> | <b>-35% to -39%</b> | <b>-2,441 to -2,731</b>    | <b>-1,222 to -1,355</b> | <b>-1,219 to -1,376</b> | <b>-331 to -369</b>              | <b>-222 to -246</b> | <b>-109 to -123</b> |
| 1Q 2021             | -14% to -36%        | -26% to -52%        | -5% to -25%         | -224 to -506               | -147 to -273            | -77 to -234             | -36 to -74                       | -29 to -53          | -7 to -21           |

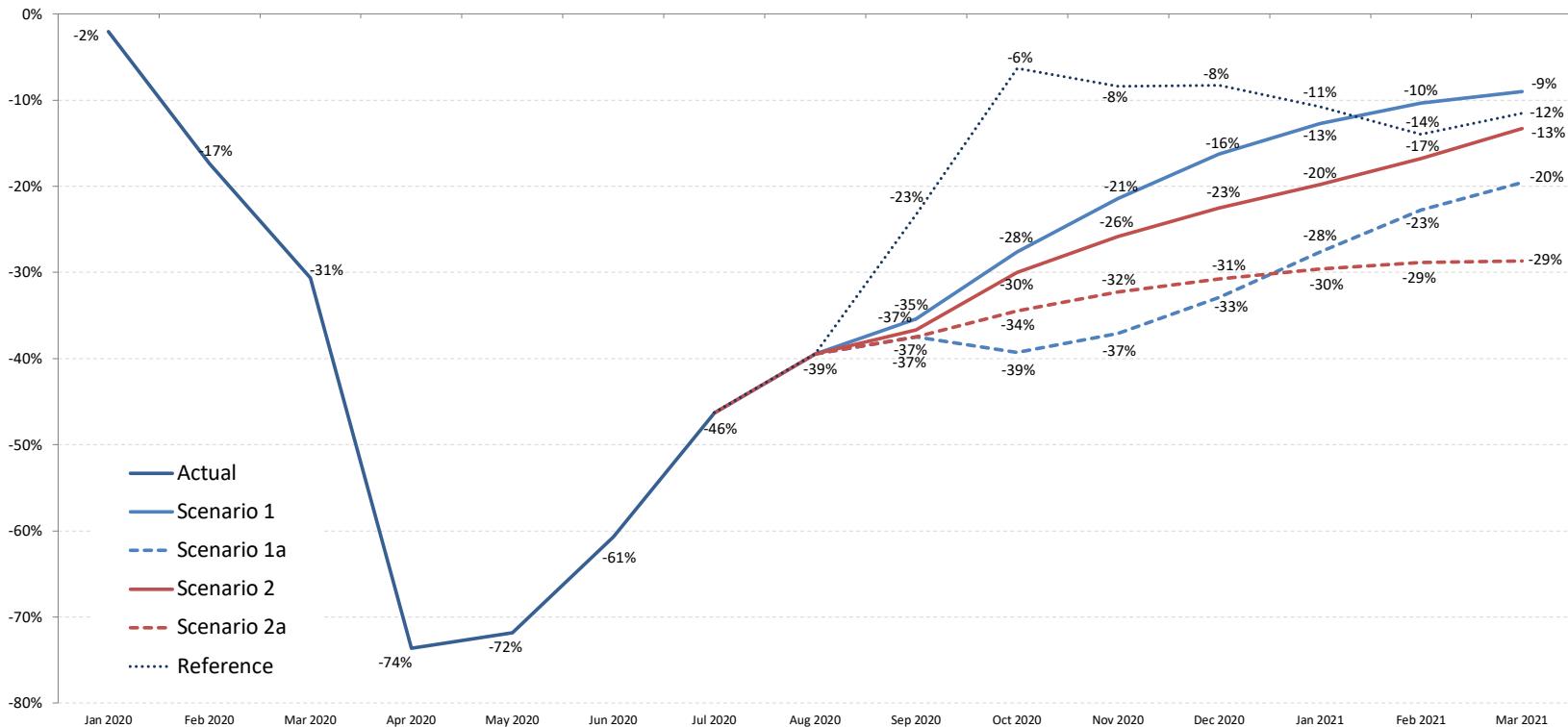
# Seat capacity change compared to Baseline: International + Domestic



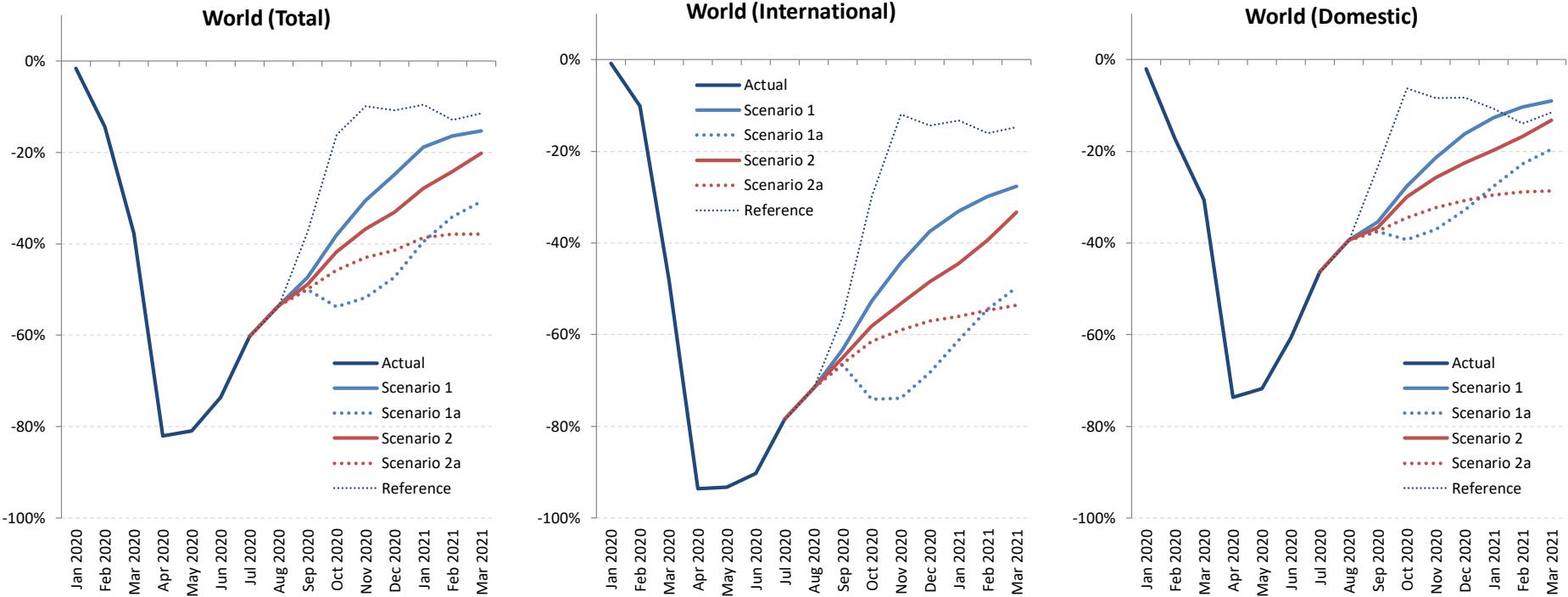
# Seat capacity change compared to Baseline: International



# Seat capacity change compared to Baseline: International



# Seat capacity change compared to Baseline





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# Seat capacity change: International + Domestic

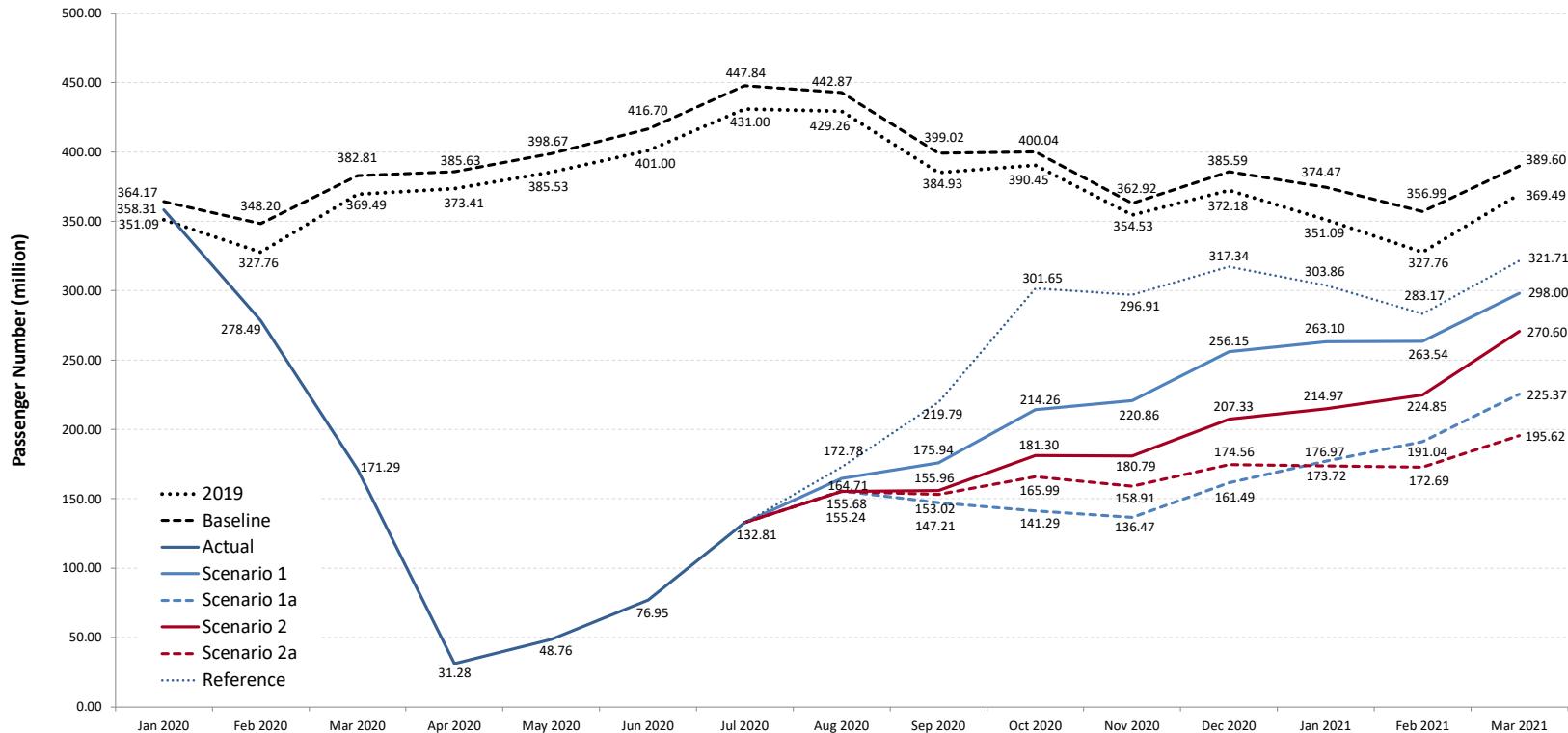
| Seat Capacity (%) - World Total International + Domestic |              |       |            |          |        |                     |          |        |            |          |        |                     |          |        |           |          |       |
|--|--------------|-------|------------|----------|--------|---------------------|----------|--------|------------|----------|--------|---------------------|----------|--------|-----------|----------|-------|
| Month  | Baseline     |       | Scenario 1 |          |        | Scenario 1 - Path a |          |        | Scenario 2 |          |        | Scenario 2 - Path a |          |        | Reference |          |       |
|  | Compared to: | 2019  | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020      | Baseline | 2019  |
| January 2020   | 3.2%         | -     | -1.6%      | 1.6%     | -      | -1.6%               | 1.6%     | -      | -1.6%      | 1.6%     | -      | -1.6%               | 1.6%     | -      | -1.6%     | 1.6%     | -     |
| February 2020  | 5.7%         | -     | -14.4%     | -9.6%    | -      | -14.4%              | -9.6%    | -      | -14.4%     | -9.6%    | -      | -14.4%              | -9.6%    | -      | -14.4%    | -9.6%    | -     |
| March 2020   | 3.1%         | -     | -37.7%     | -35.7%   | -      | -37.7%              | -35.7%   | -      | -37.7%     | -35.7%   | -      | -37.7%              | -35.7%   | -      | -37.7%    | -35.7%   | -     |
| April 2020   | 2.8%         | -     | -82.1%     | -81.6%   | -      | -82.1%              | -81.6%   | -      | -82.1%     | -81.6%   | -      | -82.1%              | -81.6%   | -      | -82.1%    | -81.6%   | -     |
| May 2020   | 3.0%         | -     | -80.9%     | -80.3%   | -      | -80.9%              | -80.3%   | -      | -80.9%     | -80.3%   | -      | -80.9%              | -80.3%   | -      | -80.9%    | -80.3%   | -     |
| June 2020  | 3.4%         | -     | -73.6%     | -72.7%   | -      | -73.6%              | -72.7%   | -      | -73.6%     | -72.7%   | -      | -73.6%              | -72.7%   | -      | -73.6%    | -72.7%   | -     |
| July 2020  | 3.4%         | -     | -60.3%     | -58.9%   | -      | -60.3%              | -58.9%   | -      | -60.3%     | -58.9%   | -      | -60.3%              | -58.9%   | -      | -60.3%    | -58.9%   | -     |
| August 2020  | 2.7%         | -     | -53.6%     | -52.3%   | -      | -53.6%              | -52.3%   | -      | -53.6%     | -52.3%   | -      | -53.6%              | -52.3%   | -      | -53.6%    | -52.3%   | -     |
| September 2020   | 3.1%         | -     | -47.4%     | -45.7%   | -      | -50.0%              | -48.4%   | -      | -48.9%     | -47.3%   | -      | -49.9%              | -48.3%   | -      | -37.3%    | -35.3%   | -     |
| October 2020   | 2.0%         | -     | -38.1%     | -36.9%   | -      | -53.8%              | -52.9%   | -      | -41.7%     | -40.6%   | -      | -45.7%              | -44.7%   | -      | -16.1%    | -14.5%   | -     |
| November 2020  | 1.9%         | -     | -30.6%     | -29.3%   | -      | -51.7%              | -50.8%   | -      | -36.7%     | -35.6%   | -      | -42.9%              | -41.9%   | -      | -9.8%     | -8.1%    | -     |
| December 2020  | 3.1%         | -     | -24.9%     | -22.6%   | -      | -47.3%              | -45.7%   | -      | -33.1%     | -31.0%   | -      | -41.4%              | -39.6%   | -      | -10.7%    | -8.0%    | -     |
| January 2021   | 5.8%         | 4.2%  | -18.8%     | -16.3%   | -17.6% | -39.6%              | -37.7%   | -38.6% | -27.9%     | -25.6%   | -26.7% | -38.6%              | -36.7%   | -37.7% | -9.5%     | -6.6%    | -8.1% |
| February 2021  | 8.1%         | 19.5% | -16.4%     | -11.6%   | -2.3%  | -34.1%              | -30.4%   | -23.0% | -24.2%     | -19.9%   | -11.4% | -37.9%              | -34.3%   | -27.4% | -12.8%    | -7.9%    | 1.9%  |
| March 2021   | 4.7%         | 63.0% | -15.3%     | -12.6%   | 36.0%  | -30.8%              | -28.6%   | 11.1%  | -20.2%     | -17.7%   | 28.1%  | -37.9%              | -35.9%   | -0.3%  | -11.5%    | -8.7%    | 42.0% |
| <b>1Q 2020</b>   | 3.9%         | -     | -18.0%     | -14.8%   | -      | -18.0%              | -14.8%   | -      | -18.0%     | -14.8%   | -      | -18.0%              | -14.8%   | -      | -18.0%    | -14.8%   | -     |
| <b>2Q 2020</b>   | 3.0%         | -     | -78.8%     | -78.1%   | -      | -78.8%              | -78.1%   | -      | -78.8%     | -78.1%   | -      | -78.8%              | -78.1%   | -      | -78.8%    | -78.1%   | -     |
| <b>3Q 2020</b>   | 3.1%         | -     | -53.9%     | -52.5%   | -      | -54.7%              | -53.3%   | -      | -54.4%     | -53.0%   | -      | -54.7%              | -53.3%   | -      | -50.7%    | -49.2%   | -     |
| <b>4Q 2020</b>   | 2.3%         | -     | -31.3%     | -29.7%   | -      | -51.0%              | -49.8%   | -      | -37.2%     | -35.8%   | -      | -43.4%              | -42.1%   | -      | -12.3%    | -10.3%   | -     |
| <b>Total 2020</b>  | 3.1%         | -     | -46.1%     | -44.5%   | -      | -51.2%              | -49.7%   | -      | -47.7%     | -46.1%   | -      | -49.3%              | -47.8%   | -      | -40.7%    | -38.8%   | -     |
| <b>1Q 2021</b>   | 6.2%         | 24.6% | -18.6%     | -13.6%   | 1.5%   | -36.2%              | -32.2%   | -20.5% | -25.7%     | -21.1%   | -7.4%  | -39.4%              | -35.7%   | -24.5% | -13.1%    | -7.7%    | 8.3%  |
| <b>Grand total</b>                                       | 3.7%         | -     | -40.8%     | -38.6%   | -      | 48.3%               | 46.4%    | -      | -43.4%     | -41.4%   | -      | -47.4%              | -45.5%   | -      | -35.3%    | -32.9%   | -     |

Source: ICAO estimates based on ICAO ADS-B, OAG, Routes Online and airline websites

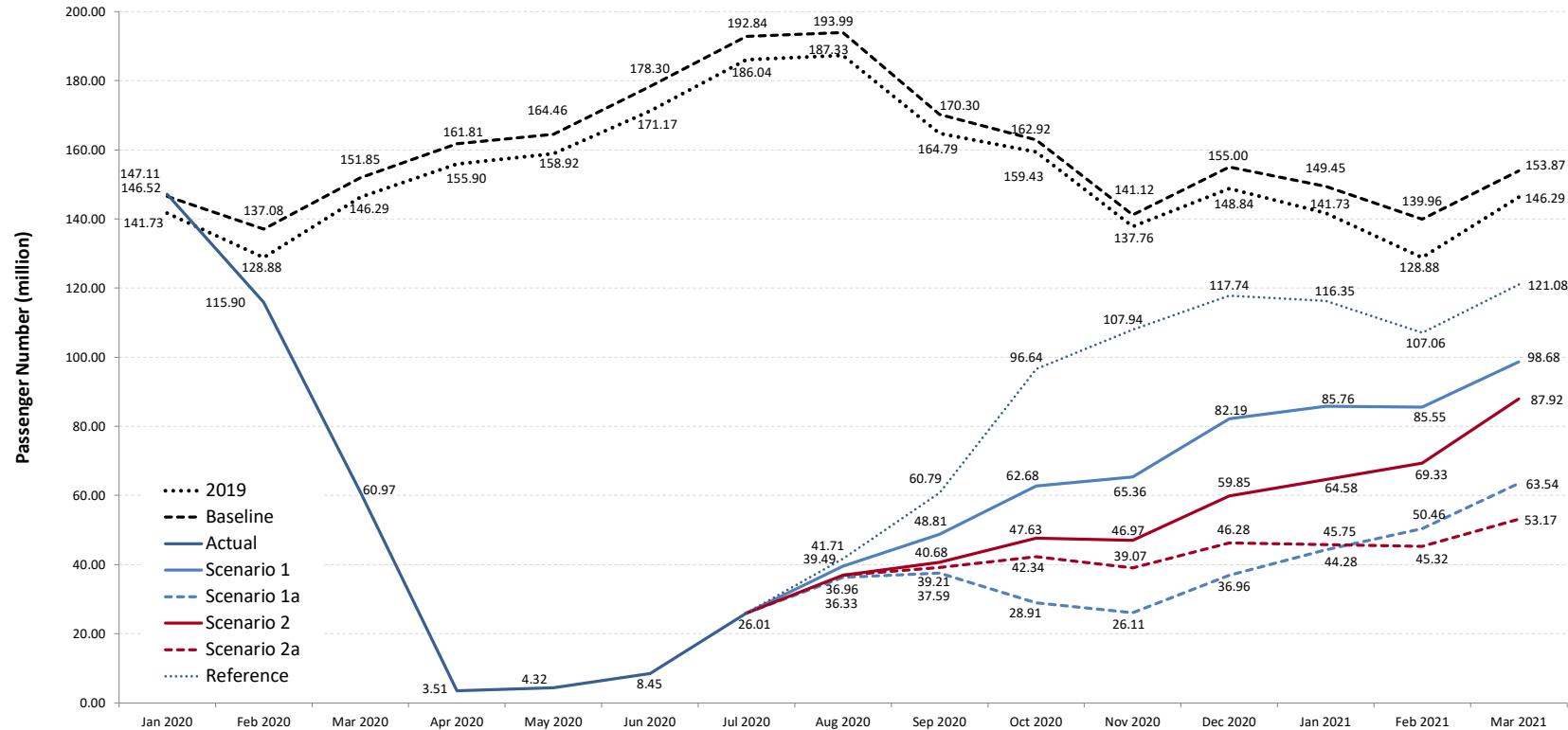
| Seat Capacity (%) - World Total International |          |       |            |        |        |                     |        |        |            |        |        |                     |        |        |           |        |        |  |
|---|----------|-------|------------|--------|--------|---------------------|--------|--------|------------|--------|--------|---------------------|--------|--------|-----------|--------|--------|--|
| Month   | Baseline |       | Scenario 1 |        |        | Scenario 1 - Path a |        |        | Scenario 2 |        |        | Scenario 2 - Path a |        |        | Reference |        |        |  |
| Compared to:                                  | 2019     | 2020  | Baseline   | 2019   | 2020   | Baseline            | 2019   | 2020   | Baseline   | 2019   | 2020   | Baseline            | 2019   | 2020   | Baseline  | 2019   | 2020   |  |
| January 2020                                  | 2.9%     | -     | -0.8%      | 2.0%   | -      | -0.8%               | 2.0%   | -      | -0.8%      | 2.0%   | -      | -0.8%               | 2.0%   | -      | -0.8%     | 2.0%   | -      |  |
| February 2020                                 | 5.9%     | -     | -10.1%     | -4.9%  | -      | -10.1%              | -4.9%  | -      | -10.1%     | -4.9%  | -      | -10.1%              | -4.9%  | -      | -10.1%    | -4.9%  | -      |  |
| March 2020                                    | 3.3%     | -     | -47.9%     | -46.2% | -      | -47.9%              | -46.2% | -      | -47.9%     | -46.2% | -      | -47.9%              | -46.2% | -      | -47.9%    | -46.2% | -      |  |
| April 2020                                    | 3.3%     | -     | -93.7%     | -93.5% | -      | -93.7%              | -93.5% | -      | -93.7%     | -93.5% | -      | -93.7%              | -93.5% | -      | -93.7%    | -93.5% | -      |  |
| May 2020                                      | 3.1%     | -     | -93.3%     | -93.1% | -      | -93.3%              | -93.1% | -      | -93.3%     | -93.1% | -      | -93.3%              | -93.1% | -      | -93.3%    | -93.1% | -      |  |
| June 2020                                     | 3.6%     | -     | -90.3%     | -90.0% | -      | -90.3%              | -90.0% | -      | -90.3%     | -90.0% | -      | -90.3%              | -90.0% | -      | -90.3%    | -90.0% | -      |  |
| July 2020                                     | 3.1%     | -     | -78.5%     | -77.8% | -      | -78.5%              | -77.8% | -      | -78.5%     | -77.8% | -      | -78.5%              | -77.8% | -      | -78.5%    | -77.8% | -      |  |
| August 2020                                   | 3.1%     | -     | -71.6%     | -70.8% | -      | -71.6%              | -70.8% | -      | -71.6%     | -70.8% | -      | -71.6%              | -70.8% | -      | -71.6%    | -70.8% | -      |  |
| September 2020                                | 2.8%     | -     | -63.2%     | -62.2% | -      | -66.5%              | -65.6% | -      | -65.1%     | -64.1% | -      | -66.4%              | -65.4% | -      | -55.9%    | -54.7% | -      |  |
| October 2020                                  | 1.8%     | -     | -52.7%     | -51.8% | -      | -74.1%              | -73.6% | -      | -58.1%     | -57.4% | -      | -61.5%              | -60.8% | -      | -29.8%    | -28.5% | -      |  |
| November 2020                                 | 2.0%     | -     | -44.4%     | -43.2% | -      | -73.9%              | -73.4% | -      | -53.3%     | -52.3% | -      | -59.1%              | -58.3% | -      | -12.0%    | -10.2% | -      |  |
| December 2020                                 | 3.7%     | -     | -37.5%     | -35.2% | -      | -68.3%              | -67.2% | -      | -48.5%     | -46.6% | -      | -57.0%              | -55.4% | -      | -14.3%    | -11.2% | -      |  |
| January 2021                                  | 5.0%     | 2.9%  | -33.1%     | -29.7% | -31.1% | -61.3%              | -59.3% | -60.1% | -44.5%     | -41.7% | -42.8% | -56.0%              | -53.8% | -54.7% | -13.3%    | -8.9%  | -10.7% |  |
| February 2021                                 | 8.2%     | 13.7% | -29.9%     | -24.2% | -20.3% | -54.5%              | -50.8% | -48.3% | -39.4%     | -34.4% | -31.1% | -54.7%              | -50.9% | -48.4% | -16.0%    | -9.1%  | -4.5%  |  |
| March 2021                                    | 4.8%     | 94.8% | -27.6%     | -24.1% | 41.0%  | -49.7%              | -47.3% | -2.0%  | -33.3%     | -30.1% | 29.9%  | -53.6%              | -51.4% | -9.7%  | -14.8%    | -10.7% | 66.0%  |  |
| <b>1Q 2020</b>                                | 4.0%     | -     | -20.0%     | -16.9% | -      | -20.0%              | -16.9% | -      | -20.0%     | -16.9% | -      | -20.0%              | -16.9% | -      | -20.0%    | -16.9% | -      |  |
| <b>2Q 2020</b>                                | 3.4%     | -     | -92.4%     | -92.1% | -      | -92.4%              | -92.1% | -      | -92.4%     | -92.1% | -      | -92.4%              | -92.1% | -      | -92.4%    | -92.1% | -      |  |
| <b>3Q 2020</b>                                | 3.0%     | -     | -71.3%     | -70.5% | -      | -72.4%              | -71.5% | -      | -71.9%     | -71.1% | -      | -72.3%              | -71.5% | -      | -69.0%    | -68.1% | -      |  |
| <b>4Q 2020</b>                                | 2.5%     | -     | -45.0%     | -43.7% | -      | -72.1%              | -71.4% | -      | -53.4%     | -52.2% | -      | -59.2%              | -58.2% | -      | -19.1%    | -17.1% | -      |  |
| <b>Total 2020</b>                             | 3.2%     | -     | -58.8%     | -57.5% | -      | -65.5%              | -64.4% | -      | -60.9%     | -59.7% | -      | -62.4%              | -61.2% | -      | -52.0%    | -50.4% | -      |  |
| <b>1Q 2021</b>                                | 6.0%     | 27.4% | -30.2%     | -26.0% | -11.0% | -55.1%              | -52.5% | -42.8% | -39.0%     | -35.4% | -22.3% | -54.8%              | -52.1% | -42.3% | -14.7%    | -9.6%  | 8.8%   |  |
| <b>Grand total</b>                            | 3.7%     | -     | -53.4%     | -51.7% | -      | -63.5%              | -62.2% | -      | -56.8%     | -55.2% | -      | -61.0%              | -59.5% | -      | -44.9%    | -42.9% | -      |  |

| Seat Capacity (%) - World Total Domestic |              |       |            |          |       |                     |          |        |            |          |        |                     |          |        |           |          |       |      |
|--|--------------|-------|------------|----------|-------|---------------------|----------|--------|------------|----------|--------|---------------------|----------|--------|-----------|----------|-------|------|
| Month                                    | Baseline     |       | Scenario 1 |          |       | Scenario 1 - Path a |          |        | Scenario 2 |          |        | Scenario 2 - Path a |          |        | Reference |          |       |      |
|  | Compared to: | 2019  | 2020       | Baseline | 2019  | 2020                | Baseline | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020      | Baseline | 2019  | 2020 |
| January 2020                             | 3.4%         | -     | -2.0%      | 1.3%     | -     | -2.0%               | 1.3%     | -      | -2.0%      | 1.3%     | -      | -2.0%               | 1.3%     | -      | -2.0%     | 1.3%     | -     |      |
| February 2020                            | 5.6%         | -     | -17.3%     | -12.7%   | -     | -17.3%              | -12.7%   | -      | -17.3%     | -12.7%   | -      | -17.3%              | -12.7%   | -      | -17.3%    | -12.7%   | -     |      |
| March 2020                               | 3.0%         | -     | -30.7%     | -28.6%   | -     | -30.7%              | -28.6%   | -      | -30.7%     | -28.6%   | -      | -30.7%              | -28.6%   | -      | -30.7%    | -28.6%   | -     |      |
| April 2020                               | 2.4%         | -     | -73.6%     | -73.0%   | -     | -73.6%              | -73.0%   | -      | -73.6%     | -73.0%   | -      | -73.6%              | -73.0%   | -      | -73.6%    | -73.0%   | -     |      |
| May 2020                                 | 2.8%         | -     | -71.8%     | -71.0%   | -     | -71.8%              | -71.0%   | -      | -71.8%     | -71.0%   | -      | -71.8%              | -71.0%   | -      | -71.8%    | -71.0%   | -     |      |
| June 2020                                | 3.2%         | -     | -60.7%     | -59.4%   | -     | -60.7%              | -59.4%   | -      | -60.7%     | -59.4%   | -      | -60.7%              | -59.4%   | -      | -60.7%    | -59.4%   | -     |      |
| July 2020                                | 3.5%         | -     | -46.3%     | -44.4%   | -     | -46.3%              | -44.4%   | -      | -46.3%     | -44.4%   | -      | -46.3%              | -44.4%   | -      | -46.3%    | -44.4%   | -     |      |
| August 2020                              | 2.4%         | -     | -39.4%     | -38.0%   | -     | -39.4%              | -38.0%   | -      | -39.4%     | -38.0%   | -      | -39.4%              | -38.0%   | -      | -39.4%    | -38.0%   | -     |      |
| September 2020                           | 3.4%         | -     | -35.4%     | -33.2%   | -     | -37.5%              | -35.4%   | -      | -36.7%     | -34.5%   | -      | -37.5%              | -35.3%   | -      | -23.2%    | -20.6%   | -     |      |
| October 2020                             | 2.1%         | -     | -27.6%     | -26.1%   | -     | -39.3%              | -38.0%   | -      | -30.0%     | -28.5%   | -      | -34.5%              | -33.1%   | -      | -6.3%     | -4.4%    | -     |      |
| November 2020                            | 1.8%         | -     | -21.4%     | -20.0%   | -     | -37.1%              | -36.0%   | -      | -25.8%     | -24.5%   | -      | -32.3%              | -31.1%   | -      | -8.4%     | -6.8%    | -     |      |
| December 2020                            | 2.7%         | -     | -16.2%     | -14.0%   | -     | -32.9%              | -31.1%   | -      | -22.5%     | -20.4%   | -      | -30.8%              | -28.9%   | -      | -8.3%     | -5.8%    | -     |      |
| January 2021                             | 6.4%         | 5.1%  | -12.7%     | -7.1%    | -8.3% | -27.6%              | -23.0%   | -24.0% | -19.8%     | -14.7%   | -15.7% | -29.6%              | -25.1%   | -26.0% | -10.8%    | -5.1%    | -6.3% |      |
| February 2021                            | 8.0%         | 23.8% | -10.3%     | -3.2%    | 11.0% | -22.8%              | -16.6%   | -4.4%  | -16.8%     | -10.1%   | 3.0%   | -28.8%              | -23.1%   | -11.9% | -14.0%    | -7.1%    | 6.5%  |      |
| March 2021                               | 4.6%         | 46.6% | -9.0%      | -4.8%    | 33.4% | -19.6%              | -15.9%   | 17.9%  | -13.3%     | -9.3%    | 27.1%  | -28.7%              | -25.4%   | 4.5%   | -11.5%    | -7.4%    | 29.7% |      |
| <b>1Q 2020</b>                           | 3.9%         | -     | -16.7%     | -13.4%   | -     | -16.7%              | -13.4%   | -      | -16.7%     | -13.4%   | -      | -16.7%              | -13.4%   | -      | -16.7%    | -13.4%   | -     |      |
| <b>2Q 2020</b>                           | 2.8%         | -     | -68.7%     | -67.8%   | -     | -68.7%              | -67.8%   | -      | -68.7%     | -67.8%   | -      | -68.7%              | -67.8%   | -      | -68.7%    | -67.8%   | -     |      |
| <b>3Q 2020</b>                           | 3.1%         | -     | -40.5%     | -38.6%   | -     | -41.2%              | -39.3%   | -      | -40.9%     | -39.1%   | -      | -41.1%              | -39.3%   | -      | -36.6%    | -34.6%   | -     |      |
| <b>4Q 2020</b>                           | 2.2%         | -     | -21.8%     | -20.1%   | -     | -36.4%              | -35.0%   | -      | -26.1%     | -24.5%   | -      | -32.5%              | -31.0%   | -      | -7.7%     | -5.6%    | -     |      |
| <b>Total 2020</b>                        | 3.0%         | -     | -37.1%     | -35.2%   | -     | -40.9%              | -39.1%   | -      | -38.2%     | -36.4%   | -      | -39.9%              | -38.1%   | -      | -32.5%    | -30.5%   | -     |      |
| <b>1Q 2021</b>                           | 6.3%         | 22.8% | -10.7%     | -5.1%    | 9.6%  | -23.4%              | -18.5%   | -5.9%  | -16.6%     | -11.4%   | 2.4%   | -29.0%              | -24.6%   | -12.9% | -12.0%    | -6.5%    | 8.0%  |      |
| <b>Grand total</b>                       | 3.6%         | -     | -31.8%     | -29.3%   | -     | -37.4%              | -35.1%   | -      | -33.9%     | -31.5%   | -      | -37.7%              | -35.5%   | -      | -28.4%    | -25.8%   | -     |      |

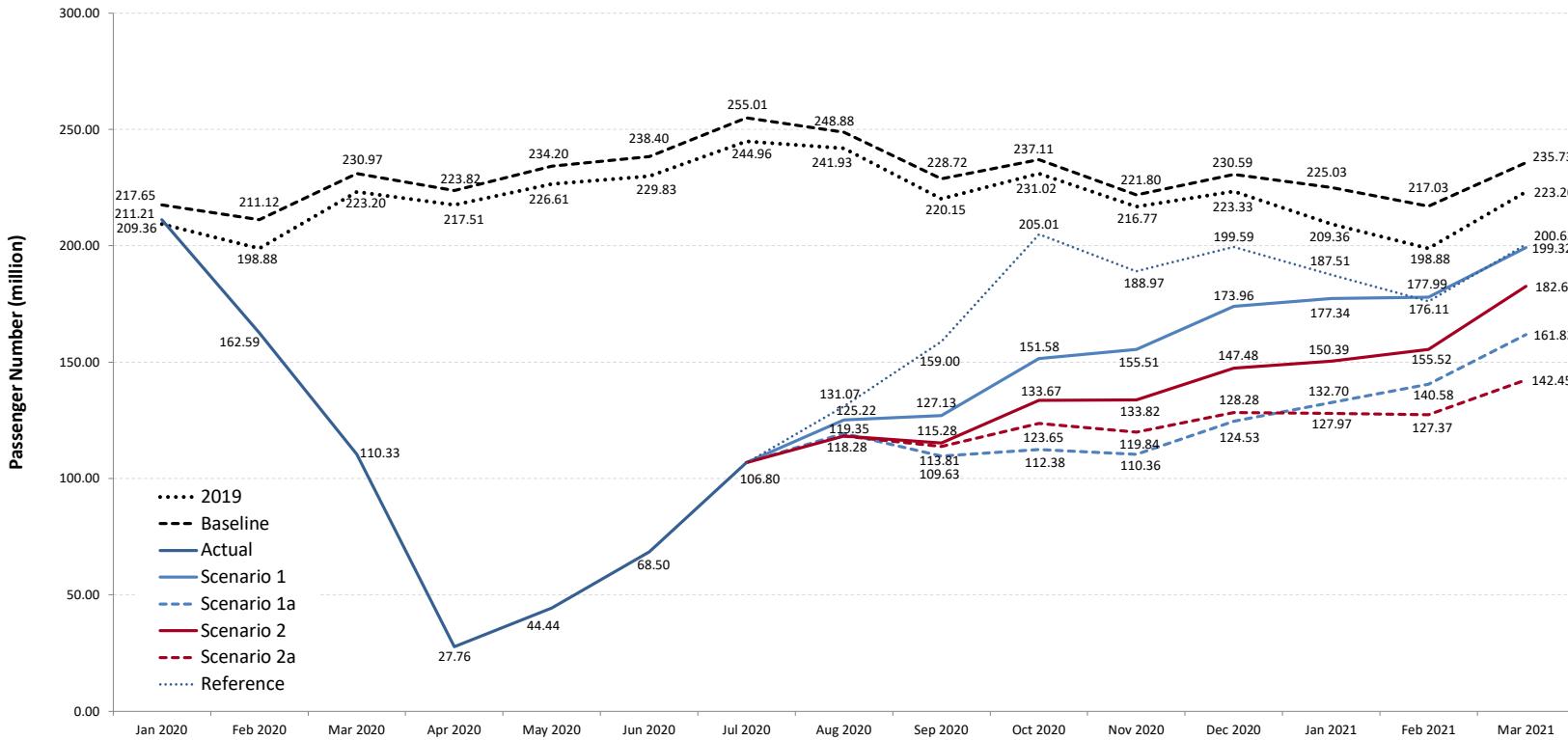
# Passenger numbers compared to Baseline & 2019: International + Domestic



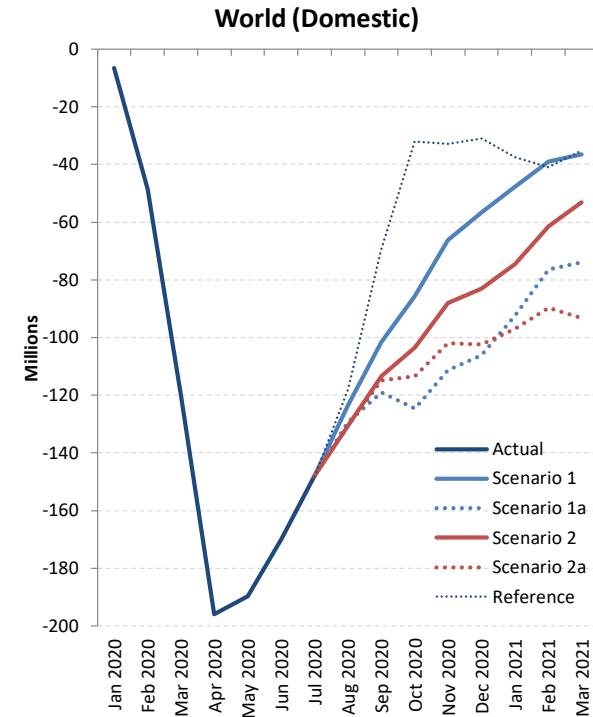
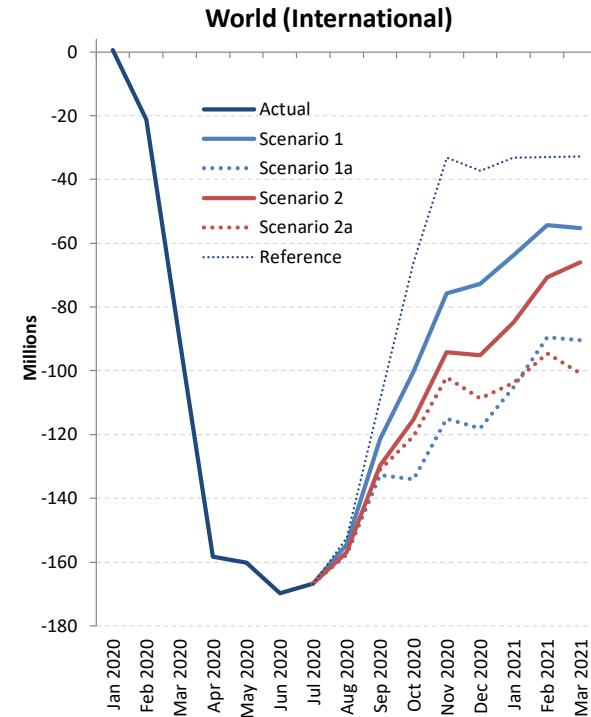
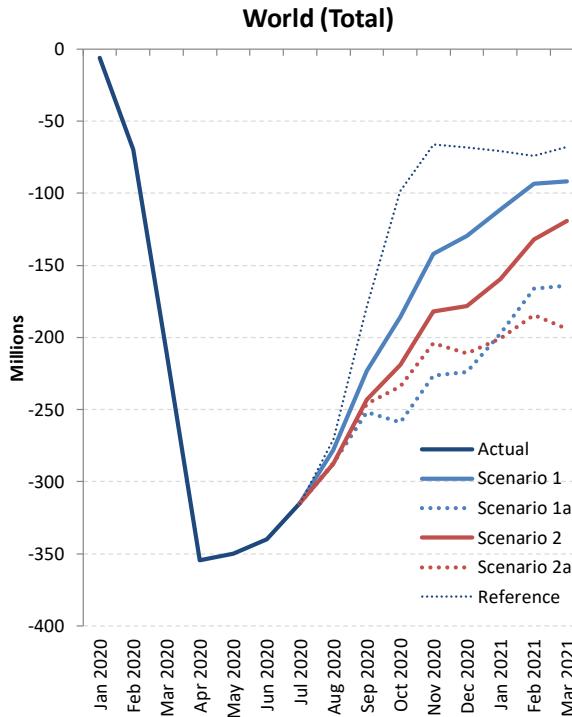
# Passenger numbers compared to Baseline & 2019: International



# Passenger numbers compared to Baseline & 2019: Domestic



# Passenger number change compared to Baseline





| Passenger Number (thousand) - World Total International + Domestic |                |         |            |            |                     |            |            |            |            |            |                     |            |            |           |            |            |         |
|--|----------------|---------|------------|------------|---------------------|------------|------------|------------|------------|------------|---------------------|------------|------------|-----------|------------|------------|---------|
| Month  | Baseline       |         | Scenario 1 |            | Scenario 1 - Path a |            |            | Scenario 2 |            |            | Scenario 2 - Path a |            |            | Reference |            |            |         |
|  | Compared to:   | 2019    | 2020       | Baseline   | 2019                | 2020       | Baseline   | 2019       | 2020       | Baseline   | 2019                | 2020       | Baseline   | 2019      | 2020       | Baseline   | 2019    |
| January 2020   | 13,081         | -       | -5,856     | 7,225      | -                   | -5,856     | 7,225      | -          | -5,856     | 7,225      | -                   | -5,856     | 7,225      | -         | -5,856     | 7,225      | -       |
| February 2020  | 20,443         | -       | -69,712    | -49,268    | -                   | -69,712    | -49,268    | -          | -69,712    | -49,268    | -                   | -69,712    | -49,268    | -         | -69,712    | -49,268    | -       |
| March 2020   | 13,322         | -       | -211,522   | -198,200   | -                   | -211,522   | -198,200   | -          | -211,522   | -198,200   | -                   | -211,522   | -198,200   | -         | -211,522   | -198,200   | -       |
| April 2020   | 12,214         | -       | -354,351   | -342,137   | -                   | -354,351   | -342,137   | -          | -354,351   | -342,137   | -                   | -354,351   | -342,137   | -         | -354,351   | -342,137   | -       |
| May 2020   | 13,133         | -       | -349,905   | -336,772   | -                   | -349,905   | -336,772   | -          | -349,905   | -336,772   | -                   | -349,905   | -336,772   | -         | -349,905   | -336,772   | -       |
| June 2020  | 15,701         | -       | -339,753   | -324,052   | -                   | -339,753   | -324,052   | -          | -339,753   | -324,052   | -                   | -339,753   | -324,052   | -         | -339,753   | -324,052   | -       |
| July 2020  | 16,844         | -       | -315,030   | -298,186   | -                   | -315,030   | -298,186   | -          | -315,030   | -298,186   | -                   | -315,030   | -298,186   | -         | -315,030   | -298,186   | -       |
| August 2020  | 13,608         | -       | -278,159   | -264,551   | -                   | -287,189   | -273,581   | -          | -287,627   | -274,019   | -                   | -287,627   | -274,019   | -         | -270,089   | -256,481   | -       |
| September 2020   | 14,082         | -       | -223,076   | -208,994   | -                   | -251,800   | -237,719   | -          | -243,054   | -228,973   | -                   | -245,996   | -231,915   | -         | -179,224   | -165,142   | -       |
| October 2020   | 9,586          | -       | -185,779   | -176,193   | -                   | -258,746   | -249,160   | -          | -218,736   | -209,150   | -                   | -234,052   | -224,466   | -         | -98,385    | -88,799    | -       |
| November 2020  | 8,391          | -       | -142,057   | -133,666   | -                   | -226,452   | -218,061   | -          | -182,131   | -173,740   | -                   | -204,014   | -195,623   | -         | -66,006    | -57,616    | -       |
| December 2020  | 13,417         | -       | -129,440   | -116,023   | -                   | -224,102   | -210,685   | -          | -178,264   | -164,847   | -                   | -211,027   | -197,610   | -         | -68,257    | -54,839    | -       |
| January 2021   | 23,386         | 16,161  | -111,375   | -87,990    | -95,214             | -197,500   | -174,114   | -181,339   | -159,507   | -136,122   | -143,346            | -200,757   | -177,371   | -184,596  | -70,612    | -47,227    | -54,451 |
| February 2021  | 29,227         | 78,495  | -93,450    | -64,224    | -14,955             | -165,946   | -136,719   | -87,450    | -132,139   | -102,912   | -53,643             | -184,300   | -155,073   | -105,805  | -73,815    | -44,588    | 4,680   |
| March 2021   | 20,105         | 218,305 | -91,591    | -71,486    | 126,714             | -164,229   | -144,123   | 54,076     | -118,994   | -98,888    | 99,312              | -193,973   | -173,868   | 24,332    | -67,883    | -47,777    | 150,423 |
| <b>1Q 2020</b>   | <b>46,847</b>  | -       | -287,090   | -240,243   | -                   | -287,090   | -240,243   | -          | -287,090   | -240,243   | -                   | -287,090   | -240,243   | -         | -287,090   | -240,243   | -       |
| <b>2Q 2020</b>   | <b>41,048</b>  | -       | -1,044,009 | -1,002,961 | -                   | -1,044,009 | -1,002,961 | -          | -1,044,009 | -1,002,961 | -                   | -1,044,009 | -1,002,961 | -         | -1,044,009 | -1,002,961 | -       |
| <b>3Q 2020</b>   | <b>44,534</b>  | -       | -816,265   | -771,731   | -                   | -854,019   | -809,485   | -          | -845,711   | -801,177   | -                   | -848,653   | -804,119   | -         | -764,343   | -719,809   | -       |
| <b>4Q 2020</b>   | <b>31,394</b>  | -       | -457,276   | -425,882   | -                   | -709,300   | -677,906   | -          | -579,131   | -547,737   | -                   | -649,093   | -617,699   | -         | -232,648   | -201,254   | -       |
| <b>Total 2020</b>  | <b>163,822</b> | -       | -2,604,640 | -2,440,817 | -                   | -2,894,419 | -2,730,596 | -          | -2,755,941 | -2,592,119 | -                   | -2,828,845 | -2,665,023 | -         | -2,328,089 | -2,164,267 | -       |
| <b>1Q 2021</b>   | <b>72,718</b>  | 312,961 | -296,417   | -223,699   | 16,544              | -527,674   | -454,957   | -214,713   | -410,639   | -337,922   | -97,678             | -579,030   | -506,312   | -266,069  | -212,310   | -139,592   | 100,651 |
| <b>Grand total</b>   | <b>236,540</b> | -       | -2,901,057 | -2,664,517 | -                   | -3,422,093 | -3,185,553 | -          | -3,166,580 | -2,930,040 | -                   | -3,407,875 | -3,171,335 | -         | -2,540,399 | -2,303,859 | -       |

## Passenger Number (thousand) - World Total International

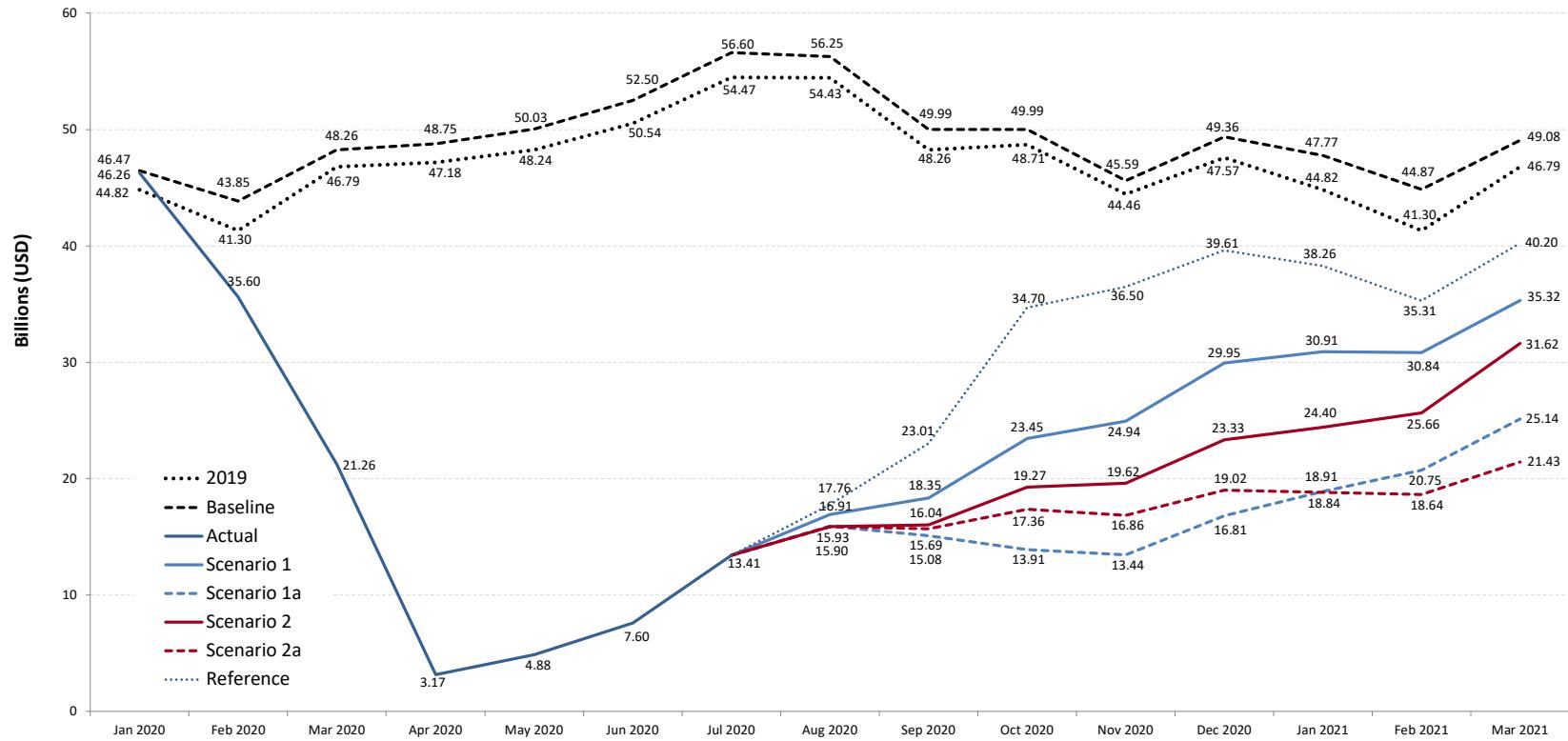
| Month              | Baseline     |               | Scenario 1 |                   | Scenario 1 - Path a |         |                   | Scenario 2        |          |                   | Scenario 2 - Path a |          |                   | Reference         |          |                   |                   |
|--------------------|--------------|---------------|------------|-------------------|---------------------|---------|-------------------|-------------------|----------|-------------------|---------------------|----------|-------------------|-------------------|----------|-------------------|-------------------|
|                    | Compared to: | 2019          | 2020       | Baseline          | 2019                | 2020    | Baseline          | 2019              | 2020     | Baseline          | 2019                | 2020     | Baseline          | 2019              | 2020     |                   |                   |
| January 2020       |              | 4,786         | -          | 592               | 5,379               | -       | 592               | 5,379             | -        | 592               | 5,379               | -        | 592               | 5,379             | -        | -                 |                   |
| February 2020      |              | 8,204         | -          | -21,179           | -12,975             | -       | -21,179           | -12,975           | -        | -21,179           | -12,975             | -        | -21,179           | -12,975           | -        | -                 |                   |
| March 2020         |              | 5,557         | -          | -90,880           | -85,323             | -       | -90,880           | -85,323           | -        | -90,880           | -85,323             | -        | -90,880           | -85,323           | -        | -                 |                   |
| April 2020         |              | 5,907         | -          | -158,294          | -152,387            | -       | -158,294          | -152,387          | -        | -158,294          | -152,387            | -        | -158,294          | -152,387          | -        | -                 |                   |
| May 2020           |              | 5,541         | -          | -160,137          | -154,597            | -       | -160,137          | -154,597          | -        | -160,137          | -154,597            | -        | -160,137          | -154,597          | -        | -                 |                   |
| June 2020          |              | 7,128         | -          | -169,854          | -162,727            | -       | -169,854          | -162,727          | -        | -169,854          | -162,727            | -        | -169,854          | -162,727          | -        | -                 |                   |
| July 2020          |              | 6,795         | -          | -166,826          | -160,031            | -       | -166,826          | -160,031          | -        | -166,826          | -160,031            | -        | -166,826          | -160,031          | -        | -                 |                   |
| August 2020        |              | 6,660         | -          | -154,503          | -147,843            | -       | -157,660          | -151,000          | -        | -157,029          | -150,369            | -        | -157,029          | -150,369          | -        | -                 |                   |
| September 2020     |              | 5,514         | -          | -121,489          | -115,975            | -       | -132,711          | -127,197          | -        | -129,623          | -124,109            | -        | -131,092          | -125,579          | -        | -                 |                   |
| October 2020       |              | 3,493         | -          | -100,242          | -96,749             | -       | -134,010          | -130,517          | -        | -115,292          | -111,799            | -        | -120,584          | -117,091          | -        | -                 |                   |
| November 2020      |              | 3,366         | -          | -75,767           | -72,401             | -       | -115,015          | -111,649          | -        | -94,150           | -90,783             | -        | -102,051          | -98,685           | -        | -                 |                   |
| December 2020      |              | 6,164         | -          | -72,813           | -66,649             | -       | -118,040          | -111,876          | -        | -95,154           | -88,990             | -        | -108,723          | -102,559          | -        | -                 |                   |
| January 2021       |              | 7,717         | 2,339      | -63,691           | -55,974             | -61,352 | -105,170          | -97,453           | -102,832 | -84,871           | -77,154             | -82,532  | -103,699          | -95,982           | -101,360 | -33,096           |                   |
| February 2021      |              | 11,078        | 24,054     | -54,407           | -43,328             | -30,353 | -89,495           | -78,417           | -65,441  | -70,625           | -59,547             | -46,571  | -94,637           | -83,558           | -70,583  | -32,897           |                   |
| March 2021         |              | 7,582         | 92,905     | -55,188           | -47,606             | 37,717  | -90,329           | -82,747           | 2,576    | -65,947           | -58,365             | 26,958   | -100,699          | -93,117           | -7,795   | -32,788           |                   |
| <b>1Q 2020</b>     |              | <b>18,547</b> | -          | <b>-111,467</b>   | <b>-92,920</b>      | -       | <b>-111,467</b>   | <b>-92,920</b>    | -        | <b>-111,467</b>   | <b>-92,920</b>      | -        | <b>-111,467</b>   | <b>-92,920</b>    | -        | <b>-111,467</b>   | <b>-92,920</b>    |
| <b>2Q 2020</b>     |              | <b>18,575</b> | -          | <b>-488,285</b>   | <b>-469,710</b>     | -       | <b>-488,285</b>   | <b>-469,710</b>   | -        | <b>-488,285</b>   | <b>-469,710</b>     | -        | <b>-488,285</b>   | <b>-469,710</b>   | -        | <b>-488,285</b>   | <b>-469,710</b>   |
| <b>3Q 2020</b>     |              | <b>18,968</b> | -          | <b>-442,818</b>   | <b>-423,849</b>     | -       | <b>-457,197</b>   | <b>-438,229</b>   | -        | <b>-453,478</b>   | <b>-434,509</b>     | -        | <b>-454,947</b>   | <b>-435,979</b>   | -        | <b>-428,619</b>   | <b>-409,651</b>   |
| <b>4Q 2020</b>     |              | <b>13,023</b> | -          | <b>-248,822</b>   | <b>-235,799</b>     | -       | <b>-367,065</b>   | <b>-354,042</b>   | -        | <b>-304,595</b>   | <b>-291,572</b>     | -        | <b>-331,358</b>   | <b>-318,335</b>   | -        | <b>-136,726</b>   | <b>-123,703</b>   |
| <b>Total 2020</b>  |              | <b>69,114</b> | -          | <b>-1,291,392</b> | <b>-1,222,278</b>   | -       | <b>-1,424,015</b> | <b>-1,354,900</b> | -        | <b>-1,357,825</b> | <b>-1,288,711</b>   | -        | <b>-1,386,058</b> | <b>-1,316,943</b> | -        | <b>-1,165,098</b> | <b>-1,095,983</b> |
| <b>1Q 2021</b>     |              | <b>26,377</b> | 119,297    | <b>-173,285</b>   | <b>-146,908</b>     | -53,989 | <b>-284,994</b>   | <b>-258,617</b>   | -165,697 | <b>-221,442</b>   | <b>-195,065</b>     | -102,146 | <b>-299,035</b>   | <b>-272,658</b>   | -179,738 | <b>-98,780</b>    | -72,403           |
| <b>Grand total</b> |              | <b>95,492</b> | -          | <b>-1,464,678</b> | <b>-1,369,186</b>   | -       | <b>-1,709,009</b> | <b>-1,613,517</b> | -        | <b>-1,579,268</b> | <b>-1,483,776</b>   | -        | <b>-1,685,093</b> | <b>-1,589,601</b> | -        | <b>-1,263,878</b> | <b>-1,168,387</b> |

Source: ICAO estimates based on ICAO ADS-B, OAG, ICAO LTF, ICAO Statistical Reporting, IATA Economics, and IMF/World Bank Economic Outlook

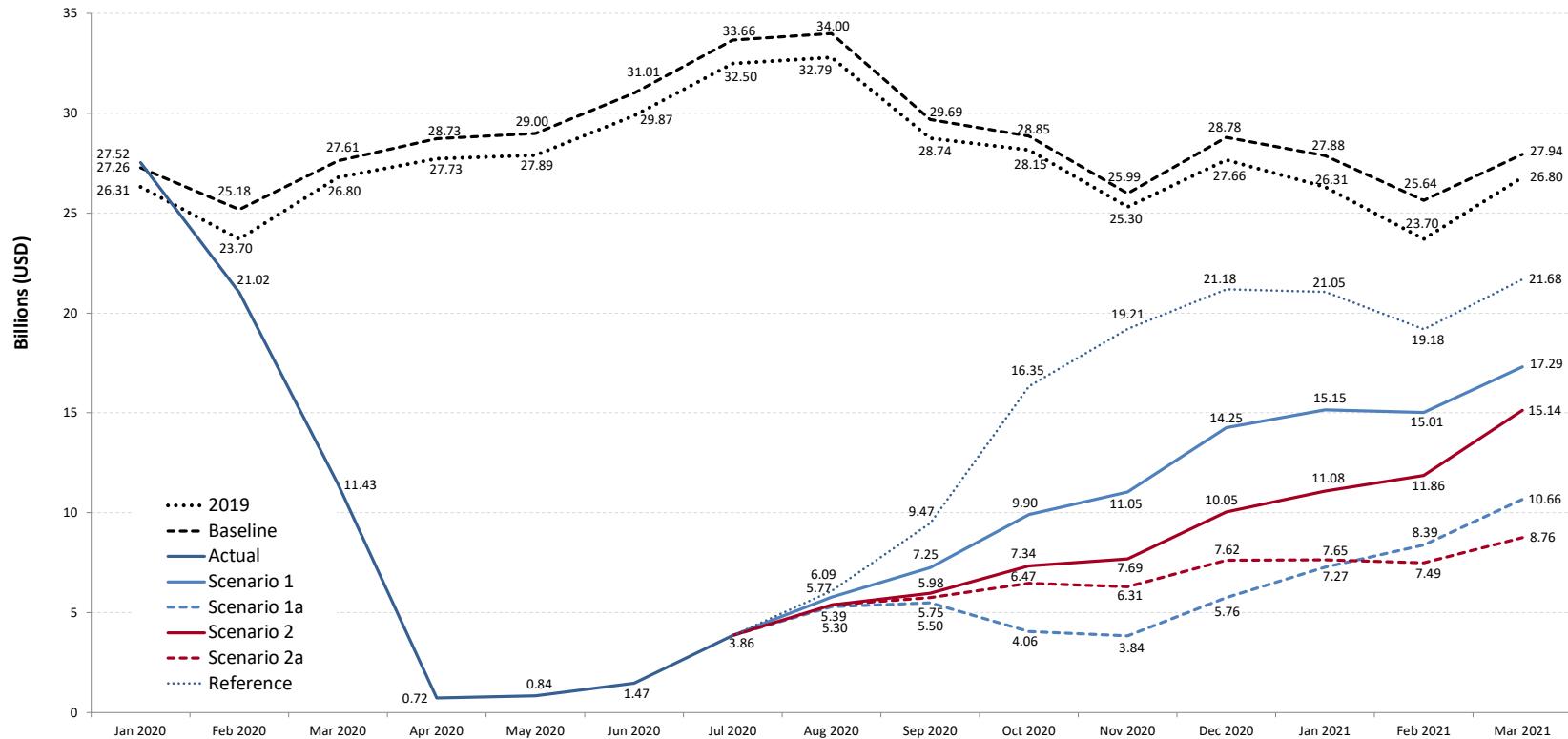


| Passenger Number (thousand) - World Total Domestic |                |         |                   |                   |         |                     |                   |          |                   |                   |          |                     |                   |          |                   |                   |          |
|--|----------------|---------|-------------------|-------------------|---------|---------------------|-------------------|----------|-------------------|-------------------|----------|---------------------|-------------------|----------|-------------------|-------------------|----------|
| Month  | Baseline       |         | Scenario 1        |                   |         | Scenario 1 - Path a |                   |          | Scenario 2        |                   |          | Scenario 2 - Path a |                   |          | Reference         |                   |          |
| Compared to:                                       | 2019           | 2020    | Baseline          | 2019              | 2020    | Baseline            | 2019              | 2020     | Baseline          | 2019              | 2020     | Baseline            | 2019              | 2020     | Baseline          | 2019              | 2020     |
| January 2020                                       | 8,295          | -       | -6,448            | 1,846             |         | -                   | -6,448            | 1,846    | -                 | -6,448            | 1,846    | -                   | -6,448            | 1,846    | -                 | -6,448            | 1,846    |
| February 2020                                      | 12,239         | -       | -48,532           | -36,293           |         | -                   | -48,532           | -36,293  | -                 | -48,532           | -36,293  | -                   | -48,532           | -36,293  | -                 | -48,532           | -36,293  |
| March 2020   | 7,765          | -       | -120,642          | -112,877          |         | -                   | -120,642          | -112,877 | -                 | -120,642          | -112,877 | -                   | -120,642          | -112,877 | -                 | -120,642          | -112,877 |
| April 2020   | 6,307          | -       | -196,057          | -189,750          |         | -                   | -196,057          | -189,750 | -                 | -196,057          | -189,750 | -                   | -196,057          | -189,750 | -                 | -196,057          | -189,750 |
| May 2020   | 7,592          | -       | -189,768          | -182,176          |         | -                   | -189,768          | -182,176 | -                 | -189,768          | -182,176 | -                   | -189,768          | -182,176 | -                 | -189,768          | -182,176 |
| June 2020  | 8,574          | -       | -169,899          | -161,325          |         | -                   | -169,899          | -161,325 | -                 | -169,899          | -161,325 | -                   | -169,899          | -161,325 | -                 | -169,899          | -161,325 |
| July 2020  | 10,050         | -       | -148,204          | -138,155          |         | -                   | -148,204          | -138,155 | -                 | -148,204          | -138,155 | -                   | -148,204          | -138,155 | -                 | -148,204          | -138,155 |
| August 2020  | 6,948          | -       | -123,656          | -116,708          |         | -                   | -129,528          | -122,581 | -                 | -130,598          | -123,650 | -                   | -130,598          | -123,650 | -                 | -117,806          | -110,858 |
| September 2020                                     | 8,568          | -       | -101,587          | -93,019           |         | -                   | -119,089          | -110,521 | -                 | -113,431          | -104,863 | -                   | -114,904          | -106,336 | -                 | -69,713           | -61,145  |
| October 2020                                       | 6,093          | -       | -85,537           | -79,445           |         | -                   | -124,736          | -118,643 | -                 | -103,444          | -97,351  | -                   | -113,468          | -107,375 | -                 | -32,099           | -26,006  |
| November 2020                                      | 5,024          | -       | -66,289           | -61,265           |         | -                   | -111,437          | -106,413 | -                 | -87,982           | -82,957  | -                   | -101,963          | -96,938  | -                 | -32,827           | -27,802  |
| December 2020                                      | 7,253          | -       | -56,627           | -49,374           |         | -                   | -106,062          | -98,809  | -                 | -83,110           | -75,857  | -                   | -102,305          | -95,051  | -                 | -30,996           | -23,743  |
| January 2021                                       | 15,669         | 13,822  | -47,684           | -32,016           | -33,862 | -92,330             | -76,661           | -78,508  | -74,637           | -58,968           | -60,814  | -97,058             | -81,390           | -83,236  | -37,517           | -21,848           | -23,694  |
| February 2021                                      | 18,148         | 54,441  | -39,044           | -20,895           | 15,398  | -76,450             | -58,302           | -22,009  | -61,514           | -43,365           | -7,072   | -89,663             | -71,515           | -35,222  | -40,918           | -22,770           | 13,523   |
| March 2021   | 12,524         | 125,400 | -36,404           | -23,880           | 88,997  | -73,900             | -61,376           | 51,501   | -53,047           | -40,523           | 72,353   | -93,274             | -80,750           | 32,127   | -35,095           | -22,572           | 90,305   |
| <b>1Q 2020</b>                                     | <b>28,299</b>  | -       | <b>-175,623</b>   | <b>-147,324</b>   |         | <b>-175,623</b>     | <b>-147,324</b>   |          | <b>-175,623</b>   | <b>-147,324</b>   |          | <b>-175,623</b>     | <b>-147,324</b>   |          | <b>-175,623</b>   | <b>-147,324</b>   |          |
| <b>2Q 2020</b>                                     | <b>22,473</b>  | -       | <b>-555,724</b>   | <b>-533,251</b>   |         | <b>-555,724</b>     | <b>-533,251</b>   |          | <b>-555,724</b>   | <b>-533,251</b>   |          | <b>-555,724</b>     | <b>-533,251</b>   |          | <b>-555,724</b>   | <b>-533,251</b>   |          |
| <b>3Q 2020</b>                                     | <b>25,566</b>  | -       | <b>-373,447</b>   | <b>-347,882</b>   |         | <b>-396,822</b>     | <b>-371,257</b>   |          | <b>-392,234</b>   | <b>-366,668</b>   |          | <b>-393,706</b>     | <b>-368,141</b>   |          | <b>-335,723</b>   | <b>-310,158</b>   |          |
| <b>4Q 2020</b>                                     | <b>18,370</b>  | -       | <b>-208,454</b>   | <b>-190,083</b>   |         | <b>-342,235</b>     | <b>-323,864</b>   |          | <b>-274,536</b>   | <b>-256,165</b>   |          | <b>-317,735</b>     | <b>-299,364</b>   |          | <b>-95,922</b>    | <b>-77,551</b>    |          |
| <b>Total 2020</b>                                  | <b>94,708</b>  | -       | <b>-1,313,248</b> | <b>-1,218,540</b> |         | <b>-1,470,404</b>   | <b>-1,375,696</b> |          | <b>-1,398,116</b> | <b>-1,303,408</b> |          | <b>-1,442,787</b>   | <b>-1,348,080</b> |          | <b>-1,162,992</b> | <b>-1,068,284</b> |          |
| <b>1Q 2021</b>                                     | <b>46,340</b>  | 193,664 | -123,132          | -76,791           | 70,533  | -242,680            | -196,340          | -49,016  | -189,197          | -142,857          | 4,467    | -279,995            | -233,654          | -86,331  | -113,530          | -67,189           | 80,135   |
| <b>Grand total</b>                                 | <b>141,048</b> | -       | <b>-1,436,379</b> | <b>-1,295,331</b> |         | <b>-1,713,084</b>   | <b>-1,572,035</b> |          | <b>-1,587,313</b> | <b>-1,446,264</b> |          | <b>-1,722,782</b>   | <b>-1,581,734</b> |          | <b>-1,276,521</b> | <b>-1,135,473</b> |          |

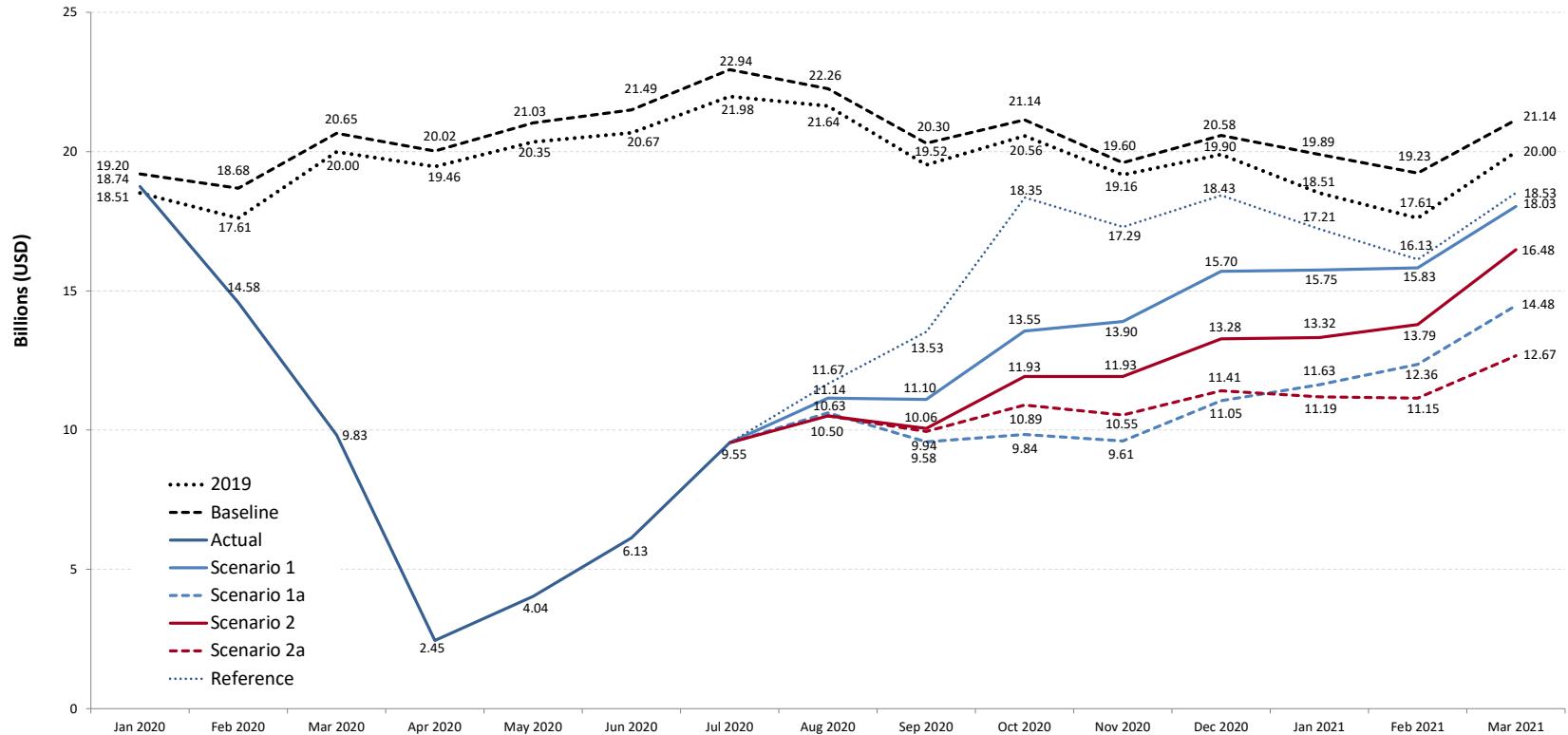
# Passenger revenues compared to Baseline & 2019: International + Domestic



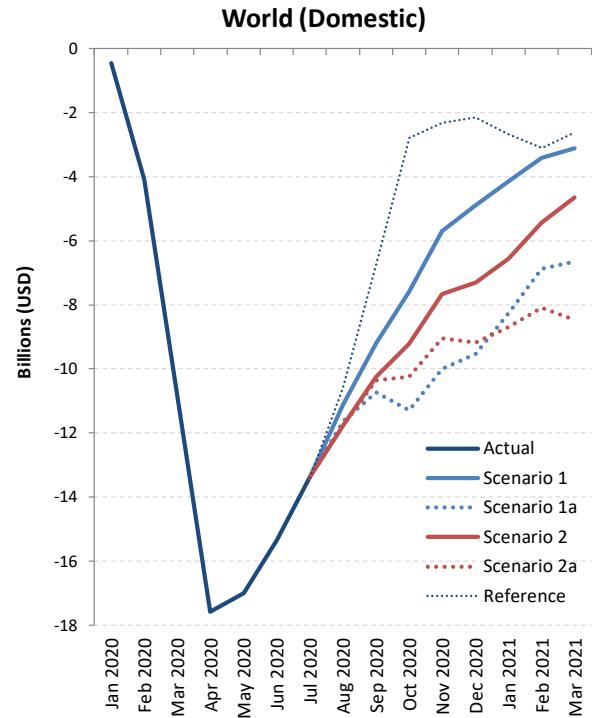
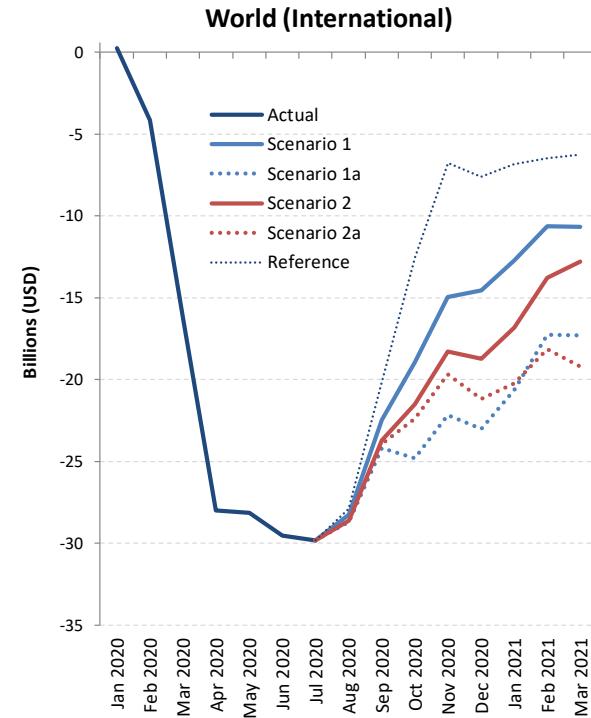
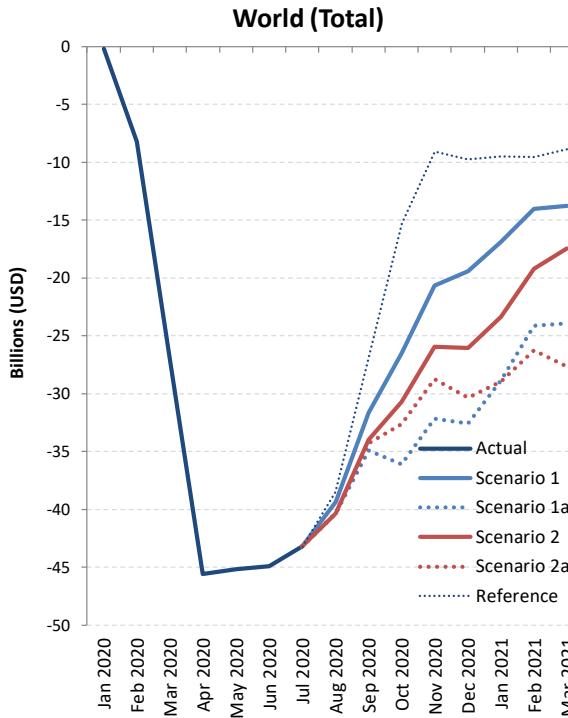
# Passenger revenues compared to Baseline & 2019: International



# Passenger revenues compared to Baseline & 2019: Domestic



# Passenger revenue change compared to Baseline





| Passenger revenue (USD, million) - World Total International + Domestic |              |        |            |          |                     |          |          |            |          |          |                     |          |          |           |          |          |        |      |
|---|--------------|--------|------------|----------|---------------------|----------|----------|------------|----------|----------|---------------------|----------|----------|-----------|----------|----------|--------|------|
| Month   | Baseline     |        | Scenario 1 |          | Scenario 1 - Path a |          |          | Scenario 2 |          |          | Scenario 2 - Path a |          |          | Reference |          |          |        |      |
|   | Compared to: | 2019   | 2020       | Baseline | 2019                | 2020     | Baseline | 2019       | 2020     | Baseline | 2019                | 2020     | Baseline | 2019      | 2020     | Baseline | 2019   | 2020 |
| January 2020  | 1,645        | -      | -205       | 1,439    | -                   | -205     | 1,439    | -          | -205     | 1,439    | -                   | -205     | 1,439    | -         | -205     | 1,439    | -      |      |
| February 2020   | 2,550        | -      | -8,251     | -5,701   | -                   | -8,251   | -5,701   | -          | -8,251   | -5,701   | -                   | -8,251   | -5,701   | -         | -8,251   | -5,701   | -      |      |
| March 2020  | 1,467        | -      | -27,003    | -25,536  | -                   | -27,003  | -25,536  | -          | -27,003  | -25,536  | -                   | -27,003  | -25,536  | -         | -27,003  | -25,536  | -      |      |
| April 2020  | 1,567        | -      | -45,579    | -44,011  | -                   | -45,579  | -44,011  | -          | -45,579  | -44,011  | -                   | -45,579  | -44,011  | -         | -45,579  | -44,011  | -      |      |
| May 2020  | 1,794        | -      | -45,150    | -43,357  | -                   | -45,150  | -43,357  | -          | -45,150  | -43,357  | -                   | -45,150  | -43,357  | -         | -45,150  | -43,357  | -      |      |
| June 2020   | 1,963        | -      | -44,901    | -42,938  | -                   | -44,901  | -42,938  | -          | -44,901  | -42,938  | -                   | -44,901  | -42,938  | -         | -44,901  | -42,938  | -      |      |
| July 2020   | 2,130        | -      | -43,196    | -41,066  | -                   | -43,196  | -41,066  | -          | -43,196  | -41,066  | -                   | -43,196  | -41,066  | -         | -43,196  | -41,066  | -      |      |
| August 2020   | 1,828        | -      | -39,342    | -37,515  | -                   | -40,327  | -38,499  | -          | -40,357  | -38,529  | -                   | -40,357  | -38,529  | -         | -38,492  | -36,664  | -      |      |
| September 2020  | 1,729        | -      | -31,643    | -29,914  | -                   | -34,913  | -33,184  | -          | -33,951  | -32,222  | -                   | -34,298  | -32,569  | -         | -26,986  | -25,257  | -      |      |
| October 2020  | 1,276        | -      | -26,531    | -25,255  | -                   | -36,079  | -34,803  | -          | -30,720  | -29,444  | -                   | -32,625  | -31,349  | -         | -15,290  | -14,014  | -      |      |
| November 2020   | 1,127        | -      | -20,648    | -19,520  | -                   | -32,145  | -31,018  | -          | -25,966  | -24,839  | -                   | -28,734  | -27,606  | -         | -9,089   | -7,961   | -      |      |
| December 2020   | 1,797        | -      | -19,417    | -17,620  | -                   | -32,552  | -30,755  | -          | -26,036  | -24,239  | -                   | -30,340  | -28,542  | -         | -9,750   | -7,953   | -      |      |
| January 2021  | 2,952        | 1,513  | -16,867    | -13,915  | -15,356             | -28,869  | -25,916  | -27,358    | -23,371  | -20,419  | -21,860             | -28,937  | -25,984  | -27,426   | -9,517   | -6,564   | -8,006 |      |
| February 2021   | 3,571        | 9,272  | -14,033    | -10,462  | -4,763              | -24,128  | -20,557  | -14,858    | -19,217  | -15,646  | -9,947              | -26,235  | -22,664  | -16,965   | -9,567   | -5,996   | -297   |      |
| March 2021  | 2,291        | 27,826 | -13,760    | -11,469  | 14,064              | -23,941  | -21,651  | 3,883      | -17,459  | -15,169  | 10,365              | -27,655  | -25,365  | 169       | -8,879   | -6,588   | 18,945 |      |
| <b>1Q 2020</b>  | 5,662        | -      | -35,459    | -29,797  | -                   | -35,459  | -29,797  | -          | -35,459  | -29,797  | -                   | -35,459  | -29,797  | -         | -35,459  | -29,797  | -      |      |
| <b>2Q 2020</b>  | 5,324        | -      | -135,630   | -130,306 | -                   | -135,630 | -130,306 | -          | -135,630 | -130,306 | -                   | -135,630 | -130,306 | -         | -135,630 | -130,306 | -      |      |
| <b>3Q 2020</b>  | 5,686        | -      | -114,181   | -108,494 | -                   | -118,435 | -112,749 | -          | -117,504 | -111,817 | -                   | -117,850 | -112,164 | -         | -108,674 | -102,987 | -      |      |
| <b>4Q 2020</b>  | 4,200        | -      | -66,596    | -62,395  | -                   | -100,776 | -96,575  | -          | -82,722  | -78,522  | -                   | -91,698  | -87,498  | -         | -34,128  | -29,928  | -      |      |
| <b>Total 2020</b>   | 20,873       | -      | -351,865   | -330,993 | -                   | -390,300 | -369,427 | -          | -371,314 | -350,442 | -                   | -380,637 | -359,764 | -         | -313,890 | -293,018 | -      |      |
| <b>1Q 2021</b>  | 8,814        | 38,611 | -44,660    | -35,847  | -6,055              | -76,938  | -68,124  | -38,333    | -60,047  | -51,233  | -21,442             | -82,827  | -74,013  | -44,222   | -27,962  | -19,148  | 10,643 |      |
| <b>Grand total</b>  | 29,686       | -      | -396,526   | -366,839 | -                   | -467,237 | -437,551 | -          | -431,362 | -401,675 | -                   | -463,464 | -433,777 | -         | -341,852 | -312,166 | -      |      |

| Passenger revenue (USD, million) - World Total International |          |        |            |          |         |          |                     |         |          |          |            |          |          |         |                     |          |        |          |           |      |
|--|----------|--------|------------|----------|---------|----------|---------------------|---------|----------|----------|------------|----------|----------|---------|---------------------|----------|--------|----------|-----------|------|
| Month  | Baseline |        | Scenario 1 |          |         |          | Scenario 1 - Path a |         |          |          | Scenario 2 |          |          |         | Scenario 2 - Path a |          |        |          | Reference |      |
| Compared to:   | 2019     | 2020   | Baseline   | 2019     | 2020    | Baseline | 2019                | 2020    | Baseline | 2019     | 2020       | Baseline | 2019     | 2020    | Baseline            | 2019     | 2020   | Baseline | 2019      | 2020 |
| January 2020   | 949      | -      | 254        | 1,203    | -       | 254      | 1,203               | -       | 254      | 1,203    | -          | 254      | 1,203    | -       | 254                 | 1,203    | -      | 254      | 1,203     |      |
| February 2020  | 1,478    | -      | -4,158     | -2,679   | -       | -4,158   | -2,679              | -       | -4,158   | -2,679   | -          | -4,158   | -2,679   | -       | -4,158              | -2,679   | -      | -4,158   | -2,679    |      |
| March 2020   | 812      | -      | -16,177    | -15,366  | -       | -16,177  | -15,366             | -       | -16,177  | -15,366  | -          | -16,177  | -15,366  | -       | -16,177             | -15,366  | -      | -16,177  | -15,366   |      |
| April 2020   | 998      | -      | -28,005    | -27,007  | -       | -28,005  | -27,007             | -       | -28,005  | -27,007  | -          | -28,005  | -27,007  | -       | -28,005             | -27,007  | -      | -28,005  | -27,007   |      |
| May 2020   | 1,107    | -      | -28,152    | -27,045  | -       | -28,152  | -27,045             | -       | -28,152  | -27,045  | -          | -28,152  | -27,045  | -       | -28,152             | -27,045  | -      | -28,152  | -27,045   |      |
| June 2020  | 1,144    | -      | -29,541    | -28,397  | -       | -29,541  | -28,397             | -       | -29,541  | -28,397  | -          | -29,541  | -28,397  | -       | -29,541             | -28,397  | -      | -29,541  | -28,397   |      |
| July 2020  | 1,168    | -      | -29,803    | -28,635  | -       | -29,803  | -28,635             | -       | -29,803  | -28,635  | -          | -29,803  | -28,635  | -       | -29,803             | -28,635  | -      | -29,803  | -28,635   |      |
| August 2020  | 1,210    | -      | -28,229    | -27,019  | -       | -28,698  | -27,487             | -       | -28,604  | -27,394  | -          | -28,604  | -27,394  | -       | -27,904             | -26,694  | -      |          |           |      |
| September 2020   | 947      | -      | -22,443    | -21,495  | -       | -24,184  | -23,237             | -       | -23,706  | -22,759  | -          | -23,939  | -22,991  | -       | -20,214             | -19,267  | -      |          |           |      |
| October 2020   | 695      | -      | -18,941    | -18,246  | -       | -24,784  | -24,089             | -       | -21,506  | -20,810  | -          | -22,380  | -21,685  | -       | -12,500             | -11,805  | -      |          |           |      |
| November 2020  | 687      | -      | -14,942    | -14,255  | -       | -22,151  | -21,464             | -       | -18,298  | -17,611  | -          | -19,682  | -18,995  | -       | -6,777              | -6,090   | -      |          |           |      |
| December 2020  | 1,117    | -      | -14,533    | -13,416  | -       | -23,021  | -21,904             | -       | -18,735  | -17,618  | -          | -21,163  | -20,046  | -       | -7,601              | -6,484   | -      |          |           |      |
| January 2021   | 1,569    | 365    | -12,729    | -11,160  | -12,365 | -20,609  | -19,040             | -20,244 | -16,803  | -15,235  | -16,439    | -20,236  | -18,667  | -19,871 | -6,836              | -5,267   | -6,471 |          |           |      |
| February 2021  | 1,943    | 4,622  | -10,626    | -8,683   | -6,005  | -17,255  | -15,311             | -12,633 | -13,777  | -11,834  | -9,156     | -18,150  | -16,207  | -13,529 | -6,463              | -4,520   | -1,841 |          |           |      |
| March 2021   | 1,148    | 16,514 | -10,649    | -9,501   | 5,864   | -17,283  | -16,135             | -770    | -12,805  | -11,657  | 3,708      | -19,188  | -18,040  | -2,676  | -6,266              | -5,118   | 10,247 |          |           |      |
| <b>1Q 2020</b>   | 3,240    | -      | -20,081    | -16,841  | -       | -20,081  | -16,841             | -       | -20,081  | -16,841  | -          | -20,081  | -16,841  | -       | -20,081             | -16,841  | -      | -20,081  | -16,841   |      |
| <b>2Q 2020</b>   | 3,249    | -      | -85,698    | -82,449  | -       | -85,698  | -82,449             | -       | -85,698  | -82,449  | -          | -85,698  | -82,449  | -       | -85,698             | -82,449  | -      | -85,698  | -82,449   |      |
| <b>3Q 2020</b>   | 3,325    | -      | -80,474    | -77,149  | -       | -82,685  | -79,359             | -       | -82,112  | -78,787  | -          | -82,345  | -79,020  | -       | -77,920             | -74,595  | -      |          |           |      |
| <b>4Q 2020</b>   | 2,499    | -      | -48,416    | -45,917  | -       | -69,956  | -67,457             | -       | -58,538  | -56,039  | -          | -63,225  | -60,726  | -       | -26,878             | -24,379  | -      |          |           |      |
| <b>Total 2020</b>  | 12,313   | -      | -234,670   | -222,357 | -       | -258,420 | -246,107            | -       | -246,429 | -234,116 | -          | -251,349 | -239,036 | -       | -210,577            | -198,264 | -      |          |           |      |
| <b>1Q 2021</b>   | 4,660    | 21,502 | -34,004    | -29,343  | -12,505 | -55,146  | -50,486             | -33,648 | -43,386  | -38,726  | -21,887    | -57,574  | -52,914  | -36,076 | -19,565             | -14,904  | 1,934  |          |           |      |
| <b>Grand total</b>   | 16,973   | -      | -268,674   | -251,700 | -       | -313,566 | -296,593            | -       | -289,815 | -272,842 | -          | -308,923 | -291,950 | -       | -230,142            | -213,169 | -      |          |           |      |

## Passenger revenue (USD, million) - World Total Domestic

| Month              | Baseline      |        | Scenario 1      |                 | Scenario 1 - Path a |                 |                 | Scenario 2    |                 |                 | Scenario 2 - Path a |                 |                 | Reference     |                 |                |              |
|--------------------|---------------|--------|-----------------|-----------------|---------------------|-----------------|-----------------|---------------|-----------------|-----------------|---------------------|-----------------|-----------------|---------------|-----------------|----------------|--------------|
|                    | Compared to:  | 2019   | 2020            | Baseline        | 2019                | 2020            | Baseline        | 2019          | 2020            | Baseline        | 2019                | 2020            | Baseline        | 2019          | 2020            |                |              |
| January 2020       | 695           | -      | -459            | 236             | -                   | -459            | 236             | -             | -459            | 236             | -                   | -459            | 236             | -             | -459            | 236            |              |
| February 2020      | 1,071         | -      | -4,093          | -3,022          | -                   | -4,093          | -3,022          | -             | -4,093          | -3,022          | -                   | -4,093          | -3,022          | -             | -4,093          | -3,022         |              |
| March 2020         | 655           | -      | -10,825         | -10,170         | -                   | -10,825         | -10,170         | -             | -10,825         | -10,170         | -                   | -10,825         | -10,170         | -             | -10,825         | -10,170        |              |
| April 2020         | 569           | -      | -17,574         | -17,005         | -                   | -17,574         | -17,005         | -             | -17,574         | -17,005         | -                   | -17,574         | -17,005         | -             | -17,574         | -17,005        |              |
| May 2020           | 687           | -      | -16,998         | -16,311         | -                   | -16,998         | -16,311         | -             | -16,998         | -16,311         | -                   | -16,998         | -16,311         | -             | -16,998         | -16,311        |              |
| June 2020          | 820           | -      | -15,360         | -14,541         | -                   | -15,360         | -14,541         | -             | -15,360         | -14,541         | -                   | -15,360         | -14,541         | -             | -15,360         | -14,541        |              |
| July 2020          | 962           | -      | -13,393         | -12,431         | -                   | -13,393         | -12,431         | -             | -13,393         | -12,431         | -                   | -13,393         | -12,431         | -             | -13,393         | -12,431        |              |
| August 2020        | 618           | -      | -11,113         | -10,496         | -                   | -11,629         | -11,012         | -             | -11,753         | -11,135         | -                   | -11,753         | -11,135         | -             | -10,588         | -9,971         |              |
| September 2020     | 782           | -      | -9,200          | -8,419          | -                   | -10,728         | -9,947          | -             | -10,245         | -9,464          | -                   | -10,359         | -9,577          | -             | -6,772          | -5,990         |              |
| October 2020       | 580           | -      | -7,589          | -7,009          | -                   | -11,295         | -10,715         | -             | -9,214          | -8,634          | -                   | -10,245         | -9,665          | -             | -2,790          | -2,209         |              |
| November 2020      | 440           | -      | -5,706          | -5,265          | -                   | -9,994          | -9,553          | -             | -7,668          | -7,228          | -                   | -9,051          | -8,611          | -             | -2,311          | -1,871         |              |
| December 2020      | 681           | -      | -4,884          | -4,204          | -                   | -9,531          | -8,850          | -             | -7,302          | -6,621          | -                   | -9,177          | -8,496          | -             | -2,149          | -1,469         |              |
| January 2021       | 1,383         | 1,147  | -4,138          | -2,755          | -2,992              | -8,260          | -6,876          | -7,113        | -6,568          | -5,184          | -5,421              | -8,701          | -7,318          | -7,555        | -2,681          | -1,297         | -1,534       |
| February 2021      | 1,628         | 4,650  | -3,407          | -1,779          | 1,242               | -6,873          | -5,245          | -2,224        | -5,439          | -3,812          | -791                | -8,085          | -6,457          | -3,436        | -3,104          | -1,476         | 1,545        |
| March 2021         | 1,142         | 11,312 | -3,111          | -1,969          | 8,200               | -6,658          | -5,516          | 4,653         | -4,654          | -3,512          | 6,657               | -8,467          | -7,324          | 2,845         | -2,613          | -1,470         | 8,698        |
| <b>1Q 2020</b>     | <b>2,422</b>  | -      | <b>-15,378</b>  | <b>-12,956</b>  | -                   | <b>-15,378</b>  | <b>-12,956</b>  | -             | <b>-15,378</b>  | <b>-12,956</b>  | -                   | <b>-15,378</b>  | <b>-12,956</b>  | -             | <b>-15,378</b>  | <b>-12,956</b> |              |
| <b>2Q 2020</b>     | <b>2,075</b>  | -      | <b>-49,932</b>  | <b>-47,857</b>  | -                   | <b>-49,932</b>  | <b>-47,857</b>  | -             | <b>-49,932</b>  | <b>-47,857</b>  | -                   | <b>-49,932</b>  | <b>-47,857</b>  | -             | <b>-49,932</b>  | <b>-47,857</b> |              |
| <b>3Q 2020</b>     | <b>2,361</b>  | -      | <b>-33,706</b>  | <b>-31,345</b>  | -                   | <b>-35,751</b>  | <b>-33,390</b>  | -             | <b>-35,391</b>  | <b>-33,030</b>  | -                   | <b>-35,505</b>  | <b>-33,144</b>  | -             | <b>-30,753</b>  | <b>-28,392</b> |              |
| <b>4Q 2020</b>     | <b>1,701</b>  | -      | <b>-18,179</b>  | <b>-16,478</b>  | -                   | <b>-30,820</b>  | <b>-29,118</b>  | -             | <b>-24,184</b>  | <b>-22,483</b>  | -                   | <b>-28,474</b>  | <b>-26,772</b>  | -             | <b>-7,250</b>   | <b>-5,549</b>  |              |
| <b>Total 2020</b>  | <b>8,559</b>  | -      | <b>-117,195</b> | <b>-108,636</b> | -                   | <b>-131,880</b> | <b>-123,321</b> | -             | <b>-124,885</b> | <b>-116,325</b> | -                   | <b>-129,288</b> | <b>-120,729</b> | -             | <b>-103,313</b> | <b>-94,754</b> |              |
| <b>1Q 2021</b>     | <b>4,154</b>  | 17,109 | <b>-10,657</b>  | <b>-6,503</b>   | 6,450               | <b>-21,791</b>  | <b>-17,638</b>  | <b>-4,685</b> | <b>-16,661</b>  | <b>-12,508</b>  | 445                 | <b>-25,252</b>  | <b>-21,099</b>  | <b>-8,146</b> | <b>-8,397</b>   | <b>-4,244</b>  | <b>8,709</b> |
| <b>Grand total</b> | <b>12,713</b> | -      | <b>-127,852</b> | <b>-115,139</b> | -                   | <b>-153,671</b> | <b>-140,958</b> | -             | <b>-141,546</b> | <b>-128,833</b> | -                   | <b>-154,541</b> | <b>-141,827</b> | -             | <b>-111,711</b> | <b>-98,998</b> |              |

Source: ICAO estimates based on ICAO ADS-B, OAG, ICAO-ICM MIDT, ICAO LTF, ICAO RCA, IATA Economics, and IMF/World Bank Economic Outlook

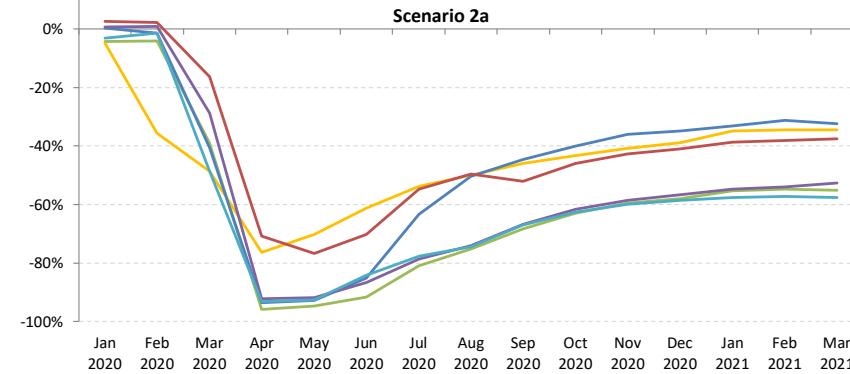
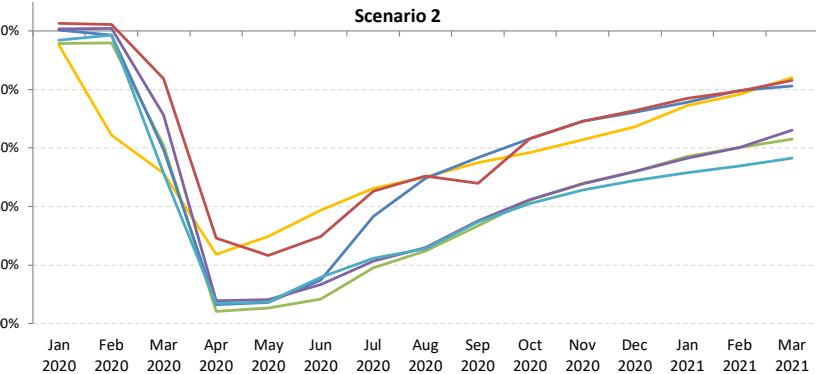
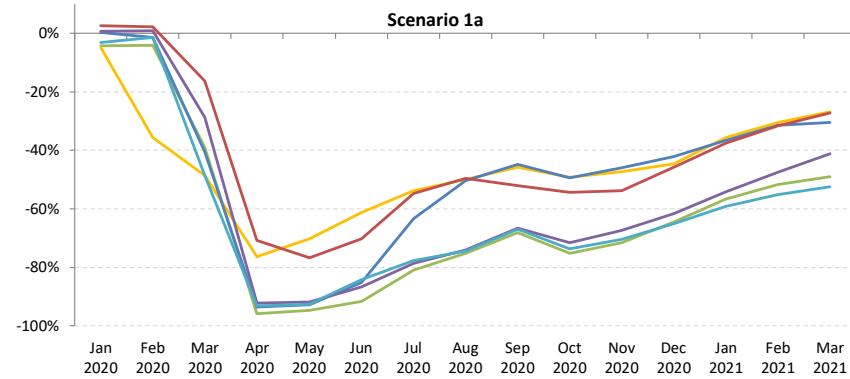
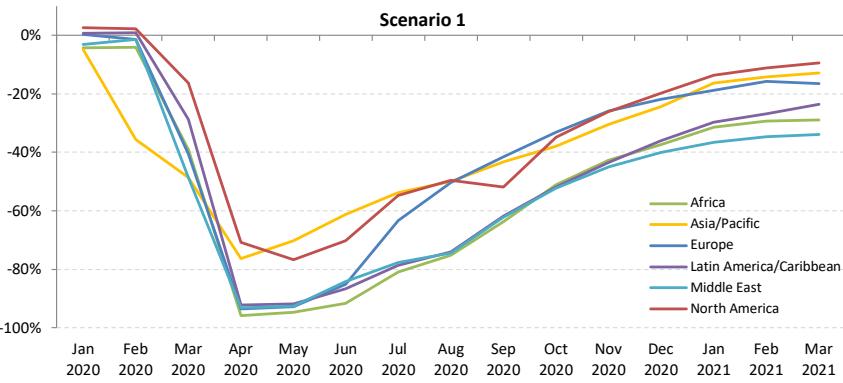


## Scenario Estimates: Region Breakdown

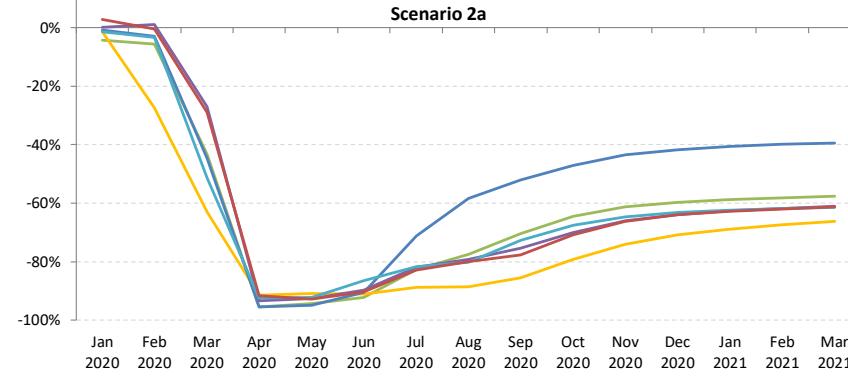
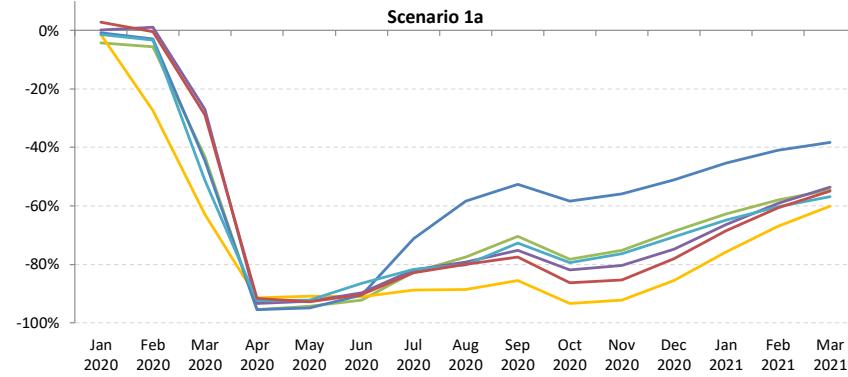
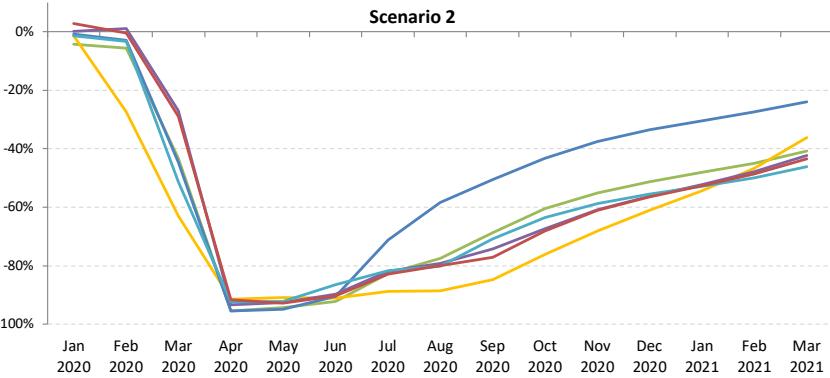
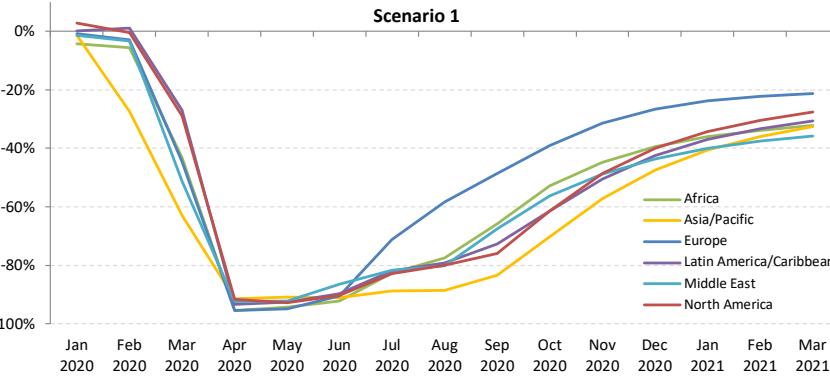
Figures and estimates herein reflect the latest operational data and schedules filed by airlines but are **subject to substantial changes**, and will be updated with the situation evolving and more information available.

- Regional breakdown follows ICAO's six (6) statistical regions (Doc 9060)
- The same key impact indicators are presented under four (4) paths of two (2) scenarios, in comparison to Baseline scenario, 2019 level and 2020 level, and by international and domestic, as well as month, quarter and year
- To avoid double counting:
  - Number of “international” passengers departing from each country and territory are aggregated in each region
  - Gross passenger operating revenues of all airlines serving “international” routes from each country and territory are aggregated at regional level
- **Appendix C** presents actual results from January to June 2020 by route group (40 international and 10 domestic route groups)

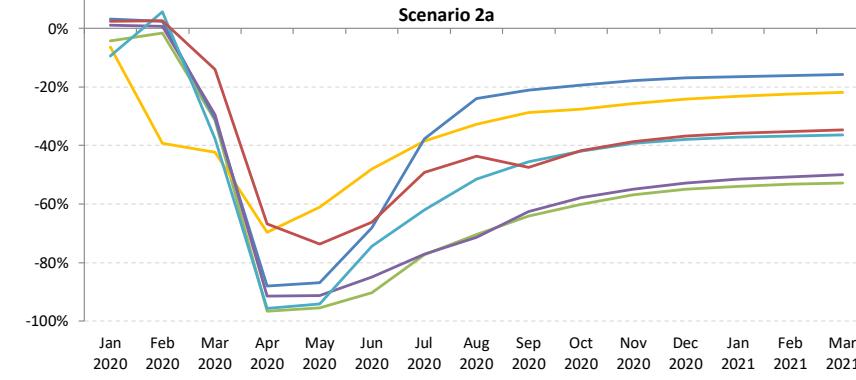
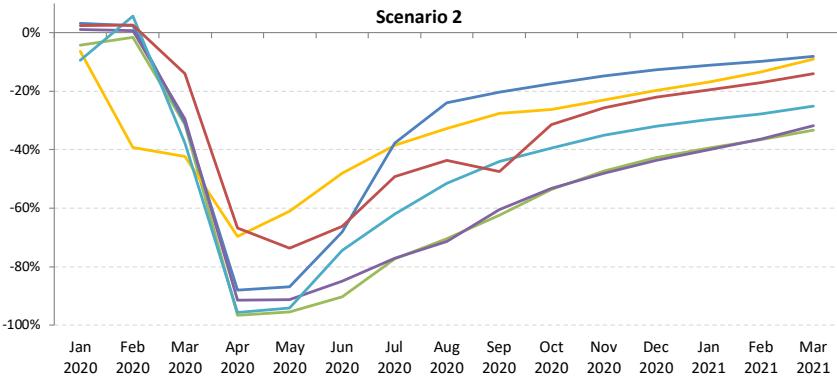
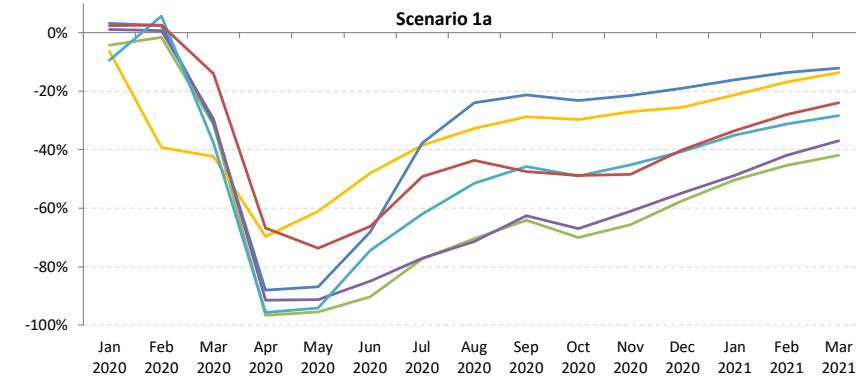
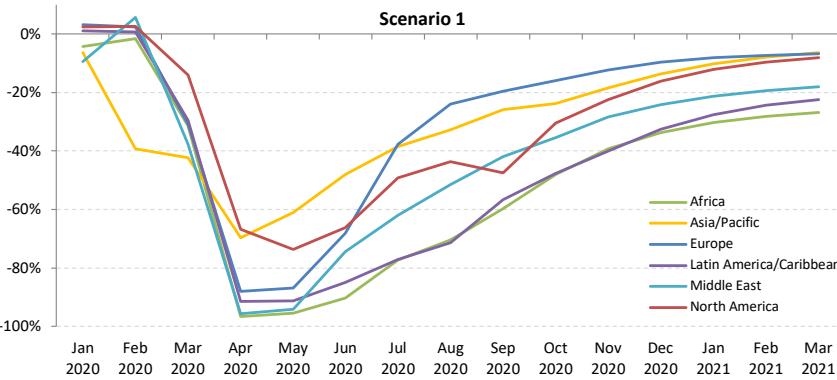
# Seat capacity change compared to Baseline: International + Domestic



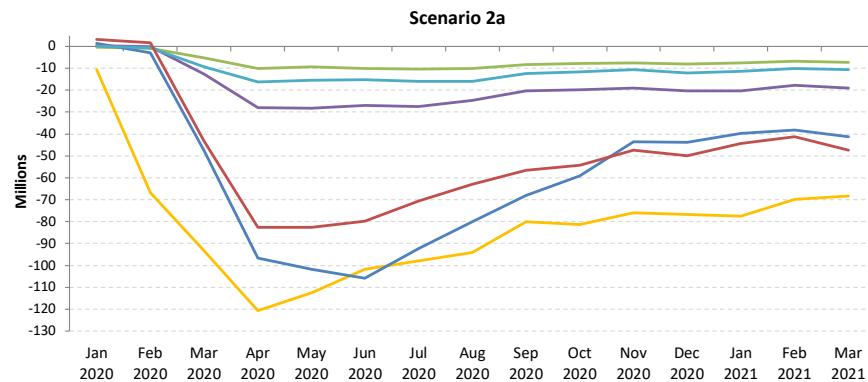
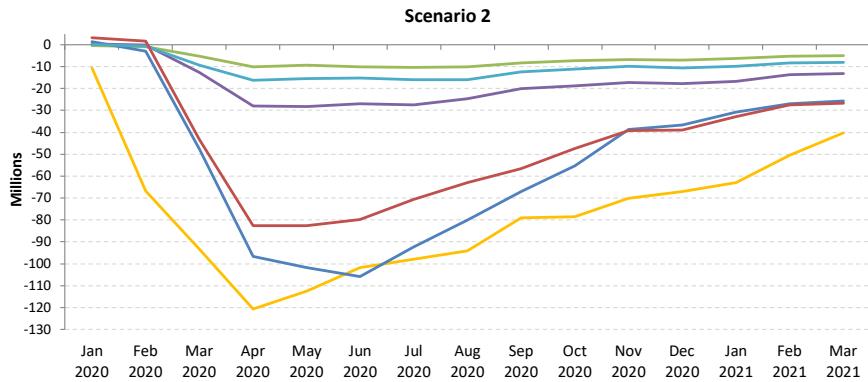
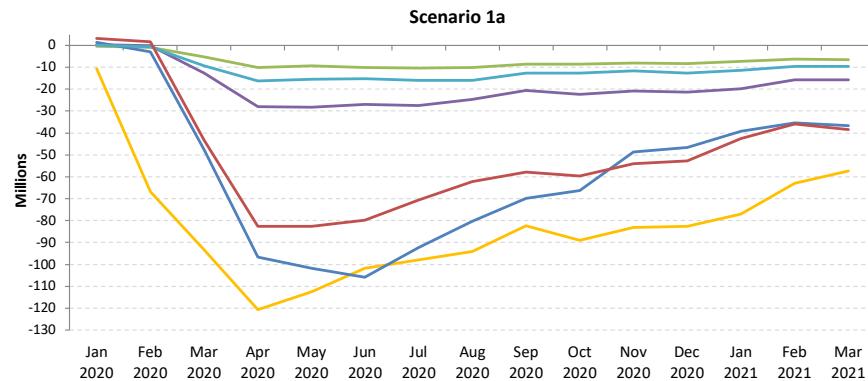
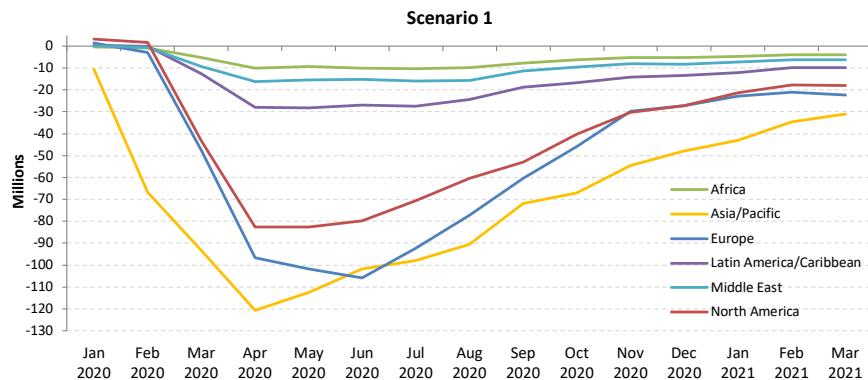
# Seat capacity change compared to Baseline: International



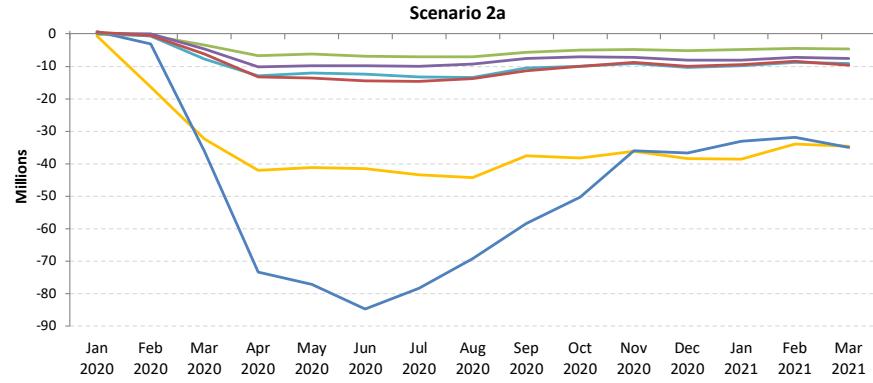
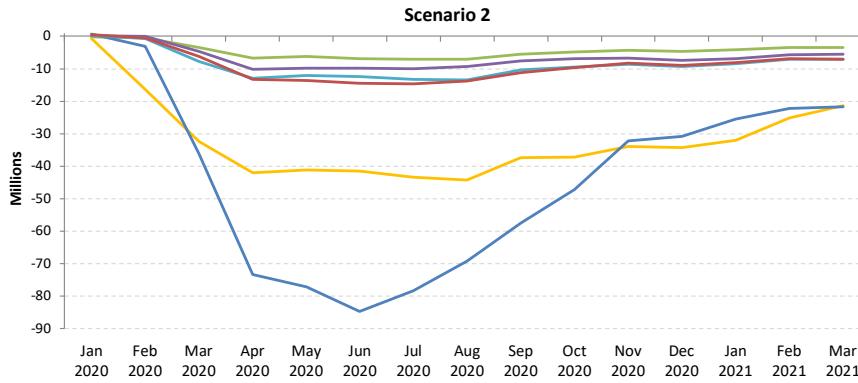
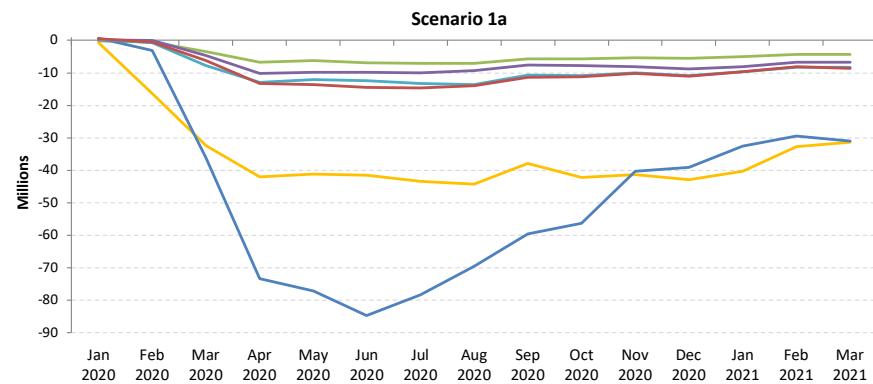
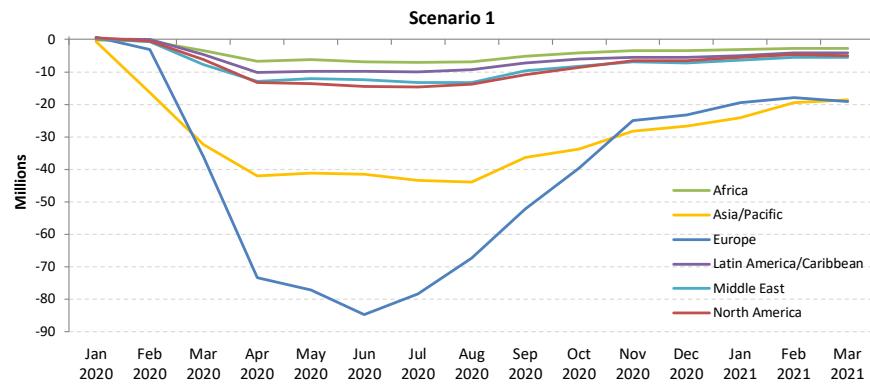
# Seat capacity change compared to Baseline: Domestic



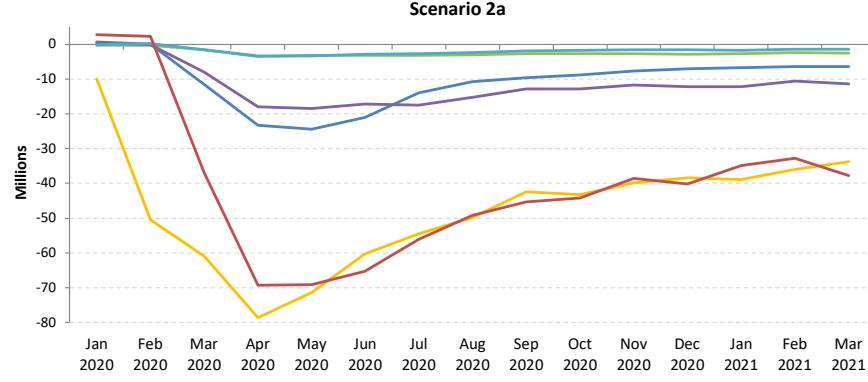
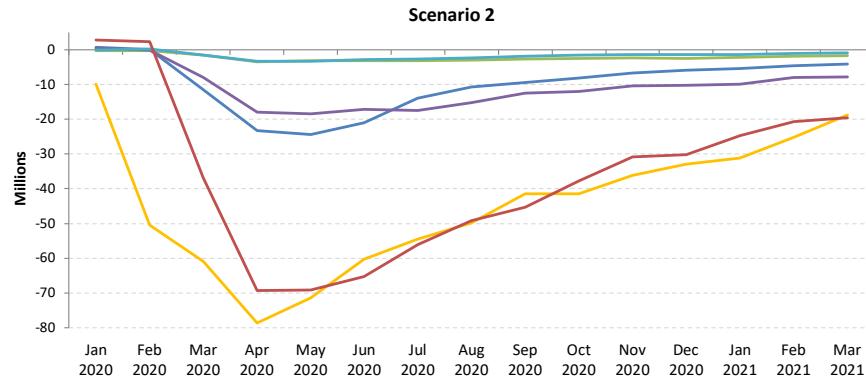
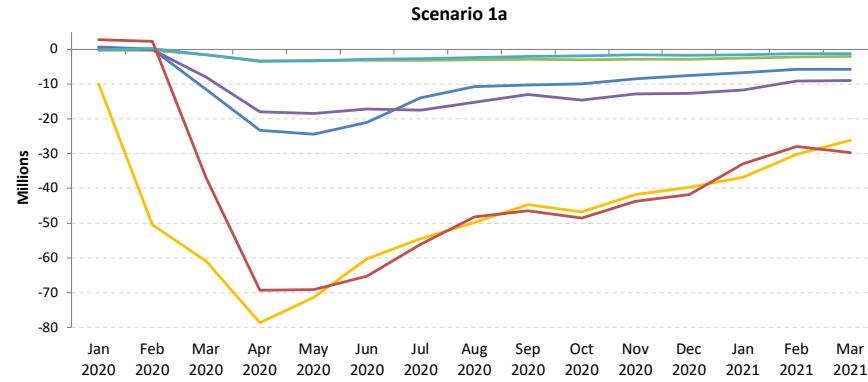
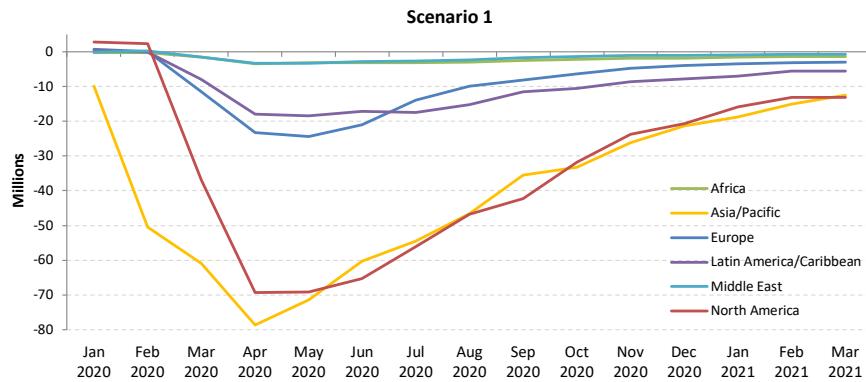
# Passenger number change compared to Baseline: International + Domestic



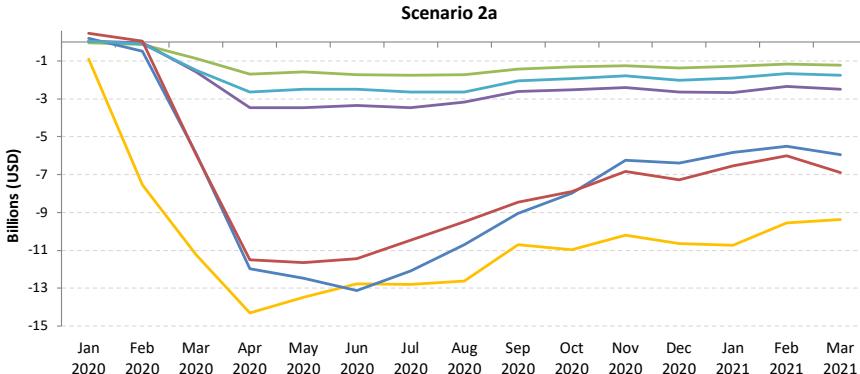
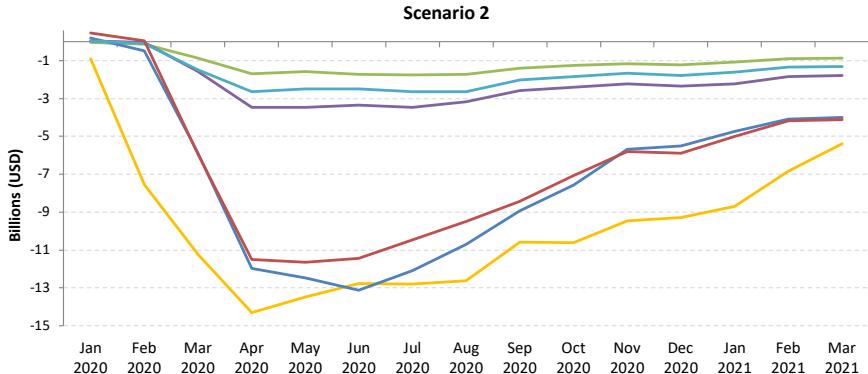
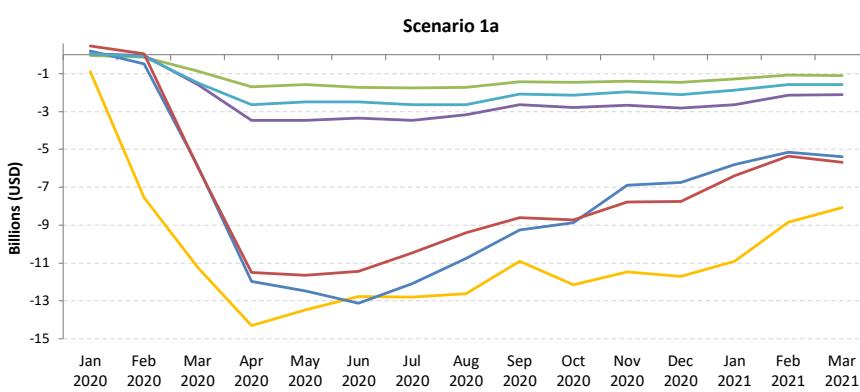
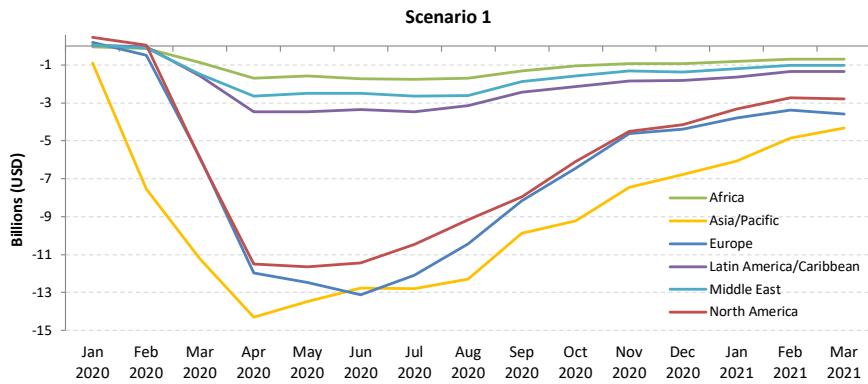
# Passenger number change compared to Baseline: International



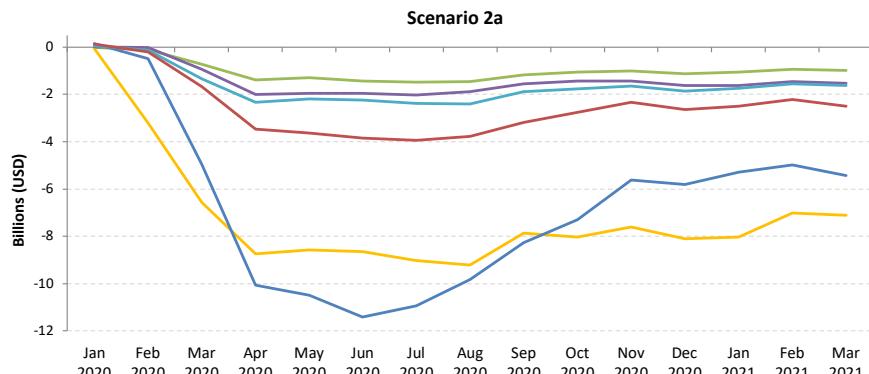
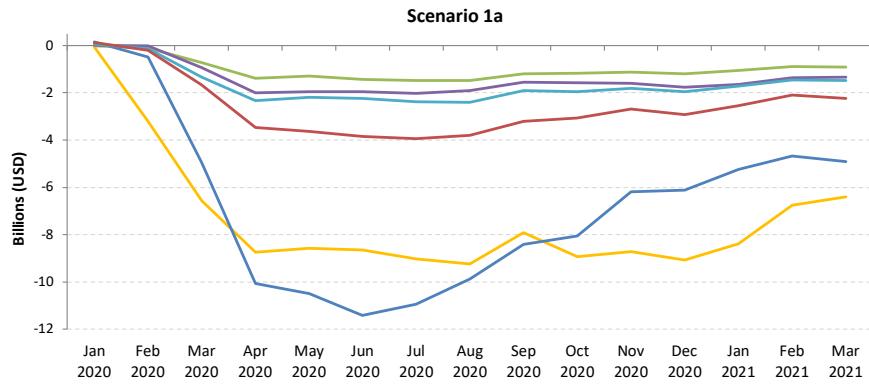
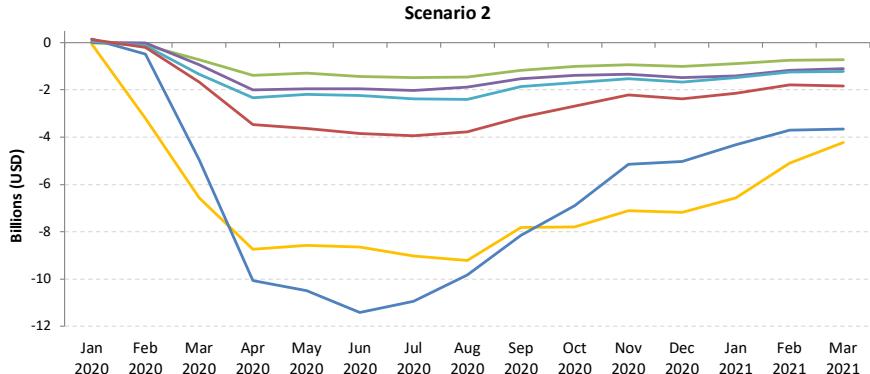
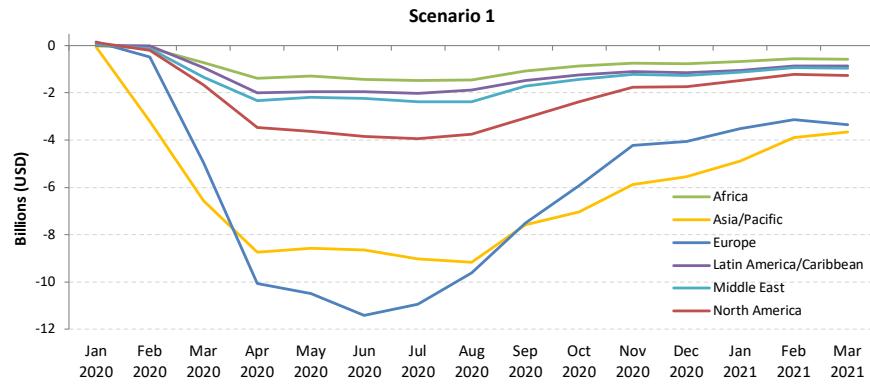
# Passenger number change compared to Baseline: Domestic



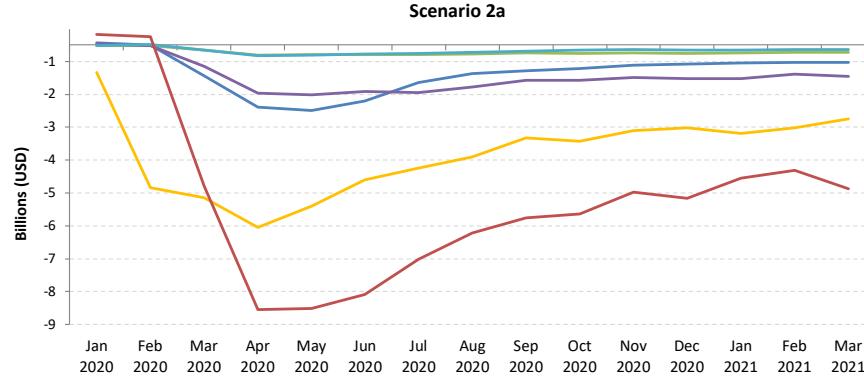
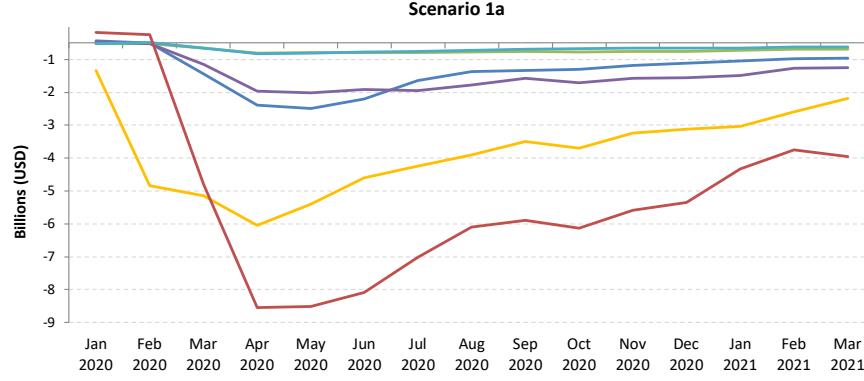
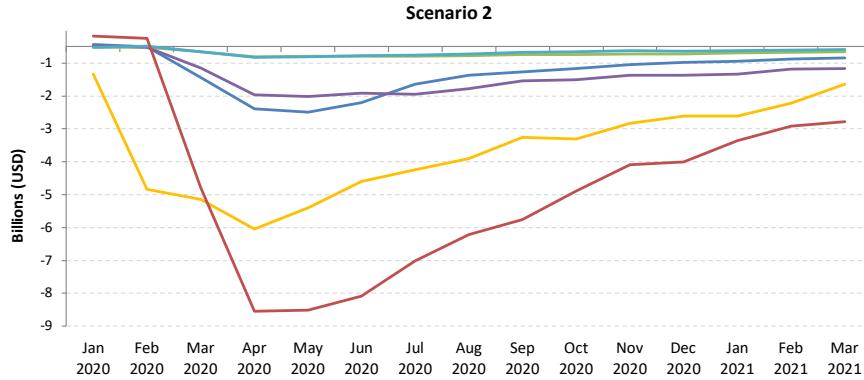
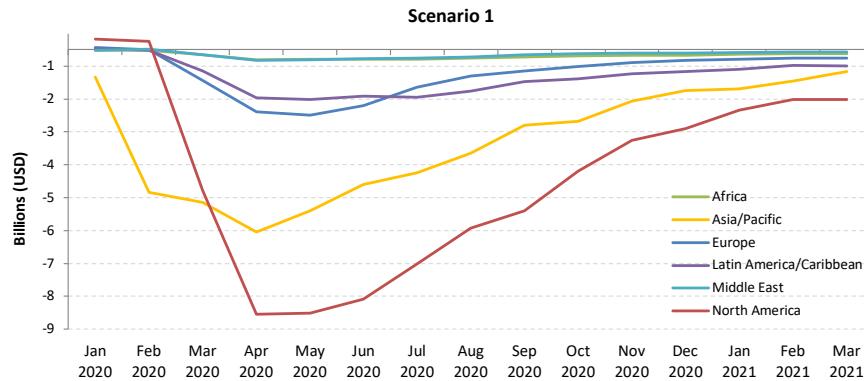
# Passenger revenue change compared to Baseline: International + Domestic



# Passenger revenue change compared to Baseline: International



# Passenger revenue change compared to Baseline: Domestic

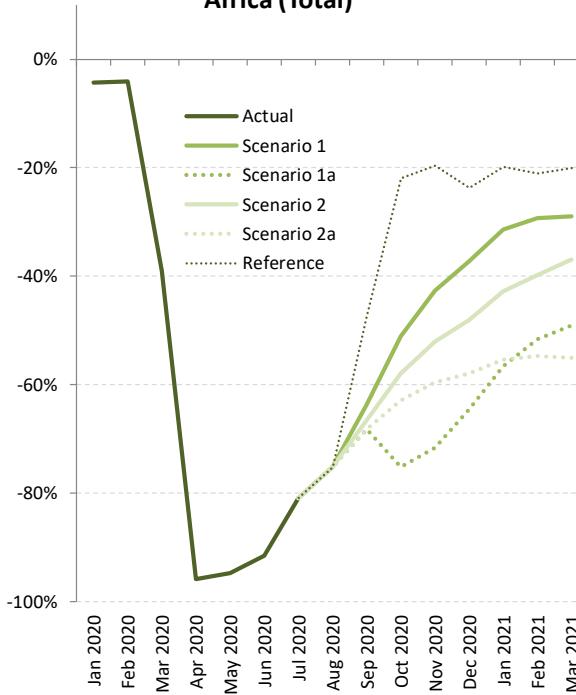
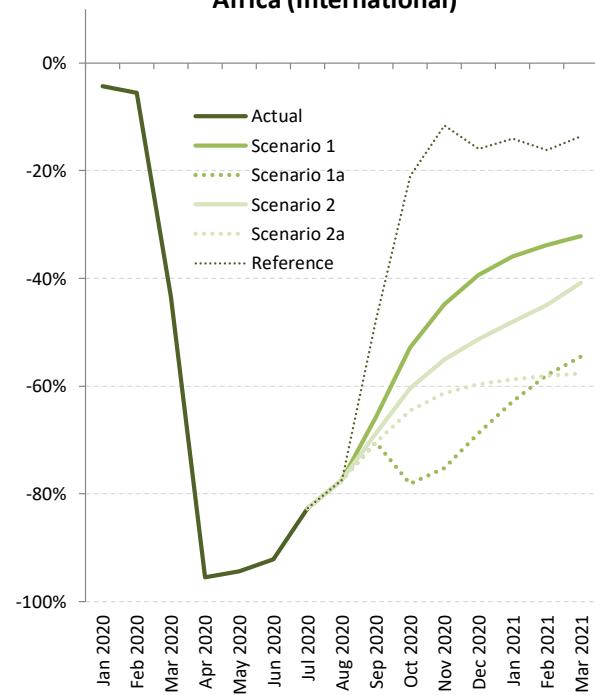
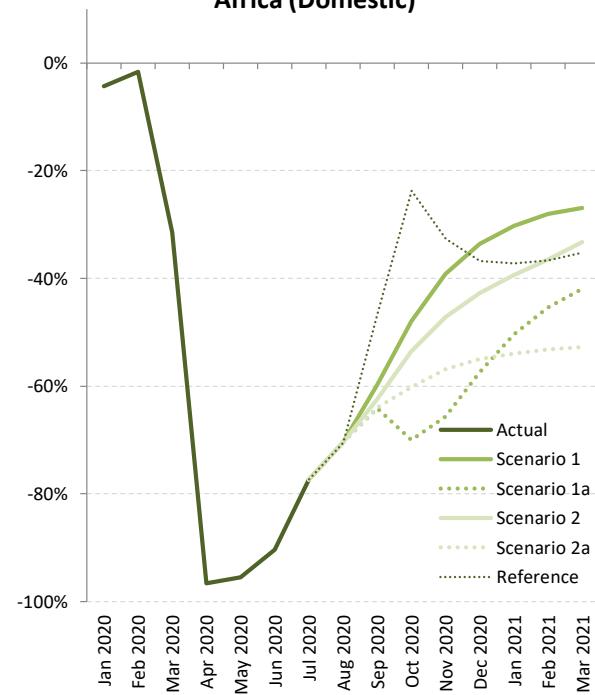




# Africa

| Compared to<br>Baseline | Seat capacity (%)   |                     |                     | Passenger number (million) |                   |                   | Passenger revenue (USD, billion) |                   |                 |
|-------------------------|---------------------|---------------------|---------------------|----------------------------|-------------------|-------------------|----------------------------------|-------------------|-----------------|
|                         | Total               | International       | Domestic            | Total                      | International     | Domestic          | Total                            | International     | Domestic        |
| 1Q 2020                 | -16%                | -18%                | -13%                | -6                         | -4                | -2                | -1                               | -1                | 0               |
| 2Q 2020                 | -94%                | -94%                | -94%                | -30                        | -20               | -10               | -5                               | -4                | -1              |
| 3Q 2020                 | -73% to -75%        | -76% to -77%        | -69% to -71%        | -28 to -29                 | -19 to -20        | -9 to -9          | -5 to -5                         | -4 to -4          | -1 to -1        |
| 4Q 2020                 | -44% to -70%        | -46% to -74%        | -40% to -64%        | -17 to -25                 | -11 to -16        | -6 to -9          | -3 to -4                         | -2 to -4          | -1 to -1        |
| <b>Total 2020</b>       | <b>-57% to -64%</b> | <b>-59% to -66%</b> | <b>-53% to -60%</b> | <b>-81 to -90</b>          | <b>-54 to -60</b> | <b>-27 to -30</b> | <b>-14 to -15</b>                | <b>-11 to -13</b> | <b>-2 to -3</b> |
| 1Q 2021                 | -32% to -56%        | -34% to -58%        | -28% to -53%        | -13 to -22                 | -8 to -14         | -4 to -8          | -2 to -4                         | -2 to -3          | 0 to -1         |

# Seat capacity change compared to Baseline

**Africa (Total)****Africa (International)****Africa (Domestic)**



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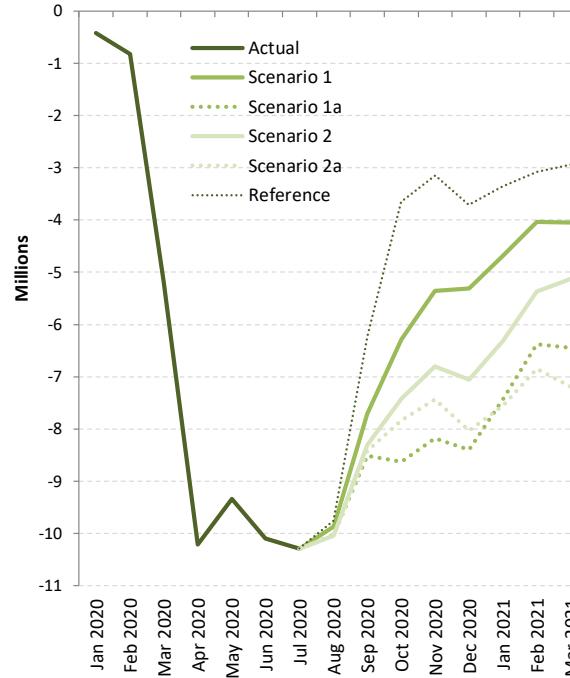
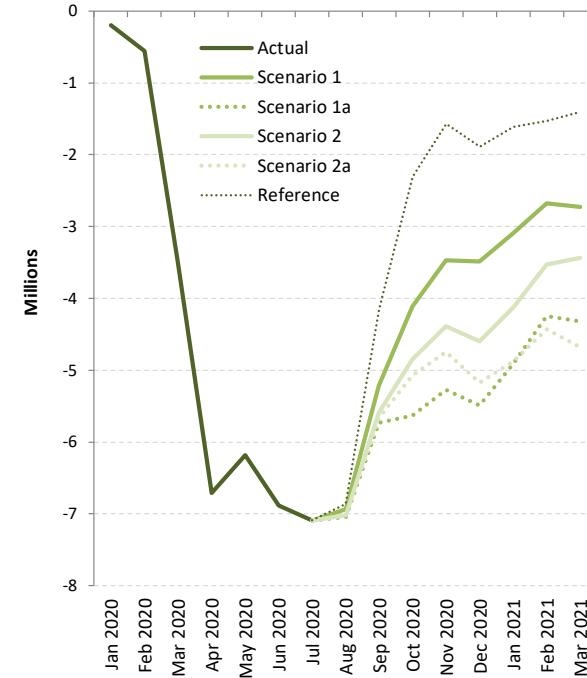
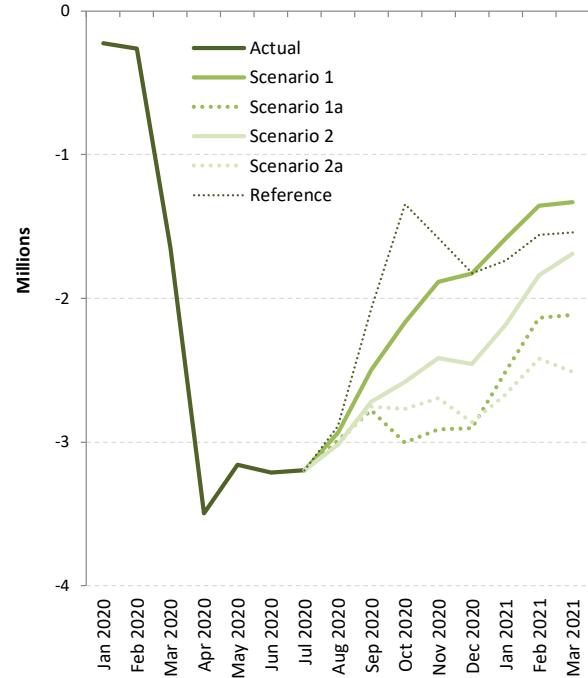
# Seat capacity change: International + Domestic

| Seat Capacity (%) - Africa International + Domestic |          |       |            |        |        |                     |        |        |            |        |        |                     |        |        |           |        |        |
|---|----------|-------|------------|--------|--------|---------------------|--------|--------|------------|--------|--------|---------------------|--------|--------|-----------|--------|--------|
| Month   | Baseline |       | Scenario 1 |        |        | Scenario 1 - Path a |        |        | Scenario 2 |        |        | Scenario 2 - Path a |        |        | Reference |        |        |
| Compared to:  | 2019     | 2020  | Baseline   | 2019   | 2020   | Baseline            | 2019   | 2020   | Baseline   | 2019   | 2020   | Baseline            | 2019   | 2020   | Baseline  | 2019   | 2020   |
| January 2020  | 7.1%     | -     | -4.3%      | 2.5%   | -      | -4.3%               | 2.5%   | -      | -4.3%      | 2.5%   | -      | -4.3%               | 2.5%   | -      | -4.3%     | 2.5%   | -      |
| February 2020                                       | 10.8%    | -     | -4.1%      | 6.3%   | -      | -4.1%               | 6.3%   | -      | -4.1%      | 6.3%   | -      | -4.1%               | 6.3%   | -      | -4.1%     | 6.3%   | -      |
| March 2020  | 6.8%     | -     | -39.1%     | -34.9% | -      | -39.1%              | -34.9% | -      | -39.1%     | -34.9% | -      | -39.1%              | -34.9% | -      | -39.1%    | -34.9% | -      |
| April 2020  | 6.2%     | -     | -95.9%     | -95.6% | -      | -95.9%              | -95.6% | -      | -95.9%     | -95.6% | -      | -95.9%              | -95.6% | -      | -95.9%    | -95.6% | -      |
| May 2020  | 7.2%     | -     | -94.7%     | -94.3% | -      | -94.7%              | -94.3% | -      | -94.7%     | -94.3% | -      | -94.7%              | -94.3% | -      | -94.7%    | -94.3% | -      |
| June 2020   | 7.4%     | -     | -91.6%     | -90.9% | -      | -91.6%              | -90.9% | -      | -91.6%     | -90.9% | -      | -91.6%              | -90.9% | -      | -91.6%    | -90.9% | -      |
| July 2020   | 5.0%     | -     | -80.9%     | -79.9% | -      | -80.9%              | -79.9% | -      | -80.9%     | -79.9% | -      | -80.9%              | -79.9% | -      | -80.9%    | -79.9% | -      |
| August 2020   | 3.7%     | -     | -75.2%     | -74.2% | -      | -75.2%              | -74.2% | -      | -75.2%     | -74.2% | -      | -75.2%              | -74.2% | -      | -75.2%    | -74.2% | -      |
| September 2020                                      | 5.1%     | -     | -63.7%     | -61.8% | -      | -68.2%              | -66.6% | -      | -66.5%     | -64.8% | -      | -68.2%              | -66.6% | -      | -47.2%    | -44.6% | -      |
| October 2020  | 4.9%     | -     | -51.0%     | -48.6% | -      | -75.1%              | -73.9% | -      | -57.9%     | -55.8% | -      | -62.9%              | -61.1% | -      | -22.0%    | -18.1% | -      |
| November 2020                                       | 6.2%     | -     | -42.7%     | -39.2% | -      | -71.6%              | -69.9% | -      | -52.1%     | -49.1% | -      | -59.6%              | -57.1% | -      | -19.6%    | -14.6% | -      |
| December 2020                                       | 7.7%     | -     | -37.3%     | -32.4% | -      | -64.5%              | -61.8% | -      | -48.1%     | -44.1% | -      | -57.9%              | -54.6% | -      | -23.7%    | -17.8% | -      |
| January 2021  | 11.0%    | 8.4%  | -31.4%     | -26.5% | -28.3% | -56.6%              | -53.6% | -54.7% | -42.8%     | -38.8% | -40.2% | -55.3%              | -52.2% | -53.3% | -19.9%    | -14.2% | -16.2% |
| February 2021                                       | 14.8%    | 8.0%  | -29.3%     | -21.6% | -26.2% | -51.7%              | -46.4% | -49.6% | -39.8%     | -33.2% | -37.2% | -54.8%              | -49.9% | -52.8% | -21.0%    | -12.4% | -17.6% |
| March 2021  | 8.8%     | 67.1% | -29.0%     | -24.1% | 16.6%  | -49.0%              | -45.6% | -16.3% | -36.9%     | -32.6% | 3.5%   | -55.1%              | -52.0% | -26.2% | -20.0%    | -14.6% | 31.3%  |
| <b>1Q 2020</b>                                      | 8.1%     | -     | -16.0%     | -9.2%  | -      | -16.0%              | -9.2%  | -      | -16.0%     | -9.2%  | -      | -16.0%              | -9.2%  | -      | -16.0%    | -9.2%  | -      |
| <b>2Q 2020</b>                                      | 7.0%     | -     | -94.0%     | -93.6% | -      | -94.0%              | -93.6% | -      | -94.0%     | -93.6% | -      | -94.0%              | -93.6% | -      | -94.0%    | -93.6% | -      |
| <b>3Q 2020</b>                                      | 4.6%     | -     | -73.4%     | -72.2% | -      | -74.9%              | -73.7% | -      | -74.3%     | -73.2% | -      | -74.9%              | -73.7% | -      | -68.2%    | -66.7% | -      |
| <b>4Q 2020</b>                                      | 6.3%     | -     | -43.5%     | -40.0% | -      | -70.3%              | -68.4% | -      | -52.6%     | -49.6% | -      | -60.1%              | -57.6% | -      | -21.8%    | -16.9% | -      |
| <b>Total 2020</b>                                   | 6.4%     | -     | -56.9%     | -54.2% | -      | -64.1%              | -61.8% | -      | -59.5%     | -56.9% | -      | -61.5%              | -59.0% | -      | -50.1%    | -46.8% | -      |
| <b>1Q 2021</b>                                      | 11.4%    | 22.7% | -32.0%     | -24.2% | -16.5% | -53.9%              | -48.6% | -43.4% | -41.6%     | -34.9% | -28.3% | -56.4%              | -51.4% | -46.5% | -22.6%    | -13.8% | -5.0%  |
| <b>Grand total</b>                                  | 7.4%     | -     | -52.0%     | -48.4% | -      | -62.1%              | -59.3% | -      | -55.9%     | -52.7% | -      | -60.5%              | -57.6% | -      | -44.6%    | -40.5% | -      |

| Seat Capacity (%) - Africa International |          |       |            |        |                     |          |        |            |          |        |                     |          |        |           |          |        |       |  |
|--|----------|-------|------------|--------|---------------------|----------|--------|------------|----------|--------|---------------------|----------|--------|-----------|----------|--------|-------|--|
| Month                                    | Baseline |       | Scenario 1 |        | Scenario 1 - Path a |          |        | Scenario 2 |          |        | Scenario 2 - Path a |          |        | Reference |          |        |       |  |
| Compared to:                             | 2019     | 2020  | Baseline   | 2019   | 2020                | Baseline | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020      | Baseline | 2019   | 2020  |  |
| January 2020                             | 8.3%     | -     | -4.3%      | 3.7%   | -                   | -4.3%    | 3.7%   | -          | -4.3%    | 3.7%   | -                   | -4.3%    | 3.7%   | -         | -4.3%    | 3.7%   | -     |  |
| February 2020                            | 13.0%    | -     | -5.6%      | 6.7%   | -                   | -5.6%    | 6.7%   | -          | -5.6%    | 6.7%   | -                   | -5.6%    | 6.7%   | -         | -5.6%    | 6.7%   | -     |  |
| March 2020                               | 8.4%     | -     | -43.3%     | -38.6% | -                   | -43.3%   | -38.6% | -          | -43.3%   | -38.6% | -                   | -43.3%   | -38.6% | -         | -43.3%   | -38.6% | -     |  |
| April 2020                               | 8.6%     | -     | -95.5%     | -95.1% | -                   | -95.5%   | -95.1% | -          | -95.5%   | -95.1% | -                   | -95.5%   | -95.1% | -         | -95.5%   | -95.1% | -     |  |
| May 2020                                 | 9.2%     | -     | -94.3%     | -93.8% | -                   | -94.3%   | -93.8% | -          | -94.3%   | -93.8% | -                   | -94.3%   | -93.8% | -         | -94.3%   | -93.8% | -     |  |
| June 2020                                | 9.4%     | -     | -92.2%     | -91.4% | -                   | -92.2%   | -91.4% | -          | -92.2%   | -91.4% | -                   | -92.2%   | -91.4% | -         | -92.2%   | -91.4% | -     |  |
| July 2020                                | 6.5%     | -     | -82.6%     | -81.5% | -                   | -82.6%   | -81.5% | -          | -82.6%   | -81.5% | -                   | -82.6%   | -81.5% | -         | -82.6%   | -81.5% | -     |  |
| August 2020                              | 5.5%     | -     | -77.4%     | -76.2% | -                   | -77.4%   | -76.2% | -          | -77.4%   | -76.2% | -                   | -77.4%   | -76.2% | -         | -77.4%   | -76.2% | -     |  |
| September 2020                           | 6.9%     | -     | -65.7%     | -63.4% | -                   | -70.4%   | -68.4% | -          | -68.7%   | -66.6% | -                   | -70.5%   | -68.4% | -         | -47.6%   | -44.0% | -     |  |
| October 2020                             | 6.1%     | -     | -52.8%     | -49.9% | -                   | -78.2%   | -76.8% | -          | -60.4%   | -58.0% | -                   | -64.5%   | -62.3% | -         | -20.9%   | -16.1% | -     |  |
| November 2020                            | 7.2%     | -     | -44.8%     | -40.9% | -                   | -75.3%   | -73.5% | -          | -55.0%   | -51.8% | -                   | -61.3%   | -58.5% | -         | -11.6%   | -5.3%  | -     |  |
| December 2020                            | 8.3%     | -     | -39.4%     | -34.4% | -                   | -68.8%   | -66.2% | -          | -51.3%   | -47.2% | -                   | -59.6%   | -56.3% | -         | -16.0%   | -9.0%  | -     |  |
| January 2021                             | 11.1%    | 7.1%  | -36.0%     | -28.9% | -31.4%              | -62.8%   | -58.7% | -60.2%     | -48.1%   | -42.4% | -44.4%              | -58.7%   | -54.1% | -55.8%    | -14.1%   | -4.6%  | -8.0% |  |
| February 2021                            | 16.6%    | 9.3%  | -33.8%     | -22.8% | -27.7%              | -57.9%   | -50.9% | -54.0%     | -44.9%   | -35.8% | -39.8%              | -58.1%   | -51.2% | -54.2%    | -16.2%   | -2.3%  | -8.5% |  |
| March 2021                               | 9.7%     | 78.7% | -32.2%     | -25.6% | 21.2%               | -54.5%   | -50.1% | -18.7%     | -40.8%   | -35.0% | 5.8%                | -57.7%   | -53.5% | -24.3%    | -13.6%   | -5.2%  | 54.4% |  |
| <b>1Q 2020</b>                           | 9.8%     | -     | -18.0%     | -10.0% | -                   | -18.0%   | -10.0% | -          | -18.0%   | -10.0% | -                   | -18.0%   | -10.0% | -         | -18.0%   | -10.0% | -     |  |
| <b>2Q 2020</b>                           | 9.1%     | -     | -94.0%     | -93.4% | -                   | -94.0%   | -93.4% | -          | -94.0%   | -93.4% | -                   | -94.0%   | -93.4% | -         | -94.0%   | -93.4% | -     |  |
| <b>3Q 2020</b>                           | 6.3%     | -     | -75.5%     | -74.0% | -                   | -77.0%   | -75.6% | -          | -76.5%   | -75.0% | -                   | -77.0%   | -75.6% | -         | -69.9%   | -68.0% | -     |  |
| <b>4Q 2020</b>                           | 7.2%     | -     | -45.6%     | -41.7% | -                   | -74.0%   | -72.1% | -          | -55.5%   | -52.3% | -                   | -61.8%   | -59.0% | -         | -16.2%   | -10.2% | -     |  |
| <b>Total 2020</b>                        | 8.0%     | -     | -59.1%     | -55.8% | -                   | -66.4%   | -63.7% | -          | -61.8%   | -58.7% | -                   | -63.4%   | -60.5% | -         | -50.3%   | -46.4% | -     |  |
| <b>1Q 2021</b>                           | 12.3%    | 24.8% | -34.0%     | -25.9% | -17.7%              | -58.4%   | -53.3% | -48.2%     | -44.6%   | -37.8% | -30.9%              | -58.2%   | -53.0% | -47.8%    | -14.6%   | -4.1%  | 6.6%  |  |
| <b>Grand total</b>                       | 8.8%     | -     | -54.2%     | -50.1% | -                   | -64.9%   | -61.8% | -          | -58.4%   | -54.7% | -                   | -62.4%   | -59.1% | -         | -43.3%   | -38.3% | -     |  |

| Seat Capacity (%) - Africa Domestic |          |       |            |        |                     |          |            |        |                     |        |        |          |        |        |          |        |        |  |
|-------------------------------------|----------|-------|------------|--------|---------------------|----------|------------|--------|---------------------|--------|--------|----------|--------|--------|----------|--------|--------|--|
| Month                               | Baseline |       | Scenario 1 |        | Scenario 1 - Path a |          | Scenario 2 |        | Scenario 2 - Path a |        |        |          |        |        |          |        |        |  |
| Compared to:                        | 2019     | 2020  | Baseline   | 2019   | 2020                | Baseline | 2019       | 2020   | Baseline            | 2019   | 2020   | Baseline | 2019   | 2020   | Baseline | 2019   | 2020   |  |
| January 2020                        | 5.0%     | -     | -4.3%      | 0.4%   | -                   | -4.3%    | 0.4%       | -      | -4.3%               | 0.4%   | -      | -4.3%    | 0.4%   | -      | -4.3%    | 0.4%   | -      |  |
| February 2020                       | 7.2%     | -     | -1.6%      | 5.5%   | -                   | -1.6%    | 5.5%       | -      | -1.6%               | 5.5%   | -      | -1.6%    | 5.5%   | -      | -1.6%    | 5.5%   | -      |  |
| March 2020                          | 4.1%     | -     | -31.5%     | -28.6% | -                   | -31.5%   | -28.6%     | -      | -31.5%              | -28.6% | -      | -31.5%   | -28.6% | -      | -31.5%   | -28.6% | -      |  |
| April 2020                          | 1.9%     | -     | -96.6%     | -96.5% | -                   | -96.6%   | -96.5%     | -      | -96.6%              | -96.5% | -      | -96.6%   | -96.5% | -      | -96.6%   | -96.5% | -      |  |
| May 2020                            | 3.7%     | -     | -95.4%     | -95.3% | -                   | -95.4%   | -95.3%     | -      | -95.4%              | -95.3% | -      | -95.4%   | -95.3% | -      | -95.4%   | -95.3% | -      |  |
| June 2020                           | 3.7%     | -     | -90.3%     | -90.0% | -                   | -90.3%   | -90.0%     | -      | -90.3%              | -90.0% | -      | -90.3%   | -90.0% | -      | -90.3%   | -90.0% | -      |  |
| July 2020                           | 2.2%     | -     | -77.3%     | -76.8% | -                   | -77.3%   | -76.8%     | -      | -77.3%              | -76.8% | -      | -77.3%   | -76.8% | -      | -77.3%   | -76.8% | -      |  |
| August 2020                         | 0.2%     | -     | -70.5%     | -70.4% | -                   | -70.5%   | -70.4%     | -      | -70.5%              | -70.4% | -      | -70.5%   | -70.4% | -      | -70.5%   | -70.4% | -      |  |
| September 2020                      | 1.7%     | -     | -59.8%     | -59.1% | -                   | -64.1%   | -63.5%     | -      | -62.4%              | -61.8% | -      | -64.0%   | -63.4% | -      | -46.5%   | -45.6% | -      |  |
| October 2020                        | 2.9%     | -     | -48.0%     | -46.5% | -                   | -70.0%   | -69.1%     | -      | -53.5%              | -52.1% | -      | -60.2%   | -59.0% | -      | -23.7%   | -21.5% | -      |  |
| November 2020                       | 4.6%     | -     | -39.2%     | -36.4% | -                   | -65.7%   | -64.1%     | -      | -47.2%              | -44.8% | -      | -56.8%   | -54.8% | -      | -32.6%   | -29.6% | -      |  |
| December 2020                       | 6.8%     | -     | -33.6%     | -29.2% | -                   | -57.4%   | -54.6%     | -      | -42.7%              | -38.8% | -      | -55.0%   | -51.9% | -      | -36.8%   | -32.5% | -      |  |
| January 2021                        | 11.0%    | 10.5% | -30.2%     | -22.6% | -22.9%              | -50.4%   | -44.9%     | -45.2% | -39.4%              | -32.7% | -33.0% | -53.9%   | -48.9% | -49.1% | -37.2%   | -30.3% | -30.6% |  |
| February 2021                       | 11.8%    | 6.0%  | -28.1%     | -19.6% | -23.8%              | -45.4%   | -39.0%     | -42.1% | -36.5%              | -29.0% | -32.7% | -53.2%   | -47.7% | -50.4% | -36.6%   | -29.2% | -32.9% |  |
| March 2021                          | 7.1%     | 50.1% | -26.9%     | -21.7% | 9.7%                | -42.0%   | -37.8%     | -12.9% | -33.2%              | -28.5% | 0.2%   | -52.7%   | -49.4% | -29.1% | -35.2%   | -30.6% | -2.7%  |  |
| <b>1Q 2020</b>                      | 5.4%     | -     | -12.6%     | -7.9%  | -                   | -12.6%   | -7.9%      | -      | -12.6%              | -7.9%  | -      | -12.6%   | -7.9%  | -      | -12.6%   | -7.9%  | -      |  |
| <b>2Q 2020</b>                      | 3.1%     | -     | -94.1%     | -93.9% | -                   | -94.1%   | -93.9%     | -      | -94.1%              | -93.9% | -      | -94.1%   | -93.9% | -      | -94.1%   | -93.9% | -      |  |
| <b>3Q 2020</b>                      | 1.3%     | -     | -69.2%     | -68.8% | -                   | -70.6%   | -70.2%     | -      | -70.1%              | -69.7% | -      | -70.6%   | -70.2% | -      | -64.7%   | -64.3% | -      |  |
| <b>4Q 2020</b>                      | 4.8%     | -     | -40.1%     | -37.2% | -                   | -64.2%   | -62.5%     | -      | -47.7%              | -45.2% | -      | -57.3%   | -55.2% | -      | -31.2%   | -27.9% | -      |  |
| <b>Total 2020</b>                   | 3.7%     | -     | -53.0%     | -51.3% | -                   | -59.9%   | -58.4%     | -      | -55.3%              | -53.7% | -      | -58.0%   | -56.5% | -      | -49.6%   | -47.7% | -      |  |
| <b>1Q 2021</b>                      | 9.9%     | 19.3% | -28.4%     | -21.3% | -14.6%              | -46.0%   | -40.7%     | -35.6% | -36.4%              | -30.1% | -24.2% | -53.3%   | -48.7% | -44.3% | -36.3%   | -30.0% | -24.1% |  |
| <b>Grand total</b>                  | 4.9%     | -     | -48.0%     | -45.4% | -                   | -57.0%   | -54.9%     | -      | -51.4%              | -49.0% | -      | -57.0%   | -54.9% | -      | -46.8%   | -44.2% | -      |  |

# Passenger number change compared to Baseline

**Africa (Total)**

**Africa (International)**

**Africa (Domestic)**




ICAO

UNITING AVIATION

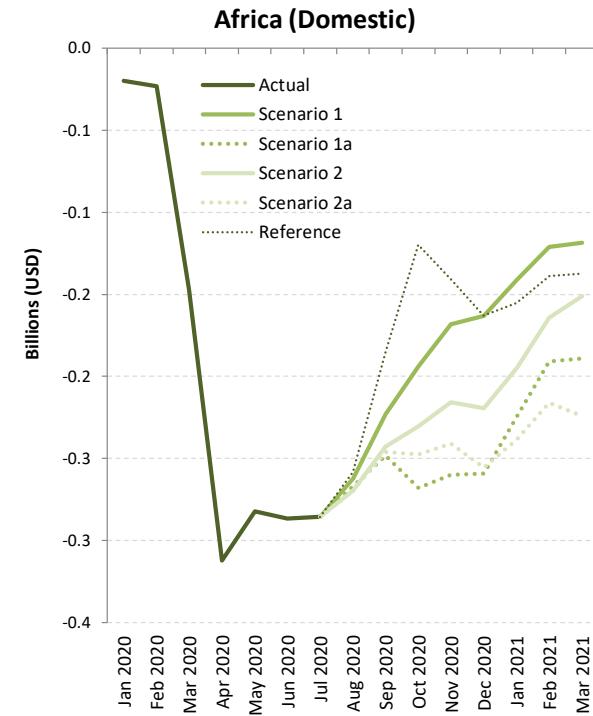
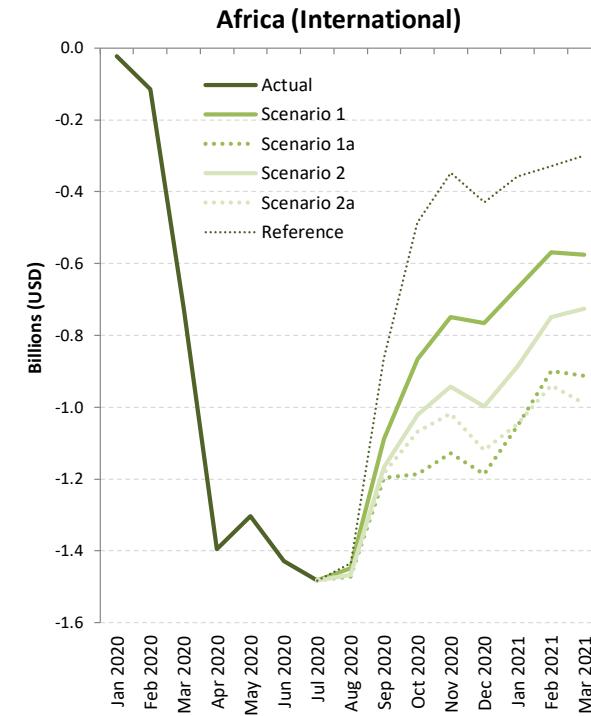
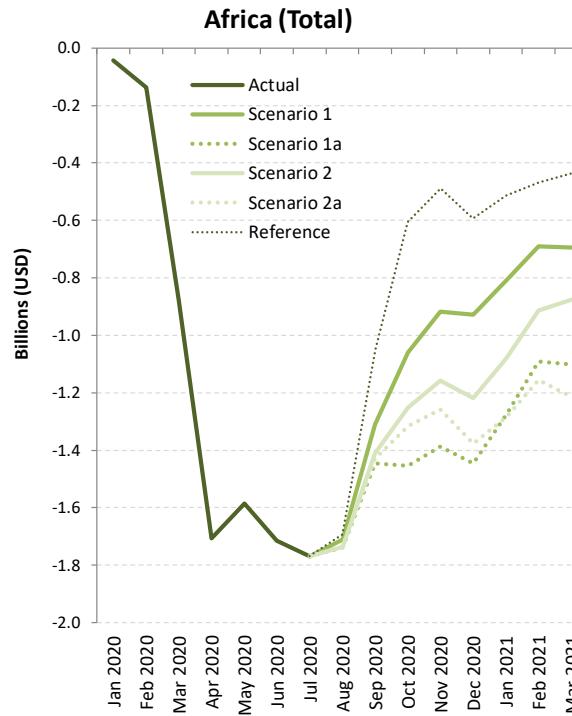
# Passenger number change: International + Domestic

| Passenger Number (thousand) - Africa International + Domestic |               |       |                |                |        |                     |                |         |                 |                |        |                     |                |         |                |                |        |      |
|---|---------------|-------|----------------|----------------|--------|---------------------|----------------|---------|-----------------|----------------|--------|---------------------|----------------|---------|----------------|----------------|--------|------|
| Month   | Baseline      |       | Scenario 1     |                |        | Scenario 1 - Path a |                |         | Scenario 2      |                |        | Scenario 2 - Path a |                |         | Reference      |                |        |      |
|   | Compared to:  | 2019  | 2020           | Baseline       | 2019   | 2020                | Baseline       | 2019    | 2020            | Baseline       | 2019   | 2020                | Baseline       | 2019    | 2020           | Baseline       | 2019   | 2020 |
| January 2020  | 693           | -     | -424           | 269            | -      | -424                | 269            | -       | -424            | 269            | -      | -424                | 269            | -       | -424           | 269            | -      |      |
| February 2020   | 932           | -     | -820           | 112            | -      | -820                | 112            | -       | -820            | 112            | -      | -820                | 112            | -       | -820           | 112            | -      |      |
| March 2020  | 664           | -     | -5,169         | -4,505         | -      | -5,169              | -4,505         | -       | -5,169          | -4,505         | -      | -5,169              | -4,505         | -       | -5,169         | -4,505         | -      |      |
| April 2020  | 635           | -     | -10,207        | -9,572         | -      | -10,207             | -9,572         | -       | -10,207         | -9,572         | -      | -10,207             | -9,572         | -       | -10,207        | -9,572         | -      |      |
| May 2020  | 651           | -     | -9,343         | -8,692         | -      | -9,343              | -8,692         | -       | -9,343          | -8,692         | -      | -9,343              | -8,692         | -       | -9,343         | -8,692         | -      |      |
| June 2020   | 767           | -     | -10,093        | -9,326         | -      | -10,093             | -9,326         | -       | -10,093         | -9,326         | -      | -10,093             | -9,326         | -       | -10,093        | -9,326         | -      |      |
| July 2020   | 584           | -     | -10,288        | -9,705         | -      | -10,288             | -9,705         | -       | -10,288         | -9,705         | -      | -10,288             | -9,705         | -       | -10,288        | -9,705         | -      |      |
| August 2020   | 460           | -     | -9,871         | -9,411         | -      | -10,031             | -9,570         | -       | -10,038         | -9,578         | -      | -10,038             | -9,578         | -       | -9,755         | -9,295         | -      |      |
| September 2020  | 536           | -     | -7,711         | -7,175         | -      | -8,511              | -7,975         | -       | -8,307          | -7,771         | -      | -8,419              | -7,883         | -       | -6,216         | -5,680         | -      |      |
| October 2020  | 488           | -     | -6,283         | -5,795         | -      | -8,633              | -8,145         | -       | -7,425          | -6,937         | -      | -7,841              | -7,353         | -       | -3,647         | -3,159         | -      |      |
| November 2020   | 594           | -     | -5,357         | -4,763         | -      | -8,181              | -7,588         | -       | -6,807          | -6,213         | -      | -7,440              | -6,847         | -       | -3,149         | -2,555         | -      |      |
| December 2020   | 816           | -     | -5,315         | -4,499         | -      | -8,393              | -7,577         | -       | -7,052          | -6,236         | -      | -8,034              | -7,217         | -       | -3,711         | -2,895         | -      |      |
| January 2021  | 1,088         | 819   | -4,679         | -3,591         | -3,860 | -7,426              | -6,338         | -6,607  | -6,314          | -5,227         | -5,495 | -7,554              | -6,466         | -6,735  | -3,351         | -2,263         | -2,532 |      |
| February 2021   | 1,290         | 1,179 | -4,035         | -2,745         | -2,857 | -6,381              | -5,091         | -5,203  | -5,370          | -4,080         | -4,192 | -6,854              | -5,564         | -5,675  | -3,083         | -1,792         | -1,904 |      |
| March 2021  | 873           | 5,378 | -4,053         | -3,179         | 1,326  | -6,442              | -5,569         | -1,064  | -5,126          | -4,252         | 253    | -7,191              | -6,318         | -1,813  | -2,945         | -2,072         | 2,433  |      |
| <b>1Q 2020</b>  | <b>2,289</b>  | -     | <b>-6,414</b>  | <b>-4,125</b>  | -      | <b>-6,414</b>       | <b>-4,125</b>  | -       | <b>-6,414</b>   | <b>-4,125</b>  | -      | <b>-6,414</b>       | <b>-4,125</b>  | -       | <b>-6,414</b>  | <b>-4,125</b>  | -      |      |
| <b>2Q 2020</b>  | <b>2,053</b>  | -     | <b>-29,642</b> | <b>-27,590</b> | -      | <b>-29,642</b>      | <b>-27,590</b> | -       | <b>-29,642</b>  | <b>-27,590</b> | -      | <b>-29,642</b>      | <b>-27,590</b> | -       | <b>-29,642</b> | <b>-27,590</b> | -      |      |
| <b>3Q 2020</b>  | <b>1,580</b>  | -     | <b>-27,870</b> | <b>-26,290</b> | -      | <b>-28,829</b>      | <b>-27,250</b> | -       | <b>-28,633</b>  | <b>-27,054</b> | -      | <b>-28,745</b>      | <b>-27,165</b> | -       | <b>-26,260</b> | <b>-24,680</b> | -      |      |
| <b>4Q 2020</b>  | <b>1,898</b>  | -     | <b>-16,955</b> | <b>-15,057</b> | -      | <b>-25,208</b>      | <b>-23,309</b> | -       | <b>-21,284</b>  | <b>-19,386</b> | -      | <b>-23,315</b>      | <b>-21,416</b> | -       | <b>-10,507</b> | <b>-8,608</b>  | -      |      |
| <b>Total 2020</b>   | <b>7,820</b>  | -     | <b>-80,881</b> | <b>-73,061</b> | -      | <b>-90,093</b>      | <b>-82,274</b> | -       | <b>-85,974</b>  | <b>-78,154</b> | -      | <b>-88,115</b>      | <b>-80,296</b> | -       | <b>-72,822</b> | <b>-65,003</b> | -      |      |
| <b>1Q 2021</b>  | <b>3,251</b>  | 7,376 | <b>-12,767</b> | <b>-9,515</b>  | -5,390 | <b>-20,249</b>      | <b>-16,998</b> | -12,873 | <b>-16,810</b>  | <b>-13,559</b> | -9,434 | <b>-21,599</b>      | <b>-18,348</b> | -14,223 | <b>-9,378</b>  | <b>-6,127</b>  | -2,002 |      |
| <b>Grand total</b>  | <b>11,071</b> | -     | <b>-93,648</b> | <b>-82,577</b> | -      | <b>-110,342</b>     | <b>-99,271</b> | -       | <b>-102,784</b> | <b>-91,713</b> | -      | <b>-109,714</b>     | <b>-98,643</b> | -       | <b>-82,201</b> | <b>-71,130</b> | -      |      |

| Passenger Number (thousand) - Africa International |              |              |                |                |               |                     |                |               |                |                |               |                     |                |               |                |                |            |      |
|--|--------------|--------------|----------------|----------------|---------------|---------------------|----------------|---------------|----------------|----------------|---------------|---------------------|----------------|---------------|----------------|----------------|------------|------|
| Month  | Baseline     |              | Scenario 1     |                |               | Scenario 1 - Path a |                |               | Scenario 2     |                |               | Scenario 2 - Path a |                |               | Reference      |                |            |      |
|  | Compared to: | 2019         | 2020           | Baseline       | 2019          | 2020                | Baseline       | 2019          | 2020           | Baseline       | 2019          | 2020                | Baseline       | 2019          | 2020           | Baseline       | 2019       | 2020 |
| January 2020                                       | 517          | -            | -200           | 318            | -             | -200                | 318            | -             | -200           | 318            | -             | -200                | 318            | -             | -200           | 318            | -          |      |
| February 2020                                      | 697          | -            | -559           | 139            | -             | -559                | 139            | -             | -559           | 139            | -             | -559                | 139            | -             | -559           | 139            | -          |      |
| March 2020   | 513          | -            | -3,523         | -3,009         | -             | -3,523              | -3,009         | -             | -3,523         | -3,009         | -             | -3,523              | -3,009         | -             | -3,523         | -3,009         | -          |      |
| April 2020   | 566          | -            | -6,711         | -6,144         | -             | -6,711              | -6,144         | -             | -6,711         | -6,144         | -             | -6,711              | -6,144         | -             | -6,711         | -6,144         | -          |      |
| May 2020   | 535          | -            | -6,184         | -5,649         | -             | -6,184              | -5,649         | -             | -6,184         | -5,649         | -             | -6,184              | -5,649         | -             | -6,184         | -5,649         | -          |      |
| June 2020  | 644          | -            | -6,882         | -6,238         | -             | -6,882              | -6,238         | -             | -6,882         | -6,238         | -             | -6,882              | -6,238         | -             | -6,882         | -6,238         | -          |      |
| July 2020  | 501          | -            | -7,091         | -6,590         | -             | -7,091              | -6,590         | -             | -7,091         | -6,590         | -             | -7,091              | -6,590         | -             | -7,091         | -6,590         | -          |      |
| August 2020  | 451          | -            | -6,936         | -6,485         | -             | -7,043              | -6,592         | -             | -7,022         | -6,571         | -             | -7,022              | -6,571         | -             | -6,865         | -6,414         | -          |      |
| September 2020                                     | 473          | -            | -5,213         | -4,739         | -             | -5,731              | -5,258         | -             | -5,588         | -5,115         | -             | -5,663              | -5,190         | -             | -4,150         | -3,677         | -          |      |
| October 2020                                       | 381          | -            | -4,112         | -3,732         | -             | -5,631              | -5,250         | -             | -4,845         | -4,464         | -             | -5,071              | -4,690         | -             | -2,303         | -1,923         | -          |      |
| November 2020                                      | 428          | -            | -3,471         | -3,043         | -             | -5,270              | -4,842         | -             | -4,390         | -3,962         | -             | -4,744              | -4,316         | -             | -1,567         | -1,139         | -          |      |
| December 2020                                      | 554          | -            | -3,489         | -2,935         | -             | -5,489              | -4,935         | -             | -4,594         | -4,040         | -             | -5,171              | -4,617         | -             | -1,888         | -1,334         | -          |      |
| January 2021                                       | 701          | 384          | -3,095         | -2,394         | -2,712        | -4,913              | -4,212         | -4,530        | -4,130         | -3,429         | -3,747        | -4,884              | -4,183         | -4,501        | -1,613         | -912           | -1,229     |      |
| February 2021                                      | 906          | 767          | -2,678         | -1,772         | -1,911        | -4,244              | -3,337         | -3,476        | -3,531         | -2,625         | -2,763        | -4,433              | -3,526         | -3,665        | -1,527         | -621           | -759       |      |
| March 2021   | 613          | 3,623        | -2,724         | -2,110         | 899           | -4,326              | -3,712         | -703          | -3,435         | -2,821         | 188           | -4,681              | -4,068         | -1,058        | -1,405         | -791           | 2,218      |      |
| <b>1Q 2020</b>                                     | <b>1,728</b> | -            | -4,281         | -2,553         | -             | -4,281              | -2,553         | -             | -4,281         | -2,553         | -             | -4,281              | -2,553         | -             | -4,281         | -2,553         | -          |      |
| <b>2Q 2020</b>                                     | <b>1,745</b> | -            | -19,777        | -18,032        | -             | -19,777             | -18,032        | -             | -19,777        | -18,032        | -             | -19,777             | -18,032        | -             | -19,777        | -18,032        | -          |      |
| <b>3Q 2020</b>                                     | <b>1,425</b> | -            | -19,239        | -17,814        | -             | -19,865             | -18,440        | -             | -19,701        | -18,276        | -             | -19,776             | -18,351        | -             | -18,106        | -16,680        | -          |      |
| <b>4Q 2020</b>                                     | <b>1,363</b> | -            | -11,073        | -9,710         | -             | -16,391             | -15,028        | -             | -13,829        | -12,466        | -             | -14,986             | -13,623        | -             | -5,759         | -4,396         | -          |      |
| <b>Total 2020</b>                                  | <b>6,262</b> | -            | <b>-54,371</b> | <b>-48,109</b> | -             | <b>-60,314</b>      | <b>-54,053</b> | -             | <b>-57,588</b> | <b>-51,326</b> | -             | <b>-58,820</b>      | <b>-52,558</b> | -             | <b>-47,922</b> | <b>-41,661</b> | -          |      |
| <b>1Q 2021</b>                                     | <b>2,221</b> | <b>4,774</b> | <b>-8,497</b>  | <b>-6,277</b>  | <b>-3,724</b> | <b>-13,482</b>      | <b>-11,262</b> | <b>-8,709</b> | <b>-11,095</b> | <b>-8,875</b>  | <b>-6,322</b> | <b>-13,998</b>      | <b>-11,777</b> | <b>-9,225</b> | <b>-4,545</b>  | <b>-2,324</b>  | <b>229</b> |      |
| <b>Grand total</b>                                 | <b>8,483</b> | -            | <b>-62,868</b> | <b>-54,386</b> | -             | <b>-73,797</b>      | <b>-65,314</b> | -             | <b>-68,683</b> | <b>-60,201</b> | -             | <b>-72,818</b>      | <b>-64,336</b> | -             | <b>-52,467</b> | <b>-43,985</b> | -          |      |

| Passenger Number (thousand) - Africa Domestic |              |       |            |          |         |                     |          |         |            |          |         |                     |          |         |           |          |         |        |
|---|--------------|-------|------------|----------|---------|---------------------|----------|---------|------------|----------|---------|---------------------|----------|---------|-----------|----------|---------|--------|
| Month   | Baseline     |       | Scenario 1 |          |         | Scenario 1 - Path a |          |         | Scenario 2 |          |         | Scenario 2 - Path a |          |         | Reference |          |         |        |
|   | Compared to: | 2019  | 2020       | Baseline | 2019    | 2020                | Baseline | 2019    | 2020       | Baseline | 2019    | 2020                | Baseline | 2019    | 2020      | Baseline | 2019    | 2020   |
| January 2020                                  |              | 175   | -          | -224     | -49     | -                   | -224     | -49     | -          | -224     | -49     | -                   | -224     | -49     | -         | -224     | -49     | -      |
| February 2020                                 |              | 234   | -          | -262     | -27     | -                   | -262     | -27     | -          | -262     | -27     | -                   | -262     | -27     | -         | -262     | -27     | -      |
| March 2020                                    |              | 151   | -          | -1,647   | -1,496  | -                   | -1,647   | -1,496  | -          | -1,647   | -1,496  | -                   | -1,647   | -1,496  | -         | -1,647   | -1,496  | -      |
| April 2020                                    |              | 68    | -          | -3,496   | -3,428  | -                   | -3,496   | -3,428  | -          | -3,496   | -3,428  | -                   | -3,496   | -3,428  | -         | -3,496   | -3,428  | -      |
| May 2020                                      |              | 116   | -          | -3,158   | -3,042  | -                   | -3,158   | -3,042  | -          | -3,158   | -3,042  | -                   | -3,158   | -3,042  | -         | -3,158   | -3,042  | -      |
| June 2020                                     |              | 123   | -          | -3,211   | -3,088  | -                   | -3,211   | -3,088  | -          | -3,211   | -3,088  | -                   | -3,211   | -3,088  | -         | -3,211   | -3,088  | -      |
| July 2020                                     |              | 82    | -          | -3,197   | -3,115  | -                   | -3,197   | -3,115  | -          | -3,197   | -3,115  | -                   | -3,197   | -3,115  | -         | -3,197   | -3,115  | -      |
| August 2020                                   |              | 9     | -          | -2,935   | -2,926  | -                   | -2,987   | -2,978  | -          | -3,016   | -3,007  | -                   | -3,016   | -3,007  | -         | -2,891   | -2,882  | -      |
| September 2020                                |              | 63    | -          | -2,498   | -2,436  | -                   | -2,780   | -2,717  | -          | -2,719   | -2,657  | -                   | -2,755   | -2,693  | -         | -2,066   | -2,003  | -      |
| October 2020                                  |              | 108   | -          | -2,170   | -2,063  | -                   | -3,002   | -2,895  | -          | -2,581   | -2,473  | -                   | -2,770   | -2,662  | -         | -1,344   | -1,236  | -      |
| November 2020                                 |              | 166   | -          | -1,886   | -1,720  | -                   | -2,911   | -2,745  | -          | -2,417   | -2,251  | -                   | -2,696   | -2,531  | -         | -1,581   | -1,416  | -      |
| December 2020                                 |              | 262   | -          | -1,826   | -1,563  | -                   | -2,903   | -2,641  | -          | -2,458   | -2,196  | -                   | -2,863   | -2,601  | -         | -1,823   | -1,561  | -      |
| January 2021                                  |              | 387   | 436        | -1,583   | -1,197  | -1,148              | -2,513   | -2,126  | -2,077     | -2,184   | -1,798  | -1,749              | -2,669   | -2,283  | -2,234    | -1,738   | -1,351  | -1,302 |
| February 2021                                 |              | 384   | 411        | -1,357   | -973    | -946                | -2,138   | -1,754  | -1,726     | -1,840   | -1,456  | -1,428              | -2,421   | -2,037  | -2,010    | -1,556   | -1,172  | -1,145 |
| March 2021                                    |              | 260   | 1,756      | -1,329   | -1,069  | 427                 | -2,116   | -1,856  | -361       | -1,691   | -1,431  | 65                  | -2,510   | -2,250  | -754      | -1,540   | -1,280  | 215    |
| <b>1Q 2020</b>                                |              | 561   | -          | -2,133   | -1,572  | -                   | -2,133   | -1,572  | -          | -2,133   | -1,572  | -                   | -2,133   | -1,572  | -         | -2,133   | -1,572  | -      |
| <b>2Q 2020</b>                                |              | 308   | -          | -9,865   | -9,558  | -                   | -9,865   | -9,558  | -          | -9,865   | -9,558  | -                   | -9,865   | -9,558  | -         | -9,865   | -9,558  | -      |
| <b>3Q 2020</b>                                |              | 154   | -          | -8,630   | -8,476  | -                   | -8,964   | -8,810  | -          | -8,932   | -8,778  | -                   | -8,969   | -8,814  | -         | -8,154   | -8,000  | -      |
| <b>4Q 2020</b>                                |              | 535   | -          | -5,882   | -5,346  | -                   | -8,817   | -8,281  | -          | -7,456   | -6,920  | -                   | -8,329   | -7,794  | -         | -4,748   | -4,212  | -      |
| <b>Total 2020</b>                             |              | 1,558 | -          | -26,510  | -24,952 | -                   | -29,779  | -28,221 | -          | -28,386  | -26,828 | -                   | -29,296  | -27,738 | -         | -24,900  | -23,342 | -      |
| <b>1Q 2021</b>                                |              | 1,030 | 2,602      | -4,269   | -3,239  | -1,667              | -6,767   | -5,736  | -4,164     | -5,715   | -4,684  | -3,112              | -7,601   | -6,570  | -4,998    | -4,834   | -3,803  | -2,231 |
| <b>Grand total</b>                            |              | 2,588 | -          | -30,780  | -28,191 | -                   | -36,546  | -33,957 | -          | -34,101  | -31,513 | -                   | -36,896  | -34,308 | -         | -29,734  | -27,145 | -      |

# Passenger revenue change compared to Baseline





| Passenger revenue (USD, million) - Africa International + Domestic |              |       |            |          |                     |        |          |            |        |          |                     |        |          |           |        |          |         |      |
|--|--------------|-------|------------|----------|---------------------|--------|----------|------------|--------|----------|---------------------|--------|----------|-----------|--------|----------|---------|------|
| Month  | Baseline     |       | Scenario 1 |          | Scenario 1 - Path a |        |          | Scenario 2 |        |          | Scenario 2 - Path a |        |          | Reference |        |          |         |      |
|  | Compared to: | 2019  | 2020       | Baseline | 2019                | 2020   | Baseline | 2019       | 2020   | Baseline | 2019                | 2020   | Baseline | 2019      | 2020   | Baseline | 2019    | 2020 |
| January 2020   |              | 118   | -          | -43      | 74                  | -      | -43      | 74         | -      | -43      | 74                  | -      | -43      | 74        | -      | -43      | 74      |      |
| February 2020  |              | 164   | -          | -137     | 27                  | -      | -137     | 27         | -      | -137     | 27                  | -      | -137     | 27        | -      | -137     | 27      |      |
| March 2020   |              | 117   | -          | -874     | -757                | -      | -874     | -757       | -      | -874     | -757                | -      | -874     | -757      | -      | -874     | -757    |      |
| April 2020   |              | 110   | -          | -1,707   | -1,597              | -      | -1,707   | -1,597     | -      | -1,707   | -1,597              | -      | -1,707   | -1,597    | -      | -1,707   | -1,597  |      |
| May 2020   |              | 116   | -          | -1,586   | -1,469              | -      | -1,586   | -1,469     | -      | -1,586   | -1,469              | -      | -1,586   | -1,469    | -      | -1,586   | -1,469  |      |
| June 2020  |              | 125   | -          | -1,715   | -1,590              | -      | -1,715   | -1,590     | -      | -1,715   | -1,590              | -      | -1,715   | -1,590    | -      | -1,715   | -1,590  |      |
| July 2020  |              | 94    | -          | -1,768   | -1,675              | -      | -1,768   | -1,675     | -      | -1,768   | -1,675              | -      | -1,768   | -1,675    | -      | -1,768   | -1,675  |      |
| August 2020  |              | 77    | -          | -1,711   | -1,634              | -      | -1,738   | -1,661     | -      | -1,736   | -1,659              | -      | -1,736   | -1,659    | -      | -1,692   | -1,615  |      |
| September 2020   |              | 93    | -          | -1,311   | -1,218              | -      | -1,445   | -1,352     | -      | -1,410   | -1,316              | -      | -1,429   | -1,335    | -      | -1,049   | -956    |      |
| October 2020   |              | 77    | -          | -1,060   | -983                | -      | -1,454   | -1,377     | -      | -1,251   | -1,174              | -      | -1,316   | -1,239    | -      | -606     | -530    |      |
| November 2020  |              | 91    | -          | -917     | -826                | -      | -1,388   | -1,297     | -      | -1,158   | -1,067              | -      | -1,258   | -1,167    | -      | -489     | -398    |      |
| December 2020  |              | 130   | -          | -928     | -798                | -      | -1,446   | -1,316     | -      | -1,218   | -1,088              | -      | -1,376   | -1,246    | -      | -593     | -463    |      |
| January 2021   |              | 165   | 90         | -809     | -644                | -721   | -1,276   | -1,111     | -1,187 | -1,081   | -917                | -993   | -1,284   | -1,119    | -1,196 | -513     | -348    |      |
| February 2021  |              | 207   | 180        | -690     | -483                | -512   | -1,090   | -883       | -912   | -913     | -706                | -735   | -1,156   | -949      | -978   | -468     | -260    |      |
| March 2021   |              | 136   | 893        | -694     | -558                | 197    | -1,102   | -967       | -211   | -877     | -741                | 14     | -1,213   | -1,077    | -322   | -437     | -302    |      |
| <b>1Q 2020</b>   |              | 399   | -          | -1,055   | -656                | -      | -1,055   | -656       | -      | -1,055   | -656                | -      | -1,055   | -656      | -      | -1,055   | -656    |      |
| <b>2Q 2020</b>   |              | 352   | -          | -5,008   | -4,657              | -      | -5,008   | -4,657     | -      | -5,008   | -4,657              | -      | -5,008   | -4,657    | -      | -5,008   | -4,657  |      |
| <b>3Q 2020</b>   |              | 264   | -          | -4,790   | -4,526              | -      | -4,952   | -4,688     | -      | -4,914   | -4,650              | -      | -4,933   | -4,669    | -      | -4,510   | -4,246  |      |
| <b>4Q 2020</b>   |              | 298   | -          | -2,906   | -2,608              | -      | -4,289   | -3,991     | -      | -3,627   | -3,329              | -      | -3,950   | -3,652    | -      | -1,689   | -1,391  |      |
| <b>Total 2020</b>  |              | 1,313 | -          | -13,759  | -12,446             | -      | -15,303  | -13,991    | -      | -14,605  | -13,292             | -      | -14,946  | -13,633   | -      | -12,261  | -10,949 |      |
| <b>1Q 2021</b>   |              | 508   | 1,163      | -2,193   | -1,685              | -1,035 | -3,468   | -2,960     | -2,310 | -2,871   | -2,364              | -1,714 | -3,653   | -3,145    | -2,496 | -1,418   | -910    |      |
| <b>Grand total</b>   |              | 1,820 | -          | -15,952  | -14,131             | -      | -18,771  | -16,951    | -      | -17,476  | -15,656             | -      | -18,599  | -16,779   | -      | -13,679  | -11,859 |      |

## Passenger revenue (USD, million) - Africa International

| Month              | Baseline     |       | Scenario 1 |          | Scenario 1 - Path a |      |          | Scenario 2 |        |          | Scenario 2 - Path a |        |          | Reference |        |          |        |      |
|--------------------|--------------|-------|------------|----------|---------------------|------|----------|------------|--------|----------|---------------------|--------|----------|-----------|--------|----------|--------|------|
|                    | Compared to: | 2019  | 2020       | Baseline | 2019                | 2020 | Baseline | 2019       | 2020   | Baseline | 2019                | 2020   | Baseline | 2019      | 2020   | Baseline | 2019   | 2020 |
| January 2020       |              | 102   | -          | -23      | 79                  | -    | -23      | 79         | -      | -23      | 79                  | -      | -23      | 79        | -      | -23      | 79     | -    |
| February 2020      |              | 143   | -          | -114     | 29                  | -    | -114     | 29         | -      | -114     | 29                  | -      | -114     | 29        | -      | -114     | 29     | -    |
| March 2020         |              | 103   | -          | -727     | -624                | -    | -727     | -624       | -      | -727     | -624                | -      | -727     | -624      | -      | -727     | -624   | -    |
| April 2020         |              | 104   | -          | -1,395   | -1,291              | -    | -1,395   | -1,291     | -      | -1,395   | -1,291              | -      | -1,395   | -1,291    | -      | -1,395   | -1,291 | -    |
| May 2020           |              | 106   | -          | -1,303   | -1,198              | -    | -1,303   | -1,198     | -      | -1,303   | -1,198              | -      | -1,303   | -1,198    | -      | -1,303   | -1,198 | -    |
| June 2020          |              | 114   | -          | -1,428   | -1,314              | -    | -1,428   | -1,314     | -      | -1,428   | -1,314              | -      | -1,428   | -1,314    | -      | -1,428   | -1,314 | -    |
| July 2020          |              | 86    | -          | -1,483   | -1,396              | -    | -1,483   | -1,396     | -      | -1,483   | -1,396              | -      | -1,483   | -1,396    | -      | -1,483   | -1,396 | -    |
| August 2020        |              | 76    | -          | -1,449   | -1,373              | -    | -1,472   | -1,395     | -      | -1,467   | -1,391              | -      | -1,467   | -1,391    | -      | -1,434   | -1,358 | -    |
| September 2020     |              | 88    | -          | -1,088   | -1,000              | -    | -1,197   | -1,109     | -      | -1,167   | -1,079              | -      | -1,183   | -1,095    | -      | -865     | -777   | -    |
| October 2020       |              | 67    | -          | -867     | -799                | -    | -1,186   | -1,119     | -      | -1,021   | -953                | -      | -1,068   | -1,001    | -      | -486     | -419   | -    |
| November 2020      |              | 76    | -          | -749     | -673                | -    | -1,128   | -1,052     | -      | -943     | -866                | -      | -1,017   | -941      | -      | -348     | -272   | -    |
| December 2020      |              | 107   | -          | -765     | -658                | -    | -1,187   | -1,081     | -      | -998     | -892                | -      | -1,120   | -1,014    | -      | -430     | -323   | -    |
| January 2021       |              | 130   | 52         | -668     | -537                | -617 | -1,051   | -921       | -1,001 | -886     | -756                | -836   | -1,046   | -916      | -995   | -358     | -228   | -307 |
| February 2021      |              | 173   | 144        | -569     | -396                | -426 | -899     | -726       | -757   | -749     | -576                | -606   | -940     | -767      | -797   | -329     | -156   | -186 |
| March 2021         |              | 112   | 736        | -575     | -463                | 160  | -913     | -801       | -178   | -726     | -613                | 10     | -989     | -876      | -254   | -300     | -187   | 435  |
| <b>1Q 2020</b>     |              | 349   | -          | -864     | -515                | -    | -864     | -515       | -      | -864     | -515                | -      | -864     | -515      | -      | -864     | -515   | -    |
| <b>2Q 2020</b>     |              | 324   | -          | -4,127   | -3,803              | -    | -4,127   | -3,803     | -      | -4,127   | -3,803              | -      | -4,127   | -3,803    | -      | -4,127   | -3,803 | -    |
| <b>3Q 2020</b>     |              | 250   | -          | -4,019   | -3,769              | -    | -4,151   | -3,901     | -      | -4,117   | -3,866              | -      | -4,132   | -3,882    | -      | -3,782   | -3,531 | -    |
| <b>4Q 2020</b>     |              | 250   | -          | -2,381   | -2,130              | -    | -3,502   | -3,251     | -      | -2,962   | -2,711              | -      | -3,206   | -2,956    | -      | -1,265   | -1,015 | -    |
| <b>Total 2020</b>  |              | 1,173 | -          | -11,391  | -10,218             | -    | -12,644  | -11,471    | -      | -12,070  | -10,896             | -      | -12,329  | -11,156   | -      | -10,038  | -8,864 | -    |
| <b>1Q 2021</b>     |              | 416   | 931        | -1,812   | -1,396              | -883 | -2,864   | -2,448     | -1,936 | -2,361   | -1,945              | -1,433 | -2,974   | -2,559    | -2,046 | -986     | -571   | -58  |
| <b>Grand total</b> |              | 1,589 | -          | -13,203  | -11,614             | -    | -15,508  | -13,919    | -      | -14,430  | -12,841             | -      | -15,304  | -13,715   | -      | -11,024  | -9,435 | -    |

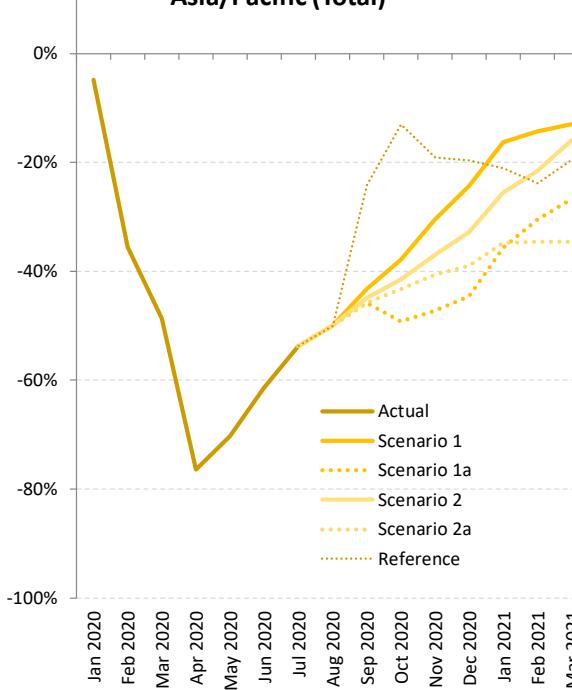
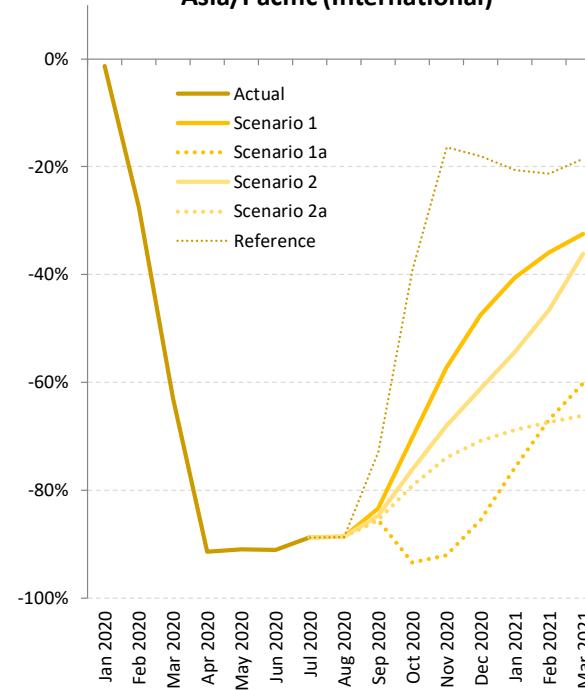
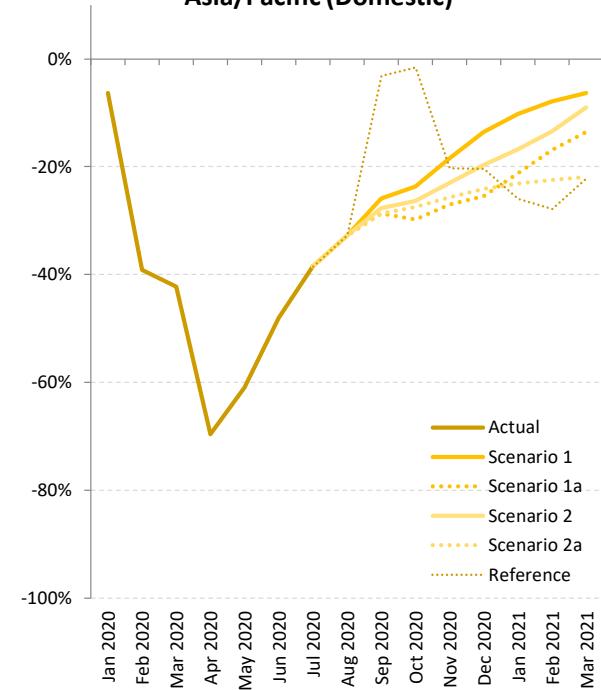
| Passenger revenue (USD, million) - Africa Domestic |              |      |            |          |        |                     |          |        |            |          |        |                     |          |        |           |          |        |      |
|--|--------------|------|------------|----------|--------|---------------------|----------|--------|------------|----------|--------|---------------------|----------|--------|-----------|----------|--------|------|
| Month  | Baseline     |      | Scenario 1 |          |        | Scenario 1 - Path a |          |        | Scenario 2 |          |        | Scenario 2 - Path a |          |        | Reference |          |        |      |
|  | Compared to: | 2019 | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020      | Baseline | 2019   | 2020 |
| January 2020                                       |              | 16   | -          | -20      | -4     | -                   | -20      | -4     | -          | -20      | -4     | -                   | -20      | -4     | -         | -20      | -4     |      |
| February 2020                                      |              | 21   | -          | -23      | -2     | -                   | -23      | -2     | -          | -23      | -2     | -                   | -23      | -2     | -         | -23      | -2     |      |
| March 2020   |              | 13   | -          | -147     | -134   | -                   | -147     | -134   | -          | -147     | -134   | -                   | -147     | -134   | -         | -147     | -134   |      |
| April 2020   |              | 6    | -          | -312     | -306   | -                   | -312     | -306   | -          | -312     | -306   | -                   | -312     | -306   | -         | -312     | -306   |      |
| May 2020   |              | 10   | -          | -282     | -272   | -                   | -282     | -272   | -          | -282     | -272   | -                   | -282     | -272   | -         | -282     | -272   |      |
| June 2020  |              | 11   | -          | -287     | -276   | -                   | -287     | -276   | -          | -287     | -276   | -                   | -287     | -276   | -         | -287     | -276   |      |
| July 2020  |              | 7    | -          | -286     | -278   | -                   | -286     | -278   | -          | -286     | -278   | -                   | -286     | -278   | -         | -286     | -278   |      |
| August 2020  |              | 1    | -          | -262     | -261   | -                   | -267     | -266   | -          | -269     | -269   | -                   | -269     | -269   | -         | -258     | -257   |      |
| September 2020                                     |              | 6    | -          | -223     | -218   | -                   | -248     | -243   | -          | -243     | -237   | -                   | -246     | -240   | -         | -185     | -179   |      |
| October 2020                                       |              | 10   | -          | -194     | -184   | -                   | -268     | -259   | -          | -230     | -221   | -                   | -247     | -238   | -         | -120     | -110   |      |
| November 2020                                      |              | 15   | -          | -168     | -154   | -                   | -260     | -245   | -          | -216     | -201   | -                   | -241     | -226   | -         | -141     | -126   |      |
| December 2020                                      |              | 23   | -          | -163     | -140   | -                   | -259     | -236   | -          | -220     | -196   | -                   | -256     | -232   | -         | -163     | -139   |      |
| January 2021                                       |              | 35   | 39         | -141     | -107   | -103                | -224     | -190   | -187       | -195     | -161   | -157                | -238     | -204   | -200      | -155     | -121   |      |
| February 2021                                      |              | 34   | 37         | -121     | -87    | -85                 | -191     | -157   | -155       | -164     | -130   | -129                | -216     | -182   | -180      | -139     | -105   |      |
| March 2021   |              | 23   | 157        | -119     | -95    | 37                  | -189     | -166   | -33        | -151     | -128   | 5                   | -224     | -201   | -68       | -138     | -114   |      |
| <b>1Q 2020</b>                                     |              | 50   | -          | -190     | -140   | -                   | -190     | -140   | -          | -190     | -140   | -                   | -190     | -140   | -         | -190     | -140   |      |
| <b>2Q 2020</b>                                     |              | 27   | -          | -881     | -854   | -                   | -881     | -854   | -          | -881     | -854   | -                   | -881     | -854   | -         | -881     | -854   |      |
| <b>3Q 2020</b>                                     |              | 14   | -          | -771     | -757   | -                   | -801     | -787   | -          | -798     | -784   | -                   | -801     | -787   | -         | -728     | -714   |      |
| <b>4Q 2020</b>                                     |              | 48   | -          | -525     | -477   | -                   | -787     | -740   | -          | -666     | -618   | -                   | -744     | -696   | -         | -424     | -376   |      |
| <b>Total 2020</b>                                  |              | 139  | -          | -2,368   | -2,228 | -                   | -2,659   | -2,520 | -          | -2,535   | -2,396 | -                   | -2,616   | -2,477 | -         | -2,224   | -2,085 |      |
| <b>1Q 2021</b>                                     |              | 92   | 232        | -381     | -289   | -152                | -604     | -512   | -375       | -510     | -418   | -281                | -679     | -587   | -449      | -432     | -340   |      |
| <b>Grand total</b>                                 |              | 231  | -          | -2,749   | -2,518 | -                   | -3,264   | -3,033 | -          | -3,045   | -2,814 | -                   | -3,295   | -3,064 | -         | -2,655   | -2,424 |      |



## Asia/Pacific

| Compared to<br>Baseline | Seat capacity (%)   |                     |                     | Passenger number (million) |                     |                     | Passenger revenue (USD, billion) |                   |                   |
|-------------------------|---------------------|---------------------|---------------------|----------------------------|---------------------|---------------------|----------------------------------|-------------------|-------------------|
|                         | Total               | International       | Domestic            | Total                      | International       | Domestic            | Total                            | International     | Domestic          |
| 1Q 2020                 | -29%                | -30%                | -29%                | -171                       | -49                 | -121                | -20                              | -10               | -10               |
| 2Q 2020                 | -69%                | -91%                | -60%                | -335                       | -125                | -210                | -41                              | -26               | -15               |
| 3Q 2020                 | -49% to -50%        | -87% to -88%        | -33% to -33%        | -260 to -274               | -124 to -125        | -137 to -149        | -35 to -36                       | -26 to -26        | -9 to -10         |
| 4Q 2020                 | -31% to -47%        | -58% to -90%        | -19% to -27%        | -169 to -254               | -89 to -126         | -81 to -128         | -23 to -35                       | -18 to -27        | -5 to -9          |
| <b>Total 2020</b>       | <b>-44% to -49%</b> | <b>-66% to -75%</b> | <b>-35% to -37%</b> | <b>-936 to -1,035</b>      | <b>-387 to -426</b> | <b>-549 to -609</b> | <b>-119 to -132</b>              | <b>-80 to -89</b> | <b>-39 to -43</b> |
| 1Q 2021                 | -17% to -37%        | -36% to -68%        | -8% to -22%         | -109 to -216               | -62 to -107         | -46 to -108         | -15 to -30                       | -12 to -22        | -3 to -7          |

# Seat capacity change compared to Baseline

**Asia/Pacific (Total)**

**Asia/Pacific (International)**

**Asia/Pacific (Domestic)**


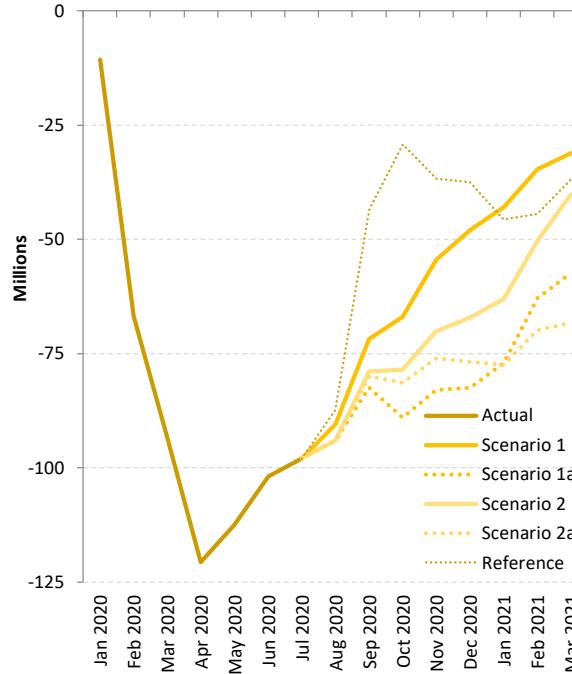
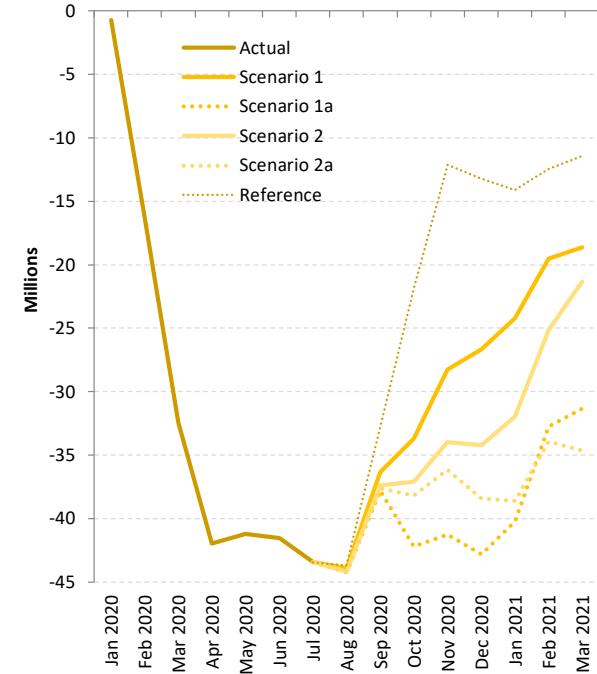
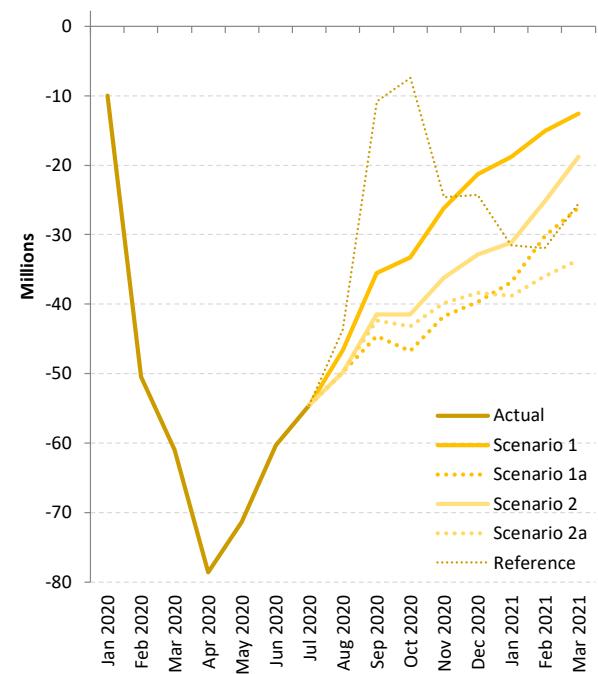
# Seat capacity change: International + Domestic

| Seat Capacity (%) - Asia/Pacific International + Domestic |          |       |            |        |                     |          |        |            |          |        |                     |          |        |           |          |        |        |  |
|---|----------|-------|------------|--------|---------------------|----------|--------|------------|----------|--------|---------------------|----------|--------|-----------|----------|--------|--------|--|
| Month   | Baseline |       | Scenario 1 |        | Scenario 1 - Path a |          |        | Scenario 2 |          |        | Scenario 2 - Path a |          |        | Reference |          |        |        |  |
| Compared to:  | 2019     | 2020  | Baseline   | 2019   | 2020                | Baseline | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020      | Baseline | 2019   | 2020   |  |
| January 2020  | 6.3%     | -     | -4.8%      | 1.1%   | -                   | -4.8%    | 1.1%   | -          | -4.8%    | 1.1%   | -                   | -4.8%    | 1.1%   | -         | -4.8%    | 1.1%   | -      |  |
| February 2020   | 7.2%     | -     | -35.6%     | -30.9% | -                   | -35.6%   | -30.9% | -          | -35.6%   | -30.9% | -                   | -35.6%   | -30.9% | -         | -35.6%   | -30.9% | -      |  |
| March 2020  | 4.5%     | -     | -48.6%     | -46.3% | -                   | -48.6%   | -46.3% | -          | -48.6%   | -46.3% | -                   | -48.6%   | -46.3% | -         | -48.6%   | -46.3% | -      |  |
| April 2020  | 2.1%     | -     | -76.4%     | -75.9% | -                   | -76.4%   | -75.9% | -          | -76.4%   | -75.9% | -                   | -76.4%   | -75.9% | -         | -76.4%   | -75.9% | -      |  |
| May 2020  | 2.8%     | -     | -70.2%     | -69.4% | -                   | -70.2%   | -69.4% | -          | -70.2%   | -69.4% | -                   | -70.2%   | -69.4% | -         | -70.2%   | -69.4% | -      |  |
| June 2020   | 2.2%     | -     | -61.3%     | -60.4% | -                   | -61.3%   | -60.4% | -          | -61.3%   | -60.4% | -                   | -61.3%   | -60.4% | -         | -61.3%   | -60.4% | -      |  |
| July 2020   | 2.6%     | -     | -53.7%     | -52.5% | -                   | -53.7%   | -52.5% | -          | -53.7%   | -52.5% | -                   | -53.7%   | -52.5% | -         | -53.7%   | -52.5% | -      |  |
| August 2020   | 3.1%     | -     | -50.0%     | -48.5% | -                   | -50.0%   | -48.5% | -          | -50.0%   | -48.5% | -                   | -50.0%   | -48.5% | -         | -50.0%   | -48.5% | -      |  |
| September 2020  | 2.8%     | -     | -43.3%     | -41.7% | -                   | -45.8%   | -44.3% | -          | -44.9%   | -43.4% | -                   | -45.9%   | -44.4% | -         | -24.2%   | -22.1% | -      |  |
| October 2020  | 3.3%     | -     | -37.9%     | -35.8% | -                   | -49.2%   | -47.5% | -          | -41.6%   | -39.6% | -                   | -43.3%   | -41.4% | -         | -13.1%   | -10.2% | -      |  |
| November 2020   | 3.6%     | -     | -30.5%     | -28.0% | -                   | -47.3%   | -45.4% | -          | -37.0%   | -34.8% | -                   | -40.7%   | -38.5% | -         | -19.1%   | -16.2% | -      |  |
| December 2020   | 4.1%     | -     | -24.3%     | -21.2% | -                   | -44.5%   | -42.3% | -          | -32.8%   | -30.1% | -                   | -38.9%   | -36.4% | -         | -19.6%   | -16.4% | -      |  |
| January 2021  | 10.7%    | 9.5%  | -16.3%     | -11.1% | -12.1%              | -35.7%   | -31.7% | -32.4%     | -25.5%   | -20.9% | -21.8%              | -34.8%   | -30.7% | -31.5%    | -21.1%   | -16.1% | -17.1% |  |
| February 2021   | 10.1%    | 59.4% | -14.3%     | -8.1%  | 33.1%               | -30.5%   | -25.4% | 7.9%       | -21.6%   | -15.9% | 21.7%               | -34.6%   | -29.8% | 1.6%      | -23.9%   | -18.3% | 18.2%  |  |
| March 2021  | 6.5%     | 98.5% | -12.9%     | -9.0%  | 69.5%               | -26.8%   | -23.5% | 42.5%      | -15.9%   | -12.2% | 63.7%               | -34.6%   | -31.6% | 27.4%     | -19.5%   | -15.9% | 56.7%  |  |
| <b>1Q 2020</b>  | 6.0%     | -     | -29.3%     | -25.1% | -                   | -29.3%   | -25.1% | -          | -29.3%   | -25.1% | -                   | -29.3%   | -25.1% | -         | -29.3%   | -25.1% | -      |  |
| <b>2Q 2020</b>  | 2.4%     | -     | -69.3%     | -68.6% | -                   | -69.3%   | -68.6% | -          | -69.3%   | -68.6% | -                   | -69.3%   | -68.6% | -         | -69.3%   | -68.6% | -      |  |
| <b>3Q 2020</b>  | 2.8%     | -     | -49.1%     | -47.7% | -                   | -49.9%   | -48.5% | -          | -49.6%   | -48.2% | -                   | -49.9%   | -48.5% | -         | -43.0%   | -41.4% | -      |  |
| <b>4Q 2020</b>  | 3.7%     | -     | -30.9%     | -28.4% | -                   | -47.0%   | -45.0% | -          | -37.1%   | -34.8% | -                   | -41.0%   | -38.8% | -         | -17.3%   | -14.2% | -      |  |
| <b>Total 2020</b>   | 3.7%     | -     | -44.5%     | -42.4% | -                   | -48.7%   | -46.8% | -          | -46.2%   | -44.2% | -                   | -47.2%   | -45.3% | -         | -39.4%   | -37.2% | -      |  |
| <b>1Q 2021</b>  | 9.1%     | 45.6% | -17.0%     | -9.4%  | 20.9%               | -33.0%   | -26.9% | -2.5%      | -23.3%   | -16.4% | 11.6%               | -36.5%   | -30.7% | -7.5%     | -23.7%   | -16.8% | 11.1%  |  |
| <b>Grand total</b>  | 4.8%     | -     | -38.8%     | -35.9% | -                   | -45.5%   | -42.9% | -          | -41.5%   | -38.7% | -                   | -45.0%   | -42.4% | -         | -36.2%   | -33.2% | -      |  |

| Seat Capacity (%) - Asia/Pacific International |              |        |            |          |        |                     |          |        |            |          |        |                     |          |        |           |          |        |
|--|--------------|--------|------------|----------|--------|---------------------|----------|--------|------------|----------|--------|---------------------|----------|--------|-----------|----------|--------|
| Month  | Baseline     |        | Scenario 1 |          |        | Scenario 1 - Path a |          |        | Scenario 2 |          |        | Scenario 2 - Path a |          |        | Reference |          |        |
|  | Compared to: | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020      | Baseline | 2019   |
| January 2020                                   | 7.5%         | -      | -1.3%      | 6.1%     | -      | -1.3%               | 6.1%     | -      | -1.3%      | 6.1%     | -      | -1.3%               | 6.1%     | -      | -1.3%     | 6.1%     | -      |
| February 2020                                  | 7.0%         | -      | -27.5%     | -22.4%   | -      | -27.5%              | -22.4%   | -      | -27.5%     | -22.4%   | -      | -27.5%              | -22.4%   | -      | -27.5%    | -22.4%   | -      |
| March 2020                                     | 4.3%         | -      | -63.0%     | -61.4%   | -      | -63.0%              | -61.4%   | -      | -63.0%     | -61.4%   | -      | -63.0%              | -61.4%   | -      | -63.0%    | -61.4%   | -      |
| April 2020                                     | 3.2%         | -      | -91.5%     | -91.2%   | -      | -91.5%              | -91.2%   | -      | -91.5%     | -91.2%   | -      | -91.5%              | -91.2%   | -      | -91.5%    | -91.2%   | -      |
| May 2020                                       | 4.4%         | -      | -90.9%     | -90.5%   | -      | -90.9%              | -90.5%   | -      | -90.9%     | -90.5%   | -      | -90.9%              | -90.5%   | -      | -90.9%    | -90.5%   | -      |
| June 2020                                      | 3.7%         | -      | -91.1%     | -90.8%   | -      | -91.1%              | -90.8%   | -      | -91.1%     | -90.8%   | -      | -91.1%              | -90.8%   | -      | -91.1%    | -90.8%   | -      |
| July 2020                                      | 3.5%         | -      | -88.8%     | -88.4%   | -      | -88.8%              | -88.4%   | -      | -88.8%     | -88.4%   | -      | -88.8%              | -88.4%   | -      | -88.8%    | -88.4%   | -      |
| August 2020                                    | 4.8%         | -      | -88.7%     | -88.1%   | -      | -88.7%              | -88.1%   | -      | -88.7%     | -88.1%   | -      | -88.7%              | -88.1%   | -      | -88.7%    | -88.1%   | -      |
| September 2020                                 | 3.0%         | -      | -83.4%     | -82.9%   | -      | -85.5%              | -85.1%   | -      | -84.7%     | -84.3%   | -      | -85.5%              | -85.1%   | -      | -72.9%    | -72.1%   | -      |
| October 2020                                   | 5.3%         | -      | -70.2%     | -68.7%   | -      | -93.4%              | -93.1%   | -      | -76.2%     | -75.0%   | -      | -79.2%              | -78.1%   | -      | -39.1%    | -35.9%   | -      |
| November 2020                                  | 6.1%         | -      | -57.3%     | -54.7%   | -      | -92.1%              | -91.6%   | -      | -68.1%     | -66.1%   | -      | -74.0%              | -72.4%   | -      | -16.3%    | -11.2%   | -      |
| December 2020                                  | 6.2%         | -      | -47.4%     | -44.2%   | -      | -85.5%              | -84.6%   | -      | -61.1%     | -58.7%   | -      | -70.9%              | -69.1%   | -      | -18.0%    | -13.0%   | -      |
| January 2021                                   | 12.8%        | 6.3%   | -40.6%     | -33.0%   | -36.9% | -75.8%              | -72.7%   | -74.3% | -54.4%     | -48.6%   | -51.5% | -68.9%              | -64.9%   | -66.9% | -20.6%    | -10.4%   | -15.5% |
| February 2021                                  | 10.5%        | 42.4%  | -35.9%     | -29.2%   | -8.8%  | -66.9%              | -63.5%   | -52.9% | -46.6%     | -41.0%   | -24.0% | -67.4%              | -64.0%   | -53.6% | -21.3%    | -13.1%   | 12.0%  |
| March 2021                                     | 7.9%         | 179.3% | -32.5%     | -27.2%   | 88.6%  | -60.1%              | -57.0%   | 11.3%  | -36.1%     | -31.1%   | 78.4%  | -66.2%              | -63.5%   | -5.6%  | -18.5%    | -12.1%   | 127.7% |
| <b>1Q 2020</b>                                 | 6.3%         | -      | -30.3%     | -25.9%   | -      | -30.3%              | -25.9%   | -      | -30.3%     | -25.9%   | -      | -30.3%              | -25.9%   | -      | -30.3%    | -25.9%   | -      |
| <b>2Q 2020</b>                                 | 3.8%         | -      | -91.2%     | -90.8%   | -      | -91.2%              | -90.8%   | -      | -91.2%     | -90.8%   | -      | -91.2%              | -90.8%   | -      | -91.2%    | -90.8%   | -      |
| <b>3Q 2020</b>                                 | 3.8%         | -      | -87.0%     | -86.5%   | -      | -87.7%              | -87.2%   | -      | -87.4%     | -87.0%   | -      | -87.7%              | -87.2%   | -      | -83.7%    | -83.0%   | -      |
| <b>4Q 2020</b>                                 | 5.9%         | -      | -58.2%     | -55.7%   | -      | -90.3%              | -89.7%   | -      | -68.4%     | -66.5%   | -      | -74.6%              | -73.1%   | -      | -24.4%    | -20.0%   | -      |
| <b>Total 2020</b>                              | 4.9%         | -      | -66.5%     | -64.8%   | -      | -74.8%              | -73.6%   | -      | -69.2%     | -67.7%   | -      | -70.8%              | -69.4%   | -      | -57.0%    | -54.9%   | -      |
| <b>1Q 2021</b>                                 | 10.4%        | 49.0%  | -36.4%     | -29.8%   | -5.3%  | -67.8%              | -64.4%   | -52.0% | -45.9%     | -40.2%   | -19.4% | -67.5%              | -64.2%   | -51.6% | -20.1%    | -11.8%   | 19.0%  |
| <b>Grand total</b>                             | 6.0%         | -      | -60.3%     | -57.9%   | -      | -73.4%              | -71.8%   | -      | -64.4%     | -62.2%   | -      | -70.2%              | -68.4%   | -      | -49.4%    | -46.4%   | -      |

| Seat Capacity (%) - Asia/Pacific Domestic |              |       |            |          |       |                     |          |        |            |          |       |                     |          |        |           |          |        |
|---|--------------|-------|------------|----------|-------|---------------------|----------|--------|------------|----------|-------|---------------------|----------|--------|-----------|----------|--------|
| Month                                     | Baseline     |       | Scenario 1 |          |       | Scenario 1 - Path a |          |        | Scenario 2 |          |       | Scenario 2 - Path a |          |        | Reference |          |        |
|   | Compared to: | 2019  | 2020       | Baseline | 2019  | 2020                | Baseline | 2019   | 2020       | Baseline | 2019  | 2020                | Baseline | 2019   | 2020      | Baseline | 2019   |
| January 2020                              | 5.7%         | -     | -6.4%      | -1.0%    | -     | -6.4%               | -1.0%    | -      | -6.4%      | -1.0%    | -     | -6.4%               | -1.0%    | -      | -6.4%     | -1.0%    | -      |
| February 2020                             | 7.3%         | -     | -39.2%     | -34.7%   | -     | -39.2%              | -34.7%   | -      | -39.2%     | -34.7%   | -     | -39.2%              | -34.7%   | -      | -39.2%    | -34.7%   | -      |
| March 2020                                | 4.6%         | -     | -42.2%     | -39.6%   | -     | -42.2%              | -39.6%   | -      | -42.2%     | -39.6%   | -     | -42.2%              | -39.6%   | -      | -42.2%    | -39.6%   | -      |
| April 2020                                | 1.6%         | -     | -69.6%     | -69.1%   | -     | -69.6%              | -69.1%   | -      | -69.6%     | -69.1%   | -     | -69.6%              | -69.1%   | -      | -69.6%    | -69.1%   | -      |
| May 2020                                  | 2.1%         | -     | -61.0%     | -60.2%   | -     | -61.0%              | -60.2%   | -      | -61.0%     | -60.2%   | -     | -61.0%              | -60.2%   | -      | -61.0%    | -60.2%   | -      |
| June 2020                                 | 1.6%         | -     | -48.1%     | -47.3%   | -     | -48.1%              | -47.3%   | -      | -48.1%     | -47.3%   | -     | -48.1%              | -47.3%   | -      | -48.1%    | -47.3%   | -      |
| July 2020                                 | 2.2%         | -     | -38.5%     | -37.1%   | -     | -38.5%              | -37.1%   | -      | -38.5%     | -37.1%   | -     | -38.5%              | -37.1%   | -      | -38.5%    | -37.1%   | -      |
| August 2020                               | 2.3%         | -     | -32.8%     | -31.2%   | -     | -32.8%              | -31.2%   | -      | -32.8%     | -31.2%   | -     | -32.8%              | -31.2%   | -      | -32.8%    | -31.2%   | -      |
| September 2020                            | 2.7%         | -     | -25.9%     | -23.9%   | -     | -28.7%              | -26.8%   | -      | -27.7%     | -25.7%   | -     | -28.7%              | -26.8%   | -      | -3.1%     | -0.5%    | -      |
| October 2020                              | 2.5%         | -     | -23.7%     | -21.8%   | -     | -29.8%              | -28.0%   | -      | -26.3%     | -24.5%   | -     | -27.5%              | -25.7%   | -      | -1.6%     | 0.8%     | -      |
| November 2020                             | 2.5%         | -     | -18.4%     | -16.4%   | -     | -27.0%              | -25.2%   | -      | -23.0%     | -21.1%   | -     | -25.7%              | -23.8%   | -      | -20.3%    | -18.3%   | -      |
| December 2020                             | 3.2%         | -     | -13.6%     | -10.9%   | -     | -25.5%              | -23.1%   | -      | -19.7%     | -17.1%   | -     | -24.1%              | -21.7%   | -      | -20.4%    | -17.9%   | -      |
| January 2021                              | 9.8%         | 11.0% | -10.2%     | -1.4%    | -0.4% | -21.2%              | -13.5%   | -12.6% | -16.8%     | -8.7%    | -7.7% | -23.1%              | -15.6%   | -14.7% | -25.9%    | -18.7%   | -17.8% |
| February 2021                             | 9.9%         | 68.4% | -7.9%      | 1.3%     | 55.1% | -16.9%              | -8.7%    | 39.9%  | -13.4%     | -4.8%    | 45.7% | -22.4%              | -14.7%   | 30.6%  | -27.8%    | -20.7%   | 21.5%  |
| March 2021                                | 5.9%         | 75.2% | -6.4%      | -0.8%    | 64.1% | -13.5%              | -8.4%    | 51.5%  | -9.0%      | -3.6%    | 59.5% | -21.8%              | -17.2%   | 37.0%  | -22.2%    | -17.6%   | 36.3%  |
| <b>1Q 2020</b>                            | 5.8%         | -     | -28.9%     | -24.7%   | -     | -28.9%              | -24.7%   | -      | -28.9%     | -24.7%   | -     | -28.9%              | -24.7%   | -      | -28.9%    | -24.7%   | -      |
| <b>2Q 2020</b>                            | 1.8%         | -     | -59.5%     | -58.8%   | -     | -59.5%              | -58.8%   | -      | -59.5%     | -58.8%   | -     | -59.5%              | -58.8%   | -      | -59.5%    | -58.8%   | -      |
| <b>3Q 2020</b>                            | 2.4%         | -     | -32.5%     | -30.9%   | -     | -33.4%              | -31.8%   | -      | -33.1%     | -31.5%   | -     | -33.4%              | -31.8%   | -      | -25.1%    | -23.3%   | -      |
| <b>4Q 2020</b>                            | 2.7%         | -     | -18.6%     | -16.4%   | -     | -27.4%              | -25.5%   | -      | -23.0%     | -20.9%   | -     | -25.8%              | -23.7%   | -      | -14.0%    | -11.7%   | -      |
| <b>Total 2020</b>                         | 3.2%         | -     | -34.6%     | -32.6%   | -     | -37.1%              | -35.1%   | -      | -35.9%     | -33.9%   | -     | -36.7%              | -34.7%   | -      | -31.6%    | -29.4%   | -      |
| <b>1Q 2021</b>                            | 8.5%         | 44.2% | -8.2%      | -0.4%    | 32.3% | -17.3%              | -10.3%   | 19.2%  | -13.2%     | -5.7%    | 25.2% | -22.5%              | -15.9%   | 11.8%  | -25.3%    | -19.0%   | 7.6%   |
| <b>Grand total</b>                        | 4.2%         | -     | -29.3%     | -26.3%   | -     | -33.1%              | -30.3%   | -      | -31.3%     | -28.4%   | -     | -33.8%              | -31.0%   | -      | -30.3%    | -27.4%   | -      |

# Passenger number change compared to Baseline

**Asia/Pacific (Total)**

**Asia/Pacific (International)**

**Asia/Pacific (Domestic)**




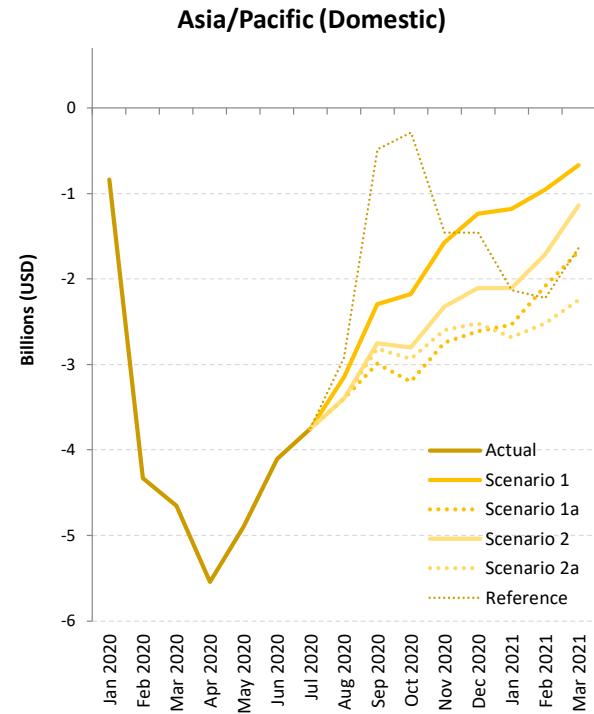
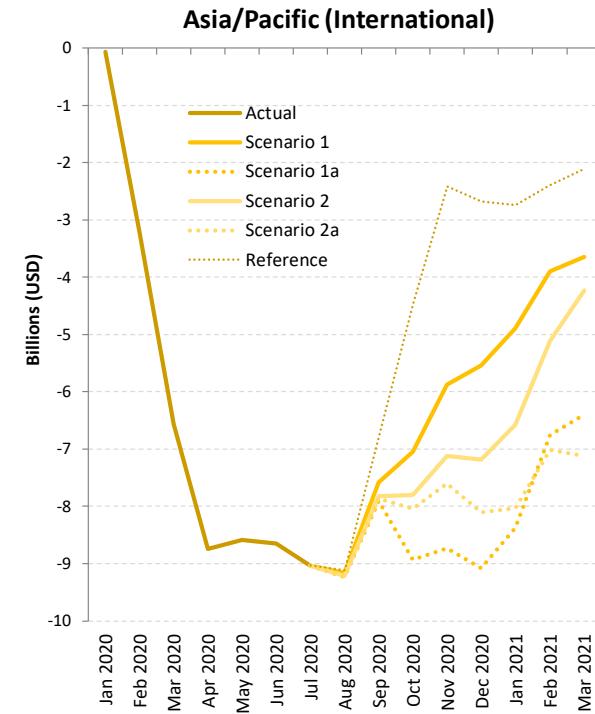
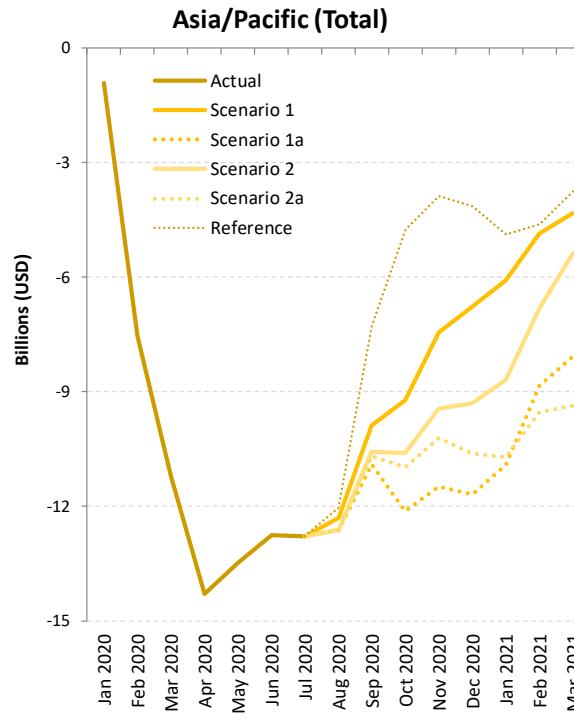
| Passenger Number (thousand) - Asia/Pacific International + Domestic |                |         |            |          |                     |            |           |            |            |           |                     |            |            |           |          |          |         |
|---|----------------|---------|------------|----------|---------------------|------------|-----------|------------|------------|-----------|---------------------|------------|------------|-----------|----------|----------|---------|
| Month   | Baseline       |         | Scenario 1 |          | Scenario 1 - Path a |            |           | Scenario 2 |            |           | Scenario 2 - Path a |            |            | Reference |          |          |         |
|   | Compared to:   | 2019    | 2020       | Baseline | 2019                | 2020       | Baseline  | 2019       | 2020       | Baseline  | 2019                | 2020       | Baseline   | 2019      | 2020     | Baseline | 2019    |
| January 2020  | 9,577          | -       | -10,687    | -1,109   | -                   | -10,687    | -1,109    | -          | -10,687    | -1,109    | -                   | -10,687    | -1,109     | -         | -10,687  | -1,109   | -       |
| February 2020   | 10,415         | -       | -66,805    | -56,390  | -                   | -66,805    | -56,390   | -          | -66,805    | -56,390   | -                   | -66,805    | -56,390    | -         | -66,805  | -56,390  | -       |
| March 2020  | 7,068          | -       | -93,414    | -86,346  | -                   | -93,414    | -86,346   | -          | -93,414    | -86,346   | -                   | -93,414    | -86,346    | -         | -93,414  | -86,346  | -       |
| April 2020  | 3,616          | -       | -120,625   | -117,010 | -                   | -120,625   | -117,010  | -          | -120,625   | -117,010  | -                   | -120,625   | -117,010   | -         | -120,625 | -117,010 | -       |
| May 2020  | 4,488          | -       | -112,575   | -108,087 | -                   | -112,575   | -108,087  | -          | -112,575   | -108,087  | -                   | -112,575   | -108,087   | -         | -112,575 | -108,087 | -       |
| June 2020   | 3,732          | -       | -101,829   | -98,097  | -                   | -101,829   | -98,097   | -          | -101,829   | -98,097   | -                   | -101,829   | -98,097    | -         | -101,829 | -98,097  | -       |
| July 2020   | 4,678          | -       | -98,000    | -93,321  | -                   | -98,000    | -93,321   | -          | -98,000    | -93,321   | -                   | -98,000    | -93,321    | -         | -98,000  | -93,321  | -       |
| August 2020   | 5,247          | -       | -90,457    | -85,210  | -                   | -94,049    | -88,802   | -          | -93,985    | -88,737   | -                   | -93,985    | -88,737    | -         | -87,353  | -82,105  | -       |
| September 2020  | 4,532          | -       | -71,837    | -67,306  | -                   | -82,422    | -77,890   | -          | -78,928    | -74,397   | -                   | -79,997    | -75,466    | -         | -43,434  | -38,902  | -       |
| October 2020  | 5,572          | -       | -66,944    | -61,372  | -                   | -88,960    | -83,388   | -          | -78,577    | -73,005   | -                   | -81,446    | -75,874    | -         | -29,158  | -23,586  | -       |
| November 2020   | 5,739          | -       | -54,468    | -48,729  | -                   | -83,021    | -77,282   | -          | -70,177    | -64,437   | -                   | -76,003    | -70,264    | -         | -36,749  | -31,009  | -       |
| December 2020   | 6,719          | -       | -47,923    | -41,204  | -                   | -82,476    | -75,758   | -          | -67,087    | -60,368   | -                   | -76,810    | -70,091    | -         | -37,456  | -30,738  | -       |
| January 2021  | 16,622         | 17,731  | -42,944    | -26,322  | -25,213             | -77,060    | -60,438   | -59,329    | -63,066    | -46,444   | -45,335             | -77,435    | -60,813    | -59,704   | -45,577  | -28,955  | -27,846 |
| February 2021   | 14,983         | 71,373  | -34,603    | -19,619  | 36,771              | -62,914    | -47,931   | 8,459      | -50,334    | -35,350   | 21,040              | -69,907    | -54,923    | 1,467     | -44,442  | -29,458  | 26,932  |
| March 2021  | 10,533         | 96,878  | -31,166    | -20,634  | 65,712              | -57,426    | -46,893   | 39,453     | -40,140    | -29,608   | 56,738              | -68,328    | -57,795    | 28,550    | -36,825  | -26,292  | 60,053  |
| <b>1Q 2020</b>  | <b>27,061</b>  | -       | -170,905   | -143,845 | -                   | -170,905   | -143,845  | -          | -170,905   | -143,845  | -                   | -170,905   | -143,845   | -         | -170,905 | -143,845 | -       |
| <b>2Q 2020</b>  | <b>11,836</b>  | -       | -335,030   | -323,194 | -                   | -335,030   | -323,194  | -          | -335,030   | -323,194  | -                   | -335,030   | -323,194   | -         | -335,030 | -323,194 | -       |
| <b>3Q 2020</b>  | <b>14,457</b>  | -       | -260,294   | -245,837 | -                   | -274,470   | -260,013  | -          | -270,913   | -256,456  | -                   | -271,982   | -257,524   | -         | -228,786 | -214,329 | -       |
| <b>4Q 2020</b>  | <b>18,030</b>  | -       | -169,335   | -151,305 | -                   | -254,458   | -236,427  | -          | -215,841   | -197,811  | -                   | -234,259   | -216,229   | -         | -103,363 | -85,333  | -       |
| <b>Total 2020</b>   | <b>71,384</b>  | -       | -935,564   | -864,181 | -                   | -1,034,863 | -963,479  | -          | -992,689   | -921,305  | -                   | -1,012,176 | -940,792   | -         | -838,084 | -766,700 | -       |
| <b>1Q 2021</b>  | <b>42,138</b>  | 185,983 | -108,713   | -66,575  | 77,270              | -197,400   | -155,262  | -11,417    | -153,540   | -111,402  | 32,443              | -215,670   | -173,532   | -29,687   | -126,844 | -84,706  | 59,139  |
| <b>Grand total</b>  | <b>113,522</b> | -       | -1,044,277 | -930,756 | -                   | -1,232,263 | 1,118,741 | -          | -1,146,229 | 1,032,707 | -                   | -1,227,846 | -1,114,324 | -         | -964,928 | -851,406 | -       |

## Passenger Number (thousand) - Asia/Pacific International

| Month              | Baseline     |        | Scenario 1 |          | Scenario 1 - Path a |         |          | Scenario 2 |         |          | Scenario 2 - Path a |         |          | Reference |         |          |          |         |
|--------------------|--------------|--------|------------|----------|---------------------|---------|----------|------------|---------|----------|---------------------|---------|----------|-----------|---------|----------|----------|---------|
|                    | Compared to: | 2019   | 2020       | Baseline | 2019                | 2020    | Baseline | 2019       | 2020    | Baseline | 2019                | 2020    | Baseline | 2019      | 2020    | Baseline | 2019     | 2020    |
| January 2020       |              | 3,435  | -          | -717     | 2,717               | -       | -717     | 2,717      | -       | -717     | 2,717               | -       | -717     | 2,717     | -       | -717     | 2,717    | -       |
| February 2020      |              | 2,934  | -          | -16,301  | -13,367             | -       | -16,301  | -13,367    | -       | -16,301  | -13,367             | -       | -16,301  | -13,367   | -       | -16,301  | -13,367  | -       |
| March 2020         |              | 1,958  | -          | -32,430  | -30,472             | -       | -32,430  | -30,472    | -       | -32,430  | -30,472             | -       | -32,430  | -30,472   | -       | -32,430  | -30,472  | -       |
| April 2020         |              | 1,508  | -          | -41,986  | -40,478             | -       | -41,986  | -40,478    | -       | -41,986  | -40,478             | -       | -41,986  | -40,478   | -       | -41,986  | -40,478  | -       |
| May 2020           |              | 1,915  | -          | -41,223  | -39,308             | -       | -41,223  | -39,308    | -       | -41,223  | -39,308             | -       | -41,223  | -39,308   | -       | -41,223  | -39,308  | -       |
| June 2020          |              | 1,679  | -          | -41,545  | -39,866             | -       | -41,545  | -39,866    | -       | -41,545  | -39,866             | -       | -41,545  | -39,866   | -       | -41,545  | -39,866  | -       |
| July 2020          |              | 1,732  | -          | -43,457  | -41,725             | -       | -43,457  | -41,725    | -       | -43,457  | -41,725             | -       | -43,457  | -41,725   | -       | -43,457  | -41,725  | -       |
| August 2020        |              | 2,339  | -          | -43,914  | -41,575             | -       | -44,235  | -41,896    | -       | -44,171  | -41,832             | -       | -44,171  | -41,832   | -       | -43,701  | -41,362  | -       |
| September 2020     |              | 1,356  | -          | -36,348  | -34,992             | -       | -37,802  | -36,446    | -       | -37,407  | -36,051             | -       | -37,613  | -36,257   | -       | -32,669  | -31,312  | -       |
| October 2020       |              | 2,360  | -          | -33,692  | -31,332             | -       | -42,226  | -39,866    | -       | -37,126  | -34,766             | -       | -38,206  | -35,846   | -       | -21,744  | -19,383  | -       |
| November 2020      |              | 2,656  | -          | -28,272  | -25,616             | -       | -41,248  | -38,592    | -       | -33,977  | -31,320             | -       | -36,172  | -33,516   | -       | -12,126  | -9,470   | -       |
| December 2020      |              | 2,965  | -          | -26,654  | -23,689             | -       | -42,822  | -39,857    | -       | -34,215  | -31,249             | -       | -38,415  | -35,450   | -       | -13,221  | -10,256  | -       |
| January 2021       |              | 5,864  | 3,146      | -24,191  | -18,327             | -21,044 | -40,221  | -34,357    | -37,074 | -31,947  | -26,083             | -28,800 | -38,630  | -32,767   | -35,484 | -14,091  | -8,227   | -10,945 |
| February 2021      |              | 4,432  | 17,799     | -19,537  | -15,105             | -1,738  | -32,745  | -28,313    | -14,946 | -25,158  | -20,726             | -7,359  | -33,950  | -29,518   | -16,151 | -12,477  | -8,045   | 5,322   |
| March 2021         |              | 3,603  | 34,075     | -18,640  | -15,037             | 15,435  | -31,325  | -27,722    | 2,751   | -21,333  | -17,729             | 12,743  | -34,661  | -31,058   | -586    | -11,394  | -7,791   | 22,681  |
| <b>1Q 2020</b>     |              | 8,327  | -          | -49,448  | -41,122             | -       | -49,448  | -41,122    | -       | -49,448  | -41,122             | -       | -49,448  | -41,122   | -       | -49,448  | -41,122  | -       |
| <b>2Q 2020</b>     |              | 5,103  | -          | -124,754 | -119,651            | -       | -124,754 | -119,651   | -       | -124,754 | -119,651            | -       | -124,754 | -119,651  | -       | -124,754 | -119,651 | -       |
| <b>3Q 2020</b>     |              | 5,427  | -          | -123,719 | -118,292            | -       | -125,495 | -120,068   | -       | -125,036 | -119,609            | -       | -125,241 | -119,814  | -       | -119,827 | -114,400 | -       |
| <b>4Q 2020</b>     |              | 7,982  | -          | -88,619  | -80,637             | -       | -126,296 | -118,315   | -       | -105,317 | -97,335             | -       | -112,793 | -104,812  | -       | -47,091  | -39,110  | -       |
| <b>Total 2020</b>  |              | 26,838 | -          | -386,540 | -359,702            | -       | -425,993 | -399,156   | -       | -404,555 | -377,717            | -       | -412,237 | -385,399  | -       | -341,121 | -314,283 | -       |
| <b>1Q 2021</b>     |              | 13,898 | 55,020     | -62,368  | -48,469             | -7,347  | -104,290 | -90,392    | -49,270 | -78,437  | -64,539             | -23,417 | -107,242 | -93,343   | -52,221 | -37,962  | -24,063  | 17,059  |
| <b>Grand total</b> |              | 40,736 | -          | -448,908 | -408,172            | -       | -530,284 | -489,547   | -       | -482,992 | -442,256            | -       | -519,478 | -478,742  | -       | -379,082 | -338,346 | -       |

| Passenger Number (thousand) - Asia/Pacific Domestic |               |         |                 |                 |        |                     |                 |         |                 |                 |         |                     |                 |         |                 |                 |         |
|---|---------------|---------|-----------------|-----------------|--------|---------------------|-----------------|---------|-----------------|-----------------|---------|---------------------|-----------------|---------|-----------------|-----------------|---------|
| Month   | Baseline      |         | Scenario 1      |                 |        | Scenario 1 - Path a |                 |         | Scenario 2      |                 |         | Scenario 2 - Path a |                 |         | Reference       |                 |         |
|   | Compared to:  | 2019    | 2020            | Baseline        | 2019   | 2020                | Baseline        | 2019    | 2020            | Baseline        | 2019    | 2020                | Baseline        | 2019    | 2020            | Baseline        | 2019    |
| January 2020  | 6,143         | -       | -9,969          | -3,826          | -      | -9,969              | -3,826          | -       | -9,969          | -3,826          | -       | -9,969              | -3,826          | -       | -9,969          | -3,826          | -       |
| February 2020                                       | 7,481         | -       | -50,504         | -43,023         | -      | -50,504             | -43,023         | -       | -50,504         | -43,023         | -       | -50,504             | -43,023         | -       | -50,504         | -43,023         | -       |
| March 2020  | 5,110         | -       | -60,984         | -55,874         | -      | -60,984             | -55,874         | -       | -60,984         | -55,874         | -       | -60,984             | -55,874         | -       | -60,984         | -55,874         | -       |
| April 2020  | 2,107         | -       | -78,639         | -76,532         | -      | -78,639             | -76,532         | -       | -78,639         | -76,532         | -       | -78,639             | -76,532         | -       | -78,639         | -76,532         | -       |
| May 2020  | 2,573         | -       | -71,352         | -68,779         | -      | -71,352             | -68,779         | -       | -71,352         | -68,779         | -       | -71,352             | -68,779         | -       | -71,352         | -68,779         | -       |
| June 2020   | 2,053         | -       | -60,284         | -58,231         | -      | -60,284             | -58,231         | -       | -60,284         | -58,231         | -       | -60,284             | -58,231         | -       | -60,284         | -58,231         | -       |
| July 2020   | 2,947         | -       | -54,543         | -51,596         | -      | -54,543             | -51,596         | -       | -54,543         | -51,596         | -       | -54,543             | -51,596         | -       | -54,543         | -51,596         | -       |
| August 2020   | 2,908         | -       | -46,543         | -43,635         | -      | -49,814             | -46,905         | -       | -49,814         | -46,905         | -       | -49,814             | -46,905         | -       | -43,652         | -40,743         | -       |
| September 2020                                      | 3,175         | -       | -35,489         | -32,314         | -      | -44,619             | -41,444         | -       | -41,521         | -38,345         | -       | -42,384             | -39,209         | -       | -10,765         | -7,590          | -       |
| October 2020  | 3,212         | -       | -33,252         | -30,040         | -      | -46,734             | -43,522         | -       | -41,451         | -38,240         | -       | -43,240             | -40,029         | -       | -7,414          | -4,203          | -       |
| November 2020                                       | 3,083         | -       | -26,196         | -23,112         | -      | -41,773             | -38,690         | -       | -36,200         | -33,117         | -       | -39,831             | -36,748         | -       | -24,622         | -21,539         | -       |
| December 2020                                       | 3,754         | -       | -21,269         | -17,515         | -      | -39,654             | -35,901         | -       | -32,873         | -29,119         | -       | -38,395             | -34,641         | -       | -24,235         | -20,481         | -       |
| January 2021  | 10,758        | 14,585  | -18,753         | -7,995          | -4,169 | -36,840             | -26,081         | -22,255 | -31,119         | -20,361         | -16,534 | -38,805             | -28,047         | -24,220 | -31,486         | -20,728         | -16,901 |
| February 2021                                       | 10,552        | 53,575  | -15,066         | -4,514          | 38,509 | -30,169             | -19,618         | 23,405  | -25,176         | -14,624         | 28,399  | -35,957             | -25,405         | 17,618  | -31,965         | -21,414         | 21,609  |
| March 2021  | 6,929         | 62,803  | -12,526         | -5,597          | 50,277 | -26,101             | -19,171         | 36,702  | -18,808         | -11,878         | 43,995  | -33,667             | -26,737         | 29,136  | -25,431         | -18,502         | 37,372  |
| <b>1Q 2020</b>                                      | <b>18,734</b> | -       | <b>-121,457</b> | <b>-102,723</b> | -      | <b>-121,457</b>     | <b>-102,723</b> | -       | <b>-121,457</b> | <b>-102,723</b> | -       | <b>-121,457</b>     | <b>-102,723</b> | -       | <b>-121,457</b> | <b>-102,723</b> | -       |
| <b>2Q 2020</b>                                      | <b>6,733</b>  | -       | <b>-210,276</b> | <b>-203,543</b> | -      | <b>-210,276</b>     | <b>-203,543</b> | -       | <b>-210,276</b> | <b>-203,543</b> | -       | <b>-210,276</b>     | <b>-203,543</b> | -       | <b>-210,276</b> | <b>-203,543</b> | -       |
| <b>3Q 2020</b>                                      | <b>9,030</b>  | -       | <b>-136,575</b> | <b>-127,545</b> | -      | <b>-148,976</b>     | <b>-139,945</b> | -       | <b>-145,877</b> | <b>-136,847</b> | -       | <b>-146,741</b>     | <b>-137,710</b> | -       | <b>-108,959</b> | <b>-99,929</b>  | -       |
| <b>4Q 2020</b>                                      | <b>10,049</b> | -       | <b>-80,716</b>  | <b>-70,668</b>  | -      | <b>-128,161</b>     | <b>-118,113</b> | -       | <b>-110,524</b> | <b>-100,476</b> | -       | <b>-121,466</b>     | <b>-111,417</b> | -       | <b>-56,272</b>  | <b>-46,223</b>  | -       |
| <b>Total 2020</b>                                   | <b>44,546</b> | -       | <b>-549,024</b> | <b>-504,478</b> | -      | <b>-608,870</b>     | <b>-564,324</b> | -       | <b>-588,134</b> | <b>-543,588</b> | -       | <b>-599,939</b>     | <b>-555,393</b> | -       | <b>-496,964</b> | <b>-452,418</b> | -       |
| <b>1Q 2021</b>                                      | <b>28,239</b> | 130,962 | <b>-46,345</b>  | <b>-18,106</b>  | 84,617 | <b>-93,110</b>      | <b>-64,870</b>  | 37,852  | <b>-75,102</b>  | <b>-46,863</b>  | 55,860  | <b>-108,428</b>     | <b>-80,189</b>  | 22,534  | <b>-88,882</b>  | <b>-60,643</b>  | 42,080  |
| <b>Grand total</b>                                  | <b>72,786</b> | -       | <b>-595,369</b> | <b>-522,584</b> | -      | <b>-701,980</b>     | <b>-629,194</b> | -       | <b>-663,236</b> | <b>-590,451</b> | -       | <b>-708,368</b>     | <b>-635,582</b> | -       | <b>-585,846</b> | <b>-513,060</b> | -       |

# Passenger revenue change compared to Baseline



| Passenger revenue (USD, million) - Asia/Pacific International + Domestic |              |        |            |          |        |                     |          |        |            |          |        |                     |          |        |           |          |        |
|--|--------------|--------|------------|----------|--------|---------------------|----------|--------|------------|----------|--------|---------------------|----------|--------|-----------|----------|--------|
| Month  | Baseline     |        | Scenario 1 |          |        | Scenario 1 - Path a |          |        | Scenario 2 |          |        | Scenario 2 - Path a |          |        | Reference |          |        |
|  | Compared to: | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020      | Baseline | 2019   |
| January 2020   | 1,231        | -      | -908       | 323      | -      | -908                | 323      | -      | -908       | 323      | -      | -908                | 323      | -      | -908      | 323      | -      |
| February 2020  | 1,237        | -      | -7,544     | -6,307   | -      | -7,544              | -6,307   | -      | -7,544     | -6,307   | -      | -7,544              | -6,307   | -      | -7,544    | -6,307   | -      |
| March 2020   | 800          | -      | -11,219    | -10,419  | -      | -11,219             | -10,419  | -      | -11,219    | -10,419  | -      | -11,219             | -10,419  | -      | -11,219   | -10,419  | -      |
| April 2020   | 415          | -      | -14,286    | -13,871  | -      | -14,286             | -13,871  | -      | -14,286    | -13,871  | -      | -14,286             | -13,871  | -      | -14,286   | -13,871  | -      |
| May 2020   | 522          | -      | -13,483    | -12,960  | -      | -13,483             | -12,960  | -      | -13,483    | -12,960  | -      | -13,483             | -12,960  | -      | -13,483   | -12,960  | -      |
| June 2020  | 440          | -      | -12,757    | -12,317  | -      | -12,757             | -12,317  | -      | -12,757    | -12,317  | -      | -12,757             | -12,317  | -      | -12,757   | -12,317  | -      |
| July 2020  | 517          | -      | -12,781    | -12,264  | -      | -12,781             | -12,264  | -      | -12,781    | -12,264  | -      | -12,781             | -12,264  | -      | -12,781   | -12,264  | -      |
| August 2020  | 656          | -      | -12,307    | -11,651  | -      | -12,632             | -11,976  | -      | -12,617    | -11,961  | -      | -12,617             | -11,961  | -      | -12,035   | -11,379  | -      |
| September 2020   | 436          | -      | -9,882     | -9,445   | -      | -10,902             | -10,465  | -      | -10,577    | -10,141  | -      | -10,687             | -10,250  | -      | -7,263    | -6,827   | -      |
| October 2020   | 782          | -      | -9,219     | -8,437   | -      | -12,132             | -11,350  | -      | -10,600    | -9,818   | -      | -10,973             | -10,191  | -      | -4,752    | -3,970   | -      |
| November 2020  | 821          | -      | -7,445     | -6,624   | -      | -11,475             | -10,654  | -      | -9,448     | -8,627   | -      | -10,203             | -9,382   | -      | -3,879    | -3,058   | -      |
| December 2020  | 966          | -      | -6,777     | -5,811   | -      | -11,693             | -10,727  | -      | -9,294     | -8,328   | -      | -10,627             | -9,661   | -      | -4,136    | -3,170   | -      |
| January 2021   | 2,149        | 1,827  | -6,074     | -3,925   | -4,249 | -10,915             | -8,766   | -9,091 | -8,682     | -6,533   | -6,857 | -10,715             | -8,565   | -8,890 | -4,876    | -2,727   | -3,051 |
| February 2021  | 1,813        | 8,120  | -4,852     | -3,040   | 3,265  | -8,842              | -7,030   | -725   | -6,823     | -5,010   | 1,295  | -9,541              | -7,728   | -1,423 | -4,615    | -2,802   | 3,503  |
| March 2021   | 1,277        | 11,696 | -4,319     | -3,042   | 7,375  | -8,075              | -6,798   | 3,619  | -5,375     | -4,098   | 6,319  | -9,364              | -8,088   | 2,329  | -3,747    | -2,470   | 7,947  |
| <b>1Q 2020</b>   | 3,268        | -      | -19,671    | -16,403  | -      | -19,671             | -16,403  | -      | -19,671    | -16,403  | -      | -19,671             | -16,403  | -      | -19,671   | -16,403  | -      |
| <b>2Q 2020</b>   | 1,377        | -      | -40,526    | -39,148  | -      | -40,526             | -39,148  | -      | -40,526    | -39,148  | -      | -40,526             | -39,148  | -      | -40,526   | -39,148  | -      |
| <b>3Q 2020</b>   | 1,609        | -      | -34,969    | -33,360  | -      | -36,315             | -34,705  | -      | -35,976    | -34,367  | -      | -36,085             | -34,476  | -      | -32,080   | -30,470  | -      |
| <b>4Q 2020</b>   | 2,569        | -      | -23,441    | -20,872  | -      | -35,300             | -32,731  | -      | -29,343    | -26,774  | -      | -31,803             | -29,234  | -      | -12,766   | -10,197  | -      |
| <b>Total 2020</b>  | 8,824        | -      | -118,607   | -109,783 | -      | -131,812            | -122,988 | -      | -125,516   | -116,692 | -      | -128,085            | -119,262 | -      | -105,043  | -96,219  | -      |
| <b>1Q 2021</b>   | 5,239        | 21,642 | -15,245    | -10,007  | 6,391  | -27,833             | -22,594  | -6,197 | -20,880    | -15,641  | 756    | -29,620             | -24,381  | -7,984 | -13,237   | -7,999   | 8,399  |
| <b>Grand total</b>   | 14,063       | -      | -133,853   | -119,790 | -      | -159,645            | -145,582 | -      | -146,396   | -132,333 | -      | -157,705            | -143,643 | -      | -118,280  | -104,218 | -      |

| Passenger revenue (USD, million) - Asia/Pacific International |              |        |                |                |                     |                 |                 |            |                |                |                     |                 |                |           |                |                |              |      |
|---|--------------|--------|----------------|----------------|---------------------|-----------------|-----------------|------------|----------------|----------------|---------------------|-----------------|----------------|-----------|----------------|----------------|--------------|------|
| Month   | Baseline     |        | Scenario 1     |                | Scenario 1 - Path a |                 |                 | Scenario 2 |                |                | Scenario 2 - Path a |                 |                | Reference |                |                |              |      |
|   | Compared to: | 2019   | 2020           | Baseline       | 2019                | 2020            | Baseline        | 2019       | 2020           | Baseline       | 2019                | 2020            | Baseline       | 2019      | 2020           | Baseline       | 2019         | 2020 |
| January 2020  | 764          | -      | -68            | 696            | -                   | -68             | 696             | -          | -68            | 696            | -                   | -68             | 696            | -         | -68            | 696            | -            |      |
| February 2020   | 671          | -      | -3,213         | -2,542         | -                   | -3,213          | -2,542          | -          | -3,213         | -2,542         | -                   | -3,213          | -2,542         | -         | -3,213         | -2,542         | -            |      |
| March 2020  | 415          | -      | -6,567         | -6,152         | -                   | -6,567          | -6,152          | -          | -6,567         | -6,152         | -                   | -6,567          | -6,152         | -         | -6,567         | -6,152         | -            |      |
| April 2020  | 291          | -      | -8,744         | -8,452         | -                   | -8,744          | -8,452          | -          | -8,744         | -8,452         | -                   | -8,744          | -8,452         | -         | -8,744         | -8,452         | -            |      |
| May 2020  | 373          | -      | -8,587         | -8,214         | -                   | -8,587          | -8,214          | -          | -8,587         | -8,214         | -                   | -8,587          | -8,214         | -         | -8,587         | -8,214         | -            |      |
| June 2020   | 321          | -      | -8,651         | -8,330         | -                   | -8,651          | -8,330          | -          | -8,651         | -8,330         | -                   | -8,651          | -8,330         | -         | -8,651         | -8,330         | -            |      |
| July 2020   | 344          | -      | -9,034         | -8,690         | -                   | -9,034          | -8,690          | -          | -9,034         | -8,690         | -                   | -9,034          | -8,690         | -         | -9,034         | -8,690         | -            |      |
| August 2020   | 484          | -      | -9,161         | -8,677         | -                   | -9,233          | -8,750          | -          | -9,219         | -8,735         | -                   | -9,219          | -8,735         | -         | -9,113         | -8,630         | -            |      |
| September 2020  | 249          | -      | -7,586         | -7,337         | -                   | -7,911          | -7,662          | -          | -7,823         | -7,574         | -                   | -7,868          | -7,619         | -         | -6,776         | -6,527         | -            |      |
| October 2020  | 516          | -      | -7,043         | -6,527         | -                   | -8,934          | -8,417          | -          | -7,801         | -7,285         | -                   | -8,039          | -7,523         | -         | -4,463         | -3,947         | -            |      |
| November 2020   | 590          | -      | -5,872         | -5,282         | -                   | -8,729          | -8,139          | -          | -7,121         | -6,531         | -                   | -7,604          | -7,014         | -         | -2,417         | -1,827         | -            |      |
| December 2020   | 676          | -      | -5,539         | -4,863         | -                   | -9,079          | -8,402          | -          | -7,186         | -6,510         | -                   | -8,107          | -7,431         | -         | -2,677         | -2,000         | -            |      |
| January 2021  | 1,292        | 596    | -4,890         | -3,599         | -4,296              | -8,380          | -7,089          | -7,786     | -6,572         | -5,281         | -5,978              | -8,032          | -6,741         | -7,438    | -2,742         | -1,450         | -2,147       |      |
| February 2021   | 981          | 3,523  | -3,893         | -2,912         | -370                | -6,758          | -5,777          | -3,235     | -5,109         | -4,128         | -1,587              | -7,021          | -6,040         | -3,499    | -2,392         | -1,411         | 1,131        |      |
| March 2021  | 719          | 6,871  | -3,649         | -2,930         | 3,221               | -6,394          | -5,675          | 476        | -4,237         | -3,518         | 2,633               | -7,119          | -6,400         | -249      | -2,111         | -1,392         | 4,759        |      |
| <b>1Q 2020</b>  | <b>1,850</b> | -      | <b>-9,848</b>  | <b>-7,999</b>  | -                   | <b>-9,848</b>   | <b>-7,999</b>   | -          | <b>-9,848</b>  | <b>-7,999</b>  | -                   | <b>-9,848</b>   | <b>-7,999</b>  | -         | <b>-9,848</b>  | <b>-7,999</b>  | -            |      |
| <b>2Q 2020</b>  | <b>986</b>   | -      | <b>-25,981</b> | <b>-24,996</b> | -                   | <b>-25,981</b>  | <b>-24,996</b>  | -          | <b>-25,981</b> | <b>-24,996</b> | -                   | <b>-25,981</b>  | <b>-24,996</b> | -         | <b>-25,981</b> | <b>-24,996</b> | -            |      |
| <b>3Q 2020</b>  | <b>1,077</b> | -      | <b>-25,782</b> | <b>-24,705</b> | -                   | <b>-26,178</b>  | <b>-25,101</b>  | -          | <b>-26,076</b> | <b>-24,999</b> | -                   | <b>-26,121</b>  | <b>-25,045</b> | -         | <b>-24,924</b> | <b>-23,847</b> | -            |      |
| <b>4Q 2020</b>  | <b>1,783</b> | -      | <b>-18,454</b> | <b>-16,671</b> | -                   | <b>-26,741</b>  | <b>-24,959</b>  | -          | <b>-22,108</b> | <b>-20,325</b> | -                   | <b>-23,750</b>  | <b>-21,967</b> | -         | <b>-9,557</b>  | <b>-7,774</b>  | -            |      |
| <b>Total 2020</b>   | <b>5,695</b> | -      | <b>-80,066</b> | <b>-74,371</b> | -                   | <b>-88,750</b>  | <b>-83,054</b>  | -          | <b>-84,014</b> | <b>-78,319</b> | -                   | <b>-85,701</b>  | <b>-80,006</b> | -         | <b>-70,311</b> | <b>-64,616</b> | -            |      |
| <b>1Q 2021</b>  | <b>2,991</b> | 10,990 | <b>-12,432</b> | <b>-9,441</b>  | -1,445              | <b>-21,532</b>  | <b>-18,541</b>  | -10,545    | <b>-15,919</b> | <b>-12,927</b> | -4,931              | <b>-22,173</b>  | <b>-19,182</b> | -11,186   | <b>-7,244</b>  | <b>-4,253</b>  | <b>3,743</b> |      |
| <b>Grand total</b>  | <b>8,686</b> | -      | <b>-92,498</b> | <b>-83,812</b> | -                   | <b>-110,282</b> | <b>-101,595</b> | -          | <b>-99,932</b> | <b>-91,246</b> | -                   | <b>-107,875</b> | <b>-99,188</b> | -         | <b>-77,555</b> | <b>-68,869</b> | -            |      |

## Passenger revenue (USD, million) - Asia/Pacific Domestic

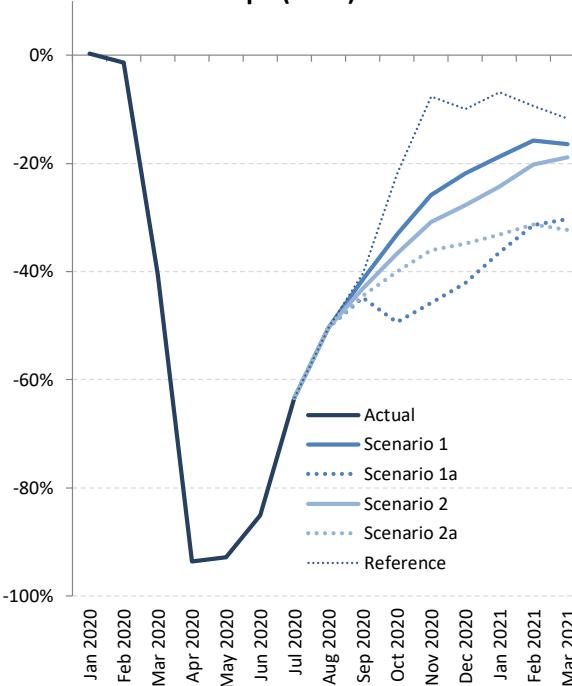
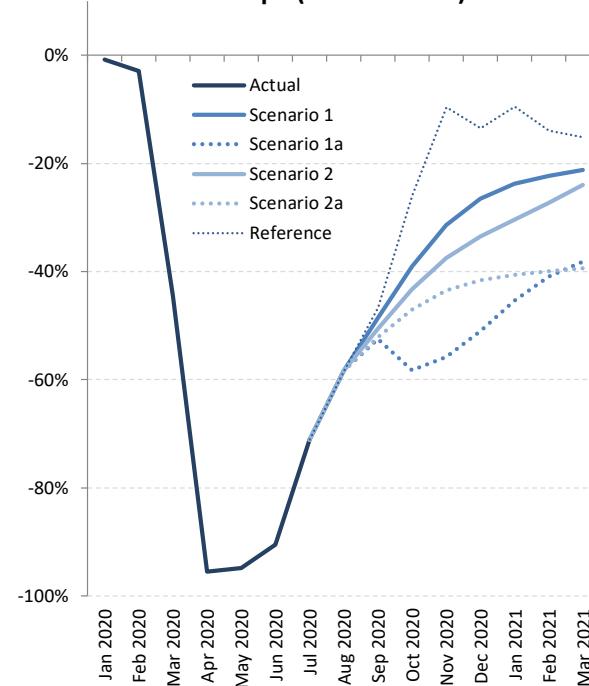
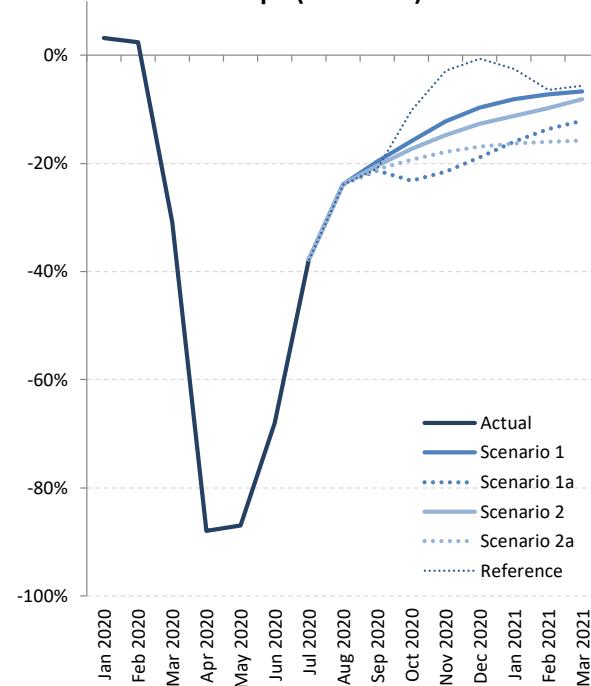
| Month              | Baseline     |        | Scenario 1     |                | Scenario 1 - Path a |                |                | Scenario 2 |                |                | Scenario 2 - Path a |                |                | Reference |                |                |       |
|--------------------|--------------|--------|----------------|----------------|---------------------|----------------|----------------|------------|----------------|----------------|---------------------|----------------|----------------|-----------|----------------|----------------|-------|
|                    | Compared to: | 2019   | 2020           | Baseline       | 2019                | 2020           | Baseline       | 2019       | 2020           | Baseline       | 2019                | 2020           | Baseline       | 2019      | 2020           | Baseline       | 2019  |
| January 2020       | 467          | -      | -841           | -373           | -                   | -841           | -373           | -          | -841           | -373           | -                   | -841           | -373           | -         | -841           | -373           | -     |
| February 2020      | 566          | -      | -4,331         | -3,765         | -                   | -4,331         | -3,765         | -          | -4,331         | -3,765         | -                   | -4,331         | -3,765         | -         | -4,331         | -3,765         | -     |
| March 2020         | 385          | -      | -4,652         | -4,267         | -                   | -4,652         | -4,267         | -          | -4,652         | -4,267         | -                   | -4,652         | -4,267         | -         | -4,652         | -4,267         | -     |
| April 2020         | 124          | -      | -5,543         | -5,419         | -                   | -5,543         | -5,419         | -          | -5,543         | -5,419         | -                   | -5,543         | -5,419         | -         | -5,543         | -5,419         | -     |
| May 2020           | 149          | -      | -4,896         | -4,747         | -                   | -4,896         | -4,747         | -          | -4,896         | -4,747         | -                   | -4,896         | -4,747         | -         | -4,896         | -4,747         | -     |
| June 2020          | 119          | -      | -4,106         | -3,987         | -                   | -4,106         | -3,987         | -          | -4,106         | -3,987         | -                   | -4,106         | -3,987         | -         | -4,106         | -3,987         | -     |
| July 2020          | 173          | -      | -3,747         | -3,574         | -                   | -3,747         | -3,574         | -          | -3,747         | -3,574         | -                   | -3,747         | -3,574         | -         | -3,747         | -3,574         | -     |
| August 2020        | 172          | -      | -3,146         | -2,973         | -                   | -3,398         | -3,226         | -          | -3,398         | -3,226         | -                   | -3,398         | -3,226         | -         | -2,922         | -2,750         | -     |
| September 2020     | 187          | -      | -2,295         | -2,108         | -                   | -2,991         | -2,804         | -          | -2,755         | -2,567         | -                   | -2,818         | -2,631         | -         | -487           | -299           | -     |
| October 2020       | 266          | -      | -2,176         | -1,910         | -                   | -3,198         | -2,932         | -          | -2,799         | -2,534         | -                   | -2,934         | -2,668         | -         | -289           | -23            | -     |
| November 2020      | 231          | -      | -1,573         | -1,342         | -                   | -2,746         | -2,515         | -          | -2,327         | -2,096         | -                   | -2,599         | -2,368         | -         | -1,462         | -1,231         | -     |
| December 2020      | 289          | -      | -1,238         | -948           | -                   | -2,614         | -2,325         | -          | -2,108         | -1,819         | -                   | -2,520         | -2,230         | -         | -1,459         | -1,169         | -     |
| January 2021       | 858          | 1,231  | -1,184         | -326           | 46                  | -2,535         | -1,677         | -1,305     | -2,109         | -1,252         | -880                | -2,682         | -1,825         | -1,453    | -2,135         | -1,277         | -905  |
| February 2021      | 832          | 4,596  | -960           | -128           | 3,636               | -2,085         | -1,253         | 2,511      | -1,714         | -882           | 2,881               | -2,519         | -1,688         | 2,076     | -2,223         | -1,391         | 2,372 |
| March 2021         | 558          | 4,825  | -670           | -112           | 4,154               | -1,681         | -1,123         | 3,143      | -1,138         | -580           | 3,686               | -2,245         | -1,687         | 2,579     | -1,636         | -1,078         | 3,188 |
| <b>1Q 2020</b>     | <b>1,419</b> | -      | <b>-9,823</b>  | <b>-8,404</b>  | -                   | <b>-9,823</b>  | <b>-8,404</b>  | -          | <b>-9,823</b>  | <b>-8,404</b>  | -                   | <b>-9,823</b>  | <b>-8,404</b>  | -         | <b>-9,823</b>  | <b>-8,404</b>  | -     |
| <b>2Q 2020</b>     | <b>392</b>   | -      | <b>-14,544</b> | <b>-14,153</b> | -                   | <b>-14,544</b> | <b>-14,153</b> | -          | <b>-14,544</b> | <b>-14,153</b> | -                   | <b>-14,544</b> | <b>-14,153</b> | -         | <b>-14,544</b> | <b>-14,153</b> | -     |
| <b>3Q 2020</b>     | <b>533</b>   | -      | <b>-9,188</b>  | <b>-8,655</b>  | -                   | <b>-10,136</b> | <b>-9,604</b>  | -          | <b>-9,900</b>  | <b>-9,368</b>  | -                   | <b>-9,964</b>  | <b>-9,431</b>  | -         | <b>-7,156</b>  | <b>-6,623</b>  | -     |
| <b>4Q 2020</b>     | <b>786</b>   | -      | <b>-4,987</b>  | <b>-4,200</b>  | -                   | <b>-8,558</b>  | <b>-7,772</b>  | -          | <b>-7,235</b>  | <b>-6,449</b>  | -                   | <b>-8,053</b>  | <b>-7,266</b>  | -         | <b>-3,209</b>  | <b>-2,423</b>  | -     |
| <b>Total 2020</b>  | <b>3,129</b> | -      | <b>-38,542</b> | <b>-35,413</b> | -                   | <b>-43,062</b> | <b>-39,933</b> | -          | <b>-41,503</b> | <b>-38,374</b> | -                   | <b>-42,384</b> | <b>-39,255</b> | -         | <b>-34,732</b> | <b>-31,603</b> | -     |
| <b>1Q 2021</b>     | <b>2,247</b> | 10,652 | -2,813         | -566           | 7,836               | -6,301         | -4,053         | 4,348      | -4,961         | -2,714         | 5,688               | -7,447         | -5,199         | 3,202     | -5,993         | -3,746         | 4,656 |
| <b>Grand total</b> | <b>5,376</b> | -      | <b>-41,355</b> | <b>-35,979</b> | -                   | <b>-49,363</b> | <b>-43,986</b> | -          | <b>-46,464</b> | <b>-41,087</b> | -                   | <b>-49,831</b> | <b>-44,455</b> | -         | <b>-40,725</b> | <b>-35,349</b> | -     |



## Europe

| Compared to<br>Baseline | Seat capacity (%)   |                     |                     | Passenger number (million) |                     |                     | Passenger revenue (USD, billion) |                   |                   |
|-------------------------|---------------------|---------------------|---------------------|----------------------------|---------------------|---------------------|----------------------------------|-------------------|-------------------|
|                         | Total               | International       | Domestic            | Total                      | International       | Domestic            | Total                            | International     | Domestic          |
| 1Q 2020                 | -15%                | -17%                | -9%                 | -49                        | -39                 | -11                 | -6                               | -5                | -1                |
| 2Q 2020                 | -90%                | -93%                | -81%                | -304                       | -235                | -69                 | -38                              | -32               | -6                |
| 3Q 2020                 | -52% to -53%        | -60% to -61%        | -27% to -28%        | -230 to -243               | -198 to -208        | -32 to -35          | -31 to -32                       | -28 to -29        | -3 to -3          |
| 4Q 2020                 | -27% to -46%        | -33% to -55%        | -13% to -21%        | -103 to -162               | -88 to -136         | -15 to -26          | -15 to -22                       | -14 to -20        | -1 to -2          |
| <b>Total 2020</b>       | <b>-49% to -53%</b> | <b>-54% to -59%</b> | <b>-33% to -35%</b> | <b>-686 to -758</b>        | <b>-560 to -617</b> | <b>-127 to -141</b> | <b>-90 to -98</b>                | <b>-80 to -87</b> | <b>-10 to -11</b> |
| 1Q 2021                 | -18% to -34%        | -22% to -41%        | -7% to -16%         | -66 to -119                | -56 to -100         | -10 to -20          | -11 to -17                       | -10 to -16        | -1 to -2          |

# Seat capacity change compared to Baseline

**Europe (Total)**

**Europe (International)**

**Europe (Domestic)**


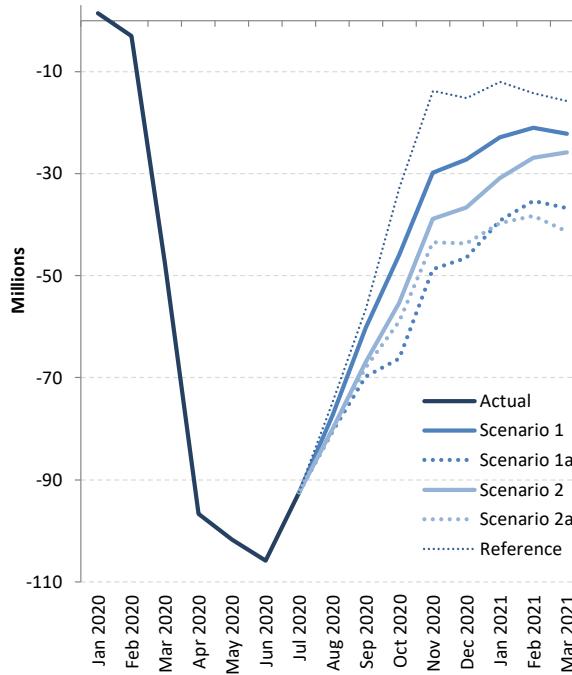
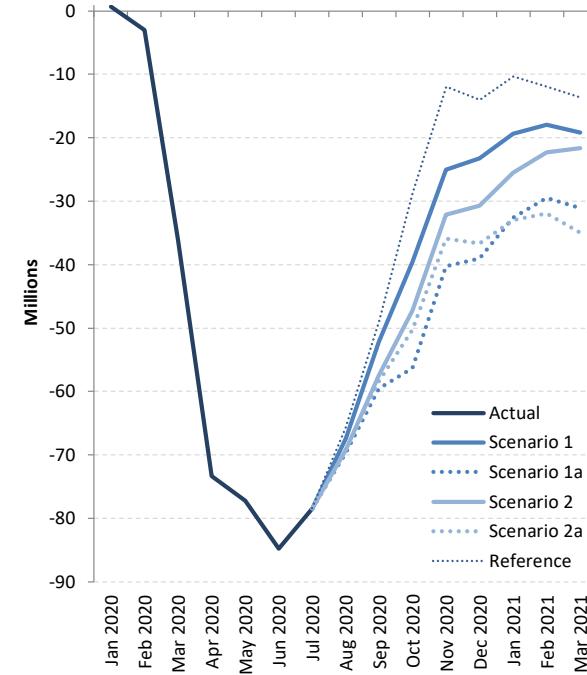
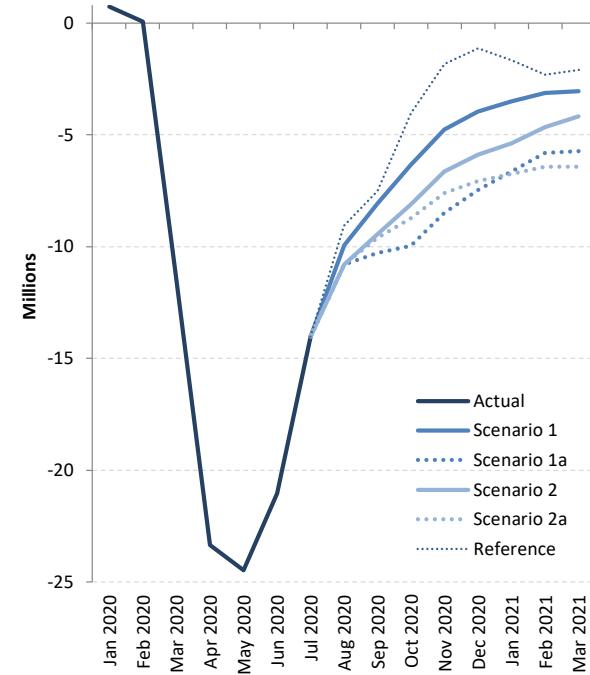
| Seat Capacity (%) - Europe International + Domestic |          |       |            |        |        |                     |        |        |            |        |        |                     |        |        |           |        |       |
|---|----------|-------|------------|--------|--------|---------------------|--------|--------|------------|--------|--------|---------------------|--------|--------|-----------|--------|-------|
| Month   | Baseline |       | Scenario 1 |        |        | Scenario 1 - Path a |        |        | Scenario 2 |        |        | Scenario 2 - Path a |        |        | Reference |        |       |
| Compared to:  | 2019     | 2020  | Baseline   | 2019   | 2020   | Baseline            | 2019   | 2020   | Baseline   | 2019   | 2020   | Baseline            | 2019   | 2020   | Baseline  | 2019   | 2020  |
| January 2020  | 0.1%     | -     | 0.4%       | 0.5%   | -      | 0.4%                | 0.5%   | -      | 0.4%       | 0.5%   | -      | 0.4%                | 0.5%   | -      | 0.4%      | 0.5%   | -     |
| February 2020                                       | 4.0%     | -     | -1.4%      | 2.6%   | -      | -1.4%               | 2.6%   | -      | -1.4%      | 2.6%   | -      | -1.4%               | 2.6%   | -      | -1.4%     | 2.6%   | -     |
| March 2020  | 2.5%     | -     | -40.7%     | -39.2% | -      | -40.7%              | -39.2% | -      | -40.7%     | -39.2% | -      | -40.7%              | -39.2% | -      | -40.7%    | -39.2% | -     |
| April 2020  | 2.0%     | -     | -93.6%     | -93.4% | -      | -93.6%              | -93.4% | -      | -93.6%     | -93.4% | -      | -93.6%              | -93.4% | -      | -93.6%    | -93.4% | -     |
| May 2020  | 0.4%     | -     | -92.9%     | -92.8% | -      | -92.9%              | -92.8% | -      | -92.9%     | -92.8% | -      | -92.9%              | -92.8% | -      | -92.9%    | -92.8% | -     |
| June 2020   | 2.5%     | -     | -85.1%     | -84.7% | -      | -85.1%              | -84.7% | -      | -85.1%     | -84.7% | -      | -85.1%              | -84.7% | -      | -85.1%    | -84.7% | -     |
| July 2020   | 2.0%     | -     | -63.3%     | -62.6% | -      | -63.3%              | -62.6% | -      | -63.3%     | -62.6% | -      | -63.3%              | -62.6% | -      | -63.3%    | -62.6% | -     |
| August 2020   | 1.6%     | -     | -50.3%     | -49.6% | -      | -50.3%              | -49.6% | -      | -50.3%     | -49.6% | -      | -50.3%              | -49.6% | -      | -50.3%    | -49.6% | -     |
| September 2020                                      | 1.5%     | -     | -41.5%     | -40.6% | -      | -44.9%              | -44.1% | -      | -43.2%     | -42.3% | -      | -44.5%              | -43.7% | -      | -40.3%    | -39.5% | -     |
| October 2020  | -0.3%    | -     | -33.2%     | -33.4% | -      | -49.4%              | -49.6% | -      | -36.8%     | -37.0% | -      | -40.0%              | -40.2% | -      | -22.0%    | -22.2% | -     |
| November 2020                                       | -0.4%    | -     | -25.9%     | -26.2% | -      | -45.9%              | -46.1% | -      | -30.9%     | -31.2% | -      | -36.1%              | -36.3% | -      | -7.6%     | -8.0%  | -     |
| December 2020                                       | 1.8%     | -     | -21.9%     | -20.5% | -      | -42.2%              | -41.1% | -      | -27.8%     | -26.5% | -      | -34.8%              | -33.7% | -      | -10.0%    | -8.4%  | -     |
| January 2021  | 0.8%     | 0.3%  | -18.7%     | -18.6% | -19.0% | -36.5%              | -36.4% | -36.7% | -24.4%     | -24.3% | -24.6% | -33.2%              | -33.1% | -33.4% | -6.9%     | -6.8%  | -7.2% |
| February 2021                                       | 6.8%     | 4.2%  | -15.8%     | -12.4% | -14.6% | -31.4%              | -28.6% | -30.4% | -20.2%     | -17.0% | -19.1% | -31.3%              | -28.5% | -30.3% | -9.4%     | -5.8%  | -8.1% |
| March 2021  | 3.4%     | 70.0% | -16.5%     | -14.4% | 40.7%  | -30.4%              | -28.6% | 17.4%  | -18.9%     | -16.8% | 36.7%  | -32.3%              | -30.6% | 14.1%  | -11.7%    | -9.5%  | 48.7% |
| <b>1Q 2020</b>                                      | 2.2%     | -     | -14.7%     | -12.8% | -      | -14.7%              | -12.8% | -      | -14.7%     | -12.8% | -      | -14.7%              | -12.8% | -      | -14.7%    | -12.8% | -     |
| <b>2Q 2020</b>                                      | 1.6%     | -     | -90.3%     | -90.1% | -      | -90.3%              | -90.1% | -      | -90.3%     | -90.1% | -      | -90.3%              | -90.1% | -      | -90.3%    | -90.1% | -     |
| <b>3Q 2020</b>                                      | 1.7%     | -     | -51.9%     | -51.1% | -      | -53.0%              | -52.2% | -      | -52.4%     | -51.6% | -      | -52.9%              | -52.1% | -      | -51.5%    | -50.7% | -     |
| <b>4Q 2020</b>                                      | 0.3%     | -     | -27.4%     | -27.2% | -      | -46.1%              | -45.9% | -      | -32.2%     | -31.9% | -      | -37.2%              | -37.0% | -      | -13.8%    | -13.6% | -     |
| <b>Total 2020</b>                                   | 1.5%     | -     | -48.6%     | -47.9% | -      | -53.2%              | -52.5% | -      | -49.9%     | -49.1% | -      | -51.1%              | -50.4% | -      | -45.4%    | -44.6% | -     |
| <b>1Q 2021</b>                                      | 3.6%     | 18.9% | -18.1%     | -15.2% | -2.7%  | -33.6%              | -31.2% | -21.1% | -22.2%     | -19.4% | -7.5%  | -33.2%              | -30.8% | -20.6% | -10.6%    | -7.4%  | 6.2%  |
| <b>Grand total</b>                                  | 1.8%     | -     | -43.2%     | -42.2% | -      | -49.7%              | -48.8% | -      | -45.0%     | -44.0% | -      | -48.0%              | -47.0% | -      | -39.2%    | -38.1% | -     |

| Seat Capacity (%) - Europe International |              |       |            |          |        |                     |          |        |            |          |        |                     |          |        |           |          |       |      |
|--|--------------|-------|------------|----------|--------|---------------------|----------|--------|------------|----------|--------|---------------------|----------|--------|-----------|----------|-------|------|
| Month                                    | Baseline     |       | Scenario 1 |          |        | Scenario 1 - Path a |          |        | Scenario 2 |          |        | Scenario 2 - Path a |          |        | Reference |          |       |      |
|  | Compared to: | 2019  | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020      | Baseline | 2019  | 2020 |
| January 2020                             | 0.9%         | -     | -0.8%      | 0.0%     | -      | -0.8%               | 0.0%     | -      | -0.8%      | 0.0%     | -      | -0.8%               | 0.0%     | -      | -0.8%     | 0.0%     | -     |      |
| February 2020                            | 6.0%         | -     | -2.9%      | 2.9%     | -      | -2.9%               | 2.9%     | -      | -2.9%      | 2.9%     | -      | -2.9%               | 2.9%     | -      | -2.9%     | 2.9%     | -     |      |
| March 2020                               | 4.3%         | -     | -44.5%     | -42.1%   | -      | -44.5%              | -42.1%   | -      | -44.5%     | -42.1%   | -      | -44.5%              | -42.1%   | -      | -44.5%    | -42.1%   | -     |      |
| April 2020                               | 2.9%         | -     | -95.5%     | -95.4%   | -      | -95.5%              | -95.4%   | -      | -95.5%     | -95.4%   | -      | -95.5%              | -95.4%   | -      | -95.5%    | -95.4%   | -     |      |
| May 2020                                 | 0.8%         | -     | -94.9%     | -94.8%   | -      | -94.9%              | -94.8%   | -      | -94.9%     | -94.8%   | -      | -94.9%              | -94.8%   | -      | -94.9%    | -94.8%   | -     |      |
| June 2020                                | 3.5%         | -     | -90.5%     | -90.2%   | -      | -90.5%              | -90.2%   | -      | -90.5%     | -90.2%   | -      | -90.5%              | -90.2%   | -      | -90.5%    | -90.2%   | -     |      |
| July 2020                                | 2.9%         | -     | -71.1%     | -70.2%   | -      | -71.1%              | -70.2%   | -      | -71.1%     | -70.2%   | -      | -71.1%              | -70.2%   | -      | -71.1%    | -70.2%   | -     |      |
| August 2020                              | 2.3%         | -     | -58.4%     | -57.4%   | -      | -58.4%              | -57.4%   | -      | -58.4%     | -57.4%   | -      | -58.4%              | -57.4%   | -      | -58.4%    | -57.4%   | -     |      |
| September 2020                           | 2.2%         | -     | -48.6%     | -47.5%   | -      | -52.5%              | -51.5%   | -      | -50.6%     | -49.5%   | -      | -52.1%              | -51.1%   | -      | -46.6%    | -45.5%   | -     |      |
| October 2020                             | 0.2%         | -     | -39.0%     | -38.9%   | -      | -58.3%              | -58.2%   | -      | -43.3%     | -43.2%   | -      | -47.0%              | -46.9%   | -      | -26.0%    | -25.8%   | -     |      |
| November 2020                            | 0.1%         | -     | -31.5%     | -31.4%   | -      | -55.8%              | -55.8%   | -      | -37.5%     | -37.5%   | -      | -43.5%              | -43.4%   | -      | -9.6%     | -9.5%    | -     |      |
| December 2020                            | 3.4%         | -     | -26.6%     | -24.0%   | -      | -51.1%              | -49.4%   | -      | -33.5%     | -31.3%   | -      | -41.6%              | -39.6%   | -      | -13.5%    | -10.6%   | -     |      |
| January 2021                             | 2.3%         | 2.2%  | -23.8%     | -22.1%   | -22.1% | -45.4%              | -44.1%   | -44.2% | -30.4%     | -28.8%   | -28.9% | -40.6%              | -39.2%   | -39.3% | -9.5%     | -7.5%    | -7.5% |      |
| February 2021                            | 9.0%         | 5.9%  | -22.3%     | -15.3%   | -17.7% | -41.0%              | -35.7%   | -37.5% | -27.4%     | -20.8%   | -23.1% | -39.9%              | -34.5%   | -36.4% | -13.9%    | -6.2%    | -8.8% |      |
| March 2021                               | 6.1%         | 83.3% | -21.3%     | -16.4%   | 44.4%  | -38.2%              | -34.4%   | 13.3%  | -24.0%     | -19.3%   | 39.3%  | -39.4%              | -35.7%   | 11.0%  | -15.2%    | -10.0%   | 55.5% |      |
| <b>1Q 2020</b>                           | 3.7%         | -     | -17.0%     | -14.0%   | -      | -17.0%              | -14.0%   | -      | -17.0%     | -14.0%   | -      | -17.0%              | -14.0%   | -      | -17.0%    | -14.0%   | -     |      |
| <b>2Q 2020</b>                           | 2.4%         | -     | -93.5%     | -93.3%   | -      | -93.5%              | -93.3%   | -      | -93.5%     | -93.3%   | -      | -93.5%              | -93.3%   | -      | -93.5%    | -93.3%   | -     |      |
| <b>3Q 2020</b>                           | 2.5%         | -     | -59.6%     | -58.6%   | -      | -60.9%              | -59.9%   | -      | -60.2%     | -59.3%   | -      | -60.7%              | -59.8%   | -      | -59.0%    | -58.0%   | -     |      |
| <b>4Q 2020</b>                           | 1.2%         | -     | -32.9%     | -32.1%   | -      | -55.3%              | -54.8%   | -      | -38.5%     | -37.8%   | -      | -44.3%              | -43.6%   | -      | -17.2%    | -16.3%   | -     |      |
| <b>Total 2020</b>                        | 2.4%         | -     | -54.0%     | -52.9%   | -      | -59.4%              | -58.5%   | -      | -55.5%     | -54.4%   | -      | -56.9%              | -55.9%   | -      | -50.3%    | -49.1%   | -     |      |
| <b>1Q 2021</b>                           | 5.7%         | 22.9% | -22.4%     | -18.0%   | -4.7%  | -41.4%              | -38.1%   | -28.0% | -27.2%     | -23.0%   | -10.5% | -40.0%              | -36.5%   | -26.2% | -12.9%    | -8.0%    | 7.0%  |      |
| <b>Grand total</b>                       | 3.0%         | -     | -48.6%     | -47.1%   | -      | -56.3%              | -55.1%   | -      | -50.6%     | -49.2%   | -      | -54.0%              | -52.6%   | -      | -43.9%    | -42.2%   | -     |      |

## Seat Capacity (%) - Europe Domestic

| Month              | Baseline     |       | Scenario 1 |          | Scenario 1 - Path a |        |          | Scenario 2 |        |          | Scenario 2 - Path a |        |          | Reference |        |          |       |
|--------------------|--------------|-------|------------|----------|---------------------|--------|----------|------------|--------|----------|---------------------|--------|----------|-----------|--------|----------|-------|
|                    | Compared to: | 2019  | 2020       | Baseline | 2019                | 2020   | Baseline | 2019       | 2020   | Baseline | 2019                | 2020   | Baseline | 2019      | 2020   | Baseline | 2019  |
| January 2020       | -1.7%        | -     | 3.2%       | 1.5%     | -                   | 3.2%   | 1.5%     | -          | 3.2%   | 1.5%     | -                   | 3.2%   | 1.5%     | -         | 3.2%   | 1.5%     | -     |
| February 2020      | -0.6%        | -     | 2.4%       | 1.8%     | -                   | 2.4%   | 1.8%     | -          | 2.4%   | 1.8%     | -                   | 2.4%   | 1.8%     | -         | 2.4%   | 1.8%     | -     |
| March 2020         | -1.9%        | -     | -30.9%     | -32.2%   | -                   | -30.9% | -32.2%   | -          | -30.9% | -32.2%   | -                   | -30.9% | -32.2%   | -         | -30.9% | -32.2%   | -     |
| April 2020         | -0.5%        | -     | -88.0%     | -88.1%   | -                   | -88.0% | -88.1%   | -          | -88.0% | -88.1%   | -                   | -88.0% | -88.1%   | -         | -88.0% | -88.1%   | -     |
| May 2020           | -0.7%        | -     | -86.9%     | -87.0%   | -                   | -86.9% | -87.0%   | -          | -86.9% | -87.0%   | -                   | -86.9% | -87.0%   | -         | -86.9% | -87.0%   | -     |
| June 2020          | -0.7%        | -     | -68.0%     | -68.3%   | -                   | -68.0% | -68.3%   | -          | -68.0% | -68.3%   | -                   | -68.0% | -68.3%   | -         | -68.0% | -68.3%   | -     |
| July 2020          | -0.7%        | -     | -37.8%     | -38.2%   | -                   | -37.8% | -38.2%   | -          | -37.8% | -38.2%   | -                   | -37.8% | -38.2%   | -         | -37.8% | -38.2%   | -     |
| August 2020        | -0.7%        | -     | -23.9%     | -24.4%   | -                   | -23.9% | -24.4%   | -          | -23.9% | -24.4%   | -                   | -23.9% | -24.4%   | -         | -23.9% | -24.4%   | -     |
| September 2020     | -0.7%        | -     | -19.6%     | -20.2%   | -                   | -21.3% | -21.9%   | -          | -20.4% | -21.0%   | -                   | -21.1% | -21.7%   | -         | -21.0% | -21.5%   | -     |
| October 2020       | -1.7%        | -     | -15.8%     | -17.3%   | -                   | -23.2% | -24.5%   | -          | -17.4% | -18.8%   | -                   | -19.3% | -20.7%   | -         | -10.1% | -11.7%   | -     |
| November 2020      | -1.7%        | -     | -12.3%     | -13.8%   | -                   | -21.5% | -22.9%   | -          | -14.8% | -16.2%   | -                   | -17.9% | -19.3%   | -         | -2.9%  | -4.6%    | -     |
| December 2020      | -2.2%        | -     | -9.7%      | -11.7%   | -                   | -18.9% | -20.7%   | -          | -12.7% | -14.7%   | -                   | -16.9% | -18.8%   | -         | -0.7%  | -2.9%    | -     |
| January 2021       | -2.7%        | -4.1% | -8.1%      | -10.6%   | -11.9%              | -16.0% | -18.3%   | -19.5%     | -11.2% | -13.6%   | -14.8%              | -16.4% | -18.6%   | -19.8%    | -2.5%  | -5.1%    | -6.5% |
| February 2021      | 1.8%         | 0.0%  | -7.2%      | -5.6%    | -7.2%               | -13.7% | -12.2%   | -13.7%     | -9.7%  | -8.1%    | -9.7%               | -16.0% | -14.6%   | -16.0%    | -6.4%  | -4.8%    | -6.4% |
| March 2021         | -3.1%        | 43.0% | -6.7%      | -9.6%    | 33.4%               | -12.1% | -14.8%   | 25.7%      | -8.1%  | -10.9%   | 31.4%               | -15.8% | -18.4%   | 20.4%     | -5.6%  | -8.6%    | 34.9% |
| <b>1Q 2020</b>     | -1.4%        | -     | -8.9%      | -10.2%   | -                   | -8.9%  | -10.2%   | -          | -8.9%  | -10.2%   | -                   | -8.9%  | -10.2%   | -         | -8.9%  | -10.2%   | -     |
| <b>2Q 2020</b>     | -0.6%        | -     | -80.8%     | -80.9%   | -                   | -80.8% | -80.9%   | -          | -80.8% | -80.9%   | -                   | -80.8% | -80.9%   | -         | -80.8% | -80.9%   | -     |
| <b>3Q 2020</b>     | -0.7%        | -     | -27.1%     | -27.6%   | -                   | -27.7% | -28.2%   | -          | -27.3% | -27.9%   | -                   | -27.6% | -28.1%   | -         | -27.5% | -28.1%   | -     |
| <b>4Q 2020</b>     | -1.9%        | -     | -12.7%     | -14.3%   | -                   | -21.3% | -22.8%   | -          | -15.0% | -16.6%   | -                   | -18.1% | -19.6%   | -         | -4.8%  | -6.5%    | -     |
| <b>Total 2020</b>  | -1.1%        | -     | -33.1%     | -33.9%   | -                   | -35.4% | -36.1%   | -          | -33.8% | -34.5%   | -                   | -34.6% | -35.3%   | -         | -31.3% | -32.1%   | -     |
| <b>1Q 2021</b>     | -1.4%        | 9.8%  | -7.3%      | -8.7%    | 1.7%                | -13.9% | -15.2%   | -5.5%      | -9.7%  | -11.0%   | -0.8%               | -16.1% | -17.3%   | -7.9%     | -4.8%  | -6.2%    | 4.5%  |
| <b>Grand total</b> | -1.2%        | -     | -28.2%     | -29.1%   | -                   | -31.3% | -32.1%   | -          | -29.2% | -30.0%   | -                   | -31.0% | -31.9%   | -         | -26.3% | -27.2%   | -     |

# Passenger number change compared to Baseline

**Europe (Total)**

**Europe (International)**

**Europe (Domestic)**


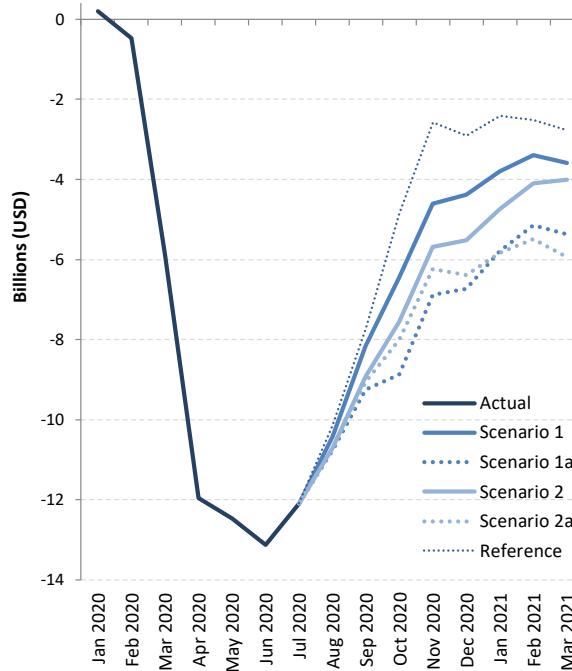
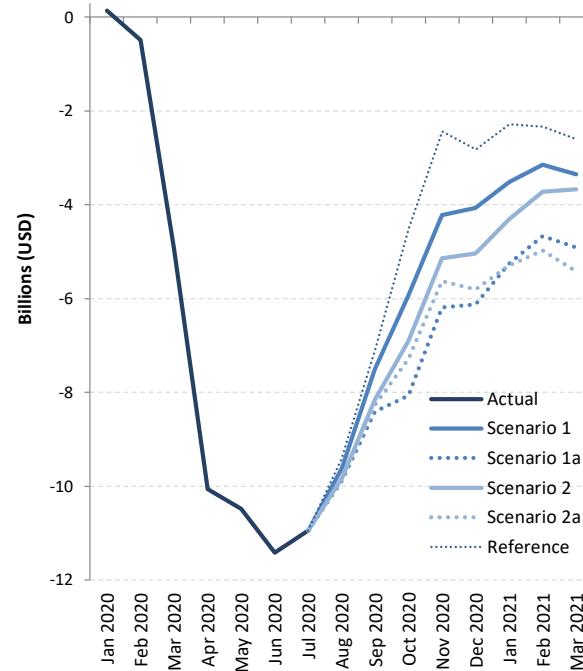
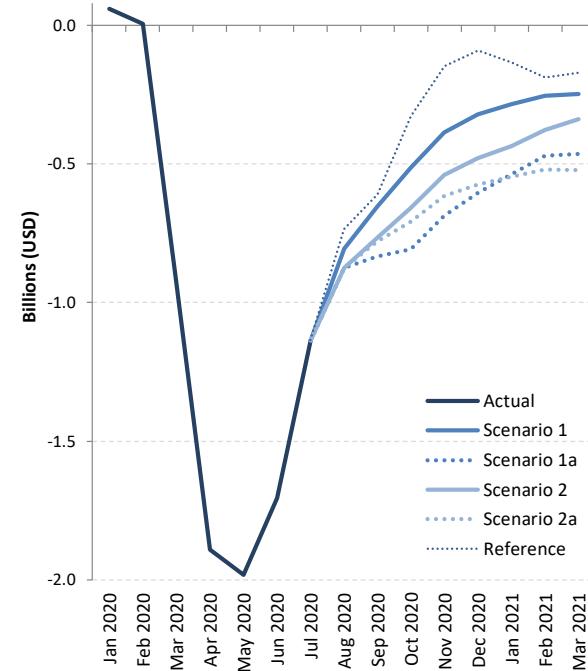


| Passenger Number (thousand) - Europe International + Domestic |               |        |            |          |         |                     |          |         |            |          |         |                     |          |         |           |          |         |  |
|---|---------------|--------|------------|----------|---------|---------------------|----------|---------|------------|----------|---------|---------------------|----------|---------|-----------|----------|---------|--|
| Month   | Baseline      |        | Scenario 1 |          |         | Scenario 1 - Path a |          |         | Scenario 2 |          |         | Scenario 2 - Path a |          |         | Reference |          |         |  |
| Compared to:  | 2019          | 2020   | Baseline   | 2019     | 2020    | Baseline            | 2019     | 2020    | Baseline   | 2019     | 2020    | Baseline            | 2019     | 2020    | Baseline  | 2019     | 2020    |  |
| January 2020  | 626           | -      | 1,369      | 1,995    | -       | 1,369               | 1,995    | -       | 1,369      | 1,995    | -       | 1,369               | 1,995    | -       | 1,369     | 1,995    | -       |  |
| February 2020   | 3,510         | -      | -2,996     | 514      | -       | -2,996              | 514      | -       | -2,996     | 514      | -       | -2,996              | 514      | -       | -2,996    | 514      | -       |  |
| March 2020  | 2,767         | -      | -47,675    | -44,907  | -       | -47,675             | -44,907  | -       | -47,675    | -44,907  | -       | -47,675             | -44,907  | -       | -47,675   | -44,907  | -       |  |
| April 2020  | 2,596         | -      | -96,677    | -94,082  | -       | -96,677             | -94,082  | -       | -96,677    | -94,082  | -       | -96,677             | -94,082  | -       | -96,677   | -94,082  | -       |  |
| May 2020  | 1,083         | -      | -101,684   | -100,600 | -       | -101,684            | -100,600 | -       | -101,684   | -100,600 | -       | -101,684            | -100,600 | -       | -101,684  | -100,600 | -       |  |
| June 2020   | 3,632         | -      | -105,790   | -102,159 | -       | -105,790            | -102,159 | -       | -105,790   | -102,159 | -       | -105,790            | -102,159 | -       | -105,790  | -102,159 | -       |  |
| July 2020   | 3,337         | -      | -92,420    | -89,083  | -       | -92,420             | -89,083  | -       | -92,420    | -89,083  | -       | -92,420             | -89,083  | -       | -92,420   | -89,083  | -       |  |
| August 2020   | 2,758         | -      | -77,321    | -74,564  | -       | -80,422             | -77,665  | -       | -79,975    | -77,217  | -       | -79,975             | -77,217  | -       | -74,842   | -72,085  | -       |  |
| September 2020  | 2,464         | -      | -60,284    | -57,820  | -       | -69,793             | -67,330  | -       | -66,925    | -64,461  | -       | -68,022             | -65,558  | -       | -56,442   | -53,978  | -       |  |
| October 2020  | 384           | -      | -45,917    | -45,533  | -       | -66,264             | -65,880  | -       | -55,373    | -54,989  | -       | -59,019             | -58,635  | -       | -32,736   | -32,352  | -       |  |
| November 2020   | 191           | -      | -29,804    | -29,613  | -       | -48,748             | -48,557  | -       | -38,822    | -38,631  | -       | -43,518             | -43,328  | -       | -13,788   | -13,597  | -       |  |
| December 2020   | 2,082         | -      | -27,244    | -25,163  | -       | -46,492             | -44,410  | -       | -36,637    | -34,556  | -       | -43,748             | -41,666  | -       | -15,172   | -13,090  | -       |  |
| January 2021  | 793           | -1,201 | -22,893    | -22,100  | -24,095 | -39,268             | -38,474  | -40,469 | -30,840    | -30,047  | -32,042 | -39,731             | -38,937  | -40,932 | -12,042   | -11,249  | -13,244 |  |
| February 2021   | 5,219         | 4,705  | -21,053    | -15,834  | -16,348 | -35,330             | -30,111  | -30,625 | -26,946    | -21,728  | -22,241 | -38,318             | -33,099  | -33,613 | -14,269   | -9,050   | -9,564  |  |
| March 2021  | 3,143         | 48,051 | -22,242    | -19,099  | 25,808  | -36,760             | -33,617  | 11,290  | -25,804    | -22,661  | 22,247  | -41,358             | -38,214  | 6,693   | -15,800   | -12,656  | 32,251  |  |
| <b>1Q 2020</b>  | <b>6,903</b>  | -      | -49,302    | -42,399  | -       | -49,302             | -42,399  | -       | -49,302    | -42,399  | -       | -49,302             | -42,399  | -       | -49,302   | -42,399  | -       |  |
| <b>2Q 2020</b>  | <b>7,311</b>  | -      | -304,151   | -296,841 | -       | -304,151            | -296,841 | -       | -304,151   | -296,841 | -       | -304,151            | -296,841 | -       | -304,151  | -296,841 | -       |  |
| <b>3Q 2020</b>  | <b>8,558</b>  | -      | -230,025   | -221,467 | -       | -242,635            | -234,077 | -       | -239,319   | -230,761 | -       | -240,416            | -231,858 | -       | -223,704  | -215,146 | -       |  |
| <b>4Q 2020</b>  | <b>2,656</b>  | -      | -102,965   | -100,309 | -       | -161,504            | -158,847 | -       | -130,833   | -128,176 | -       | -146,285            | -143,629 | -       | -61,696   | -59,040  | -       |  |
| <b>Total 2020</b>   | <b>25,428</b> | -      | -686,444   | -661,016 | -       | -757,592            | -732,164 | -       | -723,605   | -698,177 | -       | -740,154            | -714,726 | -       | -638,853  | -613,425 | -       |  |
| <b>1Q 2021</b>  | <b>9,155</b>  | 51,554 | -66,188    | -57,033  | -14,634 | -111,358            | -102,202 | -59,803 | -83,591    | -74,436  | -32,037 | -119,406            | -110,251 | -67,851 | -42,111   | -32,956  | 9,444   |  |
| <b>Grand total</b>  | <b>34,583</b> | -      | -752,632   | -718,049 | -       | -868,950            | -834,367 | -       | -807,196   | -772,613 | -       | -859,560            | -824,977 | -       | -680,964  | -646,381 | -       |  |

| Passenger Number (thousand) - Europe International |               |        |                 |                 |         |                     |                 |         |                 |                 |         |                     |                 |         |                 |                 |              |
|--|---------------|--------|-----------------|-----------------|---------|---------------------|-----------------|---------|-----------------|-----------------|---------|---------------------|-----------------|---------|-----------------|-----------------|--------------|
| Month  | Baseline      |        | Scenario 1      |                 |         | Scenario 1 - Path a |                 |         | Scenario 2      |                 |         | Scenario 2 - Path a |                 |         | Reference       |                 |              |
|  | Compared to:  | 2019   | 2020            | Baseline        | 2019    | 2020                | Baseline        | 2019    | 2020            | Baseline        | 2019    | 2020                | Baseline        | 2019    | 2020            | Baseline        | 2019         |
| January 2020                                       | 880           | -      | 627             | 1,507           | -       | 627                 | 1,507           | -       | 627             | 1,507           | -       | 627                 | 1,507           | -       | 627             | 1,507           | -            |
| February 2020                                      | 3,519         | -      | -3,051          | 468             | -       | -3,051              | 468             | -       | -3,051          | 468             | -       | -3,051              | 468             | -       | -3,051          | 468             | -            |
| March 2020   | 3,096         | -      | -36,175         | -33,079         | -       | -36,175             | -33,079         | -       | -36,175         | -33,079         | -       | -36,175             | -33,079         | -       | -36,175         | -33,079         | -            |
| April 2020   | 2,561         | -      | -73,321         | -70,760         | -       | -73,321             | -70,760         | -       | -73,321         | -70,760         | -       | -73,321             | -70,760         | -       | -73,321         | -70,760         | -            |
| May 2020   | 1,113         | -      | -77,215         | -76,102         | -       | -77,215             | -76,102         | -       | -77,215         | -76,102         | -       | -77,215             | -76,102         | -       | -77,215         | -76,102         | -            |
| June 2020  | 3,663         | -      | -84,742         | -81,079         | -       | -84,742             | -81,079         | -       | -84,742         | -81,079         | -       | -84,742             | -81,079         | -       | -84,742         | -81,079         | -            |
| July 2020  | 3,369         | -      | -78,397         | -75,028         | -       | -78,397             | -75,028         | -       | -78,397         | -75,028         | -       | -78,397             | -75,028         | -       | -78,397         | -75,028         | -            |
| August 2020  | 2,790         | -      | -67,374         | -64,583         | -       | -69,612             | -66,822         | -       | -69,164         | -66,374         | -       | -69,164             | -66,374         | -       | -65,759         | -62,969         | -            |
| September 2020                                     | 2,495         | -      | -52,200         | -49,705         | -       | -59,506             | -57,011         | -       | -57,461         | -54,966         | -       | -58,396             | -55,901         | -       | -48,921         | -46,426         | -            |
| October 2020                                       | 681           | -      | -39,570         | -38,889         | -       | -56,299             | -55,618         | -       | -47,246         | -46,565         | -       | -50,281             | -49,601         | -       | -28,715         | -28,034         | -            |
| November 2020                                      | 454           | -      | -25,028         | -24,574         | -       | -40,265             | -39,811         | -       | -32,166         | -31,712         | -       | -35,916             | -35,462         | -       | -11,963         | -11,509         | -            |
| December 2020                                      | 2,466         | -      | -23,276         | -20,810         | -       | -39,019             | -36,553         | -       | -30,737         | -28,271         | -       | -36,663             | -34,197         | -       | -14,048         | -11,582         | -            |
| January 2021                                       | 1,255         | -252   | -19,389         | -18,134         | -19,641 | -32,625             | -31,370         | -32,877 | -25,470         | -24,216         | -25,723 | -32,978             | -31,723         | -33,230 | -10,386         | -9,132          | -10,639      |
| February 2021                                      | 4,682         | 4,214  | -17,919         | -13,237         | -13,705 | -29,520             | -24,838         | -25,306 | -22,287         | -17,605         | -18,073 | -31,892             | -27,210         | -27,678 | -11,948         | -7,266          | -7,734       |
| March 2021   | 3,751         | 36,830 | -19,187         | -15,436         | 17,643  | -31,042             | -27,291         | 5,787   | -21,625         | -17,874         | 15,205  | -34,918             | -31,167         | 1,911   | -13,694         | -9,943          | 23,136       |
| <b>1Q 2020</b>                                     | <b>7,496</b>  | -      | <b>-38,599</b>  | <b>-31,104</b>  | -       | <b>-38,599</b>      | <b>-31,104</b>  | -       | <b>-38,599</b>  | <b>-31,104</b>  | -       | <b>-38,599</b>      | <b>-31,104</b>  | -       | <b>-38,599</b>  | <b>-31,104</b>  | -            |
| <b>2Q 2020</b>                                     | <b>7,337</b>  | -      | <b>-235,279</b> | <b>-227,942</b> | -       | <b>-235,279</b>     | <b>-227,942</b> | -       | <b>-235,279</b> | <b>-227,942</b> | -       | <b>-235,279</b>     | <b>-227,942</b> | -       | <b>-235,279</b> | <b>-227,942</b> | -            |
| <b>3Q 2020</b>                                     | <b>8,655</b>  | -      | <b>-197,971</b> | <b>-189,316</b> | -       | <b>-207,515</b>     | <b>-198,861</b> | -       | <b>-205,023</b> | <b>-196,368</b> | -       | <b>-205,958</b>     | <b>-197,304</b> | -       | <b>-193,077</b> | <b>-184,423</b> | -            |
| <b>4Q 2020</b>                                     | <b>3,601</b>  | -      | <b>-87,874</b>  | <b>-84,273</b>  | -       | <b>-135,583</b>     | <b>-131,982</b> | -       | <b>-110,149</b> | <b>-106,548</b> | -       | <b>-122,860</b>     | <b>-119,259</b> | -       | <b>-54,726</b>  | <b>-51,125</b>  | -            |
| <b>Total 2020</b>                                  | <b>27,088</b> | -      | <b>-559,722</b> | <b>-532,634</b> | -       | <b>-616,976</b>     | <b>-589,888</b> | -       | <b>-589,049</b> | <b>-561,961</b> | -       | <b>-602,696</b>     | <b>-575,608</b> | -       | <b>-521,681</b> | <b>-494,593</b> | -            |
| <b>1Q 2021</b>                                     | <b>9,687</b>  | 40,791 | <b>-56,495</b>  | <b>-46,807</b>  | -15,704 | <b>-93,187</b>      | <b>-83,499</b>  | -52,396 | <b>-69,382</b>  | <b>-59,695</b>  | -28,591 | <b>-99,788</b>      | <b>-90,101</b>  | -58,997 | <b>-36,028</b>  | <b>-26,340</b>  | <b>4,763</b> |
| <b>Grand total</b>                                 | <b>36,776</b> | -      | <b>-616,217</b> | <b>-579,442</b> | -       | <b>-710,163</b>     | <b>-673,387</b> | -       | <b>-658,432</b> | <b>-621,656</b> | -       | <b>-702,484</b>     | <b>-665,709</b> | -       | <b>-557,709</b> | <b>-520,933</b> | -            |

| Passenger Number (thousand) - Europe Domestic |               |        |                 |                 |        |                     |                 |        |                 |                 |        |                     |                 |        |                 |                 |        |      |
|---|---------------|--------|-----------------|-----------------|--------|---------------------|-----------------|--------|-----------------|-----------------|--------|---------------------|-----------------|--------|-----------------|-----------------|--------|------|
| Month   | Baseline      |        | Scenario 1      |                 |        | Scenario 1 - Path a |                 |        | Scenario 2      |                 |        | Scenario 2 - Path a |                 |        | Reference       |                 |        |      |
|   | Compared to:  | 2019   | 2020            | Baseline        | 2019   | 2020                | Baseline        | 2019   | 2020            | Baseline        | 2019   | 2020                | Baseline        | 2019   | 2020            | Baseline        | 2019   | 2020 |
| January 2020                                  | -254          | -      | 742             | 488             | -      | 742                 | 488             | -      | 742             | 488             | -      | 742                 | 488             | -      | 742             | 488             | -      |      |
| February 2020                                 | -9            | -      | 55              | 45              | -      | 55                  | 45              | -      | 55              | 45              | -      | 55                  | 45              | -      | 55              | 45              | -      |      |
| March 2020                                    | -329          | -      | -11,499         | -11,828         | -      | -11,499             | -11,828         | -      | -11,499         | -11,828         | -      | -11,499             | -11,828         | -      | -11,499         | -11,828         | -      |      |
| April 2020                                    | 35            | -      | -23,357         | -23,322         | -      | -23,357             | -23,322         | -      | -23,357         | -23,322         | -      | -23,357             | -23,322         | -      | -23,357         | -23,322         | -      |      |
| May 2020                                      | -30           | -      | -24,468         | -24,498         | -      | -24,468             | -24,498         | -      | -24,468         | -24,498         | -      | -24,468             | -24,498         | -      | -24,468         | -24,498         | -      |      |
| June 2020                                     | -32           | -      | -21,048         | -21,079         | -      | -21,048             | -21,079         | -      | -21,048         | -21,079         | -      | -21,048             | -21,079         | -      | -21,048         | -21,079         | -      |      |
| July 2020                                     | -33           | -      | -14,022         | -14,055         | -      | -14,022             | -14,055         | -      | -14,022         | -14,055         | -      | -14,022             | -14,055         | -      | -14,022         | -14,055         | -      |      |
| August 2020                                   | -33           | -      | -9,948          | -9,980          | -      | -10,810             | -10,843         | -      | -10,810         | -10,843         | -      | -10,810             | -10,843         | -      | -9,083          | -9,116          | -      |      |
| September 2020                                | -31           | -      | -8,084          | -8,115          | -      | -10,288             | -10,319         | -      | -9,463          | -9,495          | -      | -9,625              | -9,656          | -      | -7,521          | -7,552          | -      |      |
| October 2020                                  | -297          | -      | -6,347          | -6,644          | -      | -9,965              | -10,262         | -      | -8,128          | -8,424          | -      | -8,738              | -9,034          | -      | -4,021          | -4,318          | -      |      |
| November 2020                                 | -263          | -      | -4,776          | -5,040          | -      | -8,483              | -8,746          | -      | -6,656          | -6,920          | -      | -7,602              | -7,866          | -      | -1,825          | -2,089          | -      |      |
| December 2020                                 | -385          | -      | -3,968          | -4,353          | -      | -7,473              | -7,857          | -      | -5,900          | -6,285          | -      | -7,085              | -7,469          | -      | -1,124          | -1,509          | -      |      |
| January 2021                                  | -461          | -949   | -3,504          | -3,966          | -4,453 | -6,643              | -7,104          | -7,592 | -5,370          | -5,832          | -6,319 | -6,753              | -7,214          | -7,701 | -1,656          | -2,117          | -2,605 |      |
| February 2021                                 | 537           | 491    | -3,134          | -2,597          | -2,643 | -5,810              | -5,273          | -5,319 | -4,659          | -4,123          | -4,168 | -6,425              | -5,889          | -5,934 | -2,321          | -1,784          | -1,830 |      |
| March 2021                                    | -607          | 11,221 | -3,055          | -3,663          | 8,166  | -5,718              | -6,326          | 5,503  | -4,179          | -4,787          | 7,042  | -6,439              | -7,047          | 4,782  | -2,106          | -2,713          | 9,115  |      |
| <b>1Q 2020</b>                                | <b>-593</b>   | -      | <b>-10,703</b>  | <b>-11,295</b>  | -      | <b>-10,703</b>      | <b>-11,295</b>  | -      | <b>-10,703</b>  | <b>-11,295</b>  | -      | <b>-10,703</b>      | <b>-11,295</b>  | -      | <b>-10,703</b>  | <b>-11,295</b>  | -      |      |
| <b>2Q 2020</b>                                | <b>-26</b>    | -      | <b>-68,873</b>  | <b>-68,899</b>  | -      | <b>-68,873</b>      | <b>-68,899</b>  | -      | <b>-68,873</b>  | <b>-68,899</b>  | -      | <b>-68,873</b>      | <b>-68,899</b>  | -      | <b>-68,873</b>  | <b>-68,899</b>  | -      |      |
| <b>3Q 2020</b>                                | <b>-97</b>    | -      | <b>-32,054</b>  | <b>-32,150</b>  | -      | <b>-35,120</b>      | <b>-35,217</b>  | -      | <b>-34,296</b>  | <b>-34,392</b>  | -      | <b>-34,458</b>      | <b>-34,554</b>  | -      | <b>-30,626</b>  | <b>-30,723</b>  | -      |      |
| <b>4Q 2020</b>                                | <b>-945</b>   | -      | <b>-15,092</b>  | <b>-16,036</b>  | -      | <b>-25,921</b>      | <b>-26,865</b>  | -      | <b>-20,684</b>  | <b>-21,629</b>  | -      | <b>-23,425</b>      | <b>-24,370</b>  | -      | <b>-6,970</b>   | <b>-7,915</b>   | -      |      |
| <b>Total 2020</b>                             | <b>-1,660</b> | -      | <b>-126,721</b> | <b>-128,381</b> | -      | <b>-140,616</b>     | <b>-142,277</b> | -      | <b>-134,556</b> | <b>-136,216</b> | -      | <b>-137,458</b>     | <b>-139,118</b> | -      | <b>-117,172</b> | <b>-118,832</b> | -      |      |
| <b>1Q 2021</b>                                | <b>-532</b>   | 10,763 | <b>-9,694</b>   | <b>-10,226</b>  | 1,070  | <b>-18,171</b>      | <b>-18,703</b>  | -7,408 | <b>-14,208</b>  | <b>-14,741</b>  | -3,445 | <b>-19,617</b>      | <b>-20,150</b>  | -8,854 | <b>-6,083</b>   | <b>-6,615</b>   | 4,680  |      |
| <b>Grand total</b>                            | <b>-2,192</b> | -      | <b>-136,415</b> | <b>-138,607</b> | -      | <b>-158,787</b>     | <b>-160,980</b> | -      | <b>-148,764</b> | <b>-150,956</b> | -      | <b>-157,076</b>     | <b>-159,268</b> | -      | <b>-123,255</b> | <b>-125,447</b> | -      |      |

# Passenger revenue change compared to Baseline

**Europe (Total)**

**Europe (International)**

**Europe (Domestic)**




| Passenger revenue (USD, million) - Europe International + Domestic |              |              |              |                 |                     |               |                 |                 |               |                 |                     |               |                 |                 |                |                |                |               |
|--|--------------|--------------|--------------|-----------------|---------------------|---------------|-----------------|-----------------|---------------|-----------------|---------------------|---------------|-----------------|-----------------|----------------|----------------|----------------|---------------|
| Month  | Baseline     |              | Scenario 1   |                 | Scenario 1 - Path a |               |                 | Scenario 2      |               |                 | Scenario 2 - Path a |               |                 | Reference       |                |                |                |               |
|  | Compared to: | 2019         | 2020         | Baseline        | 2019                | 2020          | Baseline        | 2019            | 2020          | Baseline        | 2019                | 2020          | Baseline        | 2019            | 2020           | Baseline       | 2019           | 2020          |
| January 2020   |              | 85           | -            | 199             | 283                 | -             | 199             | 283             | -             | 199             | 283                 | -             | 199             | 283             | -              | 199            | 283            | -             |
| February 2020  |              | 443          | -            | -477            | -34                 | -             | -477            | -34             | -             | -477            | -34                 | -             | -477            | -34             | -              | -477           | -34            | -             |
| March 2020   |              | 273          | -            | -5,880          | -5,608              | -             | -5,880          | -5,608          | -             | -5,880          | -5,608              | -             | -5,880          | -5,608          | -              | -5,880         | -5,608         | -             |
| April 2020   |              | 332          | -            | -11,958         | -11,626             | -             | -11,958         | -11,626         | -             | -11,958         | -11,626             | -             | -11,958         | -11,626         | -              | -11,958        | -11,626        | -             |
| May 2020   |              | 211          | -            | -12,473         | -12,262             | -             | -12,473         | -12,262         | -             | -12,473         | -12,262             | -             | -12,473         | -12,262         | -              | -12,473        | -12,262        | -             |
| June 2020  |              | 443          | -            | -13,122         | -12,679             | -             | -13,122         | -12,679         | -             | -13,122         | -12,679             | -             | -13,122         | -12,679         | -              | -13,122        | -12,679        | -             |
| July 2020  |              | 449          | -            | -12,088         | -11,638             | -             | -12,088         | -11,638         | -             | -12,088         | -11,638             | -             | -12,088         | -11,638         | -              | -12,088        | -11,638        | -             |
| August 2020  |              | 377          | -            | -10,420         | -10,043             | -             | -10,759         | -10,381         | -             | -10,705         | -10,328             | -             | -10,705         | -10,328         | -              | -10,156        | -9,779         | -             |
| September 2020   |              | 330          | -            | -8,162          | -7,832              | -             | -9,244          | -8,914          | -             | -8,921          | -8,592              | -             | -9,055          | -8,725          | -              | -7,706         | -7,377         | -             |
| October 2020   |              | 94           | -            | -6,454          | -6,360              | -             | -8,871          | -8,777          | -             | -7,562          | -7,468              | -             | -7,998          | -7,905          | -              | -4,835         | -4,741         | -             |
| November 2020  |              | 57           | -            | -4,611          | -4,555              | -             | -6,882          | -6,825          | -             | -5,678          | -5,621              | -             | -6,241          | -6,184          | -              | -2,586         | -2,530         | -             |
| December 2020  |              | 273          | -            | -4,387          | -4,114              | -             | -6,734          | -6,461          | -             | -5,514          | -5,241              | -             | -6,384          | -6,111          | -              | -2,911         | -2,638         | -             |
| January 2021   |              | 109          | -174         | -3,796          | -3,687              | -3,972        | -5,791          | -5,682          | -5,967        | -4,745          | -4,635              | -4,921        | -5,839          | -5,730          | -6,016         | -2,419         | -2,310         | -2,596        |
| February 2021  |              | 595          | 628          | -3,394          | -2,800              | -2,768        | -5,141          | -4,546          | -4,514        | -4,094          | -3,499              | -3,468        | -5,498          | -4,903          | -4,872         | -2,524         | -1,929         | -1,897        |
| March 2021   |              | 303          | 5,911        | -3,592          | -3,289              | 2,317         | -5,376          | -5,073          | 533           | -4,006          | -3,703              | 1,902         | -5,943          | -5,641          | -35            | -2,779         | -2,476         | 3,130         |
| <b>1Q 2020</b>   |              | <b>801</b>   | -            | <b>-6,159</b>   | <b>-5,358</b>       | -             | <b>-6,159</b>   | <b>-5,358</b>   | -             | <b>-6,159</b>   | <b>-5,358</b>       | -             | <b>-6,159</b>   | <b>-5,358</b>   | -              | <b>-6,159</b>  | <b>-5,358</b>  | -             |
| <b>2Q 2020</b>   |              | <b>987</b>   | -            | <b>-37,553</b>  | <b>-36,567</b>      | -             | <b>-37,553</b>  | <b>-36,567</b>  | -             | <b>-37,553</b>  | <b>-36,567</b>      | -             | <b>-37,553</b>  | <b>-36,567</b>  | -              | <b>-37,553</b> | <b>-36,567</b> | -             |
| <b>3Q 2020</b>   |              | <b>1,156</b> | -            | <b>-30,669</b>  | <b>-29,513</b>      | -             | <b>-32,090</b>  | <b>-30,934</b>  | -             | <b>-31,714</b>  | <b>-30,558</b>      | -             | <b>-31,847</b>  | <b>-30,691</b>  | -              | <b>-29,950</b> | <b>-28,794</b> | -             |
| <b>4Q 2020</b>   |              | <b>423</b>   | -            | <b>-15,452</b>  | <b>-15,029</b>      | -             | <b>-22,486</b>  | <b>-22,063</b>  | -             | <b>-18,754</b>  | <b>-18,331</b>      | -             | <b>-20,623</b>  | <b>-20,200</b>  | -              | <b>-10,333</b> | <b>-9,910</b>  | -             |
| <b>Total 2020</b>  |              | <b>3,366</b> | -            | <b>-89,833</b>  | <b>-86,467</b>      | -             | <b>-98,288</b>  | <b>-94,922</b>  | -             | <b>-94,180</b>  | <b>-90,813</b>      | -             | <b>-96,182</b>  | <b>-92,816</b>  | -              | <b>-83,994</b> | <b>-80,628</b> | -             |
| <b>1Q 2021</b>   |              | <b>1,007</b> | <b>6,365</b> | <b>-10,782</b>  | <b>-9,776</b>       | <b>-4,424</b> | <b>-16,307</b>  | <b>-15,300</b>  | <b>-9,948</b> | <b>-12,845</b>  | <b>-11,838</b>      | <b>-6,486</b> | <b>-17,281</b>  | <b>-16,274</b>  | <b>-10,922</b> | <b>-7,722</b>  | <b>-6,715</b>  | <b>-1,363</b> |
| <b>Grand total</b>   |              | <b>4,373</b> | -            | <b>-100,616</b> | <b>-96,243</b>      | -             | <b>-114,595</b> | <b>-110,222</b> | -             | <b>-107,024</b> | <b>-102,651</b>     | -             | <b>-113,463</b> | <b>-109,090</b> | -              | <b>-91,716</b> | <b>-87,343</b> | -             |

| Passenger revenue (USD, million) - Europe International |              |       |                |                |        |                     |                |        |                |                |        |                     |                |         |                |                |               |      |
|---|--------------|-------|----------------|----------------|--------|---------------------|----------------|--------|----------------|----------------|--------|---------------------|----------------|---------|----------------|----------------|---------------|------|
| Month   | Baseline     |       | Scenario 1     |                |        | Scenario 1 - Path a |                |        | Scenario 2     |                |        | Scenario 2 - Path a |                |         | Reference      |                |               |      |
|   | Compared to: | 2019  | 2020           | Baseline       | 2019   | 2020                | Baseline       | 2019   | 2020           | Baseline       | 2019   | 2020                | Baseline       | 2019    | 2020           | Baseline       | 2019          | 2020 |
| January 2020  | 105          | -     | 138            | 244            | -      | 138                 | 244            | -      | 138            | 244            | -      | 138                 | 244            | -       | 138            | 244            | -             |      |
| February 2020   | 444          | -     | -481           | -37            | -      | -481                | -37            | -      | -481           | -37            | -      | -481                | -37            | -       | -481           | -37            | -             |      |
| March 2020  | 299          | -     | -4,949         | -4,650         | -      | -4,949              | -4,650         | -      | -4,949         | -4,650         | -      | -4,949              | -4,650         | -       | -4,949         | -4,650         | -             |      |
| April 2020  | 329          | -     | -10,066        | -9,737         | -      | -10,066             | -9,737         | -      | -10,066        | -9,737         | -      | -10,066             | -9,737         | -       | -10,066        | -9,737         | -             |      |
| May 2020  | 213          | -     | -10,491        | -10,278        | -      | -10,491             | -10,278        | -      | -10,491        | -10,278        | -      | -10,491             | -10,278        | -       | -10,491        | -10,278        | -             |      |
| June 2020   | 446          | -     | -11,417        | -10,971        | -      | -11,417             | -10,971        | -      | -11,417        | -10,971        | -      | -11,417             | -10,971        | -       | -11,417        | -10,971        | -             |      |
| July 2020   | 452          | -     | -10,952        | -10,500        | -      | -10,952             | -10,500        | -      | -10,952        | -10,500        | -      | -10,952             | -10,500        | -       | -10,952        | -10,500        | -             |      |
| August 2020   | 380          | -     | -9,614         | -9,234         | -      | -9,883              | -9,503         | -      | -9,829         | -9,449         | -      | -9,829              | -9,449         | -       | -9,420         | -9,040         | -             |      |
| September 2020  | 332          | -     | -7,507         | -7,175         | -      | -8,411              | -8,079         | -      | -8,155         | -7,823         | -      | -8,275              | -7,943         | -       | -7,097         | -6,765         | -             |      |
| October 2020  | 118          | -     | -5,940         | -5,822         | -      | -8,063              | -7,946         | -      | -6,904         | -6,786         | -      | -7,291              | -7,173         | -       | -4,509         | -4,392         | -             |      |
| November 2020   | 78           | -     | -4,224         | -4,146         | -      | -6,195              | -6,117         | -      | -5,139         | -5,061         | -      | -5,625              | -5,547         | -       | -2,439         | -2,361         | -             |      |
| December 2020   | 304          | -     | -4,066         | -3,762         | -      | -6,128              | -5,824         | -      | -5,036         | -4,732         | -      | -5,810              | -5,506         | -       | -2,820         | -2,516         | -             |      |
| January 2021  | 147          | -97   | -3,512         | -3,366         | -3,610 | -5,253              | -5,106         | -5,351 | -4,310         | -4,163         | -4,408 | -5,293              | -5,146         | -5,391  | -2,285         | -2,139         | -2,384        |      |
| February 2021   | 551          | 588   | -3,140         | -2,589         | -2,553 | -4,670              | -4,119         | -4,083 | -3,716         | -3,165         | -3,129 | -4,977              | -4,426         | -4,390  | -2,336         | -1,784         | -1,748        |      |
| March 2021  | 352          | 5,002 | -3,345         | -2,993         | 1,656  | -4,912              | -4,560         | 88     | -3,668         | -3,316         | 1,333  | -5,422              | -5,070         | -421    | -2,608         | -2,256         | 2,393         |      |
| <b>1Q 2020</b>  | <b>849</b>   | -     | <b>-5,292</b>  | <b>-4,443</b>  | -      | <b>-5,292</b>       | <b>-4,443</b>  | -      | <b>-5,292</b>  | <b>-4,443</b>  | -      | <b>-5,292</b>       | <b>-4,443</b>  | -       | <b>-5,292</b>  | <b>-4,443</b>  | -             |      |
| <b>2Q 2020</b>  | <b>989</b>   | -     | <b>-31,975</b> | <b>-30,986</b> | -      | <b>-31,975</b>      | <b>-30,986</b> | -      | <b>-31,975</b> | <b>-30,986</b> | -      | <b>-31,975</b>      | <b>-30,986</b> | -       | <b>-31,975</b> | <b>-30,986</b> | -             |      |
| <b>3Q 2020</b>  | <b>1,164</b> | -     | <b>-28,073</b> | <b>-26,909</b> | -      | <b>-29,245</b>      | <b>-28,082</b> | -      | <b>-28,936</b> | <b>-27,772</b> | -      | <b>-29,056</b>      | <b>-27,892</b> | -       | <b>-27,469</b> | <b>-26,305</b> | -             |      |
| <b>4Q 2020</b>  | <b>500</b>   | -     | <b>-14,230</b> | <b>-13,730</b> | -      | <b>-20,386</b>      | <b>-19,887</b> | -      | <b>-17,079</b> | <b>-16,579</b> | -      | <b>-18,726</b>      | <b>-18,226</b> | -       | <b>-9,768</b>  | <b>-9,269</b>  | -             |      |
| <b>Total 2020</b>                                       | <b>3,501</b> | -     | <b>-79,569</b> | <b>-76,068</b> | -      | <b>-86,898</b>      | <b>-83,397</b> | -      | <b>-83,281</b> | <b>-79,780</b> | -      | <b>-85,048</b>      | <b>-81,547</b> | -       | <b>-74,503</b> | <b>-71,003</b> | -             |      |
| <b>1Q 2021</b>  | <b>1,050</b> | 5,493 | <b>-9,997</b>  | <b>-8,947</b>  | -4,507 | <b>-14,835</b>      | <b>-13,785</b> | -9,345 | <b>-11,694</b> | <b>-10,644</b> | -6,204 | <b>-15,692</b>      | <b>-14,642</b> | -10,202 | <b>-7,229</b>  | <b>-6,179</b>  | <b>-1,739</b> |      |
| <b>Grand total</b>                                      | <b>4,550</b> | -     | <b>-89,566</b> | <b>-85,015</b> | -      | <b>-101,733</b>     | <b>-97,183</b> | -      | <b>-94,974</b> | <b>-90,424</b> | -      | <b>-100,740</b>     | <b>-96,189</b> | -       | <b>-81,732</b> | <b>-77,182</b> | -             |      |

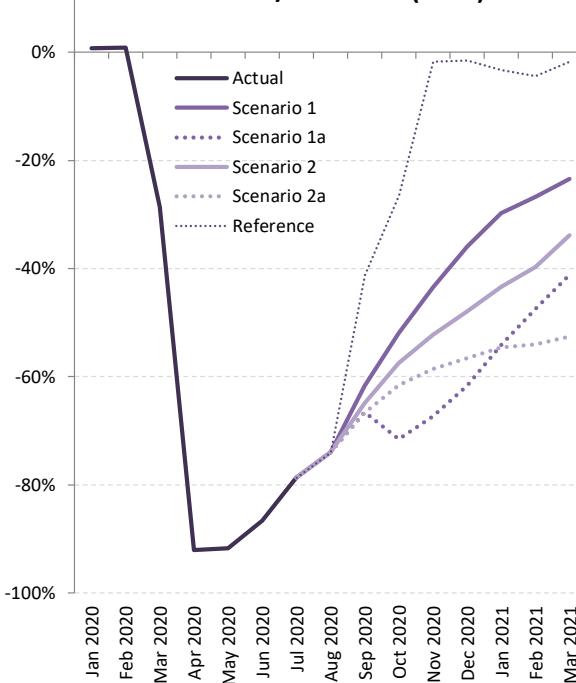
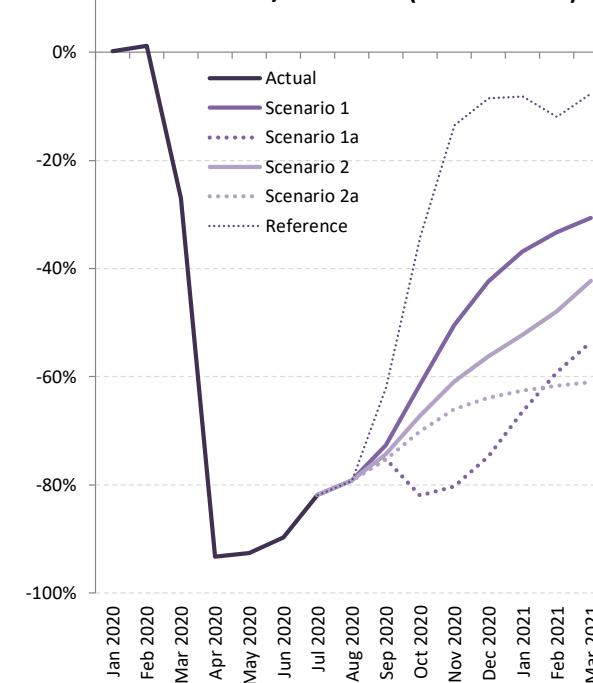
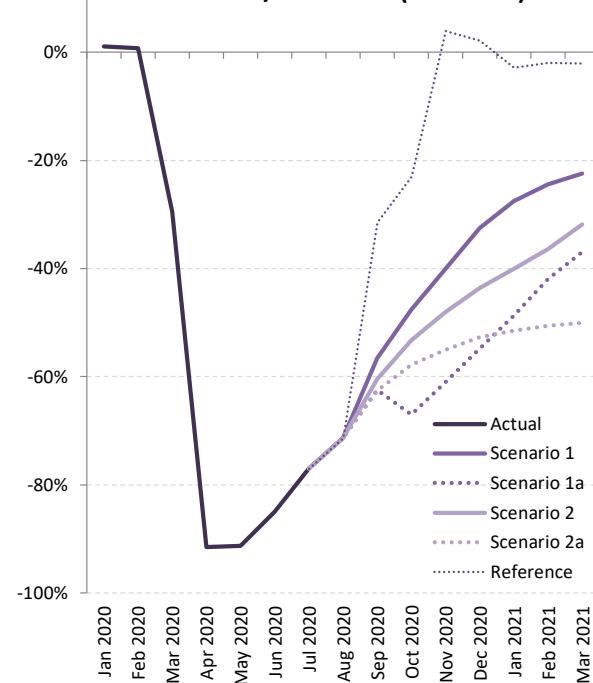
| Passenger revenue (USD, million) - Europe Domestic |              |      |                |                |      |                     |                |      |                |                |      |                     |                |      |               |                |      |      |
|--|--------------|------|----------------|----------------|------|---------------------|----------------|------|----------------|----------------|------|---------------------|----------------|------|---------------|----------------|------|------|
| Month  | Baseline     |      | Scenario 1     |                |      | Scenario 1 - Path a |                |      | Scenario 2     |                |      | Scenario 2 - Path a |                |      | Reference     |                |      |      |
|  | Compared to: | 2019 | 2020           | Baseline       | 2019 | 2020                | Baseline       | 2019 | 2020           | Baseline       | 2019 | 2020                | Baseline       | 2019 | 2020          | Baseline       | 2019 | 2020 |
| January 2020                                       | -21          | -    | 60             | 39             | -    | 60                  | 39             | -    | 60             | 39             | -    | 60                  | 39             | -    | 60            | 39             | -    |      |
| February 2020                                      | -1           | -    | 4              | 4              | -    | 4                   | 4              | -    | 4              | 4              | -    | 4                   | 4              | -    | 4             | 4              | -    |      |
| March 2020   | -27          | -    | -931           | -958           | -    | -931                | -958           | -    | -931           | -958           | -    | -931                | -958           | -    | -931          | -958           | -    |      |
| April 2020   | 3            | -    | -1,892         | -1,889         | -    | -1,892              | -1,889         | -    | -1,892         | -1,889         | -    | -1,892              | -1,889         | -    | -1,892        | -1,889         | -    |      |
| May 2020   | -2           | -    | -1,982         | -1,984         | -    | -1,982              | -1,984         | -    | -1,982         | -1,984         | -    | -1,982              | -1,984         | -    | -1,982        | -1,984         | -    |      |
| June 2020  | -3           | -    | -1,705         | -1,707         | -    | -1,705              | -1,707         | -    | -1,705         | -1,707         | -    | -1,705              | -1,707         | -    | -1,705        | -1,707         | -    |      |
| July 2020  | -3           | -    | -1,136         | -1,138         | -    | -1,136              | -1,138         | -    | -1,136         | -1,138         | -    | -1,136              | -1,138         | -    | -1,136        | -1,138         | -    |      |
| August 2020  | -3           | -    | -806           | -808           | -    | -876                | -878           | -    | -876           | -878           | -    | -876                | -878           | -    | -736          | -738           | -    |      |
| September 2020                                     | -3           | -    | -655           | -657           | -    | -833                | -836           | -    | -767           | -769           | -    | -780                | -782           | -    | -609          | -612           | -    |      |
| October 2020                                       | -24          | -    | -514           | -538           | -    | -807                | -831           | -    | -658           | -682           | -    | -708                | -732           | -    | -326          | -350           | -    |      |
| November 2020                                      | -21          | -    | -387           | -408           | -    | -687                | -708           | -    | -539           | -560           | -    | -616                | -637           | -    | -148          | -169           | -    |      |
| December 2020                                      | -31          | -    | -321           | -353           | -    | -605                | -636           | -    | -478           | -509           | -    | -574                | -605           | -    | -91           | -122           | -    |      |
| January 2021                                       | -37          | -77  | -284           | -321           | -362 | -538                | -575           | -616 | -435           | -472           | -513 | -547                | -584           | -625 | -134          | -171           | -212 |      |
| February 2021                                      | 43           | 40   | -254           | -210           | -215 | -471                | -427           | -432 | -377           | -334           | -339 | -520                | -477           | -482 | -188          | -145           | -149 |      |
| March 2021   | -49          | 909  | -247           | -297           | 660  | -463                | -512           | 445  | -339           | -388           | 569  | -522                | -571           | 386  | -171          | -220           | 737  |      |
| <b>1Q 2020</b>                                     | <b>-48</b>   | -    | <b>-867</b>    | <b>-915</b>    | -    | <b>-867</b>         | <b>-915</b>    | -    | <b>-867</b>    | <b>-915</b>    | -    | <b>-867</b>         | <b>-915</b>    | -    | <b>-867</b>   | <b>-915</b>    | -    |      |
| <b>2Q 2020</b>                                     | <b>-2</b>    | -    | <b>-5,579</b>  | <b>-5,581</b>  | -    | <b>-5,579</b>       | <b>-5,581</b>  | -    | <b>-5,579</b>  | <b>-5,581</b>  | -    | <b>-5,579</b>       | <b>-5,581</b>  | -    | <b>-5,579</b> | <b>-5,581</b>  | -    |      |
| <b>3Q 2020</b>                                     | <b>-8</b>    | -    | <b>-2,596</b>  | <b>-2,604</b>  | -    | <b>-2,845</b>       | <b>-2,853</b>  | -    | <b>-2,778</b>  | <b>-2,786</b>  | -    | <b>-2,791</b>       | <b>-2,799</b>  | -    | <b>-2,481</b> | <b>-2,489</b>  | -    |      |
| <b>4Q 2020</b>                                     | <b>-77</b>   | -    | <b>-1,222</b>  | <b>-1,299</b>  | -    | <b>-2,100</b>       | <b>-2,176</b>  | -    | <b>-1,675</b>  | <b>-1,752</b>  | -    | <b>-1,897</b>       | <b>-1,974</b>  | -    | <b>-565</b>   | <b>-641</b>    | -    |      |
| <b>Total 2020</b>                                  | <b>-134</b>  | -    | <b>-10,264</b> | <b>-10,399</b> | -    | <b>-11,390</b>      | <b>-11,524</b> | -    | <b>-10,899</b> | <b>-11,033</b> | -    | <b>-11,134</b>      | <b>-11,269</b> | -    | <b>-9,491</b> | <b>-9,625</b>  | -    |      |
| <b>1Q 2021</b>                                     | <b>-43</b>   | 872  | <b>-785</b>    | <b>-828</b>    | 84   | <b>-1,472</b>       | <b>-1,515</b>  | -603 | <b>-1,151</b>  | <b>-1,194</b>  | -282 | <b>-1,589</b>       | <b>-1,632</b>  | -720 | <b>-493</b>   | <b>-536</b>    | 376  |      |
| <b>Grand total</b>                                 | <b>-178</b>  | -    | <b>-11,050</b> | <b>-11,227</b> | -    | <b>-12,862</b>      | <b>-13,039</b> | -    | <b>-12,050</b> | <b>-12,227</b> | -    | <b>-12,723</b>      | <b>-12,901</b> | -    | <b>-9,984</b> | <b>-10,161</b> | -    |      |



## Latin America/Caribbean

| Compared to<br>Baseline | Seat capacity (%)   |                     |                     | Passenger number (million) |                   |                     | Passenger revenue (USD, billion) |                   |                   |
|-------------------------|---------------------|---------------------|---------------------|----------------------------|-------------------|---------------------|----------------------------------|-------------------|-------------------|
|                         | Total               | International       | Domestic            | Total                      | International     | Domestic            | Total                            | International     | Domestic          |
| 1Q 2020                 | -9%                 | -9%                 | -9%                 | -12                        | -5                | -8                  | -2                               | -1                | -1                |
| 2Q 2020                 | -90%                | -92%                | -89%                | -83                        | -30               | -54                 | -10                              | -6                | -4                |
| 3Q 2020                 | -72% to -73%        | -78% to -79%        | -69% to -71%        | -71 to -73                 | -26 to -27        | -44 to -46          | -9 to -9                         | -5 to -5          | -4 to -4          |
| 4Q 2020                 | -44% to -67%        | -51% to -79%        | -40% to -61%        | -44 to -65                 | -17 to -25        | -27 to -40          | -6 to -8                         | -4 to -5          | -2 to -3          |
| <b>Total 2020</b>       | <b>-53% to -60%</b> | <b>-57% to -64%</b> | <b>-52% to -57%</b> | <b>-211 to -233</b>        | <b>-78 to -86</b> | <b>-133 to -147</b> | <b>-27 to -29</b>                | <b>-16 to -17</b> | <b>-11 to -12</b> |
| 1Q 2021                 | -28% to -55%        | -34% to -62%        | -25% to -51%        | -32 to -57                 | -13 to -23        | -18 to -34          | -4 to -7                         | -3 to -5          | -2 to -3          |

## Seat capacity change compared to Baseline

**Latin America/Caribbean (Total)**

**Latin America/Caribbean (International)**

**Latin America/Caribbean (Domestic)**




ICAO

UNITING AVIATION

# Seat capacity change: International + Domestic

| Seat Capacity (%) - Latin America/Caribbean International + Domestic |          |       |            |        |        |                     |        |        |            |        |        |                     |        |        |           |        |       |
|--|----------|-------|------------|--------|--------|---------------------|--------|--------|------------|--------|--------|---------------------|--------|--------|-----------|--------|-------|
| Month  | Baseline |       | Scenario 1 |        |        | Scenario 1 - Path a |        |        | Scenario 2 |        |        | Scenario 2 - Path a |        |        | Reference |        |       |
| Compared to:   | 2019     | 2020  | Baseline   | 2019   | 2020   | Baseline            | 2019   | 2020   | Baseline   | 2019   | 2020   | Baseline            | 2019   | 2020   | Baseline  | 2019   | 2020  |
| January 2020   | 1.5%     | -     | 0.7%       | 2.2%   | -      | 0.7%                | 2.2%   | -      | 0.7%       | 2.2%   | -      | 0.7%                | 2.2%   | -      | 0.7%      | 2.2%   | -     |
| February 2020  | 4.4%     | -     | 0.9%       | 5.4%   | -      | 0.9%                | 5.4%   | -      | 0.9%       | 5.4%   | -      | 0.9%                | 5.4%   | -      | 0.9%      | 5.4%   | -     |
| March 2020   | 3.8%     | -     | -28.7%     | -26.0% | -      | -28.7%              | -26.0% | -      | -28.7%     | -26.0% | -      | -28.7%              | -26.0% | -      | -28.7%    | -26.0% | -     |
| April 2020   | 4.7%     | -     | -92.1%     | -91.7% | -      | -92.1%              | -91.7% | -      | -92.1%     | -91.7% | -      | -92.1%              | -91.7% | -      | -92.1%    | -91.7% | -     |
| May 2020   | 5.4%     | -     | -91.8%     | -91.3% | -      | -91.8%              | -91.3% | -      | -91.8%     | -91.3% | -      | -91.8%              | -91.3% | -      | -91.8%    | -91.3% | -     |
| June 2020  | 6.5%     | -     | -86.6%     | -85.8% | -      | -86.6%              | -85.8% | -      | -86.6%     | -85.8% | -      | -86.6%              | -85.8% | -      | -86.6%    | -85.8% | -     |
| July 2020  | 3.6%     | -     | -78.7%     | -77.9% | -      | -78.7%              | -77.9% | -      | -78.7%     | -77.9% | -      | -78.7%              | -77.9% | -      | -78.7%    | -77.9% | -     |
| August 2020  | 3.4%     | -     | -74.1%     | -73.2% | -      | -74.1%              | -73.2% | -      | -74.1%     | -73.2% | -      | -74.1%              | -73.2% | -      | -74.1%    | -73.2% | -     |
| September 2020   | 4.5%     | -     | -61.7%     | -60.0% | -      | -66.6%              | -65.1% | -      | -64.9%     | -63.3% | -      | -66.7%              | -65.2% | -      | -41.2%    | -38.6% | -     |
| October 2020   | 2.6%     | -     | -51.9%     | -50.7% | -      | -71.6%              | -70.8% | -      | -57.5%     | -56.4% | -      | -61.5%              | -60.6% | -      | -26.4%    | -24.6% | -     |
| November 2020  | 1.7%     | -     | -43.5%     | -42.5% | -      | -67.4%              | -66.8% | -      | -52.3%     | -51.5% | -      | -58.6%              | -57.9% | -      | -1.8%     | -0.1%  | -     |
| December 2020  | 1.4%     | -     | -35.9%     | -35.0% | -      | -61.7%              | -61.1% | -      | -47.9%     | -47.2% | -      | -56.6%              | -55.9% | -      | -1.6%     | -0.1%  | -     |
| January 2021   | 3.0%     | 0.7%  | -29.7%     | -28.7% | -30.2% | -54.2%              | -53.5% | -54.5% | -43.4%     | -42.6% | -43.9% | -54.6%              | -54.0% | -55.0% | -3.3%     | -1.9%  | -4.0% |
| February 2021  | 5.5%     | 0.2%  | -26.8%     | -23.5% | -27.4% | -47.4%              | -45.1% | -47.9% | -39.8%     | -37.1% | -40.3% | -54.0%              | -52.0% | -54.4% | -4.4%     | -0.2%  | -5.3% |
| March 2021   | 6.2%     | 43.4% | -23.5%     | -20.6% | 7.3%   | -41.2%              | -39.0% | -17.6% | -33.9%     | -31.4% | -7.3%  | -52.6%              | -50.9% | -33.6% | -1.7%     | 2.0%   | 37.8% |
| 1Q 2020  | 3.2%     | -     | -9.2%      | -6.3%  | -      | -9.2%               | -6.3%  | -      | -9.2%      | -6.3%  | -      | -9.2%               | -6.3%  | -      | -9.2%     | -6.3%  | -     |
| 2Q 2020  | 5.5%     | -     | -90.2%     | -89.6% | -      | -90.2%              | -89.6% | -      | -90.2%     | -89.6% | -      | -90.2%              | -89.6% | -      | -90.2%    | -89.6% | -     |
| 3Q 2020  | 3.8%     | -     | -71.8%     | -70.8% | -      | -73.3%              | -72.3% | -      | -72.8%     | -71.8% | -      | -73.4%              | -72.4% | -      | -65.4%    | -64.1% | -     |
| 4Q 2020  | 1.9%     | -     | -43.6%     | -42.5% | -      | -66.7%              | -66.1% | -      | -52.5%     | -51.6% | -      | -58.8%              | -58.1% | -      | -9.7%     | -8.0%  | -     |
| Total 2020   | 3.6%     | -     | -53.4%     | -51.8% | -      | -59.6%              | -58.1% | -      | -55.9%     | -54.3% | -      | -57.6%              | -56.1% | -      | -43.4%    | -41.4% | -     |
| 1Q 2021  | 4.8%     | 11.9% | -27.8%     | -24.3% | -19.3% | -48.5%              | -46.0% | -42.4% | -40.0%     | -37.1% | -32.9% | -54.5%              | -52.3% | -49.1% | -4.7%     | 0.0%   | 6.6%  |
| Grand total  | 3.8%     | -     | -48.2%     | -46.2% | -      | -57.3%              | -55.7% | -      | -52.6%     | -50.8% | -      | -57.0%              | -55.3% | -      | -35.5%    | -33.0% | -     |

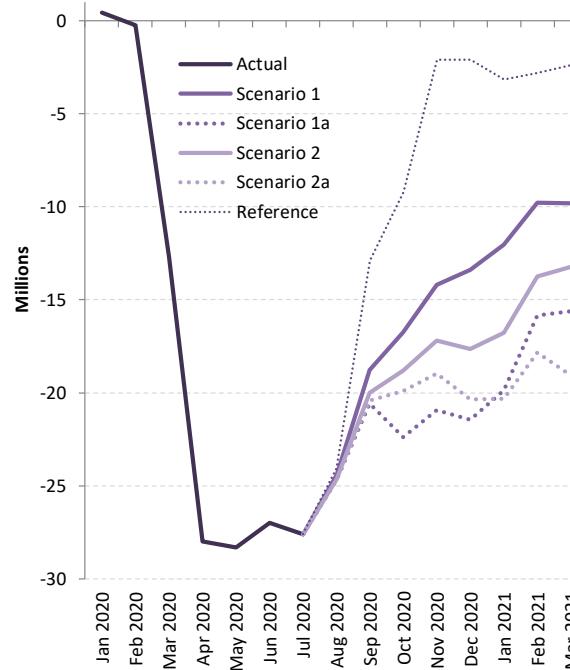
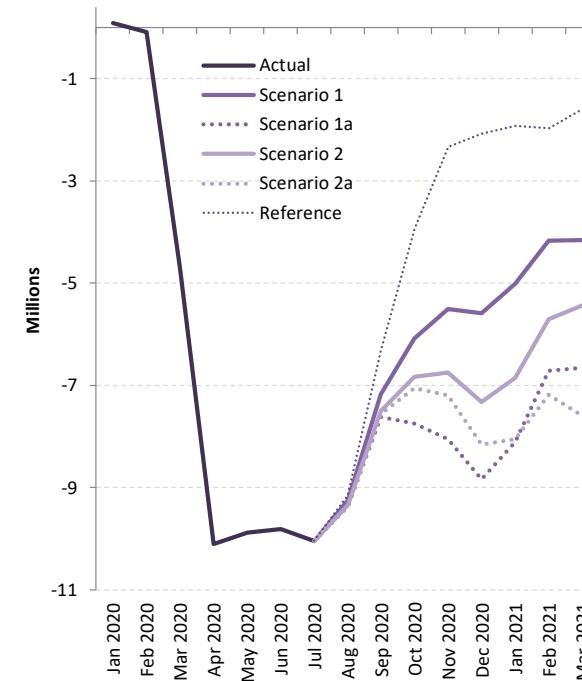
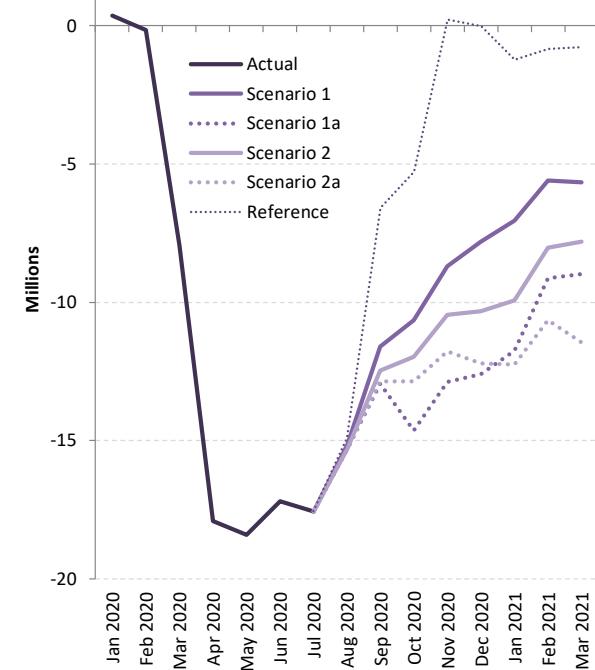
## Seat Capacity (%) - Latin America/Caribbean International

| Month              | Baseline     |       | Scenario 1 |          | Scenario 1 - Path a |        | Scenario 2 |        | Scenario 2 - Path a |          | Reference |        |          |        |        |
|--------------------|--------------|-------|------------|----------|---------------------|--------|------------|--------|---------------------|----------|-----------|--------|----------|--------|--------|
|                    | Compared to: | 2019  | 2020       | Baseline | 2019                | 2020   | Baseline   | 2019   | 2020                | Baseline | 2019      | 2020   | Baseline | 2019   | 2020   |
| January 2020       | -2.0%        | -     | 0.2%       | -1.8%    | -                   | 0.2%   | -1.8%      | -      | 0.2%                | -1.8%    | -         | 0.2%   | -1.8%    | -      | -      |
| February 2020      | 1.4%         | -     | 1.2%       | 2.6%     | -                   | 1.2%   | 2.6%       | -      | 1.2%                | 2.6%     | -         | 1.2%   | 2.6%     | -      | -      |
| March 2020         | -1.9%        | -     | -26.9%     | -28.3%   | -                   | -26.9% | -28.3%     | -      | -26.9%              | -28.3%   | -         | -26.9% | -28.3%   | -      | -      |
| April 2020         | 3.0%         | -     | -93.3%     | -93.1%   | -                   | -93.3% | -93.1%     | -      | -93.3%              | -93.1%   | -         | -93.3% | -93.1%   | -      | -      |
| May 2020           | 3.9%         | -     | -92.6%     | -92.3%   | -                   | -92.6% | -92.3%     | -      | -92.6%              | -92.3%   | -         | -92.6% | -92.3%   | -      | -      |
| June 2020          | 3.3%         | -     | -89.7%     | -89.4%   | -                   | -89.7% | -89.4%     | -      | -89.7%              | -89.4%   | -         | -89.7% | -89.4%   | -      | -      |
| July 2020          | 2.3%         | -     | -81.9%     | -81.5%   | -                   | -81.9% | -81.5%     | -      | -81.9%              | -81.5%   | -         | -81.9% | -81.5%   | -      | -      |
| August 2020        | 3.6%         | -     | -79.2%     | -78.5%   | -                   | -79.2% | -78.5%     | -      | -79.2%              | -78.5%   | -         | -79.2% | -78.5%   | -      | -      |
| September 2020     | 5.0%         | -     | -72.6%     | -71.3%   | -                   | -75.3% | -74.0%     | -      | -74.3%              | -73.0%   | -         | -75.3% | -74.1%   | -      | -61.9% |
| October 2020       | -0.8%        | -     | -61.5%     | -61.8%   | -                   | -81.9% | -82.1%     | -      | -67.3%              | -67.5%   | -         | -70.1% | -70.3%   | -      | -34.1% |
| November 2020      | -1.5%        | -     | -50.5%     | -51.2%   | -                   | -80.3% | -80.6%     | -      | -60.9%              | -61.5%   | -         | -66.0% | -66.5%   | -      | -13.5% |
| December 2020      | -1.2%        | -     | -42.4%     | -43.1%   | -                   | -74.7% | -75.0%     | -      | -56.2%              | -56.8%   | -         | -63.9% | -64.3%   | -      | -8.5%  |
| January 2021       | -3.0%        | -1.2% | -36.9%     | -38.8%   | -37.6%              | -66.5% | -67.5%     | -66.9% | -52.2%              | -53.7%   | -52.8%    | -62.6% | -63.7%   | -63.1% | -8.1%  |
| February 2021      | 0.5%         | -2.0% | -33.3%     | -33.0%   | -34.7%              | -59.2% | -59.0%     | -60.0% | -47.9%              | -47.6%   | -48.9%    | -61.7% | -61.5%   | -62.5% | -11.9% |
| March 2021         | -4.1%        | 33.7% | -30.7%     | -33.6%   | -7.3%               | -53.6% | -55.6%     | -38.0% | -42.3%              | -44.7%   | -22.8%    | -61.0% | -62.6%   | -47.9% | -7.7%  |
| <b>1Q 2020</b>     | -0.9%        | -     | -8.7%      | -9.5%    | -                   | -8.7%  | -9.5%      | -      | -8.7%               | -9.5%    | -         | -8.7%  | -9.5%    | -      | -8.7%  |
| <b>2Q 2020</b>     | 3.4%         | -     | -91.9%     | -91.6%   | -                   | -91.9% | -91.6%     | -      | -91.9%              | -91.6%   | -         | -91.9% | -91.6%   | -      | -91.9% |
| <b>3Q 2020</b>     | 3.6%         | -     | -78.2%     | -77.4%   | -                   | -79.0% | -78.3%     | -      | -78.7%              | -78.0%   | -         | -79.0% | -78.3%   | -      | -75.0% |
| <b>4Q 2020</b>     | -1.2%        | -     | -50.9%     | -51.5%   | -                   | -78.7% | -79.0%     | -      | -61.1%              | -61.6%   | -         | -66.4% | -66.8%   | -      | -17.9% |
| <b>Total 2020</b>  | 1.2%         | -     | -56.7%     | -56.2%   | -                   | -63.6% | -63.2%     | -      | -59.3%              | -58.8%   | -         | -60.7% | -60.2%   | -      | -48.1% |
| <b>1Q 2021</b>     | -2.3%        | 7.9%  | -33.7%     | -35.2%   | -28.4%              | -59.9% | -60.8%     | -56.7% | -47.5%              | -48.7%   | -43.3%    | -61.8% | -62.7%   | -58.8% | -9.2%  |
| <b>Grand total</b> | 0.4%         | -     | -52.0%     | -51.8%   | -                   | -62.8% | -62.7%     | -      | -56.9%              | -56.7%   | -         | -60.9% | -60.7%   | -      | -40.1% |

## Seat Capacity (%) - Latin America/Caribbean Domestic

| Month              | Baseline     |       | Scenario 1 |          | Scenario 1 - Path a |        | Scenario 2 |        | Scenario 2 - Path a |          | Reference |        |          |        |        |        |       |
|--------------------|--------------|-------|------------|----------|---------------------|--------|------------|--------|---------------------|----------|-----------|--------|----------|--------|--------|--------|-------|
|                    | Compared to: | 2019  | 2020       | Baseline | 2019                | 2020   | Baseline   | 2019   | 2020                | Baseline | 2019      | 2020   | Baseline | 2019   | 2020   |        |       |
| January 2020       | 3.5%         | -     | 1.0%       | 4.6%     | -                   | 1.0%   | 4.6%       | -      | 1.0%                | 4.6%     | -         | 1.0%   | 4.6%     | -      | 1.0%   | 4.6%   |       |
| February 2020      | 6.2%         | -     | 0.7%       | 7.0%     | -                   | 0.7%   | 7.0%       | -      | 0.7%                | 7.0%     | -         | 0.7%   | 7.0%     | -      | 0.7%   | 7.0%   |       |
| March 2020         | 7.1%         | -     | -29.6%     | -24.6%   | -                   | -29.6% | -24.6%     | -      | -29.6%              | -24.6%   | -         | -29.6% | -24.6%   | -      | -29.6% | -24.6% |       |
| April 2020         | 5.7%         | -     | -91.5%     | -91.0%   | -                   | -91.5% | -91.0%     | -      | -91.5%              | -91.0%   | -         | -91.5% | -91.0%   | -      | -91.5% | -91.0% |       |
| May 2020           | 6.2%         | -     | -91.3%     | -90.8%   | -                   | -91.3% | -90.8%     | -      | -91.3%              | -90.8%   | -         | -91.3% | -90.8%   | -      | -91.3% | -90.8% |       |
| June 2020          | 8.3%         | -     | -85.0%     | -83.8%   | -                   | -85.0% | -83.8%     | -      | -85.0%              | -83.8%   | -         | -85.0% | -83.8%   | -      | -85.0% | -83.8% |       |
| July 2020          | 4.2%         | -     | -77.0%     | -76.1%   | -                   | -77.0% | -76.1%     | -      | -77.0%              | -76.1%   | -         | -77.0% | -76.1%   | -      | -77.0% | -76.1% |       |
| August 2020        | 3.3%         | -     | -71.4%     | -70.4%   | -                   | -71.4% | -70.4%     | -      | -71.4%              | -70.4%   | -         | -71.4% | -70.4%   | -      | -71.4% | -70.4% |       |
| September 2020     | 4.2%         | -     | -56.6%     | -54.8%   | -                   | -62.5% | -60.9%     | -      | -60.5%              | -58.8%   | -         | -62.6% | -61.1%   | -      | -31.5% | -28.6% |       |
| October 2020       | 4.1%         | -     | -47.6%     | -45.5%   | -                   | -67.0% | -65.6%     | -      | -53.2%              | -51.3%   | -         | -57.8% | -56.0%   | -      | -23.0% | -19.9% |       |
| November 2020      | 3.3%         | -     | -40.0%     | -38.0%   | -                   | -61.1% | -59.8%     | -      | -48.1%              | -46.3%   | -         | -55.0% | -53.5%   | -      | 3.9%   | 7.4%   |       |
| December 2020      | 2.9%         | -     | -32.5%     | -30.6%   | -                   | -54.8% | -53.5%     | -      | -43.6%              | -42.0%   | -         | -52.7% | -51.4%   | -      | 2.1%   | 5.0%   |       |
| January 2021       | 6.4%         | 1.7%  | -27.5%     | -22.8%   | -26.2%              | -48.7% | -45.4%     | -47.8% | -40.1%              | -36.2%   | -39.0%    | -51.5% | -48.4%   | -50.6% | -2.9%  | 3.3%   | -1.2% |
| February 2021      | 8.4%         | 1.4%  | -24.4%     | -18.0%   | -23.4%              | -42.0% | -37.1%     | -41.2% | -36.4%              | -31.0%   | -35.5%    | -50.6% | -46.5%   | -50.0% | -1.9%  | 6.3%   | -0.6% |
| March 2021         | 12.4%        | 49.0% | -22.4%     | -12.8%   | 15.5%               | -36.9% | -29.1%     | -6.0%  | -31.9%              | -23.4%   | 1.5%      | -50.0% | -43.8%   | -25.5% | -2.1%  | 10.1%  | 45.9% |
| <b>1Q 2020</b>     | 5.6%         | -     | -9.4%      | -4.4%    | -                   | -9.4%  | -4.4%      | -      | -9.4%               | -4.4%    | -         | -9.4%  | -4.4%    | -      | -9.4%  | -4.4%  | -     |
| <b>2Q 2020</b>     | 6.7%         | -     | -89.3%     | -88.5%   | -                   | -89.3% | -88.5%     | -      | -89.3%              | -88.5%   | -         | -89.3% | -88.5%   | -      | -89.3% | -88.5% | -     |
| <b>3Q 2020</b>     | 3.9%         | -     | -68.6%     | -67.4%   | -                   | -70.5% | -69.4%     | -      | -69.9%              | -68.7%   | -         | -70.5% | -69.4%   | -      | -60.6% | -59.1% | -     |
| <b>4Q 2020</b>     | 3.5%         | -     | -40.0%     | -37.9%   | -                   | -60.9% | -59.5%     | -      | -48.3%              | -46.5%   | -         | -55.2% | -53.6%   | -      | -5.7%  | -2.5%  | -     |
| <b>Total 2020</b>  | 4.9%         | -     | -51.7%     | -49.4%   | -                   | -57.5% | -55.4%     | -      | -54.1%              | -51.9%   | -         | -56.0% | -53.9%   | -      | -41.0% | -38.1% | -     |
| <b>1Q 2021</b>     | 9.0%         | 14.0% | -24.8%     | -18.0%   | -14.2%              | -42.6% | -37.4%     | -34.5% | -36.1%              | -30.3%   | -27.1%    | -50.7% | -46.3%   | -43.8% | -2.3%  | 6.5%   | 11.4% |
| <b>Grand total</b> | 5.7%         | -     | -46.2%     | -43.2%   | -                   | -54.4% | -51.9%     | -      | -50.4%              | -47.6%   | -         | -55.0% | -52.4%   | -      | -33.1% | -29.3% | -     |

# Passenger number change compared to Baseline

**Latin America/Caribbean (Total)**

**Latin America/Caribbean (International)**

**Latin America/Caribbean (Domestic)**




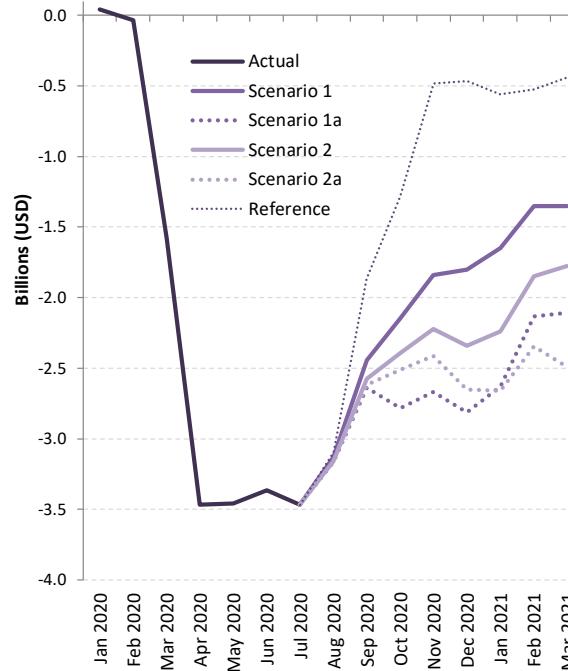
| Passenger Number (thousand) - Latin America/Caribbean International + Domestic |               |               |                 |                 |                     |                 |                 |                |                 |                 |                     |                 |                 |                |                 |                 |              |
|--|---------------|---------------|-----------------|-----------------|---------------------|-----------------|-----------------|----------------|-----------------|-----------------|---------------------|-----------------|-----------------|----------------|-----------------|-----------------|--------------|
| Month  | Baseline      |               | Scenario 1      |                 | Scenario 1 - Path a |                 |                 | Scenario 2     |                 |                 | Scenario 2 - Path a |                 |                 | Reference      |                 |                 |              |
|  | Compared to:  | 2019          | 2020            | Baseline        | 2019                | 2020            | Baseline        | 2019           | 2020            | Baseline        | 2019                | 2020            | Baseline        | 2019           | 2020            | Baseline        | 2019         |
| January 2020   | 664           | -             | 442             | 1,106           | -                   | 442             | 1,106           | -              | 442             | 1,106           | -                   | 442             | 1,106           | -              | 442             | 1,106           | -            |
| February 2020  | 1,386         | -             | -250            | 1,135           | -                   | -250            | 1,135           | -              | -250            | 1,135           | -                   | -250            | 1,135           | -              | -250            | 1,135           | -            |
| March 2020   | 1,301         | -             | -12,669         | -11,368         | -                   | -12,669         | -11,368         | -              | -12,669         | -11,368         | -                   | -12,669         | -11,368         | -              | -12,669         | -11,368         | -            |
| April 2020   | 1,501         | -             | -28,003         | -26,502         | -                   | -28,003         | -26,502         | -              | -28,003         | -26,502         | -                   | -28,003         | -26,502         | -              | -28,003         | -26,502         | -            |
| May 2020   | 1,706         | -             | -28,294         | -26,588         | -                   | -28,294         | -26,588         | -              | -28,294         | -26,588         | -                   | -28,294         | -26,588         | -              | -28,294         | -26,588         | -            |
| June 2020  | 2,003         | -             | -27,003         | -25,000         | -                   | -27,003         | -25,000         | -              | -27,003         | -25,000         | -                   | -27,003         | -25,000         | -              | -27,003         | -25,000         | -            |
| July 2020  | 1,342         | -             | -27,596         | -26,254         | -                   | -27,596         | -26,254         | -              | -27,596         | -26,254         | -                   | -27,596         | -26,254         | -              | -27,596         | -26,254         | -            |
| August 2020  | 1,201         | -             | -24,401         | -23,200         | -                   | -24,669         | -23,468         | -              | -24,644         | -23,443         | -                   | -24,644         | -23,443         | -              | -24,066         | -22,865         | -            |
| September 2020   | 1,371         | -             | -18,771         | -17,400         | -                   | -20,572         | -19,201         | -              | -19,983         | -18,612         | -                   | -20,417         | -19,046         | -              | -12,891         | -11,520         | -            |
| October 2020   | 913           | -             | -16,725         | -15,813         | -                   | -22,375         | -21,462         | -              | -18,789         | -17,876         | -                   | -19,912         | -18,999         | -              | -9,204          | -8,292          | -            |
| November 2020  | 661           | -             | -14,203         | -13,542         | -                   | -20,931         | -20,270         | -              | -17,206         | -16,545         | -                   | -18,965         | -18,305         | -              | -2,107          | -1,446          | -            |
| December 2020  | 641           | -             | -13,392         | -12,751         | -                   | -21,438         | -20,797         | -              | -17,657         | -17,016         | -                   | -20,366         | -19,724         | -              | -2,095          | -1,454          | -            |
| January 2021   | 1,321         | 215           | -12,049         | -10,728         | -11,834             | -19,863         | -18,543         | -19,648        | -16,778         | -15,458         | -16,563             | -20,307         | -18,986         | -20,092        | -3,154          | -1,833          | -2,939       |
| February 2021  | 1,856         | 721           | -9,770          | -7,914          | -9,049              | -15,837         | -13,981         | -15,116        | -13,736         | -11,879         | -13,015             | -17,836         | -15,980         | -17,115        | -2,806          | -950            | -2,085       |
| March 2021   | 2,203         | 13,571        | -9,806          | -7,602          | 3,766               | -15,627         | -13,423         | -2,055         | -13,242         | -11,039         | 329                 | -19,045         | -16,842         | -5,474         | -2,374          | -171            | 11,197       |
| <b>1Q 2020</b>   | <b>3,350</b>  | -             | <b>-12,477</b>  | <b>-9,127</b>   | -                   | <b>-12,477</b>  | <b>-9,127</b>   | -              | <b>-12,477</b>  | <b>-9,127</b>   | -                   | <b>-12,477</b>  | <b>-9,127</b>   | -              | <b>-12,477</b>  | <b>-9,127</b>   | -            |
| <b>2Q 2020</b>   | <b>5,210</b>  | -             | <b>-83,301</b>  | <b>-78,090</b>  | -                   | <b>-83,301</b>  | <b>-78,090</b>  | -              | <b>-83,301</b>  | <b>-78,090</b>  | -                   | <b>-83,301</b>  | <b>-78,090</b>  | -              | <b>-83,301</b>  | <b>-78,090</b>  | -            |
| <b>3Q 2020</b>   | <b>3,914</b>  | -             | <b>-70,768</b>  | <b>-66,853</b>  | -                   | <b>-72,837</b>  | <b>-68,923</b>  | -              | <b>-72,222</b>  | <b>-68,308</b>  | -                   | <b>-72,656</b>  | <b>-68,742</b>  | -              | <b>-64,553</b>  | <b>-60,639</b>  | -            |
| <b>4Q 2020</b>   | <b>2,215</b>  | -             | <b>-44,320</b>  | <b>-42,105</b>  | -                   | <b>-64,744</b>  | <b>-62,529</b>  | -              | <b>-53,652</b>  | <b>-51,437</b>  | -                   | <b>-59,243</b>  | <b>-57,028</b>  | -              | <b>-13,407</b>  | <b>-11,192</b>  | -            |
| <b>Total 2020</b>  | <b>14,690</b> | -             | <b>-210,866</b> | <b>-196,176</b> | -                   | <b>-233,359</b> | <b>-218,670</b> | -              | <b>-221,653</b> | <b>-206,963</b> | -                   | <b>-227,677</b> | <b>-212,988</b> | -              | <b>-173,738</b> | <b>-159,048</b> | -            |
| <b>1Q 2021</b>   | <b>5,380</b>  | <b>14,507</b> | <b>-31,625</b>  | <b>-26,244</b>  | <b>-17,117</b>      | <b>-51,327</b>  | <b>-45,947</b>  | <b>-36,820</b> | <b>-43,756</b>  | <b>-38,376</b>  | <b>-29,249</b>      | <b>-57,189</b>  | <b>-51,808</b>  | <b>-42,681</b> | <b>-8,334</b>   | <b>-2,954</b>   | <b>6,174</b> |
| <b>Grand total</b>   | <b>20,070</b> | -             | <b>-242,491</b> | <b>-222,421</b> | -                   | <b>-284,686</b> | <b>-264,617</b> | -              | <b>-265,409</b> | <b>-245,339</b> | -                   | <b>-284,866</b> | <b>-264,796</b> | -              | <b>-182,072</b> | <b>-162,002</b> | -            |

| Passenger Number (thousand) - Latin America/Caribbean International |              |       |                |                |                     |                 |                 |            |                 |                |                     |                 |                 |                |                |                |               |      |
|---|--------------|-------|----------------|----------------|---------------------|-----------------|-----------------|------------|-----------------|----------------|---------------------|-----------------|-----------------|----------------|----------------|----------------|---------------|------|
| Month   | Baseline     |       | Scenario 1     |                | Scenario 1 - Path a |                 |                 | Scenario 2 |                 |                | Scenario 2 - Path a |                 |                 | Reference      |                |                |               |      |
|   | Compared to: | 2019  | 2020           | Baseline       | 2019                | 2020            | Baseline        | 2019       | 2020            | Baseline       | 2019                | 2020            | Baseline        | 2019           | 2020           | Baseline       | 2019          | 2020 |
| January 2020  | -178         | -     | 87             | -91            | -                   | 87              | -91             | -          | 87              | -91            | -                   | 87              | -91             | -              | 87             | -91            | -             |      |
| February 2020   | 175          | -     | -90            | 85             | -                   | -90             | 85              | -          | -90             | 85             | -                   | -90             | 85              | -              | -90            | 85             | -             |      |
| March 2020  | -163         | -     | -4,720         | -4,883         | -                   | -4,720          | -4,883          | -          | -4,720          | -4,883         | -                   | -4,720          | -4,883          | -              | -4,720         | -4,883         | -             |      |
| April 2020  | 345          | -     | -10,100        | -9,755         | -                   | -10,100         | -9,755          | -          | -10,100         | -9,755         | -                   | -10,100         | -9,755          | -              | -10,100        | -9,755         | -             |      |
| May 2020  | 416          | -     | -9,876         | -9,461         | -                   | -9,876          | -9,461          | -          | -9,876          | -9,461         | -                   | -9,876          | -9,461          | -              | -9,876         | -9,461         | -             |      |
| June 2020   | 368          | -     | -9,812         | -9,444         | -                   | -9,812          | -9,444          | -          | -9,812          | -9,444         | -                   | -9,812          | -9,444          | -              | -9,812         | -9,444         | -             |      |
| July 2020   | 303          | -     | -10,043        | -9,740         | -                   | -10,043         | -9,740          | -          | -10,043         | -9,740         | -                   | -10,043         | -9,740          | -              | -10,043        | -9,740         | -             |      |
| August 2020   | 413          | -     | -9,242         | -8,829         | -                   | -9,369          | -8,956          | -          | -9,344          | -8,930         | -                   | -9,344          | -8,930          | -              | -9,157         | -8,744         | -             |      |
| September 2020  | 464          | -     | -7,166         | -6,702         | -                   | -7,620          | -7,157          | -          | -7,504          | -7,040         | -                   | -7,562          | -7,099          | -              | -6,300         | -5,836         | -             |      |
| October 2020  | -32          | -     | -6,082         | -6,114         | -                   | -7,747          | -7,779          | -          | -6,827          | -6,859         | -                   | -7,057          | -7,090          | -              | -3,929         | -3,961         | -             |      |
| November 2020   | -102         | -     | -5,502         | -5,604         | -                   | -8,047          | -8,149          | -          | -6,748          | -6,850         | -                   | -7,194          | -7,296          | -              | -2,330         | -2,431         | -             |      |
| December 2020   | -88          | -     | -5,585         | -5,673         | -                   | -8,836          | -8,924          | -          | -7,328          | -7,416         | -                   | -8,162          | -8,250          | -              | -2,075         | -2,163         | -             |      |
| January 2021  | -275         | -184  | -5,008         | -5,283         | -5,192              | -8,107          | -8,382          | -8,291     | -6,851          | -7,126         | -7,035              | -8,049          | -8,324          | -8,233         | -1,922         | -2,197         | -2,106        |      |
| February 2021   | 112          | 26    | -4,167         | -4,055         | -4,141              | -6,709          | -6,598          | -6,683     | -5,700          | -5,589         | -5,674              | -7,188          | -7,076          | -7,161         | -1,973         | -1,862         | -1,947        |      |
| March 2021  | -400         | 4,483 | -4,153         | -4,553         | 330                 | -6,651          | -7,051          | -2,168     | -5,434          | -5,834         | -951                | -7,594          | -7,994          | -3,110         | -1,594         | -1,994         | 2,889         |      |
| <b>1Q 2020</b>  | <b>-167</b>  | -     | <b>-4,722</b>  | <b>-4,889</b>  | -                   | <b>-4,722</b>   | <b>-4,889</b>   | -          | <b>-4,722</b>   | <b>-4,889</b>  | -                   | <b>-4,722</b>   | <b>-4,889</b>   | -              | <b>-4,722</b>  | <b>-4,889</b>  | -             |      |
| <b>2Q 2020</b>  | <b>1,129</b> | -     | <b>-29,788</b> | <b>-28,659</b> | -                   | <b>-29,788</b>  | <b>-28,659</b>  | -          | <b>-29,788</b>  | <b>-28,659</b> | -                   | <b>-29,788</b>  | <b>-28,659</b>  | -              | <b>-29,788</b> | <b>-28,659</b> | -             |      |
| <b>3Q 2020</b>  | <b>1,180</b> | -     | <b>-26,451</b> | <b>-25,271</b> | -                   | <b>-27,033</b>  | <b>-25,853</b>  | -          | <b>-26,890</b>  | <b>-25,710</b> | -                   | <b>-26,949</b>  | <b>-25,769</b>  | -              | <b>-25,501</b> | <b>-24,321</b> | -             |      |
| <b>4Q 2020</b>  | <b>-222</b>  | -     | <b>-17,169</b> | <b>-17,391</b> | -                   | <b>-24,630</b>  | <b>-24,852</b>  | -          | <b>-20,904</b>  | <b>-21,125</b> | -                   | <b>-22,413</b>  | <b>-22,635</b>  | -              | <b>-8,334</b>  | <b>-8,555</b>  | -             |      |
| <b>Total 2020</b>   | <b>1,921</b> | -     | <b>-78,131</b> | <b>-76,210</b> | -                   | <b>-86,173</b>  | <b>-84,253</b>  | -          | <b>-82,305</b>  | <b>-80,384</b> | -                   | <b>-83,873</b>  | <b>-81,953</b>  | -              | <b>-68,345</b> | <b>-66,424</b> | -             |      |
| <b>1Q 2021</b>  | <b>-563</b>  | 4,326 | <b>-13,328</b> | <b>-13,891</b> | -9,002              | <b>-21,467</b>  | <b>-22,031</b>  | -17,142    | <b>-17,985</b>  | <b>-18,549</b> | <b>-13,660</b>      | <b>-22,831</b>  | <b>-23,394</b>  | <b>-18,505</b> | <b>-5,489</b>  | <b>-6,053</b>  | <b>-1,164</b> |      |
| <b>Grand total</b>  | <b>1,357</b> | -     | <b>-91,459</b> | <b>-90,102</b> | -                   | <b>-107,640</b> | <b>-106,283</b> | -          | <b>-100,290</b> | <b>-98,933</b> | -                   | <b>-106,704</b> | <b>-105,347</b> | -              | <b>-73,835</b> | <b>-72,477</b> | -             |      |

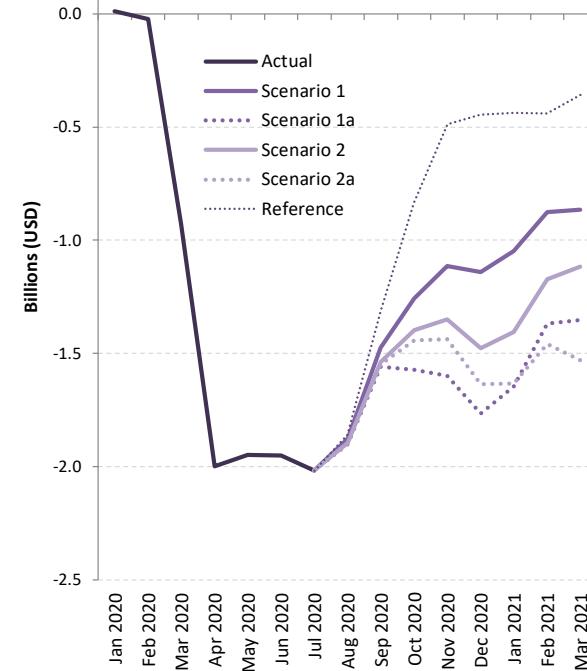
| Passenger Number (thousand) - Latin America/Caribbean Domestic |              |        |            |          |                     |        |          |            |         |          |                     |         |          |           |         |          |         |       |
|--|--------------|--------|------------|----------|---------------------|--------|----------|------------|---------|----------|---------------------|---------|----------|-----------|---------|----------|---------|-------|
| Month  | Baseline     |        | Scenario 1 |          | Scenario 1 - Path a |        |          | Scenario 2 |         |          | Scenario 2 - Path a |         |          | Reference |         |          |         |       |
|  | Compared to: | 2019   | 2020       | Baseline | 2019                | 2020   | Baseline | 2019       | 2020    | Baseline | 2019                | 2020    | Baseline | 2019      | 2020    | Baseline | 2019    | 2020  |
| January 2020   |              | 842    | -          | 354      | 1,196               | -      | 354      | 1,196      | -       | 354      | 1,196               | -       | 354      | 1,196     | -       | 354      | 1,196   | -     |
| February 2020  |              | 1,211  | -          | -161     | 1,050               | -      | -161     | 1,050      | -       | -161     | 1,050               | -       | -161     | 1,050     | -       | -161     | 1,050   | -     |
| March 2020   |              | 1,464  | -          | -7,948   | -6,485              | -      | -7,948   | -6,485     | -       | -7,948   | -6,485              | -       | -7,948   | -6,485    | -       | -7,948   | -6,485  | -     |
| April 2020   |              | 1,156  | -          | -17,903  | -16,747             | -      | -17,903  | -16,747    | -       | -17,903  | -16,747             | -       | -17,903  | -16,747   | -       | -17,903  | -16,747 | -     |
| May 2020   |              | 1,290  | -          | -18,418  | -17,128             | -      | -18,418  | -17,128    | -       | -18,418  | -17,128             | -       | -18,418  | -17,128   | -       | -18,418  | -17,128 | -     |
| June 2020  |              | 1,635  | -          | -17,191  | -15,556             | -      | -17,191  | -15,556    | -       | -17,191  | -15,556             | -       | -17,191  | -15,556   | -       | -17,191  | -15,556 | -     |
| July 2020  |              | 1,039  | -          | -17,553  | -16,513             | -      | -17,553  | -16,513    | -       | -17,553  | -16,513             | -       | -17,553  | -16,513   | -       | -17,553  | -16,513 | -     |
| August 2020  |              | 788    | -          | -15,159  | -14,371             | -      | -15,300  | -14,512    | -       | -15,300  | -14,512             | -       | -15,300  | -14,512   | -       | -14,909  | -14,121 | -     |
| September 2020   |              | 907    | -          | -11,605  | -10,698             | -      | -12,952  | -12,044    | -       | -12,479  | -11,572             | -       | -12,854  | -11,947   | -       | -6,591   | -5,684  | -     |
| October 2020   |              | 945    | -          | -10,644  | -9,699              | -      | -14,628  | -13,683    | -       | -11,962  | -11,017             | -       | -12,854  | -11,909   | -       | -5,276   | -4,331  | -     |
| November 2020  |              | 762    | -          | -8,701   | -7,938              | -      | -12,884  | -12,122    | -       | -10,458  | -9,695              | -       | -11,771  | -11,009   | -       | 223      | 985     | -     |
| December 2020  |              | 729    | -          | -7,807   | -7,078              | -      | -12,602  | -11,873    | -       | -10,329  | -9,600              | -       | -12,204  | -11,475   | -       | -20      | 709     | -     |
| January 2021   |              | 1,596  | 399        | -7,041   | -5,445              | -6,641 | -11,757  | -10,161    | -11,358 | -9,928   | -8,332              | -9,529  | -12,257  | -10,662   | -11,858 | -1,231   | 364     | -832  |
| February 2021  |              | 1,745  | 695        | -5,603   | -3,858              | -4,909 | -9,128   | -7,383     | -8,433  | -8,035   | -6,290              | -7,341  | -10,649  | -8,904    | -9,954  | -833     | 912     | -138  |
| March 2021   |              | 2,603  | 9,088      | -5,653   | -3,049              | 3,435  | -8,975   | -6,372     | 113     | -7,808   | -5,204              | 1,280   | -11,452  | -8,848    | -2,364  | -780     | 1,823   | 8,308 |
| <b>1Q 2020</b>   |              | 3,517  | -          | -7,755   | -4,238              | -      | -7,755   | -4,238     | -       | -7,755   | -4,238              | -       | -7,755   | -4,238    | -       | -7,755   | -4,238  | -     |
| <b>2Q 2020</b>   |              | 4,081  | -          | -53,512  | -49,431             | -      | -53,512  | -49,431    | -       | -53,512  | -49,431             | -       | -53,512  | -49,431   | -       | -53,512  | -49,431 | -     |
| <b>3Q 2020</b>   |              | 2,735  | -          | -44,317  | -41,582             | -      | -45,805  | -43,070    | -       | -45,332  | -42,598             | -       | -45,707  | -42,973   | -       | -39,053  | -36,318 | -     |
| <b>4Q 2020</b>   |              | 2,436  | -          | -27,151  | -24,715             | -      | -40,114  | -37,678    | -       | -32,749  | -30,312             | -       | -36,829  | -34,393   | -       | -5,073   | -2,637  | -     |
| <b>Total 2020</b>  |              | 12,769 | -          | -132,735 | -119,966            | -      | -147,186 | -134,417   | -       | -139,348 | -126,579            | -       | -143,804 | -131,035  | -       | -105,393 | -92,624 | -     |
| <b>1Q 2021</b>   |              | 5,944  | 10,182     | -18,297  | -12,353             | -8,115 | -29,860  | -23,916    | -19,678 | -25,771  | -19,827             | -15,589 | -34,358  | -28,414   | -24,176 | -2,844   | 3,099   | 7,337 |
| <b>Grand total</b>   |              | 18,713 | -          | -151,032 | -132,319            | -      | -177,046 | -158,333   | -       | -165,119 | -146,406            | -       | -178,162 | -159,449  | -       | -108,237 | -89,525 | -     |

## Passenger revenue change compared to Baseline

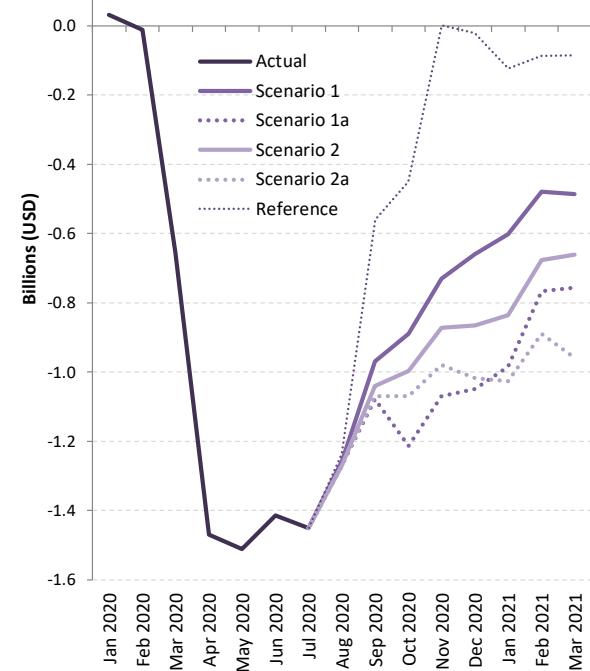
**Latin America/Caribbean (Total)**



**Latin America/Caribbean (International)**



**Latin America/Caribbean (Domestic)**



| Passenger revenue (USD, million) - Latin America/Caribbean International + Domestic |              |       |                |                |        |                |                     |        |                |                |            |                |                |        |                     |                |       |                |               |      |  |
|---|--------------|-------|----------------|----------------|--------|----------------|---------------------|--------|----------------|----------------|------------|----------------|----------------|--------|---------------------|----------------|-------|----------------|---------------|------|--|
| Month   | Baseline     |       | Scenario 1     |                |        |                | Scenario 1 - Path a |        |                |                | Scenario 2 |                |                |        | Scenario 2 - Path a |                |       |                | Reference     |      |  |
| Compared to:  | 2019         | 2020  | Baseline       | 2019           | 2020   | Baseline       | 2019                | 2020   | Baseline       | 2019           | 2020       | Baseline       | 2019           | 2020   | Baseline            | 2019           | 2020  | Baseline       | 2019          | 2020 |  |
| January 2020  | 22           | -     | 42             | 64             | -      | 42             | 64                  | -      | 42             | 64             | -          | 42             | 64             | -      | 42                  | 64             | -     | 42             | 64            | -    |  |
| February 2020   | 123          | -     | -36            | 87             | -      | -36            | 87                  | -      | -36            | 87             | -          | -36            | 87             | -      | -36                 | 87             | -     | -36            | 87            | -    |  |
| March 2020  | 79           | -     | -1,584         | -1,504         | -      | -1,584         | -1,504              | -      | -1,584         | -1,504         | -          | -1,584         | -1,504         | -      | -1,584              | -1,504         | -     | -1,584         | -1,504        | -    |  |
| April 2020  | 165          | -     | -3,468         | -3,303         | -      | -3,468         | -3,303              | -      | -3,468         | -3,303         | -          | -3,468         | -3,303         | -      | -3,468              | -3,303         | -     | -3,468         | -3,303        | -    |  |
| May 2020  | 192          | -     | -3,460         | -3,268         | -      | -3,460         | -3,268              | -      | -3,460         | -3,268         | -          | -3,460         | -3,268         | -      | -3,460              | -3,268         | -     | -3,460         | -3,268        | -    |  |
| June 2020   | 217          | -     | -3,364         | -3,147         | -      | -3,364         | -3,147              | -      | -3,364         | -3,147         | -          | -3,364         | -3,147         | -      | -3,364              | -3,147         | -     | -3,364         | -3,147        | -    |  |
| July 2020   | 164          | -     | -3,468         | -3,303         | -      | -3,468         | -3,303              | -      | -3,468         | -3,303         | -          | -3,468         | -3,303         | -      | -3,468              | -3,303         | -     | -3,468         | -3,303        | -    |  |
| August 2020   | 164          | -     | -3,132         | -2,968         | -      | -3,167         | -3,003              | -      | -3,162         | -2,999         | -          | -3,162         | -2,999         | -      | -3,097              | -2,933         | -     | -3,097         | -2,933        | -    |  |
| September 2020  | 169          | -     | -2,443         | -2,274         | -      | -2,637         | -2,468              | -      | -2,577         | -2,408         | -          | -2,619         | -2,450         | -      | -1,868              | -1,699         | -     | -1,868         | -1,699        | -    |  |
| October 2020  | 73           | -     | -2,146         | -2,073         | -      | -2,784         | -2,711              | -      | -2,394         | -2,321         | -          | -2,511         | -2,437         | -      | -1,284              | -1,211         | -     | -1,284         | -1,211        | -    |  |
| November 2020   | 30           | -     | -1,842         | -1,812         | -      | -2,667         | -2,636              | -      | -2,223         | -2,193         | -          | -2,415         | -2,385         | -      | -485                | -455           | -     | -485           | -455          | -    |  |
| December 2020   | 41           | -     | -1,801         | -1,760         | -      | -2,814         | -2,773              | -      | -2,342         | -2,301         | -          | -2,653         | -2,612         | -      | -467                | -426           | -     | -467           | -426          | -    |  |
| January 2021  | 78           | 14    | -1,650         | -1,573         | -1,638 | -2,632         | -2,554              | -2,620 | -2,242         | -2,164         | -2,230     | -2,660         | -2,582         | -2,648 | -561                | -483           | -549  |                |               |      |  |
| February 2021   | 163          | 76    | -1,353         | -1,191         | -1,279 | -2,133         | -1,970              | -2,059 | -1,849         | -1,687         | -1,775     | -2,347         | -2,184         | -2,273 | -525                | -363           | -451  |                |               |      |  |
| March 2021  | 138          | 1,642 | -1,352         | -1,214         | 288    | -2,108         | -1,970              | -468   | -1,777         | -1,640         | -137       | -2,489         | -2,351         | -849   | -442                | -304           | 1,198 |                |               |      |  |
| <b>1Q 2020</b>  | <b>224</b>   | -     | <b>-1,578</b>  | <b>-1,354</b>  | -      | <b>-1,578</b>  | <b>-1,354</b>       | -      | <b>-1,578</b>  | <b>-1,354</b>  | -          | <b>-1,578</b>  | <b>-1,354</b>  | -      | <b>-1,578</b>       | <b>-1,354</b>  | -     | <b>-1,578</b>  | <b>-1,354</b> | -    |  |
| <b>2Q 2020</b>  | <b>574</b>   | -     | <b>-10,292</b> | <b>-9,718</b>  | -      | <b>-10,292</b> | <b>-9,718</b>       | -      | <b>-10,292</b> | <b>-9,718</b>  | -          | <b>-10,292</b> | <b>-9,718</b>  | -      | <b>-10,292</b>      | <b>-9,718</b>  | -     | <b>-10,292</b> | <b>-9,718</b> | -    |  |
| <b>3Q 2020</b>  | <b>497</b>   | -     | <b>-9,043</b>  | <b>-8,546</b>  | -      | <b>-9,272</b>  | <b>-8,775</b>       | -      | <b>-9,207</b>  | <b>-8,710</b>  | -          | <b>-9,249</b>  | <b>-8,752</b>  | -      | <b>-8,433</b>       | <b>-7,935</b>  | -     |                |               |      |  |
| <b>4Q 2020</b>  | <b>145</b>   | -     | <b>-5,790</b>  | <b>-5,645</b>  | -      | <b>-8,265</b>  | <b>-8,120</b>       | -      | <b>-6,959</b>  | <b>-6,815</b>  | -          | <b>-7,578</b>  | <b>-7,434</b>  | -      | <b>-2,237</b>       | <b>-2,093</b>  | -     |                |               |      |  |
| <b>Total 2020</b>   | <b>1,439</b> | -     | <b>-26,702</b> | <b>-25,263</b> | -      | <b>-29,407</b> | <b>-27,968</b>      | -      | <b>-28,036</b> | <b>-26,597</b> | -          | <b>-28,697</b> | <b>-27,257</b> | -      | <b>-22,539</b>      | <b>-21,100</b> | -     |                |               |      |  |
| <b>1Q 2021</b>  | <b>378</b>   | 1,732 | <b>-4,356</b>  | <b>-3,978</b>  | -2,630 | <b>-6,872</b>  | <b>-6,494</b>       | -5,146 | <b>-5,868</b>  | <b>-5,490</b>  | -4,142     | <b>-7,495</b>  | <b>-7,117</b>  | -5,769 | <b>-1,529</b>       | <b>-1,151</b>  | 197   |                |               |      |  |
| <b>Grand total</b>  | <b>1,817</b> | -     | <b>-31,058</b> | <b>-29,241</b> | -      | <b>-36,279</b> | <b>-34,462</b>      | -      | <b>-33,905</b> | <b>-32,088</b> | -          | <b>-36,192</b> | <b>-34,375</b> | -      | <b>-24,068</b>      | <b>-22,251</b> | -     |                |               |      |  |

## Passenger revenue (USD, million) - Latin America/Caribbean International

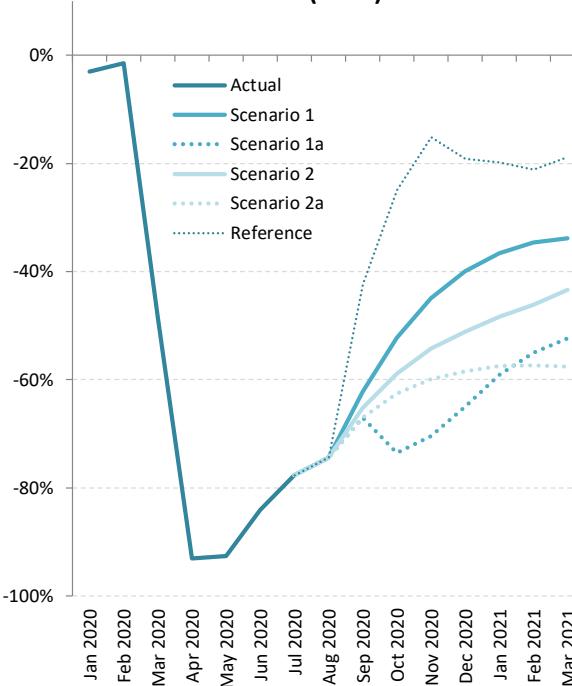
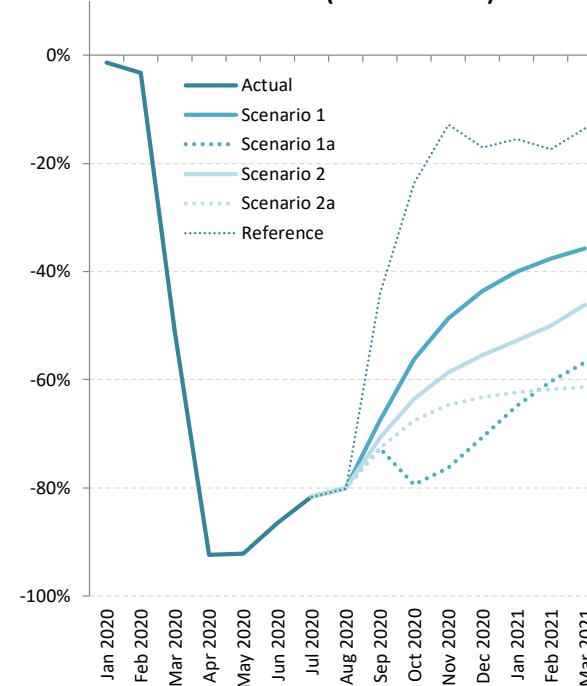
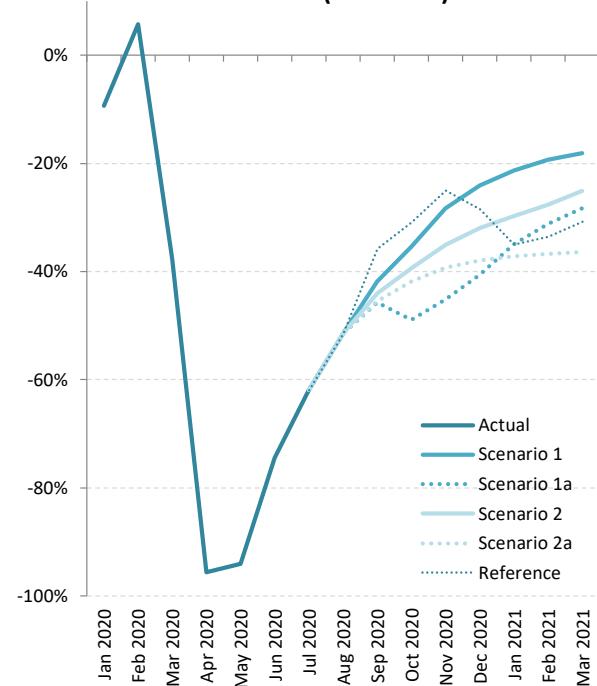
| Month              | Baseline     |      | Scenario 1 |          | Scenario 1 - Path a |         |          | Scenario 2 |         |          | Scenario 2 - Path a |         |          | Reference |         |          |      |
|--------------------|--------------|------|------------|----------|---------------------|---------|----------|------------|---------|----------|---------------------|---------|----------|-----------|---------|----------|------|
|                    | Compared to: | 2019 | 2020       | Baseline | 2019                | 2020    | Baseline | 2019       | 2020    | Baseline | 2019                | 2020    | Baseline | 2019      | 2020    | Baseline | 2019 |
| January 2020       | -44          | -    | 11         | -33      | -                   | 11      | -33      | -          | 11      | -33      | -                   | 11      | -33      | -         | 11      | -33      | -    |
| February 2020      | 26           | -    | -24        | 2        | -                   | -24     | 2        | -          | -24     | 2        | -                   | -24     | 2        | -         | -24     | 2        | -    |
| March 2020         | -40          | -    | -929       | -968     | -                   | -929    | -968     | -          | -929    | -968     | -                   | -929    | -968     | -         | -929    | -968     | -    |
| April 2020         | 70           | -    | -1,999     | -1,928   | -                   | -1,999  | -1,928   | -          | -1,999  | -1,928   | -                   | -1,999  | -1,928   | -         | -1,999  | -1,928   | -    |
| May 2020           | 85           | -    | -1,948     | -1,863   | -                   | -1,948  | -1,863   | -          | -1,948  | -1,863   | -                   | -1,948  | -1,863   | -         | -1,948  | -1,863   | -    |
| June 2020          | 82           | -    | -1,950     | -1,868   | -                   | -1,950  | -1,868   | -          | -1,950  | -1,868   | -                   | -1,950  | -1,868   | -         | -1,950  | -1,868   | -    |
| July 2020          | 79           | -    | -2,017     | -1,939   | -                   | -2,017  | -1,939   | -          | -2,017  | -1,939   | -                   | -2,017  | -1,939   | -         | -2,017  | -1,939   | -    |
| August 2020        | 97           | -    | -1,876     | -1,778   | -                   | -1,899  | -1,802   | -          | -1,895  | -1,797   | -                   | -1,895  | -1,797   | -         | -1,860  | -1,763   | -    |
| September 2020     | 95           | -    | -1,474     | -1,379   | -                   | -1,559  | -1,464   | -          | -1,537  | -1,442   | -                   | -1,549  | -1,454   | -         | -1,308  | -1,213   | -    |
| October 2020       | -1           | -    | -1,256     | -1,257   | -                   | -1,572  | -1,573   | -          | -1,397  | -1,399   | -                   | -1,441  | -1,443   | -         | -834    | -835     | -    |
| November 2020      | -30          | -    | -1,113     | -1,143   | -                   | -1,598  | -1,628   | -          | -1,351  | -1,381   | -                   | -1,436  | -1,466   | -         | -487    | -517     | -    |
| December 2020      | -16          | -    | -1,141     | -1,157   | -                   | -1,765  | -1,781   | -          | -1,476  | -1,492   | -                   | -1,635  | -1,651   | -         | -447    | -463     | -    |
| January 2021       | -49          | -16  | -1,049     | -1,099   | -1,066              | -1,647  | -1,696   | -1,664     | -1,405  | -1,455   | -1,422              | -1,634  | -1,684   | -1,652    | -437    | -487     | -455 |
| February 2021      | 23           | 21   | -875       | -852     | -855                | -1,367  | -1,344   | -1,347     | -1,172  | -1,149   | -1,152              | -1,457  | -1,434   | -1,437    | -439    | -416     | -419 |
| March 2021         | -75          | 893  | -866       | -941     | 26                  | -1,351  | -1,426   | -459       | -1,116  | -1,191   | -223                | -1,530  | -1,605   | -638      | -357    | -432     | 535  |
| <b>1Q 2020</b>     | -58          | -    | -942       | -1,000   | -                   | -942    | -1,000   | -          | -942    | -1,000   | -                   | -942    | -1,000   | -         | -942    | -1,000   | -    |
| <b>2Q 2020</b>     | 237          | -    | -5,897     | -5,659   | -                   | -5,897  | -5,659   | -          | -5,897  | -5,659   | -                   | -5,897  | -5,659   | -         | -5,897  | -5,659   | -    |
| <b>3Q 2020</b>     | 271          | -    | -5,367     | -5,096   | -                   | -5,476  | -5,205   | -          | -5,449  | -5,178   | -                   | -5,461  | -5,189   | -         | -5,186  | -4,914   | -    |
| <b>4Q 2020</b>     | -47          | -    | -3,510     | -3,557   | -                   | -4,934  | -4,981   | -          | -4,225  | -4,272   | -                   | -4,512  | -4,560   | -         | -1,768  | -1,815   | -    |
| <b>Total 2020</b>  | 403          | -    | -15,715    | -15,312  | -                   | -17,248 | -16,845  | -          | -16,512 | -16,109  | -                   | -16,811 | -16,408  | -         | -13,791 | -13,388  | -    |
| <b>1Q 2021</b>     | -101         | 898  | -2,790     | -2,891   | -1,895              | -4,365  | -4,466   | -3,470     | -3,693  | -3,795   | -2,798              | -4,622  | -4,723   | -3,727    | -1,234  | -1,335   | -339 |
| <b>Grand total</b> | 302          | -    | -18,505    | -18,203  | -                   | -21,613 | -21,311  | -          | -20,205 | -19,904  | -                   | -21,433 | -21,131  | -         | -15,025 | -14,724  | -    |

| Passenger revenue (USD, million) - Latin America/Caribbean Domestic |              |       |            |          |                     |      |          |            |        |          |                     |        |          |           |        |          |        |      |
|---|--------------|-------|------------|----------|---------------------|------|----------|------------|--------|----------|---------------------|--------|----------|-----------|--------|----------|--------|------|
| Month   | Baseline     |       | Scenario 1 |          | Scenario 1 - Path a |      |          | Scenario 2 |        |          | Scenario 2 - Path a |        |          | Reference |        |          |        |      |
|   | Compared to: | 2019  | 2020       | Baseline | 2019                | 2020 | Baseline | 2019       | 2020   | Baseline | 2019                | 2020   | Baseline | 2019      | 2020   | Baseline | 2019   | 2020 |
| January 2020  |              | 66    | -          | 31       | 97                  | -    | 31       | 97         | -      | 31       | 97                  | -      | 31       | 97        | -      | 31       | 97     | -    |
| February 2020   |              | 97    | -          | -12      | 85                  | -    | -12      | 85         | -      | -12      | 85                  | -      | -12      | 85        | -      | -12      | 85     | -    |
| March 2020  |              | 119   | -          | -655     | -536                | -    | -655     | -536       | -      | -655     | -536                | -      | -655     | -536      | -      | -655     | -536   | -    |
| April 2020  |              | 95    | -          | -1,470   | -1,375              | -    | -1,470   | -1,375     | -      | -1,470   | -1,375              | -      | -1,470   | -1,375    | -      | -1,470   | -1,375 | -    |
| May 2020  |              | 106   | -          | -1,512   | -1,405              | -    | -1,512   | -1,405     | -      | -1,512   | -1,405              | -      | -1,512   | -1,405    | -      | -1,512   | -1,405 | -    |
| June 2020   |              | 135   | -          | -1,414   | -1,279              | -    | -1,414   | -1,279     | -      | -1,414   | -1,279              | -      | -1,414   | -1,279    | -      | -1,414   | -1,279 | -    |
| July 2020   |              | 86    | -          | -1,450   | -1,365              | -    | -1,450   | -1,365     | -      | -1,450   | -1,365              | -      | -1,450   | -1,365    | -      | -1,450   | -1,365 | -    |
| August 2020   |              | 66    | -          | -1,257   | -1,190              | -    | -1,268   | -1,201     | -      | -1,268   | -1,201              | -      | -1,268   | -1,201    | -      | -1,237   | -1,170 | -    |
| September 2020  |              | 74    | -          | -969     | -895                | -    | -1,078   | -1,004     | -      | -1,040   | -966                | -      | -1,070   | -996      | -      | -560     | -486   | -    |
| October 2020  |              | 75    | -          | -890     | -815                | -    | -1,213   | -1,138     | -      | -997     | -922                | -      | -1,069   | -995      | -      | -451     | -376   | -    |
| November 2020   |              | 60    | -          | -730     | -670                | -    | -1,069   | -1,009     | -      | -872     | -812                | -      | -979     | -919      | -      | 2        | 62     | -    |
| December 2020   |              | 57    | -          | -660     | -603                | -    | -1,049   | -993       | -      | -865     | -808                | -      | -1,017   | -960      | -      | -21      | 36     | -    |
| January 2021  |              | 127   | 30         | -601     | -474                | -572 | -985     | -858       | -956   | -836     | -709                | -807   | -1,026   | -899      | -997   | -124     | 3      | -95  |
| February 2021   |              | 139   | 55         | -479     | -339                | -425 | -766     | -626       | -712   | -677     | -538                | -623   | -889     | -750      | -836   | -86      | 53     | -32  |
| March 2021  |              | 213   | 749        | -486     | -273                | 262  | -757     | -544       | -9     | -662     | -449                | 86     | -958     | -745      | -210   | -85      | 128    | 663  |
| <b>1Q 2020</b>  |              | 282   | -          | -636     | -354                | -    | -636     | -354       | -      | -636     | -354                | -      | -636     | -354      | -      | -636     | -354   | -    |
| <b>2Q 2020</b>  |              | 336   | -          | -4,395   | -4,059              | -    | -4,395   | -4,059     | -      | -4,395   | -4,059              | -      | -4,395   | -4,059    | -      | -4,395   | -4,059 | -    |
| <b>3Q 2020</b>  |              | 226   | -          | -3,676   | -3,450              | -    | -3,796   | -3,570     | -      | -3,758   | -3,532              | -      | -3,788   | -3,563    | -      | -3,247   | -3,021 | -    |
| <b>4Q 2020</b>  |              | 192   | -          | -2,280   | -2,088              | -    | -3,331   | -3,139     | -      | -2,735   | -2,543              | -      | -3,066   | -2,874    | -      | -469     | -278   | -    |
| <b>Total 2020</b>   |              | 1,036 | -          | -10,988  | -9,952              | -    | -12,159  | -11,123    | -      | -11,524  | -10,488             | -      | -11,886  | -10,849   | -      | -8,748   | -7,712 | -    |
| <b>1Q 2021</b>  |              | 479   | 834        | -1,566   | -1,086              | -735 | -2,507   | -2,028     | -1,677 | -2,175   | -1,696              | -1,344 | -2,873   | -2,394    | -2,043 | -295     | 185    | 536  |
| <b>Grand total</b>  |              | 1,516 | -          | -12,553  | -11,038             | -    | -14,666  | -13,150    | -      | -13,699  | -12,184             | -      | -14,759  | -13,243   | -      | -9,043   | -7,527 | -    |

## Middle East

| Compared to<br>Baseline | Seat capacity (%)   |                     |                     | Passenger number (million) |                     |                   | Passenger revenue (USD, billion) |                   |                 |
|-------------------------|---------------------|---------------------|---------------------|----------------------------|---------------------|-------------------|----------------------------------|-------------------|-----------------|
|                         | Total               | International       | Domestic            | Total                      | International       | Domestic          | Total                            | International     | Domestic        |
| 1Q 2020                 | -18%                | -19%                | -14%                | -10                        | -8                  | -2                | -2                               | -1                | 0               |
| 2Q 2020                 | -90%                | -90%                | -88%                | -47                        | -38                 | -10               | -8                               | -7                | -1              |
| 3Q 2020                 | -72% to -73%        | -77% to -78%        | -52% to -53%        | -43 to -45                 | -36 to -37          | -7 to -7          | -7 to -7                         | -6 to -7          | -1 to -1        |
| 4Q 2020                 | -46% to -70%        | -49% to -75%        | -29% to -45%        | -26 to -37                 | -22 to -32          | -3 to -5          | -4 to -6                         | -4 to -6          | 0 to 0          |
| <b>Total 2020</b>       | <b>-57% to -63%</b> | <b>-59% to -66%</b> | <b>-47% to -51%</b> | <b>-126 to -139</b>        | <b>-104 to -115</b> | <b>-21 to -24</b> | <b>-21 to -23</b>                | <b>-19 to -21</b> | <b>-2 to -2</b> |
| 1Q 2021                 | -34% to -57%        | -38% to -62%        | -20% to -37%        | -20 to -32                 | -17 to -28          | -3 to -5          | -3 to -5                         | -3 to -5          | 0 to 0          |

# Seat capacity change compared to Baseline

**Middle East (Total)**

**Middle East (International)**

**Middle East (Domestic)**


## Seat Capacity (%) - Middle East International + Domestic

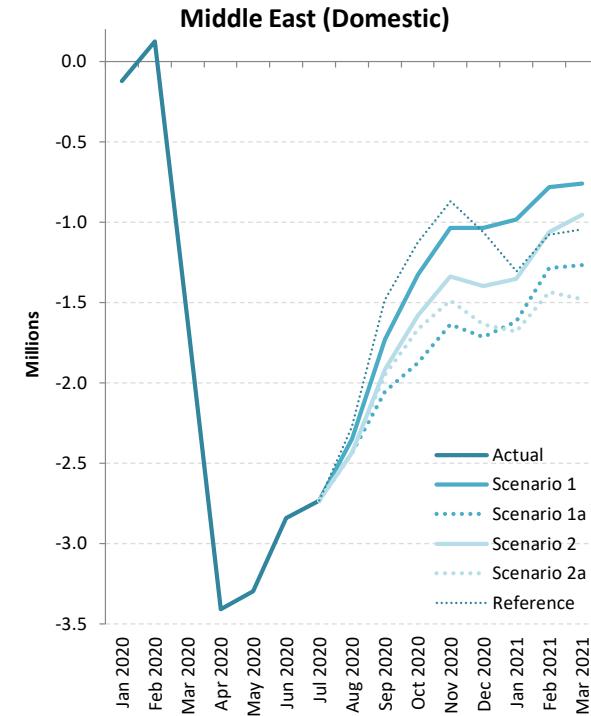
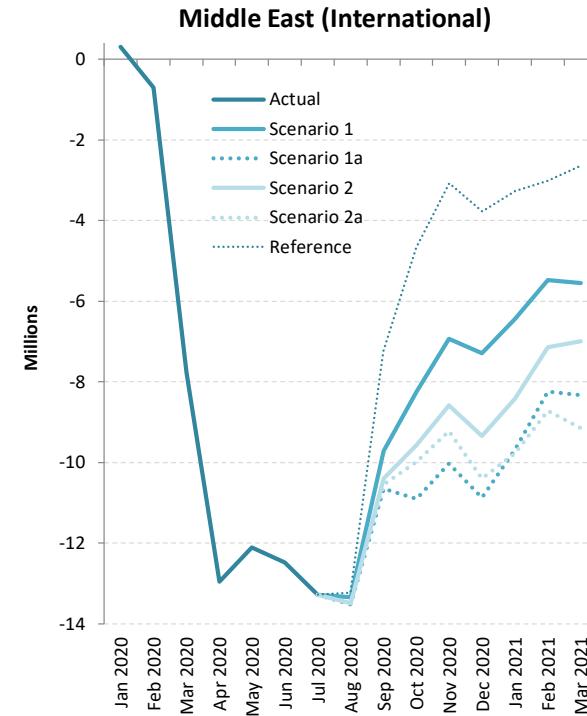
| Month              | Baseline     |       | Scenario 1 |          |        | Scenario 1 - Path a |          |        | Scenario 2 |          |        | Scenario 2 - Path a |          |        | Reference |          |        |
|--------------------|--------------|-------|------------|----------|--------|---------------------|----------|--------|------------|----------|--------|---------------------|----------|--------|-----------|----------|--------|
|                    | Compared to: | 2019  | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020      | Baseline | 2019   |
| January 2020       | 1.7%         | -     | -3.0%      | -1.3%    | -      | -3.0%               | -1.3%    | -      | -3.0%      | -1.3%    | -      | -3.0%               | -1.3%    | -      | -3.0%     | -1.3%    | -      |
| February 2020      | 4.8%         | -     | -1.4%      | 3.3%     | -      | -1.4%               | 3.3%     | -      | -1.4%      | 3.3%     | -      | -1.4%               | 3.3%     | -      | -1.4%     | 3.3%     | -      |
| March 2020         | 1.7%         | -     | -48.5%     | -47.7%   | -      | -48.5%              | -47.7%   | -      | -48.5%     | -47.7%   | -      | -48.5%              | -47.7%   | -      | -48.5%    | -47.7%   | -      |
| April 2020         | 4.3%         | -     | -93.1%     | -92.8%   | -      | -93.1%              | -92.8%   | -      | -93.1%     | -92.8%   | -      | -93.1%              | -92.8%   | -      | -93.1%    | -92.8%   | -      |
| May 2020           | 8.5%         | -     | -92.6%     | -92.0%   | -      | -92.6%              | -92.0%   | -      | -92.6%     | -92.0%   | -      | -92.6%              | -92.0%   | -      | -92.6%    | -92.0%   | -      |
| June 2020          | 2.7%         | -     | -84.1%     | -83.7%   | -      | -84.1%              | -83.7%   | -      | -84.1%     | -83.7%   | -      | -84.1%              | -83.7%   | -      | -84.1%    | -83.7%   | -      |
| July 2020          | 2.4%         | -     | -77.7%     | -77.1%   | -      | -77.7%              | -77.1%   | -      | -77.7%     | -77.1%   | -      | -77.7%              | -77.1%   | -      | -77.7%    | -77.1%   | -      |
| August 2020        | 1.5%         | -     | -74.4%     | -74.1%   | -      | -74.4%              | -74.1%   | -      | -74.4%     | -74.1%   | -      | -74.4%              | -74.1%   | -      | -74.4%    | -74.1%   | -      |
| September 2020     | 2.0%         | -     | -62.3%     | -61.5%   | -      | -67.0%              | -66.4%   | -      | -65.2%     | -64.6%   | -      | -67.0%              | -66.4%   | -      | -42.3%    | -41.2%   | -      |
| October 2020       | 0.0%         | -     | -52.3%     | -52.3%   | -      | -73.6%              | -73.6%   | -      | -59.0%     | -59.0%   | -      | -62.6%              | -62.6%   | -      | -25.0%    | -25.0%   | -      |
| November 2020      | -0.9%        | -     | -44.9%     | -45.4%   | -      | -70.5%              | -70.7%   | -      | -54.3%     | -54.7%   | -      | -59.9%              | -60.2%   | -      | -15.1%    | -15.9%   | -      |
| December 2020      | 1.6%         | -     | -40.0%     | -39.0%   | -      | -65.0%              | -64.5%   | -      | -51.1%     | -50.3%   | -      | -58.5%              | -57.8%   | -      | -19.2%    | -17.9%   | -      |
| January 2021       | 1.2%         | 2.6%  | -36.6%     | -35.5%   | -34.6% | -59.1%              | -58.4%   | -57.8% | -48.4%     | -47.5%   | -46.8% | -57.5%              | -56.8%   | -56.2% | -19.9%    | -18.5%   | -17.4% |
| February 2021      | 3.9%         | 0.6%  | -34.6%     | -31.5%   | -33.7% | -55.0%              | -52.9%   | -54.4% | -46.1%     | -43.6%   | -45.4% | -57.3%              | -55.3%   | -56.7% | -21.2%    | -17.4%   | -20.1% |
| March 2021         | -0.7%        | 89.8% | -33.9%     | -32.8%   | 28.5%  | -52.4%              | -51.6%   | -7.5%  | -43.4%     | -42.4%   | 10.0%  | -57.5%              | -56.8%   | -17.5% | -18.8%    | -17.5%   | 57.8%  |
| <b>1Q 2020</b>     | 2.7%         | -     | -18.0%     | -15.8%   | -      | -18.0%              | -15.8%   | -      | -18.0%     | -15.8%   | -      | -18.0%              | -15.8%   | -      | -18.0%    | -15.8%   | -      |
| <b>2Q 2020</b>     | 5.1%         | -     | -89.9%     | -89.4%   | -      | -89.9%              | -89.4%   | -      | -89.9%     | -89.4%   | -      | -89.9%              | -89.4%   | -      | -89.9%    | -89.4%   | -      |
| <b>3Q 2020</b>     | 1.9%         | -     | -71.7%     | -71.1%   | -      | -73.2%              | -72.7%   | -      | -72.6%     | -72.1%   | -      | -73.2%              | -72.7%   | -      | -65.4%    | -64.7%   | -      |
| <b>4Q 2020</b>     | 0.3%         | -     | -45.7%     | -45.5%   | -      | -69.6%              | -69.5%   | -      | -54.8%     | -54.6%   | -      | -60.3%              | -60.2%   | -      | -19.8%    | -19.6%   | -      |
| <b>Total 2020</b>  | 2.5%         | -     | -56.8%     | -55.7%   | -      | -63.0%              | -62.0%   | -      | -59.2%     | -58.2%   | -      | -60.7%              | -59.7%   | -      | -48.9%    | -47.6%   | -      |
| <b>1Q 2021</b>     | 1.4%         | 20.4% | -34.2%     | -33.3%   | -20.8% | -55.0%              | -54.4%   | -45.8% | -45.3%     | -44.6%   | -34.2% | -56.9%              | -56.3%   | -48.1% | -18.9%    | -17.8%   | -2.4%  |
| <b>Grand total</b> | 2.3%         | -     | -52.4%     | -51.3%   | -      | -61.4%              | -60.5%   | -      | -56.5%     | -55.5%   | -      | -60.0%              | -59.1%   | -      | -43.0%    | -41.7%   | -      |

| Seat Capacity (%) - Middle East International |              |        |            |          |        |                     |          |        |            |          |        |                     |          |        |           |          |        |
|---|--------------|--------|------------|----------|--------|---------------------|----------|--------|------------|----------|--------|---------------------|----------|--------|-----------|----------|--------|
| Month   | Baseline     |        | Scenario 1 |          |        | Scenario 1 - Path a |          |        | Scenario 2 |          |        | Scenario 2 - Path a |          |        | Reference |          |        |
|   | Compared to: | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020      | Baseline | 2019   |
| January 2020                                  | 4.2%         | -      | -1.4%      | 2.8%     | -      | -1.4%               | 2.8%     | -      | -1.4%      | 2.8%     | -      | -1.4%               | 2.8%     | -      | -1.4%     | 2.8%     | -      |
| February 2020                                 | 7.2%         | -      | -3.3%      | 3.7%     | -      | -3.3%               | 3.7%     | -      | -3.3%      | 3.7%     | -      | -3.3%               | 3.7%     | -      | -3.3%     | 3.7%     | -      |
| March 2020                                    | 4.2%         | -      | -51.3%     | -49.3%   | -      | -51.3%              | -49.3%   | -      | -51.3%     | -49.3%   | -      | -51.3%              | -49.3%   | -      | -51.3%    | -49.3%   | -      |
| April 2020                                    | 5.7%         | -      | -92.4%     | -92.0%   | -      | -92.4%              | -92.0%   | -      | -92.4%     | -92.0%   | -      | -92.4%              | -92.0%   | -      | -92.4%    | -92.0%   | -      |
| May 2020                                      | 11.3%        | -      | -92.2%     | -91.3%   | -      | -92.2%              | -91.3%   | -      | -92.2%     | -91.3%   | -      | -92.2%              | -91.3%   | -      | -92.2%    | -91.3%   | -      |
| June 2020                                     | 3.5%         | -      | -86.5%     | -86.1%   | -      | -86.5%              | -86.1%   | -      | -86.5%     | -86.1%   | -      | -86.5%              | -86.1%   | -      | -86.5%    | -86.1%   | -      |
| July 2020                                     | 3.3%         | -      | -81.7%     | -81.1%   | -      | -81.7%              | -81.1%   | -      | -81.7%     | -81.1%   | -      | -81.7%              | -81.1%   | -      | -81.7%    | -81.1%   | -      |
| August 2020                                   | 2.0%         | -      | -80.1%     | -79.7%   | -      | -80.1%              | -79.7%   | -      | -80.1%     | -79.7%   | -      | -80.1%              | -79.7%   | -      | -80.1%    | -79.7%   | -      |
| September 2020                                | 2.7%         | -      | -67.6%     | -66.8%   | -      | -72.6%              | -71.9%   | -      | -70.8%     | -70.0%   | -      | -72.7%              | -71.9%   | -      | -44.0%    | -42.6%   | -      |
| October 2020                                  | 2.9%         | -      | -56.3%     | -55.1%   | -      | -79.4%              | -78.8%   | -      | -63.6%     | -62.6%   | -      | -67.5%              | -66.6%   | -      | -23.6%    | -21.4%   | -      |
| November 2020                                 | 1.8%         | -      | -48.7%     | -47.8%   | -      | -76.3%              | -75.9%   | -      | -58.7%     | -58.0%   | -      | -64.6%              | -64.0%   | -      | -12.9%    | -11.3%   | -      |
| December 2020                                 | 4.2%         | -      | -43.6%     | -41.2%   | -      | -70.6%              | -69.4%   | -      | -55.5%     | -53.7%   | -      | -63.2%              | -61.7%   | -      | -17.1%    | -13.6%   | -      |
| January 2021                                  | 4.5%         | 1.6%   | -40.0%     | -37.4%   | -39.1% | -64.9%              | -63.4%   | -64.4% | -52.8%     | -50.7%   | -52.1% | -62.4%              | -60.7%   | -61.8% | -15.5%    | -11.7%   | -14.1% |
| February 2021                                 | 7.7%         | 3.9%   | -37.6%     | -32.8%   | -35.2% | -60.3%              | -57.3%   | -58.8% | -50.0%     | -46.1%   | -48.0% | -61.8%              | -58.9%   | -60.3% | -17.4%    | -11.0%   | -14.1% |
| March 2021                                    | 2.9%         | 102.7% | -35.7%     | -33.9%   | 30.3%  | -56.8%              | -55.5%   | -12.4% | -46.1%     | -44.6%   | 9.2%   | -61.4%              | -60.3%   | -21.7% | -13.5%    | -11.0%   | 75.3%  |
| <b>1Q 2020</b>                                | 5.1%         | -      | -19.0%     | -14.8%   | -      | -19.0%              | -14.8%   | -      | -19.0%     | -14.8%   | -      | -19.0%              | -14.8%   | -      | -19.0%    | -14.8%   | -      |
| <b>2Q 2020</b>                                | 6.7%         | -      | -90.4%     | -89.7%   | -      | -90.4%              | -89.7%   | -      | -90.4%     | -89.7%   | -      | -90.4%              | -89.7%   | -      | -90.4%    | -89.7%   | -      |
| <b>3Q 2020</b>                                | 2.6%         | -      | -76.7%     | -76.1%   | -      | -78.3%              | -77.7%   | -      | -77.7%     | -77.1%   | -      | -78.3%              | -77.7%   | -      | -69.3%    | -68.5%   | -      |
| <b>4Q 2020</b>                                | 3.0%         | -      | -49.5%     | -48.0%   | -      | -75.4%              | -74.6%   | -      | -59.2%     | -58.0%   | -      | -65.1%              | -64.1%   | -      | -17.9%    | -15.5%   | -      |
| <b>Total 2020</b>                             | 4.3%         | -      | -59.3%     | -57.5%   | -      | -66.1%              | -64.6%   | -      | -62.0%     | -60.3%   | -      | -63.6%              | -62.0%   | -      | -49.6%    | -47.4%   | -      |
| <b>1Q 2021</b>                                | 4.9%         | 23.2%  | -37.8%     | -34.7%   | -23.4% | -60.7%              | -58.8%   | -51.6% | -49.7%     | -47.2%   | -38.0% | -61.9%              | -60.0%   | -53.0% | -15.4%    | -11.3%   | 4.2%   |
| <b>Grand total</b>                            | 4.4%         | -      | -55.1%     | -53.1%   | -      | -65.0%              | -63.5%   | -      | -59.6%     | -57.8%   | -      | -63.2%              | -61.6%   | -      | -42.9%    | -40.4%   | -      |

## Seat Capacity (%) - Middle East Domestic

| Month              | Baseline     |        | Scenario 1 |          |        | Scenario 1 - Path a |          |        | Scenario 2 |          |        | Scenario 2 - Path a |          |        | Reference |          |        |
|--------------------|--------------|--------|------------|----------|--------|---------------------|----------|--------|------------|----------|--------|---------------------|----------|--------|-----------|----------|--------|
|                    | Compared to: | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020      | Baseline | 2019   |
| January 2020       | -6.8%        | -      | -9.4%      | -15.5%   | -      | -9.4%               | -15.5%   | -      | -9.4%      | -15.5%   | -      | -9.4%               | -15.5%   | -      | -9.4%     | -15.5%   | -      |
| February 2020      | -3.5%        | -      | 5.7%       | 2.0%     | -      | 5.7%                | 2.0%     | -      | 5.7%       | 2.0%     | -      | 5.7%                | 2.0%     | -      | 5.7%      | 2.0%     | -      |
| March 2020         | -7.1%        | -      | -37.7%     | -42.2%   | -      | -37.7%              | -42.2%   | -      | -37.7%     | -42.2%   | -      | -37.7%              | -42.2%   | -      | -37.7%    | -42.2%   | -      |
| April 2020         | -0.7%        | -      | -95.6%     | -95.6%   | -      | -95.6%              | -95.6%   | -      | -95.6%     | -95.6%   | -      | -95.6%              | -95.6%   | -      | -95.6%    | -95.6%   | -      |
| May 2020           | -0.7%        | -      | -94.1%     | -94.1%   | -      | -94.1%              | -94.1%   | -      | -94.1%     | -94.1%   | -      | -94.1%              | -94.1%   | -      | -94.1%    | -94.1%   | -      |
| June 2020          | -0.7%        | -      | -74.4%     | -74.6%   | -      | -74.4%              | -74.6%   | -      | -74.4%     | -74.6%   | -      | -74.4%              | -74.6%   | -      | -74.4%    | -74.6%   | -      |
| July 2020          | -0.7%        | -      | -61.9%     | -62.2%   | -      | -61.9%              | -62.2%   | -      | -61.9%     | -62.2%   | -      | -61.9%              | -62.2%   | -      | -61.9%    | -62.2%   | -      |
| August 2020        | -0.7%        | -      | -51.5%     | -51.9%   | -      | -51.5%              | -51.9%   | -      | -51.5%     | -51.9%   | -      | -51.5%              | -51.9%   | -      | -51.5%    | -51.9%   | -      |
| September 2020     | -0.7%        | -      | -41.9%     | -42.3%   | -      | -45.7%              | -46.1%   | -      | -44.0%     | -44.4%   | -      | -45.5%              | -45.9%   | -      | -35.9%    | -36.3%   | -      |
| October 2020       | -10.5%       | -      | -35.4%     | -42.2%   | -      | -49.0%              | -54.4%   | -      | -39.4%     | -45.8%   | -      | -41.8%              | -47.9%   | -      | -30.9%    | -38.1%   | -      |
| November 2020      | -11.0%       | -      | -28.3%     | -36.2%   | -      | -45.1%              | -51.2%   | -      | -35.1%     | -42.2%   | -      | -39.3%              | -46.0%   | -      | -25.0%    | -33.3%   | -      |
| December 2020      | -8.1%        | -      | -24.1%     | -30.3%   | -      | -40.6%              | -45.4%   | -      | -31.9%     | -37.4%   | -      | -37.9%              | -42.9%   | -      | -28.5%    | -34.3%   | -      |
| January 2021       | -10.0%       | 6.5%   | -21.3%     | -29.1%   | -16.1% | -34.9%              | -41.4%   | -30.7% | -29.7%     | -36.7%   | -25.1% | -37.2%              | -43.5%   | -33.1% | -35.0%    | -41.5%   | -30.8% |
| February 2021      | -9.5%        | -11.2% | -19.3%     | -27.0%   | -28.4% | -31.2%              | -37.7%   | -38.9% | -27.7%     | -34.5%   | -35.8% | -36.8%              | -42.7%   | -43.9% | -33.6%    | -39.9%   | -41.1% |
| March 2021         | -13.2%       | 50.2%  | -18.1%     | -28.8%   | 23.1%  | -28.3%              | -37.7%   | 7.7%   | -25.1%     | -34.9%   | 12.5%  | -36.4%              | -44.8%   | -4.5%  | -30.8%    | -39.9%   | 3.9%   |
| <b>1Q 2020</b>     | -5.9%        | -      | -14.1%     | -19.1%   | -      | -14.1%              | -19.1%   | -      | -14.1%     | -19.1%   | -      | -14.1%              | -19.1%   | -      | -14.1%    | -19.1%   | -      |
| <b>2Q 2020</b>     | -0.7%        | -      | -88.1%     | -88.2%   | -      | -88.1%              | -88.2%   | -      | -88.1%     | -88.2%   | -      | -88.1%              | -88.2%   | -      | -88.1%    | -88.2%   | -      |
| <b>3Q 2020</b>     | -0.7%        | -      | -51.9%     | -52.3%   | -      | -53.2%              | -53.5%   | -      | -52.6%     | -52.9%   | -      | -53.1%              | -53.4%   | -      | -50.0%    | -50.3%   | -      |
| <b>4Q 2020</b>     | -9.9%        | -      | -29.3%     | -36.3%   | -      | -44.9%              | -50.3%   | -      | -35.5%     | -41.8%   | -      | -39.7%              | -45.6%   | -      | -28.2%    | -35.3%   | -      |
| <b>Total 2020</b>  | -4.2%        | -      | -46.7%     | -49.0%   | -      | -50.6%              | -52.7%   | -      | -48.3%     | -50.5%   | -      | -49.4%              | -51.5%   | -      | -46.0%    | -48.3%   | -      |
| <b>1Q 2021</b>     | -10.9%       | 10.2%  | -19.6%     | -28.4%   | -11.4% | -31.6%              | -39.0%   | -24.6% | -27.5%     | -35.4%   | -20.2% | -36.8%              | -43.7%   | -30.4% | -33.2%    | -40.5%   | -26.4% |
| <b>Grand total</b> | -5.6%        | -      | -41.6%     | -44.8%   | -      | -47.0%              | -49.9%   | -      | -44.3%     | -47.4%   | -      | -47.0%              | -49.9%   | -      | -43.5%    | -46.7%   | -      |

# Passenger number change compared to Baseline



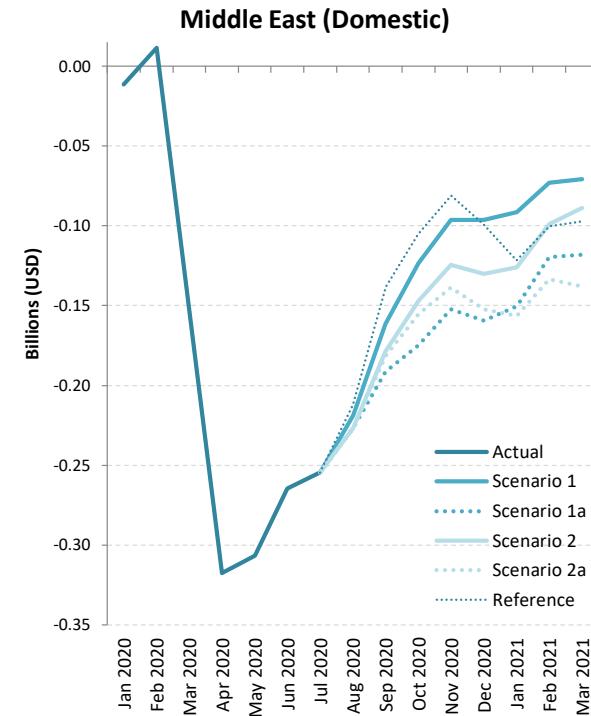
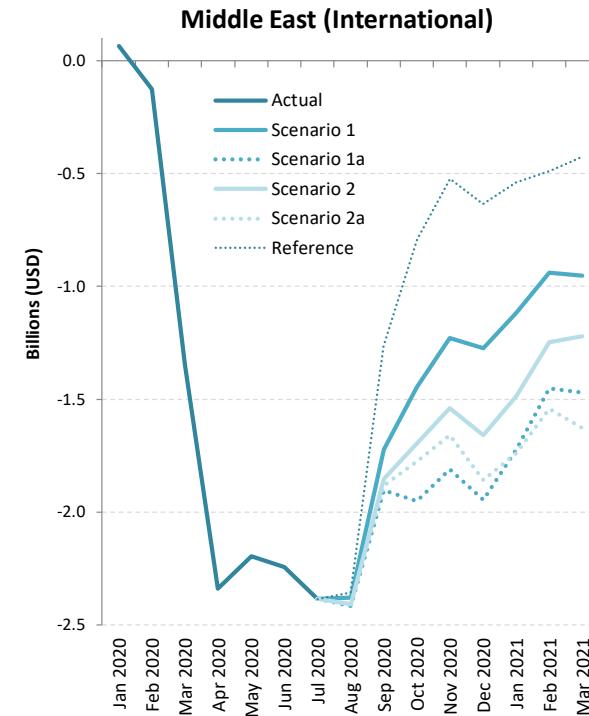
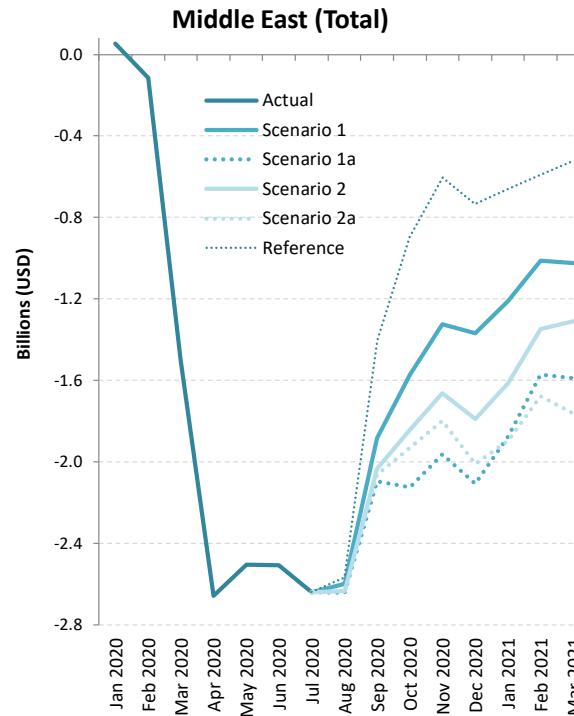


| Passenger Number (thousand) - Middle East International + Domestic |              |       |            |          |          |                     |          |          |            |          |          |                     |          |          |           |          |          |
|--|--------------|-------|------------|----------|----------|---------------------|----------|----------|------------|----------|----------|---------------------|----------|----------|-----------|----------|----------|
| Month  | Baseline     |       | Scenario 1 |          |          | Scenario 1 - Path a |          |          | Scenario 2 |          |          | Scenario 2 - Path a |          |          | Reference |          |          |
|  | Compared to: | 2019  | 2020       | Baseline | 2019     | 2020                | Baseline | 2019     | 2020       | Baseline | 2019     | 2020                | Baseline | 2019     | 2020      | Baseline | 2019     |
| January 2020   |              | 335   | -          | 183      | 517      | -                   | 183      | 517      | -          | 183      | 517      | -                   | 183      | 517      | -         | 183      | 517      |
| February 2020  |              | 717   | -          | -575     | 142      | -                   | -575     | 142      | -          | -575     | 142      | -                   | -575     | 142      | -         | -575     | 142      |
| March 2020   |              | 312   | -          | -9,387   | -9,075   | -                   | -9,387   | -9,075   | -          | -9,387   | -9,075   | -                   | -9,387   | -9,075   | -         | -9,387   | -9,075   |
| April 2020   |              | 742   | -          | -16,364  | -15,622  | -                   | -16,364  | -15,622  | -          | -16,364  | -15,622  | -                   | -16,364  | -15,622  | -         | -16,364  | -15,622  |
| May 2020   |              | 1,282 | -          | -15,406  | -14,124  | -                   | -15,406  | -14,124  | -          | -15,406  | -14,124  | -                   | -15,406  | -14,124  | -         | -15,406  | -14,124  |
| June 2020  |              | 479   | -          | -15,320  | -14,842  | -                   | -15,320  | -14,842  | -          | -15,320  | -14,842  | -                   | -15,320  | -14,842  | -         | -15,320  | -14,842  |
| July 2020  |              | 501   | -          | -16,008  | -15,508  | -                   | -16,008  | -15,508  | -          | -16,008  | -15,508  | -                   | -16,008  | -15,508  | -         | -16,008  | -15,508  |
| August 2020  |              | 341   | -          | -15,691  | -15,350  | -                   | -15,957  | -15,616  | -          | -15,921  | -15,580  | -                   | -15,921  | -15,580  | -         | -15,500  | -15,159  |
| September 2020   |              | 353   | -          | -11,437  | -11,083  | -                   | -12,707  | -12,354  | -          | -12,311  | -11,958  | -                   | -12,494  | -12,140  | -         | -8,721   | -8,368   |
| October 2020   |              | 59    | -          | -9,566   | -9,507   | -                   | -12,780  | -12,720  | -          | -11,140  | -11,081  | -                   | -11,648  | -11,589  | -         | -5,799   | -5,740   |
| November 2020  |              | -70   | -          | -7,974   | -8,043   | -                   | -11,657  | -11,727  | -          | -9,924   | -9,994   | -                   | -10,703  | -10,773  | -         | -3,943   | -4,013   |
| December 2020  |              | 333   | -          | -8,320   | -7,987   | -                   | -12,583  | -12,251  | -          | -10,746  | -10,413  | -                   | -12,036  | -11,703  | -         | -4,840   | -4,508   |
| January 2021   |              | 306   | -211       | -7,428   | -7,121   | -7,639              | -11,301  | -10,995  | -11,512    | -9,778   | -9,472   | -9,989              | -11,445  | -11,138  | -11,656   | -4,570   | -4,263   |
| February 2021  |              | 642   | 500        | -6,266   | -5,624   | -5,766              | -9,521   | -8,879   | -9,021     | -8,205   | -7,563   | -7,705              | -10,146  | -9,504   | -9,646    | -4,090   | -3,449   |
| March 2021   |              | -3    | 9,072      | -6,313   | -6,316   | 2,759               | -9,604   | -9,607   | -532       | -7,947   | -7,950   | 1,125               | -10,633  | -10,636  | -1,561    | -3,683   | -3,686   |
| <b>1Q 2020</b>   |              | 1,364 | -          | -9,779   | -8,415   | -                   | -9,779   | -8,415   | -          | -9,779   | -8,415   | -                   | -9,779   | -8,415   | -         | -9,779   | -8,415   |
| <b>2Q 2020</b>   |              | 2,503 | -          | -47,091  | -44,588  | -                   | -47,091  | -44,588  | -          | -47,091  | -44,588  | -                   | -47,091  | -44,588  | -         | -47,091  | -44,588  |
| <b>3Q 2020</b>   |              | 1,195 | -          | -43,136  | -41,941  | -                   | -44,672  | -43,478  | -          | -44,240  | -43,045  | -                   | -44,423  | -43,228  | -         | -40,230  | -39,035  |
| <b>4Q 2020</b>   |              | 322   | -          | -25,860  | -25,538  | -                   | -37,020  | -36,698  | -          | -31,810  | -31,488  | -                   | -34,387  | -34,065  | -         | -14,583  | -14,261  |
| <b>Total 2020</b>  |              | 5,383 | -          | -125,865 | -120,482 | -                   | -138,563 | -133,180 | -          | -132,920 | -127,537 | -                   | -135,680 | -130,297 | -         | -111,682 | -106,299 |
| <b>1Q 2021</b>   |              | 945   | 9,360      | -20,006  | -19,061  | -10,646             | -30,426  | -29,480  | -21,065    | -25,930  | -24,985  | -16,570             | -32,224  | -31,278  | -22,863   | -12,343  | -11,398  |
| <b>Grand total</b>   |              | 6,328 | -          | -145,871 | -139,543 | -                   | -168,988 | -162,660 | -          | -158,850 | -152,522 | -                   | -167,903 | -161,575 | -         | -124,026 | -117,697 |

| Passenger Number (thousand) - Middle East International |              |       |                 |                 |        |                     |                 |         |                 |                 |         |                     |                 |         |                |                |             |      |
|---|--------------|-------|-----------------|-----------------|--------|---------------------|-----------------|---------|-----------------|-----------------|---------|---------------------|-----------------|---------|----------------|----------------|-------------|------|
| Month   | Baseline     |       | Scenario 1      |                 |        | Scenario 1 - Path a |                 |         | Scenario 2      |                 |         | Scenario 2 - Path a |                 |         | Reference      |                |             |      |
|   | Compared to: | 2019  | 2020            | Baseline        | 2019   | 2020                | Baseline        | 2019    | 2020            | Baseline        | 2019    | 2020                | Baseline        | 2019    | 2020           | Baseline       | 2019        | 2020 |
| January 2020  | 567          | -     | 306             | 873             | -      | 306                 | 873             | -       | 306             | 873             | -       | 306                 | 873             | -       | 306            | 873            | -           |      |
| February 2020   | 817          | -     | -699            | 119             | -      | -699                | 119             | -       | -699            | 119             | -       | -699                | 119             | -       | -699           | 119            | -           |      |
| March 2020  | 551          | -     | -7,760          | -7,209          | -      | -7,760              | -7,209          | -       | -7,760          | -7,209          | -       | -7,760              | -7,209          | -       | -7,760         | -7,209         | -           |      |
| April 2020  | 758          | -     | -12,955         | -12,197         | -      | -12,955             | -12,197         | -       | -12,955         | -12,197         | -       | -12,955             | -12,197         | -       | -12,955        | -12,197        | -           |      |
| May 2020  | 1,298        | -     | -12,111         | -10,813         | -      | -12,111             | -10,813         | -       | -12,111         | -10,813         | -       | -12,111             | -10,813         | -       | -12,111        | -10,813        | -           |      |
| June 2020   | 495          | -     | -12,480         | -11,985         | -      | -12,480             | -11,985         | -       | -12,480         | -11,985         | -       | -12,480             | -11,985         | -       | -12,480        | -11,985        | -           |      |
| July 2020   | 518          | -     | -13,275         | -12,757         | -      | -13,275             | -12,757         | -       | -13,275         | -12,757         | -       | -13,275             | -12,757         | -       | -13,275        | -12,757        | -           |      |
| August 2020   | 359          | -     | -13,341         | -12,982         | -      | -13,522             | -13,163         | -       | -13,486         | -13,127         | -       | -13,486             | -13,127         | -       | -13,222        | -12,863        | -           |      |
| September 2020  | 369          | -     | -9,706          | -9,337          | -      | -10,652             | -10,283         | -       | -10,395         | -10,026         | -       | -10,542             | -10,173         | -       | -7,237         | -6,868         | -           |      |
| October 2020  | 393          | -     | -8,240          | -7,848          | -      | -10,902             | -10,510         | -       | -9,559          | -9,167          | -       | -9,980              | -9,588          | -       | -4,670         | -4,278         | -           |      |
| November 2020   | 254          | -     | -6,939          | -6,685          | -      | -10,020             | -9,766          | -       | -8,586          | -8,332          | -       | -9,215              | -8,961          | -       | -3,071         | -2,817         | -           |      |
| December 2020   | 596          | -     | -7,284          | -6,687          | -      | -10,870             | -10,273         | -       | -9,347          | -8,750          | -       | -10,399             | -9,803          | -       | -3,775         | -3,178         | -           |      |
| January 2021  | 646          | -227  | -6,444          | -5,799          | -6,671 | -9,684              | -9,038          | -9,911  | -8,423          | -7,777          | -8,650  | -9,765              | -9,119          | -9,992  | -3,263         | -2,618         | -3,490      |      |
| February 2021   | 918          | 800   | -5,481          | -4,563          | -4,682 | -8,235              | -7,317          | -7,435  | -7,142          | -6,224          | -6,342  | -8,712              | -7,794          | -7,912  | -3,012         | -2,093         | -2,212      |      |
| March 2021  | 437          | 7,646 | -5,553          | -5,116          | 2,093  | -8,336              | -7,899          | -690    | -6,992          | -6,555          | 654     | -9,152              | -8,715          | -1,506  | -2,639         | -2,202         | 5,007       |      |
| <b>1Q 2020</b>  | <b>1,935</b> | -     | <b>-8,152</b>   | <b>-6,217</b>   | -      | <b>-8,152</b>       | <b>-6,217</b>   | -       | <b>-8,152</b>   | <b>-6,217</b>   | -       | <b>-8,152</b>       | <b>-6,217</b>   | -       | <b>-8,152</b>  | <b>-6,217</b>  | -           |      |
| <b>2Q 2020</b>  | <b>2,552</b> | -     | <b>-37,546</b>  | <b>-34,995</b>  | -      | <b>-37,546</b>      | <b>-34,995</b>  | -       | <b>-37,546</b>  | <b>-34,995</b>  | -       | <b>-37,546</b>      | <b>-34,995</b>  | -       | <b>-37,546</b> | <b>-34,995</b> | -           |      |
| <b>3Q 2020</b>  | <b>1,246</b> | -     | <b>-36,322</b>  | <b>-35,075</b>  | -      | <b>-37,449</b>      | <b>-36,203</b>  | -       | <b>-37,156</b>  | <b>-35,909</b>  | -       | <b>-37,302</b>      | <b>-36,056</b>  | -       | <b>-33,734</b> | <b>-32,488</b> | -           |      |
| <b>4Q 2020</b>  | <b>1,243</b> | -     | <b>-22,463</b>  | <b>-21,220</b>  | -      | <b>-31,792</b>      | <b>-30,549</b>  | -       | <b>-27,492</b>  | <b>-26,249</b>  | -       | <b>-29,594</b>      | <b>-28,351</b>  | -       | <b>-11,516</b> | <b>-10,273</b> | -           |      |
| <b>Total 2020</b>                                       | <b>6,976</b> | -     | <b>-104,483</b> | <b>-97,508</b>  | -      | <b>-114,940</b>     | <b>-107,964</b> | -       | <b>-110,347</b> | <b>-103,371</b> | -       | <b>-112,595</b>     | <b>-105,619</b> | -       | <b>-90,949</b> | <b>-83,974</b> | -           |      |
| <b>1Q 2021</b>  | <b>2,001</b> | 8,219 | <b>-17,479</b>  | <b>-15,477</b>  | -9,260 | <b>-26,255</b>      | <b>-24,254</b>  | -18,037 | <b>-22,557</b>  | <b>-20,556</b>  | -14,338 | <b>-27,629</b>      | <b>-25,628</b>  | -19,410 | <b>-8,914</b>  | <b>-6,913</b>  | <b>-696</b> |      |
| <b>Grand total</b>                                      | <b>8,977</b> | -     | <b>-121,962</b> | <b>-112,985</b> | -      | <b>-141,195</b>     | <b>-132,218</b> | -       | <b>-132,903</b> | <b>-123,926</b> | -       | <b>-140,224</b>     | <b>-131,247</b> | -       | <b>-99,864</b> | <b>-90,887</b> | -           |      |

| Passenger Number (thousand) - Middle East Domestic |               |       |                |                |        |                     |                |        |                |                |        |                     |                |        |                |                |        |
|--|---------------|-------|----------------|----------------|--------|---------------------|----------------|--------|----------------|----------------|--------|---------------------|----------------|--------|----------------|----------------|--------|
| Month  | Baseline      |       | Scenario 1     |                |        | Scenario 1 - Path a |                |        | Scenario 2     |                |        | Scenario 2 - Path a |                |        | Reference      |                |        |
|  | Compared to:  | 2019  | 2020           | Baseline       | 2019   | 2020                | Baseline       | 2019   | 2020           | Baseline       | 2019   | 2020                | Baseline       | 2019   | 2020           | Baseline       | 2019   |
| January 2020                                       | -232          | -     | -123           | -355           | -      | -123                | -355           | -      | -123           | -355           | -      | -123                | -355           | -      | -123           | -355           | -      |
| February 2020                                      | -100          | -     | 124            | 24             | -      | 124                 | 24             | -      | 124            | 24             | -      | 124                 | 24             | -      | 124            | 24             | -      |
| March 2020   | -239          | -     | -1,627         | -1,866         | -      | -1,627              | -1,866         | -      | -1,627         | -1,866         | -      | -1,627              | -1,866         | -      | -1,627         | -1,866         | -      |
| April 2020   | -17           | -     | -3,409         | -3,425         | -      | -3,409              | -3,425         | -      | -3,409         | -3,425         | -      | -3,409              | -3,425         | -      | -3,409         | -3,425         | -      |
| May 2020   | -16           | -     | -3,295         | -3,312         | -      | -3,295              | -3,312         | -      | -3,295         | -3,312         | -      | -3,295              | -3,312         | -      | -3,295         | -3,312         | -      |
| June 2020  | -16           | -     | -2,840         | -2,856         | -      | -2,840              | -2,856         | -      | -2,840         | -2,856         | -      | -2,840              | -2,856         | -      | -2,840         | -2,856         | -      |
| July 2020  | -18           | -     | -2,733         | -2,751         | -      | -2,733              | -2,751         | -      | -2,733         | -2,751         | -      | -2,733              | -2,751         | -      | -2,733         | -2,751         | -      |
| August 2020  | -18           | -     | -2,350         | -2,368         | -      | -2,435              | -2,453         | -      | -2,435         | -2,453         | -      | -2,435              | -2,453         | -      | -2,278         | -2,296         | -      |
| September 2020                                     | -16           | -     | -1,731         | -1,747         | -      | -2,055              | -2,071         | -      | -1,916         | -1,932         | -      | -1,952              | -1,967         | -      | -1,484         | -1,500         | -      |
| October 2020                                       | -333          | -     | -1,326         | -1,659         | -      | -1,877              | -2,211         | -      | -1,581         | -1,914         | -      | -1,668              | -2,002         | -      | -1,129         | -1,462         | -      |
| November 2020                                      | -324          | -     | -1,035         | -1,359         | -      | -1,638              | -1,962         | -      | -1,338         | -1,662         | -      | -1,489              | -1,812         | -      | -872           | -1,196         | -      |
| December 2020                                      | -264          | -     | -1,036         | -1,300         | -      | -1,714              | -1,977         | -      | -1,399         | -1,663         | -      | -1,637              | -1,900         | -      | -1,065         | -1,329         | -      |
| January 2021                                       | -339          | 16    | -983           | -1,323         | -967   | -1,617              | -1,956         | -1,601 | -1,355         | -1,694         | -1,339 | -1,680              | -2,019         | -1,664 | -1,306         | -1,646         | -1,290 |
| February 2021                                      | -277          | -300  | -784           | -1,061         | -1,084 | -1,285              | -1,562         | -1,586 | -1,063         | -1,339         | -1,363 | -1,434              | -1,711         | -1,734 | -1,079         | -1,355         | -1,379 |
| March 2021   | -440          | 1,426 | -760           | -1,200         | 666    | -1,268              | -1,708         | 158    | -955           | -1,395         | 471    | -1,481              | -1,921         | -55    | -1,044         | -1,484         | 382    |
| <b>1Q 2020</b>                                     | <b>-571</b>   | -     | <b>-1,627</b>  | <b>-2,198</b>  | -      | <b>-1,627</b>       | <b>-2,198</b>  | -      | <b>-1,627</b>  | <b>-2,198</b>  | -      | <b>-1,627</b>       | <b>-2,198</b>  | -      | <b>-1,627</b>  | <b>-2,198</b>  | -      |
| <b>2Q 2020</b>                                     | <b>-49</b>    | -     | <b>-9,544</b>  | <b>-9,593</b>  | -      | <b>-9,544</b>       | <b>-9,593</b>  | -      | <b>-9,544</b>  | <b>-9,593</b>  | -      | <b>-9,544</b>       | <b>-9,593</b>  | -      | <b>-9,544</b>  | <b>-9,593</b>  | -      |
| <b>3Q 2020</b>                                     | <b>-51</b>    | -     | <b>-6,814</b>  | <b>-6,866</b>  | -      | <b>-7,224</b>       | <b>-7,275</b>  | -      | <b>-7,084</b>  | <b>-7,136</b>  | -      | <b>-7,120</b>       | <b>-7,172</b>  | -      | <b>-6,496</b>  | <b>-6,547</b>  | -      |
| <b>4Q 2020</b>                                     | <b>-921</b>   | -     | <b>-3,397</b>  | <b>-4,318</b>  | -      | <b>-5,229</b>       | <b>-6,150</b>  | -      | <b>-4,318</b>  | <b>-5,239</b>  | -      | <b>-4,793</b>       | <b>-5,714</b>  | -      | <b>-3,066</b>  | <b>-3,987</b>  | -      |
| <b>Total 2020</b>                                  | <b>-1,593</b> | -     | <b>-21,382</b> | <b>-22,975</b> | -      | <b>-23,623</b>      | <b>-25,216</b> | -      | <b>-22,574</b> | <b>-24,166</b> | -      | <b>-23,085</b>      | <b>-24,677</b> | -      | <b>-20,733</b> | <b>-22,326</b> | -      |
| <b>1Q 2021</b>                                     | <b>-1,056</b> | 1,142 | <b>-2,527</b>  | <b>-3,583</b>  | -1,386 | <b>-4,170</b>       | <b>-5,226</b>  | -3,029 | <b>-3,373</b>  | <b>-4,429</b>  | -2,232 | <b>-4,595</b>       | <b>-5,651</b>  | -3,453 | <b>-3,429</b>  | <b>-4,485</b>  | -2,287 |
| <b>Grand total</b>                                 | <b>-2,649</b> | -     | <b>-23,909</b> | <b>-26,558</b> | -      | <b>-27,794</b>      | <b>-30,442</b> | -      | <b>-25,947</b> | <b>-28,596</b> | -      | <b>-27,679</b>      | <b>-30,328</b> | -      | <b>-24,162</b> | <b>-26,811</b> | -      |

# Passenger revenue change compared to Baseline



# Passenger revenue change: International + Domestic

| Passenger revenue (USD, million) - Middle East International + Domestic |              |       |            |          |         |                     |          |         |            |          |         |                     |          |         |           |          |         |      |
|---|--------------|-------|------------|----------|---------|---------------------|----------|---------|------------|----------|---------|---------------------|----------|---------|-----------|----------|---------|------|
| Month   | Baseline     |       | Scenario 1 |          |         | Scenario 1 - Path a |          |         | Scenario 2 |          |         | Scenario 2 - Path a |          |         | Reference |          |         |      |
|   | Compared to: | 2019  | 2020       | Baseline | 2019    | 2020                | Baseline | 2019    | 2020       | Baseline | 2019    | 2020                | Baseline | 2019    | 2020      | Baseline | 2019    | 2020 |
| January 2020  |              | 78    | -          | 52       | 131     | -                   | 52       | 131     | -          | 52       | 131     | -                   | 52       | 131     | -         | 52       | 131     | -    |
| February 2020   |              | 137   | -          | -115     | 22      | -                   | -115     | 22      | -          | -115     | 22      | -                   | -115     | 22      | -         | -115     | 22      | -    |
| March 2020  |              | 73    | -          | -1,498   | -1,424  | -                   | -1,498   | -1,424  | -          | -1,498   | -1,424  | -                   | -1,498   | -1,424  | -         | -1,498   | -1,424  | -    |
| April 2020  |              | 135   | -          | -2,656   | -2,522  | -                   | -2,656   | -2,522  | -          | -2,656   | -2,522  | -                   | -2,656   | -2,522  | -         | -2,656   | -2,522  | -    |
| May 2020  |              | 227   | -          | -2,504   | -2,277  | -                   | -2,504   | -2,277  | -          | -2,504   | -2,277  | -                   | -2,504   | -2,277  | -         | -2,504   | -2,277  | -    |
| June 2020   |              | 84    | -          | -2,507   | -2,424  | -                   | -2,507   | -2,424  | -          | -2,507   | -2,424  | -                   | -2,507   | -2,424  | -         | -2,507   | -2,424  | -    |
| July 2020   |              | 80    | -          | -2,640   | -2,559  | -                   | -2,640   | -2,559  | -          | -2,640   | -2,559  | -                   | -2,640   | -2,559  | -         | -2,640   | -2,559  | -    |
| August 2020   |              | 56    | -          | -2,599   | -2,543  | -                   | -2,642   | -2,586  | -          | -2,635   | -2,579  | -                   | -2,635   | -2,579  | -         | -2,569   | -2,513  | -    |
| September 2020  |              | 62    | -          | -1,884   | -1,822  | -                   | -2,095   | -2,033  | -          | -2,033   | -1,971  | -                   | -2,064   | -2,002  | -         | -1,403   | -1,341  | -    |
| October 2020  |              | 36    | -          | -1,570   | -1,535  | -                   | -2,126   | -2,090  | -          | -1,843   | -1,808  | -                   | -1,931   | -1,896  | -         | -897     | -862    | -    |
| November 2020   |              | 26    | -          | -1,326   | -1,299  | -                   | -1,963   | -1,936  | -          | -1,664   | -1,638  | -                   | -1,797   | -1,770  | -         | -604     | -577    | -    |
| December 2020   |              | 81    | -          | -1,370   | -1,289  | -                   | -2,106   | -2,025  | -          | -1,790   | -1,710  | -                   | -2,011   | -1,930  | -         | -733     | -653    | -    |
| January 2021  |              | 91    | -40        | -1,209   | -1,118  | -1,251              | -1,874   | -1,783  | -1,916     | -1,613   | -1,522  | -1,655              | -1,896   | -1,806  | -1,938    | -660     | -569    | -702 |
| February 2021   |              | 141   | 118        | -1,011   | -871    | -895                | -1,572   | -1,431  | -1,456     | -1,346   | -1,206  | -1,230              | -1,677   | -1,536  | -1,561    | -590     | -449    | -474 |
| March 2021  |              | 40    | 1,464      | -1,024   | -985    | 438                 | -1,590   | -1,550  | -128       | -1,309   | -1,270  | 153                 | -1,764   | -1,725  | -302      | -521     | -482    | 940  |
| <b>1Q 2020</b>  |              | 289   | -          | -1,560   | -1,271  | -                   | -1,560   | -1,271  | -          | -1,560   | -1,271  | -                   | -1,560   | -1,271  | -         | -1,560   | -1,271  | -    |
| <b>2Q 2020</b>  |              | 445   | -          | -7,667   | -7,222  | -                   | -7,667   | -7,222  | -          | -7,667   | -7,222  | -                   | -7,667   | -7,222  | -         | -7,667   | -7,222  | -    |
| <b>3Q 2020</b>  |              | 198   | -          | -7,122   | -6,924  | -                   | -7,376   | -7,178  | -          | -7,307   | -7,109  | -                   | -7,338   | -7,140  | -         | -6,612   | -6,413  | -    |
| <b>4Q 2020</b>  |              | 143   | -          | -4,266   | -4,123  | -                   | -6,194   | -6,051  | -          | -5,298   | -5,155  | -                   | -5,739   | -5,596  | -         | -2,234   | -2,092  | -    |
| <b>Total 2020</b>   |              | 1,075 | -          | -20,615  | -19,540 | -                   | -22,798  | -21,723 | -          | -21,832  | -20,757 | -                   | -22,304  | -21,229 | -         | -18,073  | -16,998 | -    |
| <b>1Q 2021</b>  |              | 271   | 1,542      | -3,244   | -2,973  | -1,708              | -5,035   | -4,765  | -3,499     | -4,269   | -3,998  | -2,733              | -5,337   | -5,066  | -3,801    | -1,771   | -1,501  | -235 |
| <b>Grand total</b>  |              | 1,346 | -          | -23,859  | -22,514 | -                   | -27,833  | -26,487 | -          | -26,101  | -24,755 | -                   | -27,641  | -26,295 | -         | -19,844  | -18,499 | -    |

| Passenger revenue (USD, million) - Middle East International |              |       |            |          |        |                     |          |        |            |          |        |                     |          |        |           |          |      |      |
|--|--------------|-------|------------|----------|--------|---------------------|----------|--------|------------|----------|--------|---------------------|----------|--------|-----------|----------|------|------|
| Month  | Baseline     |       | Scenario 1 |          |        | Scenario 1 - Path a |          |        | Scenario 2 |          |        | Scenario 2 - Path a |          |        | Reference |          |      |      |
|  | Compared to: | 2019  | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020       | Baseline | 2019   | 2020                | Baseline | 2019   | 2020      | Baseline | 2019 | 2020 |
| January 2020   | 100          | -     | 64         | 164      | -      | 64                  | 164      | -      | 64         | 164      | -      | 64                  | 164      | -      | 64        | 164      | -    |      |
| February 2020  | 146          | -     | -126       | 20       | -      | -126                | 20       | -      | -126       | 20       | -      | -126                | 20       | -      | -126      | 20       | -    |      |
| March 2020   | 95           | -     | -1,346     | -1,251   | -      | -1,346              | -1,251   | -      | -1,346     | -1,251   | -      | -1,346              | -1,251   | -      | -1,346    | -1,251   | -    |      |
| April 2020   | 136          | -     | -2,339     | -2,203   | -      | -2,339              | -2,203   | -      | -2,339     | -2,203   | -      | -2,339              | -2,203   | -      | -2,339    | -2,203   | -    |      |
| May 2020   | 229          | -     | -2,197     | -1,968   | -      | -2,197              | -1,968   | -      | -2,197     | -1,968   | -      | -2,197              | -1,968   | -      | -2,197    | -1,968   | -    |      |
| June 2020  | 85           | -     | -2,243     | -2,158   | -      | -2,243              | -2,158   | -      | -2,243     | -2,158   | -      | -2,243              | -2,158   | -      | -2,243    | -2,158   | -    |      |
| July 2020  | 82           | -     | -2,385     | -2,303   | -      | -2,385              | -2,303   | -      | -2,385     | -2,303   | -      | -2,385              | -2,303   | -      | -2,385    | -2,303   | -    |      |
| August 2020  | 58           | -     | -2,380     | -2,322   | -      | -2,415              | -2,357   | -      | -2,408     | -2,350   | -      | -2,408              | -2,350   | -      | -2,357    | -2,299   | -    |      |
| September 2020   | 63           | -     | -1,723     | -1,660   | -      | -1,903              | -1,840   | -      | -1,854     | -1,791   | -      | -1,882              | -1,819   | -      | -1,265    | -1,202   | -    |      |
| October 2020   | 67           | -     | -1,447     | -1,380   | -      | -1,951              | -1,884   | -      | -1,696     | -1,630   | -      | -1,776              | -1,709   | -      | -792      | -725     | -    |      |
| November 2020  | 57           | -     | -1,229     | -1,173   | -      | -1,810              | -1,754   | -      | -1,540     | -1,483   | -      | -1,658              | -1,602   | -      | -523      | -466     | -    |      |
| December 2020  | 105          | -     | -1,273     | -1,168   | -      | -1,946              | -1,841   | -      | -1,660     | -1,555   | -      | -1,858              | -1,753   | -      | -634      | -529     | -    |      |
| January 2021   | 122          | -42   | -1,117     | -995     | -1,160 | -1,723              | -1,601   | -1,766 | -1,487     | -1,365   | -1,529 | -1,740              | -1,617   | -1,782 | -538      | -416     | -581 |      |
| February 2021  | 166          | 146   | -938       | -772     | -793   | -1,452              | -1,286   | -1,307 | -1,247     | -1,081   | -1,102 | -1,543              | -1,377   | -1,398 | -489      | -323     | -344 |      |
| March 2021   | 81           | 1,331 | -953       | -873     | 377    | -1,472              | -1,391   | -142   | -1,220     | -1,140   | 110    | -1,626              | -1,546   | -296   | -424      | -344     | 906  |      |
| <b>1Q 2020</b>   | 342          | -     | -1,408     | -1,067   | -      | -1,408              | -1,067   | -      | -1,408     | -1,067   | -      | -1,408              | -1,067   | -      | -1,408    | -1,067   | -    |      |
| <b>2Q 2020</b>   | 450          | -     | -6,779     | -6,329   | -      | -6,779              | -6,329   | -      | -6,779     | -6,329   | -      | -6,779              | -6,329   | -      | -6,779    | -6,329   | -    |      |
| <b>3Q 2020</b>   | 203          | -     | -6,488     | -6,285   | -      | -6,704              | -6,501   | -      | -6,647     | -6,445   | -      | -6,675              | -6,472   | -      | -6,007    | -5,804   | -    |      |
| <b>4Q 2020</b>   | 229          | -     | -3,950     | -3,721   | -      | -5,707              | -5,479   | -      | -4,896     | -4,667   | -      | -5,292              | -5,064   | -      | -1,949    | -1,720   | -    |      |
| <b>Total 2020</b>  | 1,223        | -     | -18,624    | -17,401  | -      | -20,598             | -19,375  | -      | -19,730    | -18,507  | -      | -20,155             | -18,931  | -      | -16,143   | -14,919  | -    |      |
| <b>1Q 2021</b>   | 369          | 1,436 | -3,009     | -2,640   | -1,576 | -4,647              | -4,278   | -3,214 | -3,955     | -3,586   | -2,522 | -4,909              | -4,540   | -3,476 | -1,452    | -1,083   | -19  |      |
| <b>Grand total</b>   | 1,592        | -     | -21,633    | -20,041  | -      | -25,245             | -23,653  | -      | -23,685    | -22,093  | -      | -25,064             | -23,471  | -      | -17,595   | -16,002  | -    |      |

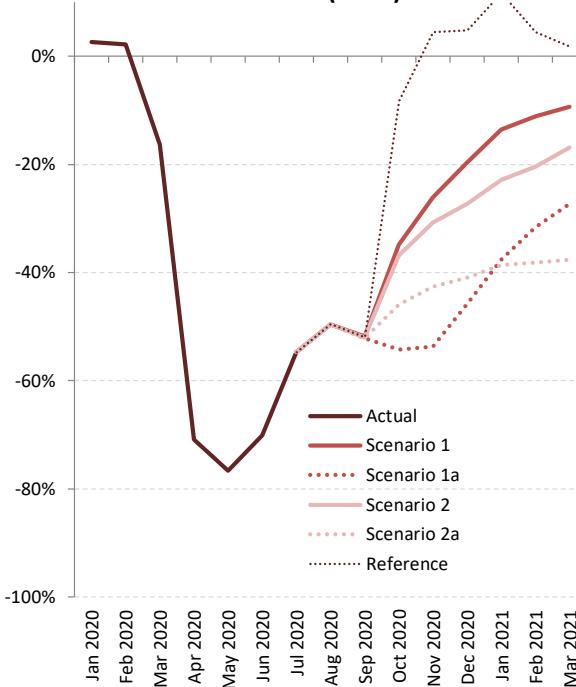
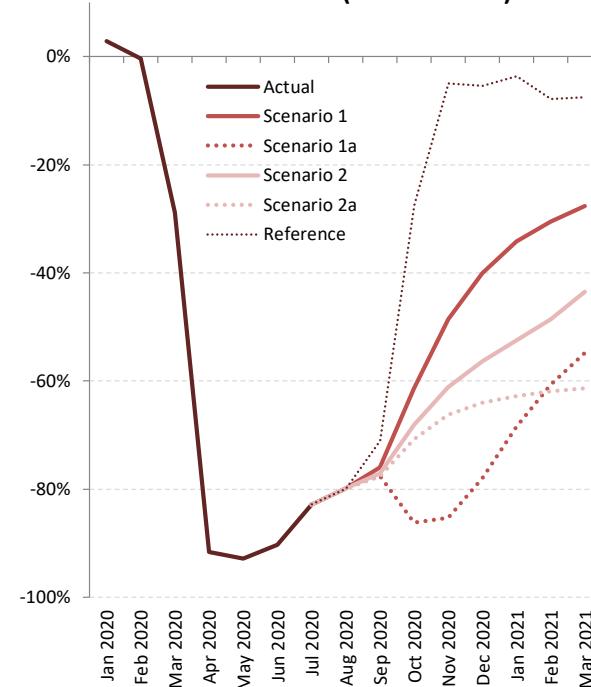
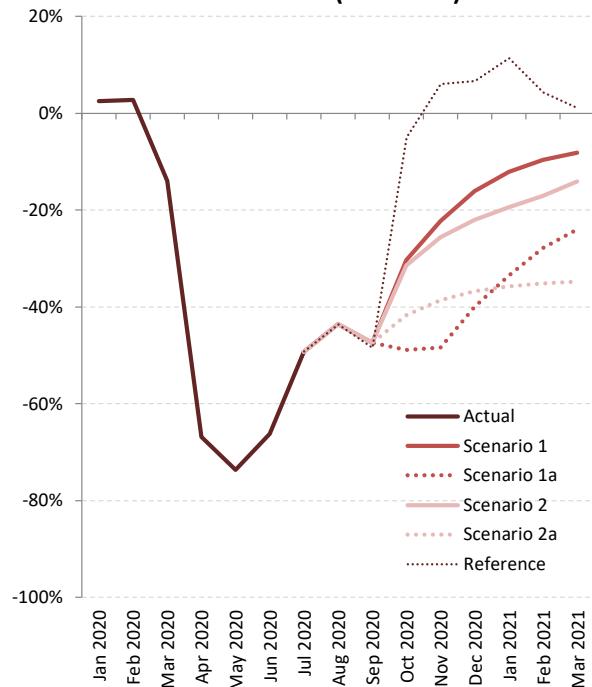
| Passenger revenue (USD, million) - Middle East Domestic |              |      |            |          |      |                     |          |      |            |          |      |                     |          |      |           |          |      |      |
|---|--------------|------|------------|----------|------|---------------------|----------|------|------------|----------|------|---------------------|----------|------|-----------|----------|------|------|
| Month   | Baseline     |      | Scenario 1 |          |      | Scenario 1 - Path a |          |      | Scenario 2 |          |      | Scenario 2 - Path a |          |      | Reference |          |      |      |
|   | Compared to: | 2019 | 2020       | Baseline | 2019 | 2020                | Baseline | 2019 | 2020       | Baseline | 2019 | 2020                | Baseline | 2019 | 2020      | Baseline | 2019 | 2020 |
| January 2020  | -22          | -    | -11        | -33      | -    | -11                 | -33      | -    | -11        | -33      | -    | -11                 | -33      | -    | -11       | -33      | -    |      |
| February 2020   | -9           | -    | 12         | 2        | -    | 12                  | 2        | -    | 12         | 2        | -    | 12                  | 2        | -    | 12        | 2        | -    |      |
| March 2020  | -22          | -    | -152       | -174     | -    | -152                | -174     | -    | -152       | -174     | -    | -152                | -174     | -    | -152      | -174     | -    |      |
| April 2020  | -2           | -    | -317       | -319     | -    | -317                | -319     | -    | -317       | -319     | -    | -317                | -319     | -    | -317      | -319     | -    |      |
| May 2020  | -2           | -    | -307       | -308     | -    | -307                | -308     | -    | -307       | -308     | -    | -307                | -308     | -    | -307      | -308     | -    |      |
| June 2020   | -2           | -    | -264       | -266     | -    | -264                | -266     | -    | -264       | -266     | -    | -264                | -266     | -    | -264      | -266     | -    |      |
| July 2020   | -2           | -    | -254       | -256     | -    | -254                | -256     | -    | -254       | -256     | -    | -254                | -256     | -    | -254      | -256     | -    |      |
| August 2020   | -2           | -    | -219       | -220     | -    | -227                | -228     | -    | -227       | -228     | -    | -227                | -228     | -    | -212      | -214     | -    |      |
| September 2020  | -1           | -    | -161       | -163     | -    | -191                | -193     | -    | -178       | -180     | -    | -182                | -183     | -    | -138      | -140     | -    |      |
| October 2020  | -31          | -    | -123       | -154     | -    | -175                | -206     | -    | -147       | -178     | -    | -155                | -186     | -    | -105      | -136     | -    |      |
| November 2020   | -30          | -    | -96        | -127     | -    | -152                | -183     | -    | -125       | -155     | -    | -139                | -169     | -    | -81       | -111     | -    |      |
| December 2020   | -25          | -    | -96        | -121     | -    | -160                | -184     | -    | -130       | -155     | -    | -152                | -177     | -    | -99       | -124     | -    |      |
| January 2021  | -32          | 1    | -92        | -123     | -91  | -151                | -182     | -150 | -126       | -158     | -126 | -156                | -188     | -156 | -122      | -153     | -121 |      |
| February 2021   | -26          | -28  | -73        | -99      | -102 | -120                | -145     | -149 | -99        | -125     | -128 | -134                | -159     | -162 | -100      | -126     | -129 |      |
| March 2021  | -41          | 133  | -71        | -112     | 61   | -118                | -159     | 14   | -89        | -130     | 43   | -138                | -179     | -6   | -97       | -138     | 35   |      |
| <b>1Q 2020</b>  | -53          | -    | -151       | -205     | -    | -151                | -205     | -    | -151       | -205     | -    | -151                | -205     | -    | -151      | -205     | -    |      |
| <b>2Q 2020</b>  | -5           | -    | -889       | -893     | -    | -889                | -893     | -    | -889       | -893     | -    | -889                | -893     | -    | -889      | -893     | -    |      |
| <b>3Q 2020</b>  | -5           | -    | -634       | -639     | -    | -673                | -677     | -    | -660       | -664     | -    | -663                | -668     | -    | -605      | -610     | -    |      |
| <b>4Q 2020</b>  | -86          | -    | -316       | -402     | -    | -487                | -573     | -    | -402       | -488     | -    | -446                | -532     | -    | -285      | -371     | -    |      |
| <b>Total 2020</b>                                       | -148         | -    | -1,991     | -2,139   | -    | -2,200              | -2,348   | -    | -2,102     | -2,250   | -    | -2,149              | -2,298   | -    | -1,930    | -2,079   | -    |      |
| <b>1Q 2021</b>  | -98          | 106  | -235       | -334     | -132 | -388                | -487     | -285 | -314       | -412     | -211 | -428                | -526     | -325 | -319      | -418     | -216 |      |
| <b>Grand total</b>                                      | -247         | -    | -2,226     | -2,473   | -    | -2,588              | -2,834   | -    | -2,416     | -2,663   | -    | -2,577              | -2,824   | -    | -2,250    | -2,496   | -    |      |



## North America

| Compared to<br>Baseline | Seat capacity (%)   |                     |                     | Passenger number (million) |                     |                     | Passenger revenue (USD, billion) |                   |                   |
|-------------------------|---------------------|---------------------|---------------------|----------------------------|---------------------|---------------------|----------------------------------|-------------------|-------------------|
|                         | Total               | International       | Domestic            | Total                      | International       | Domestic            | Total                            | International     | Domestic          |
| 1Q 2020                 | -4%                 | -9%                 | -3%                 | -38                        | -6                  | -32                 | -5                               | -2                | -4                |
| 2Q 2020                 | -73%                | -92%                | -69%                | -245                       | -41                 | -204                | -35                              | -11               | -24               |
| 3Q 2020                 | -52% to -52%        | -80% to -80%        | -47% to -47%        | -184 to -191               | -39 to -40          | -145 to -151        | -28 to -28                       | -11 to -11        | -17 to -18        |
| 4Q 2020                 | -27% to -51%        | -50% to -83%        | -23% to -46%        | -98 to -166                | -22 to -32          | -76 to -134         | -15 to -24                       | -6 to -9          | -9 to -16         |
| <b>Total 2020</b>       | <b>-40% to -46%</b> | <b>-59% to -67%</b> | <b>-36% to -42%</b> | <b>-565 to -640</b>        | <b>-108 to -120</b> | <b>-457 to -520</b> | <b>-82 to -93</b>                | <b>-29 to -32</b> | <b>-53 to -60</b> |
| 1Q 2021                 | -13% to -39%        | -31% to -62%        | -10% to -35%        | -57 to -133                | -15 to -28          | -42 to -105         | -9 to -19                        | -4 to -7          | -5 to -12         |

# Seat capacity change compared to Baseline

**North America (Total)**

**North America (International)**

**North America (Domestic)**




ICAO

UNITING AVIATION

# Seat capacity change: International + Domestic

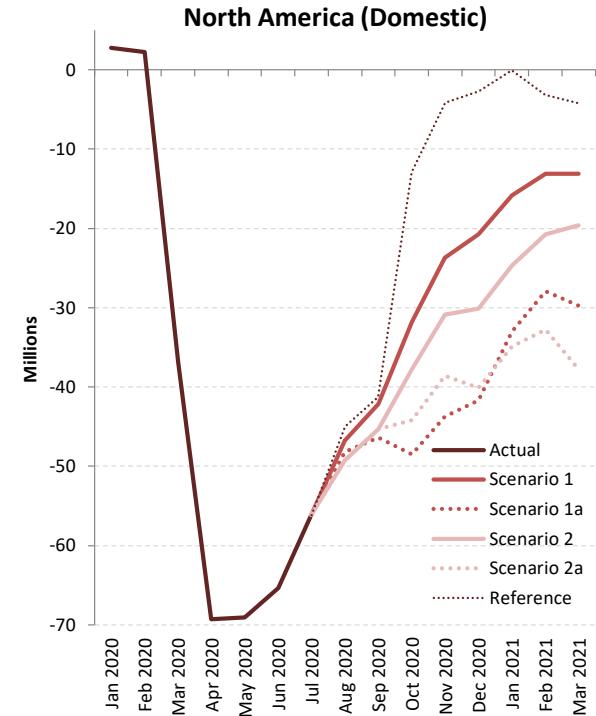
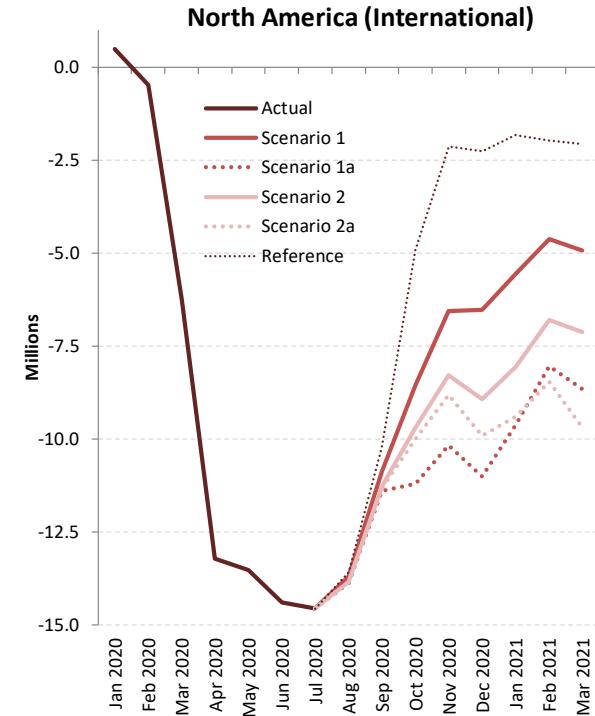
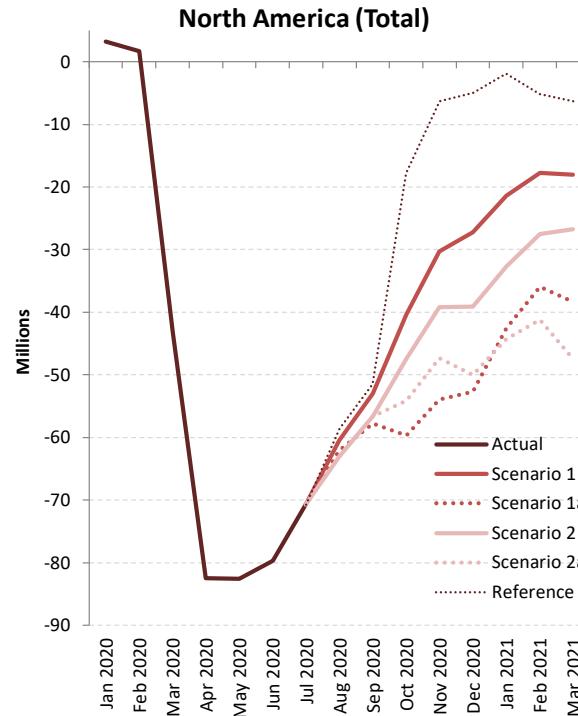
| Seat Capacity (%) - North America International + Domestic |          |       |            |        |        |          |                     |        |          |        |            |          |        |        |                     |        |       |          |           |      |
|--|----------|-------|------------|--------|--------|----------|---------------------|--------|----------|--------|------------|----------|--------|--------|---------------------|--------|-------|----------|-----------|------|
| Month  | Baseline |       | Scenario 1 |        |        |          | Scenario 1 - Path a |        |          |        | Scenario 2 |          |        |        | Scenario 2 - Path a |        |       |          | Reference |      |
| Compared to:   | 2019     | 2020  | Baseline   | 2019   | 2020   | Baseline | 2019                | 2020   | Baseline | 2019   | 2020       | Baseline | 2019   | 2020   | Baseline            | 2019   | 2020  | Baseline | 2019      | 2020 |
| January 2020   | 1.2%     | -     | 2.6%       | 3.8%   | -      | 2.6%     | 3.8%                | -      | 2.6%     | 3.8%   | -          | 2.6%     | 3.8%   | -      | 2.6%                | 3.8%   | -     | 2.6%     | 3.8%      | -    |
| February 2020  | 4.5%     | -     | 2.2%       | 6.9%   | -      | 2.2%     | 6.9%                | -      | 2.2%     | 6.9%   | -          | 2.2%     | 6.9%   | -      | 2.2%                | 6.9%   | -     | 2.2%     | 6.9%      | -    |
| March 2020   | 1.0%     | -     | -16.3%     | -15.5% | -      | -16.3%   | -15.5%              | -      | -16.3%   | -15.5% | -          | -16.3%   | -15.5% | -      | -16.3%              | -15.5% | -     | -16.3%   | -15.5%    | -    |
| April 2020   | 3.3%     | -     | -70.9%     | -69.9% | -      | -70.9%   | -69.9%              | -      | -70.9%   | -69.9% | -          | -70.9%   | -69.9% | -      | -70.9%              | -69.9% | -     | -70.9%   | -69.9%    | -    |
| May 2020   | 4.0%     | -     | -76.7%     | -75.7% | -      | -76.7%   | -75.7%              | -      | -76.7%   | -75.7% | -          | -76.7%   | -75.7% | -      | -76.7%              | -75.7% | -     | -76.7%   | -75.7%    | -    |
| June 2020  | 5.1%     | -     | -70.2%     | -68.6% | -      | -70.2%   | -68.6%              | -      | -70.2%   | -68.6% | -          | -70.2%   | -68.6% | -      | -70.2%              | -68.6% | -     | -70.2%   | -68.6%    | -    |
| July 2020  | 6.2%     | -     | -54.7%     | -51.9% | -      | -54.7%   | -51.9%              | -      | -54.7%   | -51.9% | -          | -54.7%   | -51.9% | -      | -54.7%              | -51.9% | -     | -54.7%   | -51.9%    | -    |
| August 2020  | 3.5%     | -     | -49.6%     | -47.8% | -      | -49.6%   | -47.8%              | -      | -49.6%   | -47.8% | -          | -49.6%   | -47.8% | -      | -49.6%              | -47.8% | -     | -49.6%   | -47.8%    | -    |
| September 2020   | 5.6%     | -     | -51.9%     | -49.2% | -      | -52.1%   | -49.4%              | -      | -52.0%   | -49.3% | -          | -52.1%   | -49.4% | -      | -52.0%              | -49.3% | -     | -52.0%   | -49.3%    | -    |
| October 2020   | 2.1%     | -     | -34.9%     | -33.5% | -      | -54.3%   | -53.3%              | -      | -36.8%   | -35.5% | -          | -45.9%   | -44.8% | -      | -8.3%               | -6.3%  | -     | -8.3%    | -6.3%     | -    |
| November 2020  | 1.2%     | -     | -26.1%     | -25.2% | -      | -53.7%   | -53.2%              | -      | -30.8%   | -29.9% | -          | -42.6%   | -41.9% | -      | 4.5%                | 5.7%   | -     | 4.5%     | 5.7%      | -    |
| December 2020  | 2.9%     | -     | -19.7%     | -17.4% | -      | -45.8%   | -44.2%              | -      | -27.3%   | -25.2% | -          | -40.9%   | -39.2% | -      | 4.8%                | 7.8%   | -     | 4.8%     | 7.8%      | -    |
| January 2021   | 3.6%     | -0.2% | -13.6%     | -12.6% | -15.8% | -37.6%   | -36.9%              | -39.2% | -22.9%   | -22.0% | -24.9%     | -38.7%   | -37.9% | -40.2% | 11.6%               | 13.0%  | 8.8%  |          |           |      |
| February 2021  | 6.7%     | -0.2% | -11.1%     | -7.1%  | -13.1% | -31.7%   | -28.6%              | -33.2% | -20.4%   | -16.8% | -22.2%     | -38.2%   | -35.4% | -39.5% | 4.5%                | 9.2%   | 2.2%  |          |           |      |
| March 2021   | 3.0%     | 21.9% | -9.3%      | -8.5%  | 8.3%   | -27.3%   | -26.6%              | -13.1% | -16.9%   | -16.1% | -0.8%      | -37.6%   | -37.0% | -25.5% | 1.8%                | 2.8%   | 21.7% |          |           |      |
| <b>1Q 2020</b>   | 2.1%     | -     | -4.2%      | -2.2%  | -      | -4.2%    | -2.2%               | -      | -4.2%    | -2.2%  | -          | -4.2%    | -2.2%  | -      | -4.2%               | -2.2%  | -     | -4.2%    | -2.2%     | -    |
| <b>2Q 2020</b>   | 4.1%     | -     | -72.6%     | -71.4% | -      | -72.6%   | -71.4%              | -      | -72.6%   | -71.4% | -          | -72.6%   | -71.4% | -      | -72.6%              | -71.4% | -     | -72.6%   | -71.4%    | -    |
| <b>3Q 2020</b>   | 5.1%     | -     | -52.1%     | -49.6% | -      | -52.2%   | -49.7%              | -      | -52.1%   | -49.7% | -          | -52.2%   | -49.7% | -      | -52.1%              | -49.7% | -     | -52.1%   | -49.7%    | -    |
| <b>4Q 2020</b>   | 2.1%     | -     | -27.0%     | -25.4% | -      | -51.2%   | -50.2%              | -      | -31.7%   | -30.2% | -          | -43.2%   | -42.0% | -      | 0.2%                | 2.3%   | -     | 0.2%     | 2.3%      | -    |
| <b>Total 2020</b>  | 3.4%     | -     | -40.0%     | -38.0% | -      | -46.0%   | -44.1%              | -      | -41.2%   | -39.2% | -          | -44.0%   | -42.1% | -      | -33.4%              | -31.1% | -     | -26.2%   | -23.6%    | -    |
| <b>1Q 2021</b>   | 4.4%     | 6.7%  | -13.2%     | -9.4%  | -7.4%  | -33.5%   | -30.6%              | -29.1% | -21.7%   | -18.3% | -16.5%     | -39.4%   | -36.8% | -35.4% | 3.7%                | 8.2%   | 10.6% |          |           |      |
| <b>Grand total</b>   | 3.6%     | -     | -34.9%     | -32.5% | -      | -43.6%   | -41.6%              | -      | -37.4%   | -35.2% | -          | -43.1%   | -41.1% | -      | -26.2%              | -23.6% | -     |          |           |      |

## Seat Capacity (%) - North America International

| Month              | Baseline     |       | Scenario 1 |          | Scenario 1 - Path a |        |          | Scenario 2 |        |          | Scenario 2 - Path a |        |          | Reference |        |          |       |
|--------------------|--------------|-------|------------|----------|---------------------|--------|----------|------------|--------|----------|---------------------|--------|----------|-----------|--------|----------|-------|
|                    | Compared to: | 2019  | 2020       | Baseline | 2019                | 2020   | Baseline | 2019       | 2020   | Baseline | 2019                | 2020   | Baseline | 2019      | 2020   | Baseline | 2019  |
| January 2020       | -3.7%        | -     | 2.8%       | -0.9%    | -                   | 2.8%   | -0.9%    | -          | 2.8%   | -0.9%    | -                   | 2.8%   | -0.9%    | -         | 2.8%   | -0.9%    | -     |
| February 2020      | 0.2%         | -     | -0.4%      | -0.2%    | -                   | -0.4%  | -0.2%    | -          | -0.4%  | -0.2%    | -                   | -0.4%  | -0.2%    | -         | -0.4%  | -0.2%    | -     |
| March 2020         | -3.2%        | -     | -28.9%     | -31.2%   | -                   | -28.9% | -31.2%   | -          | -28.9% | -31.2%   | -                   | -28.9% | -31.2%   | -         | -28.9% | -31.2%   | -     |
| April 2020         | 0.9%         | -     | -91.6%     | -91.6%   | -                   | -91.6% | -91.6%   | -          | -91.6% | -91.6%   | -                   | -91.6% | -91.6%   | -         | -91.6% | -91.6%   | -     |
| May 2020           | 1.6%         | -     | -92.8%     | -92.7%   | -                   | -92.8% | -92.7%   | -          | -92.8% | -92.7%   | -                   | -92.8% | -92.7%   | -         | -92.8% | -92.7%   | -     |
| June 2020          | 1.6%         | -     | -90.3%     | -90.1%   | -                   | -90.3% | -90.1%   | -          | -90.3% | -90.1%   | -                   | -90.3% | -90.1%   | -         | -90.3% | -90.1%   | -     |
| July 2020          | 2.1%         | -     | -82.8%     | -82.5%   | -                   | -82.8% | -82.5%   | -          | -82.8% | -82.5%   | -                   | -82.8% | -82.5%   | -         | -82.8% | -82.5%   | -     |
| August 2020        | 1.7%         | -     | -79.9%     | -79.6%   | -                   | -79.9% | -79.6%   | -          | -79.9% | -79.6%   | -                   | -79.9% | -79.6%   | -         | -79.9% | -79.6%   | -     |
| September 2020     | 2.5%         | -     | -75.9%     | -75.3%   | -                   | -77.5% | -77.0%   | -          | -77.1% | -76.5%   | -                   | -77.6% | -77.1%   | -         | -71.1% | -70.4%   | -     |
| October 2020       | -2.6%        | -     | -61.4%     | -62.4%   | -                   | -86.2% | -86.6%   | -          | -68.1% | -69.0%   | -                   | -70.8% | -71.5%   | -         | -27.5% | -29.3%   | -     |
| November 2020      | -3.1%        | -     | -48.7%     | -50.2%   | -                   | -85.3% | -85.7%   | -          | -61.1% | -62.3%   | -                   | -66.2% | -67.2%   | -         | -5.0%  | -7.9%    | -     |
| December 2020      | -2.8%        | -     | -40.1%     | -41.8%   | -                   | -78.0% | -78.6%   | -          | -56.4% | -57.6%   | -                   | -64.0% | -65.0%   | -         | -5.4%  | -8.1%    | -     |
| January 2021       | -4.1%        | -3.3% | -34.2%     | -36.9%   | -36.3%              | -68.4% | -69.7%   | -69.4%     | -52.5% | -54.5%   | -54.1%              | -62.8% | -64.3%   | -64.0%    | -3.6%  | -7.6%    | -6.7% |
| February 2021      | -0.3%        | -0.1% | -30.5%     | -30.7%   | -30.5%              | -60.7% | -60.8%   | -60.8%     | -48.6% | -48.7%   | -48.6%              | -62.0% | -62.1%   | -62.0%    | -7.8%  | -8.1%    | -7.9% |
| March 2021         | -3.6%        | 40.1% | -27.6%     | -30.2%   | 1.4%                | -54.8% | -56.4%   | -36.7%     | -43.5% | -45.5%   | -20.9%              | -61.3% | -62.7%   | -45.8%    | -7.5%  | -10.8%   | 29.6% |
| <b>1Q 2020</b>     | -2.3%        | -     | -9.3%      | -11.4%   | -                   | -9.3%  | -11.4%   | -          | -9.3%  | -11.4%   | -                   | -9.3%  | -11.4%   | -         | -9.3%  | -11.4%   | -     |
| <b>2Q 2020</b>     | 1.4%         | -     | -91.6%     | -91.4%   | -                   | -91.6% | -91.4%   | -          | -91.6% | -91.4%   | -                   | -91.6% | -91.4%   | -         | -91.6% | -91.4%   | -     |
| <b>3Q 2020</b>     | 2.1%         | -     | -79.7%     | -79.3%   | -                   | -80.2% | -79.8%   | -          | -80.1% | -79.7%   | -                   | -80.2% | -79.8%   | -         | -78.3% | -77.8%   | -     |
| <b>4Q 2020</b>     | -2.8%        | -     | -50.0%     | -51.4%   | -                   | -83.0% | -83.5%   | -          | -61.8% | -62.9%   | -                   | -67.0% | -67.9%   | -         | -12.7% | -15.2%   | -     |
| <b>Total 2020</b>  | -0.3%        | -     | -59.2%     | -59.3%   | -                   | -66.9% | -67.0%   | -          | -62.0% | -62.1%   | -                   | -63.2% | -63.4%   | -         | -50.3% | -50.4%   | -     |
| <b>1Q 2021</b>     | -2.8%        | 9.8%  | -30.7%     | -32.6%   | -24.0%              | -61.2% | -62.3%   | -57.5%     | -48.1% | -49.6%   | -43.1%              | -62.0% | -63.1%   | -58.3%    | -6.3%  | -8.9%    | 2.9%  |
| <b>Grand total</b> | -0.8%        | -     | -53.7%     | -54.1%   | -                   | -65.8% | -66.1%   | -          | -59.4% | -59.7%   | -                   | -63.0% | -63.3%   | -         | -41.8% | -42.3%   | -     |

| Seat Capacity (%) - North America Domestic |          |       |            |        |        |                     |        |        |            |        |        |                     |        |        |           |        |       |  |
|--|----------|-------|------------|--------|--------|---------------------|--------|--------|------------|--------|--------|---------------------|--------|--------|-----------|--------|-------|--|
| Month                                      | Baseline |       | Scenario 1 |        |        | Scenario 1 - Path a |        |        | Scenario 2 |        |        | Scenario 2 - Path a |        |        | Reference |        |       |  |
| Compared to:                               | 2019     | 2020  | Baseline   | 2019   | 2020   | Baseline            | 2019   | 2020   | Baseline   | 2019   | 2020   | Baseline            | 2019   | 2020   | Baseline  | 2019   | 2020  |  |
| January 2020                               | 2.2%     | -     | 2.5%       | 4.8%   | -      | 2.5%                | 4.8%   | -      | 2.5%       | 4.8%   | -      | 2.5%                | 4.8%   | -      | 2.5%      | 4.8%   | -     |  |
| February 2020                              | 5.4%     | -     | 2.7%       | 8.3%   | -      | 2.7%                | 8.3%   | -      | 2.7%       | 8.3%   | -      | 2.7%                | 8.3%   | -      | 2.7%      | 8.3%   | -     |  |
| March 2020                                 | 1.8%     | -     | -13.9%     | -12.4% | -      | -13.9%              | -12.4% | -      | -13.9%     | -12.4% | -      | -13.9%              | -12.4% | -      | -13.9%    | -12.4% | -     |  |
| April 2020                                 | 3.8%     | -     | -66.8%     | -65.6% | -      | -66.8%              | -65.6% | -      | -66.8%     | -65.6% | -      | -66.8%              | -65.6% | -      | -66.8%    | -65.6% | -     |  |
| May 2020                                   | 4.4%     | -     | -73.6%     | -72.5% | -      | -73.6%              | -72.5% | -      | -73.6%     | -72.5% | -      | -73.6%              | -72.5% | -      | -73.6%    | -72.5% | -     |  |
| June 2020                                  | 5.8%     | -     | -66.3%     | -64.3% | -      | -66.3%              | -64.3% | -      | -66.3%     | -64.3% | -      | -66.3%              | -64.3% | -      | -66.3%    | -64.3% | -     |  |
| July 2020                                  | 7.1%     | -     | -49.2%     | -45.6% | -      | -49.2%              | -45.6% | -      | -49.2%     | -45.6% | -      | -49.2%              | -45.6% | -      | -49.2%    | -45.6% | -     |  |
| August 2020                                | 3.8%     | -     | -43.6%     | -41.4% | -      | -43.6%              | -41.4% | -      | -43.6%     | -41.4% | -      | -43.6%              | -41.4% | -      | -43.6%    | -41.4% | -     |  |
| September 2020                             | 6.2%     | -     | -47.4%     | -44.1% | -      | -47.4%              | -44.1% | -      | -47.4%     | -44.1% | -      | -47.4%              | -44.1% | -      | -48.4%    | -45.2% | -     |  |
| October 2020                               | 3.0%     | -     | -30.4%     | -28.3% | -      | -48.9%              | -47.3% | -      | -31.5%     | -29.5% | -      | -41.7%              | -39.9% | -      | -5.0%     | -2.2%  | -     |  |
| November 2020                              | 2.0%     | -     | -22.3%     | -20.8% | -      | -48.4%              | -47.3% | -      | -25.6%     | -24.1% | -      | -38.7%              | -37.4% | -      | 6.1%      | 8.2%   | -     |  |
| December 2020                              | 4.0%     | -     | -16.0%     | -12.7% | -      | -40.0%              | -37.6% | -      | -22.0%     | -19.0% | -      | -36.7%              | -34.2% | -      | 6.6%      | 10.9%  | -     |  |
| January 2021                               | 5.3%     | 0.4%  | -12.1%     | -7.5%  | -11.8% | -33.5%              | -30.0% | -33.3% | -19.5%     | -15.2% | -19.1% | -35.8%              | -32.4% | -35.5% | 11.4%     | 17.2%  | 11.8% |  |
| February 2021                              | 8.1%     | -0.2% | -9.6%      | -2.3%  | -9.8%  | -27.9%              | -22.0% | -28.0% | -17.1%     | -10.4% | -17.2% | -35.2%              | -30.0% | -35.3% | 4.3%      | 12.8%  | 4.1%  |  |
| March 2021                                 | 4.4%     | 19.1% | -8.2%      | -4.2%  | 9.4%   | -24.0%              | -20.6% | -9.4%  | -14.0%     | -10.3% | 2.4%   | -34.7%              | -31.9% | -22.3% | 1.1%      | 5.5%   | 20.5% |  |
| <b>1Q 2020</b>                             | 3.1%     | -     | -3.3%      | -0.3%  | -      | -3.3%               | -0.3%  | -      | -3.3%      | -0.3%  | -      | -3.3%               | -0.3%  | -      | -3.3%     | -0.3%  | -     |  |
| <b>2Q 2020</b>                             | 4.7%     | -     | -68.9%     | -67.5% | -      | -68.9%              | -67.5% | -      | -68.9%     | -67.5% | -      | -68.9%              | -67.5% | -      | -68.9%    | -67.5% | -     |  |
| <b>3Q 2020</b>                             | 5.7%     | -     | -46.8%     | -43.7% | -      | -46.8%              | -43.7% | -      | -46.8%     | -43.7% | -      | -46.8%              | -43.7% | -      | -47.1%    | -44.1% | -     |  |
| <b>4Q 2020</b>                             | 3.0%     | -     | -23.0%     | -20.7% | -      | -45.7%              | -44.1% | -      | -26.4%     | -24.2% | -      | -39.0%              | -37.2% | -      | 2.5%      | 5.5%   | -     |  |
| <b>Total 2020</b>                          | 4.1%     | -     | -36.4%     | -33.8% | -      | -42.0%              | -39.7% | -      | -37.3%     | -34.7% | -      | -40.4%              | -37.9% | -      | -30.2%    | -27.3% | -     |  |
| <b>1Q 2021</b>                             | 5.8%     | 6.1%  | -9.9%      | -4.7%  | -4.4%  | -28.4%              | -24.2% | -24.0% | -16.8%     | -12.0% | -11.7% | -35.2%              | -31.5% | -31.3% | 5.5%      | 11.6%  | 12.0% |  |
| <b>Grand total</b>                         | 4.5%     | -     | -31.3%     | -28.3% | -      | -39.4%              | -36.7% | -      | -33.3%     | -30.4% | -      | -39.4%              | -36.7% | -      | -23.3%    | -19.9% | -     |  |

# Passenger number change compared to Baseline





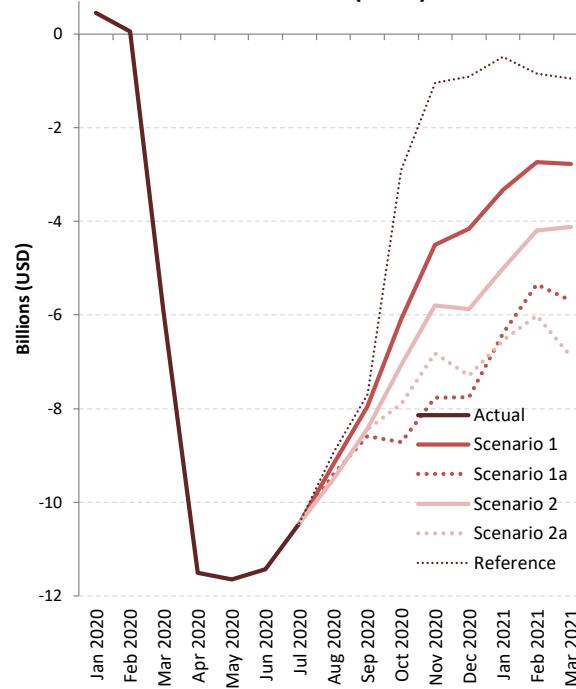
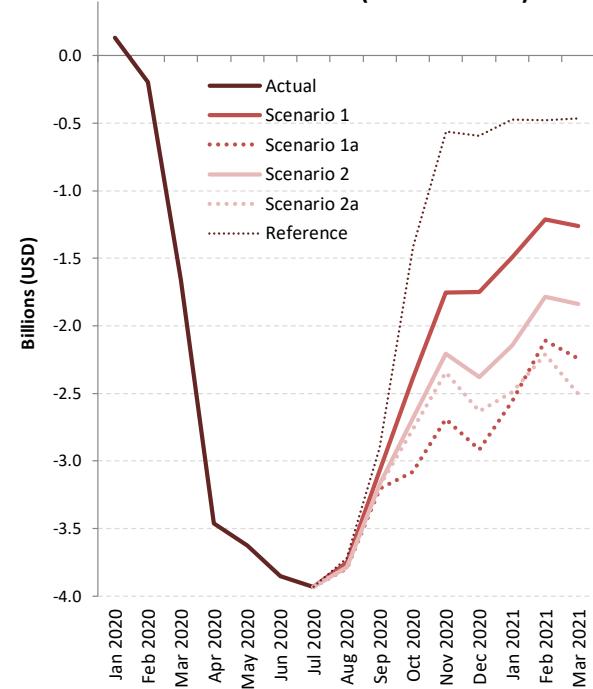
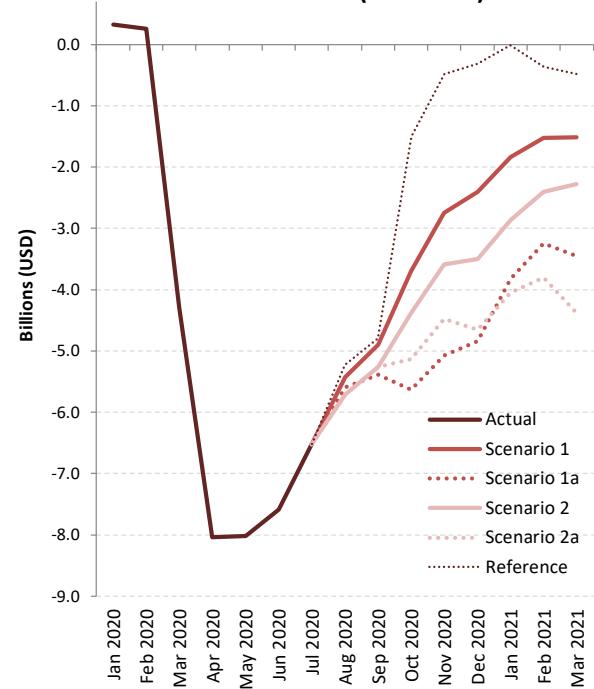
| Passenger Number (thousand) - North America International + Domestic |               |        |            |          |                     |          |          |            |          |          |                     |          |          |           |          |          |        |      |
|--|---------------|--------|------------|----------|---------------------|----------|----------|------------|----------|----------|---------------------|----------|----------|-----------|----------|----------|--------|------|
| Month  | Baseline      |        | Scenario 1 |          | Scenario 1 - Path a |          |          | Scenario 2 |          |          | Scenario 2 - Path a |          |          | Reference |          |          |        |      |
|  | Compared to:  | 2019   | 2020       | Baseline | 2019                | 2020     | Baseline | 2019       | 2020     | Baseline | 2019                | 2020     | Baseline | 2019      | 2020     | Baseline | 2019   | 2020 |
| January 2020   | 1,186         | -      | 3,261      | 4,448    | -                   | 3,261    | 4,448    | -          | 3,261    | 4,448    | -                   | 3,261    | 4,448    | -         | 3,261    | 4,448    | -      |      |
| February 2020  | 3,484         | -      | 1,735      | 5,219    | -                   | 1,735    | 5,219    | -          | 1,735    | 5,219    | -                   | 1,735    | 5,219    | -         | 1,735    | 5,219    | -      |      |
| March 2020   | 1,210         | -      | -43,209    | -41,999  | -                   | -43,209  | -41,999  | -          | -43,209  | -41,999  | -                   | -43,209  | -41,999  | -         | -43,209  | -41,999  | -      |      |
| April 2020   | 3,125         | -      | -82,474    | -79,349  | -                   | -82,474  | -79,349  | -          | -82,474  | -79,349  | -                   | -82,474  | -79,349  | -         | -82,474  | -79,349  | -      |      |
| May 2020   | 3,923         | -      | -82,603    | -78,680  | -                   | -82,603  | -78,680  | -          | -82,603  | -78,680  | -                   | -82,603  | -78,680  | -         | -82,603  | -78,680  | -      |      |
| June 2020  | 5,089         | -      | -79,718    | -74,629  | -                   | -79,718  | -74,629  | -          | -79,718  | -74,629  | -                   | -79,718  | -74,629  | -         | -79,718  | -74,629  | -      |      |
| July 2020  | 6,403         | -      | -70,718    | -64,315  | -                   | -70,718  | -64,315  | -          | -70,718  | -64,315  | -                   | -70,718  | -64,315  | -         | -70,718  | -64,315  | -      |      |
| August 2020  | 3,601         | -      | -60,418    | -56,817  | -                   | -62,061  | -58,460  | -          | -63,065  | -59,464  | -                   | -63,065  | -59,464  | -         | -58,572  | -54,971  | -      |      |
| September 2020   | 4,826         | -      | -53,036    | -48,210  | -                   | -57,795  | -52,969  | -          | -56,600  | -51,775  | -                   | -56,649  | -51,823  | -         | -51,520  | -46,694  | -      |      |
| October 2020   | 2,169         | -      | -40,344    | -38,174  | -                   | -59,734  | -57,565  | -          | -47,431  | -45,261  | -                   | -54,186  | -52,016  | -         | -17,840  | -15,671  | -      |      |
| November 2020  | 1,276         | -      | -30,252    | -28,975  | -                   | -53,913  | -52,637  | -          | -39,196  | -37,919  | -                   | -47,384  | -46,108  | -         | -6,271   | -4,994   | -      |      |
| December 2020  | 2,826         | -      | -27,246    | -24,419  | -                   | -52,719  | -49,893  | -          | -39,083  | -36,257  | -                   | -50,035  | -47,208  | -         | -4,982   | -2,156   | -      |      |
| January 2021   | 3,256         | -1,192 | -21,383    | -18,127  | -22,575             | -42,582  | -39,326  | -43,774    | -32,731  | -29,475  | -33,923             | -44,286  | -41,030  | -45,478   | -1,919   | 1,337    | -3,111 |      |
| February 2021  | 5,236         | 17     | -17,724    | -12,488  | -17,707             | -35,963  | -30,726  | -35,945    | -27,547  | -22,311  | -27,530             | -41,239  | -36,003  | -41,222   | -5,125   | 111      | -5,108 |      |
| March 2021   | 3,355         | 45,355 | -18,012    | -14,656  | 27,343              | -38,370  | -35,015  | 6,985      | -26,734  | -23,379  | 18,620              | -47,418  | -44,062  | -2,063    | -6,256   | -2,900   | 39,099 |      |
| <b>1Q 2020</b>   | <b>5,880</b>  | -      | -38,212    | -32,332  | -                   | -38,212  | -32,332  | -          | -38,212  | -32,332  | -                   | -38,212  | -32,332  | -         | -38,212  | -32,332  | -      |      |
| <b>2Q 2020</b>   | <b>12,137</b> | -      | -244,794   | -232,658 | -                   | -244,794 | -232,658 | -          | -244,794 | -232,658 | -                   | -244,794 | -232,658 | -         | -244,794 | -232,658 | -      |      |
| <b>3Q 2020</b>   | <b>14,830</b> | -      | -184,172   | -169,342 | -                   | -190,574 | -175,745 | -          | -190,384 | -175,554 | -                   | -190,432 | -175,602 | -         | -180,810 | -165,981 | -      |      |
| <b>4Q 2020</b>   | <b>6,272</b>  | -      | -97,841    | -91,569  | -                   | -166,367 | -160,095 | -          | -125,710 | -119,438 | -                   | -151,604 | -145,332 | -         | -29,093  | -22,821  | -      |      |
| <b>Total 2020</b>  | <b>39,118</b> | -      | -565,019   | -525,901 | -                   | -639,948 | -600,830 | -          | -599,100 | -559,982 | -                   | -625,043 | -585,924 | -         | -492,910 | -453,791 | -      |      |
| <b>1Q 2021</b>   | <b>11,848</b> | 44,180 | -57,118    | -45,271  | -12,938             | -116,915 | -105,067 | -72,735    | -87,012  | -75,165  | -42,832             | -132,943 | -121,095 | -88,763   | -13,300  | -1,452   | 30,880 |      |
| <b>Grand total</b>   | <b>50,966</b> | -      | -622,138   | -571,172 | -                   | -756,863 | -705,897 | -          | -686,113 | -635,147 | -                   | -757,985 | -707,020 | -         | -506,209 | -455,243 | -      |      |

| Passenger Number (thousand) - North America International |              |              |                 |                 |                     |                 |                 |                |                 |                 |                     |                 |                 |                |                 |                 |            |      |
|---|--------------|--------------|-----------------|-----------------|---------------------|-----------------|-----------------|----------------|-----------------|-----------------|---------------------|-----------------|-----------------|----------------|-----------------|-----------------|------------|------|
| Month   | Baseline     |              | Scenario 1      |                 | Scenario 1 - Path a |                 |                 | Scenario 2     |                 |                 | Scenario 2 - Path a |                 |                 | Reference      |                 |                 |            |      |
|   | Compared to: | 2019         | 2020            | Baseline        | 2019                | 2020            | Baseline        | 2019           | 2020            | Baseline        | 2019                | 2020            | Baseline        | 2019           | 2020            | Baseline        | 2019       | 2020 |
| January 2020  | -434         | -            | 489             | 55              | -                   | 489             | 55              | -              | 489             | 55              | -                   | 489             | 55              | -              | 489             | 55              | -          |      |
| February 2020   | 61           | -            | -480            | -419            | -                   | -480            | -419            | -              | -480            | -419            | -                   | -480            | -419            | -              | -480            | -419            | -          |      |
| March 2020  | -398         | -            | -6,272          | -6,671          | -                   | -6,272          | -6,671          | -              | -6,272          | -6,671          | -                   | -6,272          | -6,671          | -              | -6,272          | -6,671          | -          |      |
| April 2020  | 168          | -            | -13,221         | -13,053         | -                   | -13,221         | -13,053         | -              | -13,221         | -13,053         | -                   | -13,221         | -13,053         | -              | -13,221         | -13,053         | -          |      |
| May 2020  | 264          | -            | -13,527         | -13,263         | -                   | -13,527         | -13,263         | -              | -13,527         | -13,263         | -                   | -13,527         | -13,263         | -              | -13,527         | -13,263         | -          |      |
| June 2020   | 279          | -            | -14,393         | -14,115         | -                   | -14,393         | -14,115         | -              | -14,393         | -14,115         | -                   | -14,393         | -14,115         | -              | -14,393         | -14,115         | -          |      |
| July 2020   | 371          | -            | -14,562         | -14,191         | -                   | -14,562         | -14,191         | -              | -14,562         | -14,191         | -                   | -14,562         | -14,191         | -              | -14,562         | -14,191         | -          |      |
| August 2020   | 307          | -            | -13,697         | -13,389         | -                   | -13,878         | -13,571         | -              | -13,842         | -13,535         | -                   | -13,842         | -13,535         | -              | -13,579         | -13,271         | -          |      |
| September 2020  | 356          | -            | -10,857         | -10,500         | -                   | -11,400         | -11,043         | -              | -11,268         | -10,911         | -                   | -11,316         | -10,959         | -              | -10,234         | -9,877          | -          |      |
| October 2020  | -289         | -            | -8,545          | -8,834          | -                   | -11,205         | -11,494         | -              | -9,689          | -9,978          | -                   | -9,988          | -10,277         | -              | -4,925          | -5,214          | -          |      |
| November 2020   | -324         | -            | -6,555          | -6,879          | -                   | -10,165         | -10,489         | -              | -8,283          | -8,607          | -                   | -8,811          | -9,135          | -              | -2,122          | -2,446          | -          |      |
| December 2020   | -331         | -            | -6,524          | -6,855          | -                   | -11,003         | -11,334         | -              | -8,933          | -9,264          | -                   | -9,912          | -10,243         | -              | -2,253          | -2,584          | -          |      |
| January 2021  | -473         | -528         | -5,563          | -6,036          | -6,091              | -9,621          | -10,094         | -10,149        | -8,050          | -8,523          | -8,578              | -9,392          | -9,865          | -9,920         | -1,819          | -2,292          | -2,347     |      |
| February 2021   | 28           | 447          | -4,624          | -4,596          | -4,177              | -8,042          | -8,014          | -7,595         | -6,807          | -6,778          | -6,359              | -8,462          | -8,434          | -8,015         | -1,961          | -1,933          | -1,514     |      |
| March 2021  | -423         | 6,248        | -4,931          | -5,354          | 1,317               | -8,649          | -9,072          | -2,401         | -7,128          | -7,551          | -880                | -9,693          | -10,116         | -3,445         | -2,062          | -2,485          | 4,186      |      |
| <b>1Q 2020</b>  | <b>-771</b>  | -            | <b>-6,264</b>   | <b>-7,035</b>   | -                   | <b>-6,264</b>   | <b>-7,035</b>   | -              | <b>-6,264</b>   | <b>-7,035</b>   | -                   | <b>-6,264</b>   | <b>-7,035</b>   | -              | <b>-6,264</b>   | <b>-7,035</b>   | -          |      |
| <b>2Q 2020</b>  | <b>710</b>   | -            | <b>-41,141</b>  | <b>-40,431</b>  | -                   | <b>-41,141</b>  | <b>-40,431</b>  | -              | <b>-41,141</b>  | <b>-40,431</b>  | -                   | <b>-41,141</b>  | <b>-40,431</b>  | -              | <b>-41,141</b>  | <b>-40,431</b>  | -          |      |
| <b>3Q 2020</b>  | <b>1,035</b> | -            | <b>-39,116</b>  | <b>-38,080</b>  | -                   | <b>-39,840</b>  | <b>-38,805</b>  | -              | <b>-39,672</b>  | <b>-38,637</b>  | -                   | <b>-39,720</b>  | <b>-38,685</b>  | -              | <b>-38,375</b>  | <b>-37,340</b>  | -          |      |
| <b>4Q 2020</b>  | <b>-944</b>  | -            | <b>-21,624</b>  | <b>-22,568</b>  | -                   | <b>-32,373</b>  | <b>-33,317</b>  | -              | <b>-26,905</b>  | <b>-27,849</b>  | -                   | <b>-28,712</b>  | <b>-29,656</b>  | -              | <b>-9,300</b>   | <b>-10,244</b>  | -          |      |
| <b>Total 2020</b>   | <b>30</b>    | -            | <b>-108,145</b> | <b>-108,114</b> | -                   | <b>-119,618</b> | <b>-119,588</b> | -              | <b>-113,982</b> | <b>-113,951</b> | -                   | <b>-115,837</b> | <b>-115,806</b> | -              | <b>-95,080</b>  | <b>-95,049</b>  | -          |      |
| <b>1Q 2021</b>  | <b>-868</b>  | <b>6,167</b> | <b>-15,119</b>  | <b>-15,986</b>  | <b>-8,951</b>       | <b>-26,313</b>  | <b>-27,180</b>  | <b>-20,145</b> | <b>-21,985</b>  | <b>-22,852</b>  | <b>-15,818</b>      | <b>-27,547</b>  | <b>-28,414</b>  | <b>-21,380</b> | <b>-5,842</b>   | <b>-6,710</b>   | <b>325</b> |      |
| <b>Grand total</b>  | <b>-837</b>  | -            | <b>-123,263</b> | <b>-124,101</b> | -                   | <b>-145,931</b> | <b>-146,768</b> | -              | <b>-135,967</b> | <b>-136,804</b> | -                   | <b>-143,384</b> | <b>-144,221</b> | -              | <b>-100,922</b> | <b>-101,759</b> | -          |      |



| Passenger Number (thousand) - North America Domestic |               |        |                 |                 |                     |                 |                 |            |                 |                 |                     |                 |                 |           |                 |                 |        |      |
|--|---------------|--------|-----------------|-----------------|---------------------|-----------------|-----------------|------------|-----------------|-----------------|---------------------|-----------------|-----------------|-----------|-----------------|-----------------|--------|------|
| Month  | Baseline      |        | Scenario 1      |                 | Scenario 1 - Path a |                 |                 | Scenario 2 |                 |                 | Scenario 2 - Path a |                 |                 | Reference |                 |                 |        |      |
|  | Compared to:  | 2019   | 2020            | Baseline        | 2019                | 2020            | Baseline        | 2019       | 2020            | Baseline        | 2019                | 2020            | Baseline        | 2019      | 2020            | Baseline        | 2019   | 2020 |
| January 2020   | 1,620         | -      | 2,773           | 4,393           | -                   | 2,773           | 4,393           | -          | 2,773           | 4,393           | -                   | 2,773           | 4,393           | -         | 2,773           | 4,393           | -      |      |
| February 2020  | 3,423         | -      | 2,215           | 5,638           | -                   | 2,215           | 5,638           | -          | 2,215           | 5,638           | -                   | 2,215           | 5,638           | -         | 2,215           | 5,638           | -      |      |
| March 2020   | 1,608         | -      | -36,937         | -35,329         | -                   | -36,937         | -35,329         | -          | -36,937         | -35,329         | -                   | -36,937         | -35,329         | -         | -36,937         | -35,329         | -      |      |
| April 2020   | 2,957         | -      | -69,253         | -66,295         | -                   | -69,253         | -66,295         | -          | -69,253         | -66,295         | -                   | -69,253         | -66,295         | -         | -69,253         | -66,295         | -      |      |
| May 2020   | 3,659         | -      | -69,076         | -65,417         | -                   | -69,076         | -65,417         | -          | -69,076         | -65,417         | -                   | -69,076         | -65,417         | -         | -69,076         | -65,417         | -      |      |
| June 2020  | 4,810         | -      | -65,324         | -60,514         | -                   | -65,324         | -60,514         | -          | -65,324         | -60,514         | -                   | -65,324         | -60,514         | -         | -65,324         | -60,514         | -      |      |
| July 2020  | 6,032         | -      | -56,156         | -50,124         | -                   | -56,156         | -50,124         | -          | -56,156         | -50,124         | -                   | -56,156         | -50,124         | -         | -56,156         | -50,124         | -      |      |
| August 2020  | 3,293         | -      | -46,721         | -43,428         | -                   | -48,182         | -44,889         | -          | -49,223         | -45,930         | -                   | -49,223         | -45,930         | -         | -44,993         | -41,700         | -      |      |
| September 2020                                       | 4,469         | -      | -42,179         | -37,710         | -                   | -46,396         | -41,926         | -          | -45,333         | -40,863         | -                   | -45,333         | -40,863         | -         | -41,286         | -36,817         | -      |      |
| October 2020   | 2,458         | -      | -31,798         | -29,340         | -                   | -48,529         | -46,071         | -          | -37,742         | -35,284         | -                   | -44,197         | -41,739         | -         | -12,915         | -10,457         | -      |      |
| November 2020  | 1,600         | -      | -23,697         | -22,096         | -                   | -43,748         | -42,147         | -          | -30,913         | -29,312         | -                   | -38,573         | -36,972         | -         | -4,149          | -2,548          | -      |      |
| December 2020  | 3,157         | -      | -20,721         | -17,564         | -                   | -41,716         | -38,559         | -          | -30,151         | -26,993         | -                   | -40,122         | -36,965         | -         | -2,729          | 428             | -      |      |
| January 2021   | 3,729         | -664   | -15,819         | -12,091         | -16,483             | -32,961         | -29,232         | -33,625    | -24,680         | -20,952         | -25,345             | -34,894         | -31,165         | -35,558   | -99             | 3,630           | -763   |      |
| February 2021  | 5,208         | -430   | -13,100         | -7,892          | -13,530             | -27,920         | -22,712         | -28,350    | -20,741         | -15,533         | -21,171             | -32,777         | -27,569         | -33,207   | -3,164          | 2,044           | -3,594 |      |
| March 2021   | 3,778         | 39,107 | -13,081         | -9,302          | 26,026              | -29,721         | -25,943         | 9,386      | -19,606         | -15,828         | 19,501              | -37,725         | -33,947         | 1,382     | -4,194          | -415            | 34,913 |      |
| <b>1Q 2020</b>                                       | <b>6,651</b>  | -      | <b>-31,949</b>  | <b>-25,298</b>  | -                   | <b>-31,949</b>  | <b>-25,298</b>  | -          | <b>-31,949</b>  | <b>-25,298</b>  | -                   | <b>-31,949</b>  | <b>-25,298</b>  | -         | <b>-31,949</b>  | <b>-25,298</b>  | -      |      |
| <b>2Q 2020</b>                                       | <b>11,426</b> | -      | <b>-203,653</b> | <b>-192,227</b> | -                   | <b>-203,653</b> | <b>-192,227</b> | -          | <b>-203,653</b> | <b>-192,227</b> | -                   | <b>-203,653</b> | <b>-192,227</b> | -         | <b>-203,653</b> | <b>-192,227</b> | -      |      |
| <b>3Q 2020</b>                                       | <b>13,795</b> | -      | <b>-145,056</b> | <b>-131,262</b> | -                   | <b>-150,734</b> | <b>-136,940</b> | -          | <b>-150,712</b> | <b>-136,917</b> | -                   | <b>-150,712</b> | <b>-136,917</b> | -         | <b>-142,435</b> | <b>-128,641</b> | -      |      |
| <b>4Q 2020</b>                                       | <b>7,216</b>  | -      | <b>-76,217</b>  | <b>-69,001</b>  | -                   | <b>-133,994</b> | <b>-126,778</b> | -          | <b>-98,805</b>  | <b>-91,589</b>  | -                   | <b>-122,892</b> | <b>-115,677</b> | -         | <b>-19,793</b>  | <b>-12,577</b>  | -      |      |
| <b>Total 2020</b>                                    | <b>39,088</b> | -      | <b>-456,875</b> | <b>-417,787</b> | -                   | <b>-520,329</b> | <b>-481,242</b> | -          | <b>-485,118</b> | <b>-446,031</b> | -                   | <b>-509,206</b> | <b>-470,118</b> | -         | <b>-397,830</b> | <b>-358,742</b> | -      |      |
| <b>1Q 2021</b>                                       | <b>12,715</b> | 38,013 | <b>-42,000</b>  | <b>-29,284</b>  | -3,987              | <b>-90,602</b>  | <b>-77,887</b>  | -52,590    | <b>-65,027</b>  | <b>-52,312</b>  | -27,015             | <b>-105,396</b> | <b>-92,681</b>  | -67,383   | <b>-7,457</b>   | <b>5,258</b>    | 30,555 |      |
| <b>Grand total</b>                                   | <b>51,803</b> | -      | <b>-498,874</b> | <b>-447,071</b> | -                   | <b>-610,932</b> | <b>-559,129</b> | -          | <b>-550,146</b> | <b>-498,343</b> | -                   | <b>-614,602</b> | <b>-562,799</b> | -         | <b>-405,287</b> | <b>-353,484</b> | -      |      |

# Passenger revenue change compared to Baseline

**North America (Total)**

**North America (International)**

**North America (Domestic)**




| Passenger revenue (USD, million) - North America International + Domestic |              |              |                |                |                     |                 |                 |                |                 |                |                     |                 |                 |                |                |                |              |      |
|---|--------------|--------------|----------------|----------------|---------------------|-----------------|-----------------|----------------|-----------------|----------------|---------------------|-----------------|-----------------|----------------|----------------|----------------|--------------|------|
| Month   | Baseline     |              | Scenario 1     |                | Scenario 1 - Path a |                 |                 | Scenario 2     |                 |                | Scenario 2 - Path a |                 |                 | Reference      |                |                |              |      |
|   | Compared to: | 2019         | 2020           | Baseline       | 2019                | 2020            | Baseline        | 2019           | 2020            | Baseline       | 2019                | 2020            | Baseline        | 2019           | 2020           | Baseline       | 2019         | 2020 |
| January 2020  | 111          | -            | 454            | 565            | -                   | 454             | 565             | -              | 454             | 565            | -                   | 454             | 565             | -              | 454            | 565            | -            |      |
| February 2020   | 445          | -            | 58             | 503            | -                   | 58              | 503             | -              | 58              | 503            | -                   | 58              | 503             | -              | 58             | 503            | -            |      |
| March 2020  | 126          | -            | -5,948         | -5,823         | -                   | -5,948          | -5,823          | -              | -5,948          | -5,823         | -                   | -5,948          | -5,823          | -              | -5,948         | -5,823         | -            |      |
| April 2020  | 411          | -            | -11,503        | -11,092        | -                   | -11,503         | -11,092         | -              | -11,503         | -11,092        | -                   | -11,503         | -11,092         | -              | -11,503        | -11,092        | -            |      |
| May 2020  | 526          | -            | -11,645        | -11,120        | -                   | -11,645         | -11,120         | -              | -11,645         | -11,120        | -                   | -11,645         | -11,120         | -              | -11,645        | -11,120        | -            |      |
| June 2020   | 653          | -            | -11,435        | -10,782        | -                   | -11,435         | -10,782         | -              | -11,435         | -10,782        | -                   | -11,435         | -10,782         | -              | -11,435        | -10,782        | -            |      |
| July 2020   | 825          | -            | -10,451        | -9,626         | -                   | -10,451         | -9,626          | -              | -10,451         | -9,626         | -                   | -10,451         | -9,626          | -              | -10,451        | -9,626         | -            |      |
| August 2020   | 497          | -            | -9,174         | -8,676         | -                   | -9,389          | -8,892          | -              | -9,501          | -9,004         | -                   | -9,501          | -9,004          | -              | -8,943         | -8,446         | -            |      |
| September 2020  | 639          | -            | -7,962         | -7,322         | -                   | -8,590          | -7,951          | -              | -8,433          | -7,794         | -                   | -8,445          | -7,806          | -              | -7,696         | -7,057         | -            |      |
| October 2020  | 214          | -            | -6,081         | -5,867         | -                   | -8,712          | -8,498          | -              | -7,069          | -6,855         | -                   | -7,896          | -7,682          | -              | -2,915         | -2,700         | -            |      |
| November 2020   | 102          | -            | -4,506         | -4,404         | -                   | -7,770          | -7,669          | -              | -5,794          | -5,692         | -                   | -6,820          | -6,718          | -              | -1,045         | -943           | -            |      |
| December 2020   | 307          | -            | -4,154         | -3,847         | -                   | -7,759          | -7,452          | -              | -5,878          | -5,571         | -                   | -7,290          | -6,983          | -              | -910           | -603           | -            |      |
| January 2021  | 361          | -204         | -3,329         | -2,968         | -3,535              | -6,381          | -6,021          | -6,587         | -5,008          | -4,648         | -5,214              | -6,542          | -6,181          | -6,748         | -487           | -126           | -693         |      |
| February 2021   | 653          | 150          | -2,732         | -2,079         | -2,584              | -5,350          | -4,697          | -5,202         | -4,191          | -3,538         | -4,043              | -6,017          | -5,364          | -5,869         | -846           | -192           | -698         |      |
| March 2021  | 398          | 6,221        | -2,779         | -2,381         | 3,440               | -5,691          | -5,293          | 528            | -4,115          | -3,717         | 2,104               | -6,882          | -6,483          | -663           | -952           | -554           | 5,267        |      |
| <b>1Q 2020</b>  | <b>681</b>   | -            | <b>-5,436</b>  | <b>-4,755</b>  | -                   | <b>-5,436</b>   | <b>-4,755</b>   | -              | <b>-5,436</b>   | <b>-4,755</b>  | -                   | <b>-5,436</b>   | <b>-4,755</b>   | -              | <b>-5,436</b>  | <b>-4,755</b>  | -            |      |
| <b>2Q 2020</b>  | <b>1,590</b> | -            | <b>-34,584</b> | <b>-32,994</b> | -                   | <b>-34,584</b>  | <b>-32,994</b>  | -              | <b>-34,584</b>  | <b>-32,994</b> | -                   | <b>-34,584</b>  | <b>-32,994</b>  | -              | <b>-34,584</b> | <b>-32,994</b> | -            |      |
| <b>3Q 2020</b>  | <b>1,962</b> | -            | <b>-27,587</b> | <b>-25,625</b> | -                   | <b>-28,430</b>  | <b>-26,469</b>  | -              | <b>-28,385</b>  | <b>-26,423</b> | -                   | <b>-28,397</b>  | <b>-26,436</b>  | -              | <b>-27,091</b> | <b>-25,129</b> | -            |      |
| <b>4Q 2020</b>  | <b>623</b>   | -            | <b>-14,741</b> | <b>-14,119</b> | -                   | <b>-24,242</b>  | <b>-23,619</b>  | -              | <b>-18,740</b>  | <b>-18,118</b> | -                   | <b>-22,006</b>  | <b>-21,383</b>  | -              | <b>-4,869</b>  | <b>-4,246</b>  | -            |      |
| <b>Total 2020</b>   | <b>4,856</b> | -            | <b>-82,348</b> | <b>-77,492</b> | -                   | <b>-92,692</b>  | <b>-87,837</b>  | -              | <b>-87,145</b>  | <b>-82,290</b> | -                   | <b>-90,423</b>  | <b>-85,567</b>  | -              | <b>-71,979</b> | <b>-67,124</b> | -            |      |
| <b>1Q 2021</b>  | <b>1,412</b> | <b>6,167</b> | <b>-8,840</b>  | <b>-7,428</b>  | <b>-2,679</b>       | <b>-17,422</b>  | <b>-16,010</b>  | <b>-11,261</b> | <b>-13,314</b>  | <b>-11,902</b> | <b>-7,154</b>       | <b>-19,441</b>  | <b>-18,029</b>  | <b>-13,280</b> | <b>-2,285</b>  | <b>-873</b>    | <b>3,876</b> |      |
| <b>Grand total</b>  | <b>6,268</b> | -            | <b>-91,188</b> | <b>-84,920</b> | -                   | <b>-110,114</b> | <b>-103,847</b> | -              | <b>-100,460</b> | <b>-94,192</b> | -                   | <b>-109,864</b> | <b>-103,596</b> | -              | <b>-74,264</b> | <b>-67,997</b> | -            |      |

## Passenger revenue (USD, million) - North America International

| Month              | Baseline     |       | Scenario 1     |                | Scenario 1 - Path a |                |                | Scenario 2 |                |                | Scenario 2 - Path a |                |                | Reference |                |                |       |
|--------------------|--------------|-------|----------------|----------------|---------------------|----------------|----------------|------------|----------------|----------------|---------------------|----------------|----------------|-----------|----------------|----------------|-------|
|                    | Compared to: | 2019  | 2020           | Baseline       | 2019                | 2020           | Baseline       | 2019       | 2020           | Baseline       | 2019                | 2020           | Baseline       | 2019      | 2020           | Baseline       | 2019  |
| January 2020       | -77          | -     | 132            | 55             | -                   | 132            | 55             | -          | 132            | 55             | -                   | 132            | 55             | -         | 132            | 55             | -     |
| February 2020      | 47           | -     | -199           | -151           | -                   | -199           | -151           | -          | -199           | -151           | -                   | -199           | -151           | -         | -199           | -151           | -     |
| March 2020         | -61          | -     | -1,660         | -1,721         | -                   | -1,660         | -1,721         | -          | -1,660         | -1,721         | -                   | -1,660         | -1,721         | -         | -1,660         | -1,721         | -     |
| April 2020         | 67           | -     | -3,463         | -3,395         | -                   | -3,463         | -3,395         | -          | -3,463         | -3,395         | -                   | -3,463         | -3,395         | -         | -3,463         | -3,395         | -     |
| May 2020           | 101          | -     | -3,626         | -3,525         | -                   | -3,626         | -3,525         | -          | -3,626         | -3,525         | -                   | -3,626         | -3,525         | -         | -3,626         | -3,525         | -     |
| June 2020          | 95           | -     | -3,851         | -3,756         | -                   | -3,851         | -3,756         | -          | -3,851         | -3,756         | -                   | -3,851         | -3,756         | -         | -3,851         | -3,756         | -     |
| July 2020          | 125          | -     | -3,932         | -3,806         | -                   | -3,932         | -3,806         | -          | -3,932         | -3,806         | -                   | -3,932         | -3,806         | -         | -3,932         | -3,806         | -     |
| August 2020        | 115          | -     | -3,749         | -3,634         | -                   | -3,795         | -3,680         | -          | -3,786         | -3,671         | -                   | -3,786         | -3,671         | -         | -3,719         | -3,605         | -     |
| September 2020     | 120          | -     | -3,065         | -2,944         | -                   | -3,203         | -3,083         | -          | -3,170         | -3,049         | -                   | -3,182         | -3,062         | -         | -2,903         | -2,783         | -     |
| October 2020       | -71          | -     | -2,390         | -2,461         | -                   | -3,078         | -3,149         | -          | -2,687         | -2,758         | -                   | -2,765         | -2,836         | -         | -1,415         | -1,486         | -     |
| November 2020      | -84          | -     | -1,755         | -1,839         | -                   | -2,691         | -2,775         | -          | -2,205         | -2,289         | -                   | -2,342         | -2,426         | -         | -563           | -647           | -     |
| December 2020      | -60          | -     | -1,748         | -1,808         | -                   | -2,916         | -2,975         | -          | -2,378         | -2,437         | -                   | -2,631         | -2,691         | -         | -593           | -652           | -     |
| January 2021       | -72          | -127  | -1,492         | -1,565         | -1,620              | -2,554         | -2,627         | -2,682     | -2,143         | -2,215         | -2,271              | -2,491         | -2,563         | -2,619    | -475           | -548           | -603  |
| February 2021      | 49           | 200   | -1,211         | -1,163         | -1,012              | -2,109         | -2,060         | -1,910     | -1,783         | -1,734         | -1,584              | -2,212         | -2,163         | -2,013    | -478           | -430           | -279  |
| March 2021         | -41          | 1,681 | -1,261         | -1,301         | 419                 | -2,240         | -2,281         | -561       | -1,839         | -1,879         | -159                | -2,502         | -2,542         | -822      | -466           | -506           | 1,214 |
| <b>1Q 2020</b>     | <b>-91</b>   | -     | <b>-1,727</b>  | <b>-1,818</b>  | -                   | <b>-1,727</b>  | <b>-1,818</b>  | -          | <b>-1,727</b>  | <b>-1,818</b>  | -                   | <b>-1,727</b>  | <b>-1,818</b>  | -         | <b>-1,727</b>  | <b>-1,818</b>  | -     |
| <b>2Q 2020</b>     | <b>263</b>   | -     | <b>-10,940</b> | <b>-10,677</b> | -                   | <b>-10,940</b> | <b>-10,677</b> | -          | <b>-10,940</b> | <b>-10,677</b> | -                   | <b>-10,940</b> | <b>-10,677</b> | -         | <b>-10,940</b> | <b>-10,677</b> | -     |
| <b>3Q 2020</b>     | <b>360</b>   | -     | <b>-10,746</b> | <b>-10,385</b> | -                   | <b>-10,930</b> | <b>-10,570</b> | -          | <b>-10,887</b> | <b>-10,527</b> | -                   | <b>-10,900</b> | <b>-10,539</b> | -         | <b>-10,554</b> | <b>-10,193</b> | -     |
| <b>4Q 2020</b>     | <b>-215</b>  | -     | <b>-5,893</b>  | <b>-6,108</b>  | -                   | <b>-8,685</b>  | <b>-8,900</b>  | -          | <b>-7,269</b>  | <b>-7,484</b>  | -                   | <b>-7,738</b>  | <b>-7,953</b>  | -         | <b>-2,571</b>  | <b>-2,786</b>  | -     |
| <b>Total 2020</b>  | <b>317</b>   | -     | <b>-29,305</b> | <b>-28,987</b> | -                   | <b>-32,282</b> | <b>-31,964</b> | -          | <b>-30,823</b> | <b>-30,506</b> | -                   | <b>-31,304</b> | <b>-30,987</b> | -         | <b>-25,791</b> | <b>-25,474</b> | -     |
| <b>1Q 2021</b>     | <b>-64</b>   | 1,754 | <b>-3,964</b>  | <b>-4,028</b>  | -2,213              | <b>-6,903</b>  | <b>-6,967</b>  | -5,153     | <b>-5,765</b>  | <b>-5,829</b>  | -4,014              | <b>-7,204</b>  | <b>-7,268</b>  | -5,454    | <b>-1,419</b>  | <b>-1,483</b>  | 331   |
| <b>Grand total</b> | <b>253</b>   | -     | <b>-33,269</b> | <b>-33,016</b> | -                   | <b>-39,185</b> | <b>-38,932</b> | -          | <b>-36,588</b> | <b>-36,335</b> | -                   | <b>-38,508</b> | <b>-38,255</b> | -         | <b>-27,210</b> | <b>-26,957</b> | -     |



ICAO

UNITING AVIATION

# Passenger revenue change: Domestic

| Passenger revenue (USD, million) - North America Domestic |              |       |                |                |        |                     |                |        |                |                |        |                     |                |        |                |                |              |      |
|---|--------------|-------|----------------|----------------|--------|---------------------|----------------|--------|----------------|----------------|--------|---------------------|----------------|--------|----------------|----------------|--------------|------|
| Month   | Baseline     |       | Scenario 1     |                |        | Scenario 1 - Path a |                |        | Scenario 2     |                |        | Scenario 2 - Path a |                |        | Reference      |                |              |      |
|   | Compared to: | 2019  | 2020           | Baseline       | 2019   | 2020                | Baseline       | 2019   | 2020           | Baseline       | 2019   | 2020                | Baseline       | 2019   | 2020           | Baseline       | 2019         | 2020 |
| January 2020  | 188          | -     | 322            | 510            | -      | 322                 | 510            | -      | 322            | 510            | -      | 322                 | 510            | -      | 322            | 510            | -            |      |
| February 2020   | 397          | -     | 257            | 655            | -      | 257                 | 655            | -      | 257            | 655            | -      | 257                 | 655            | -      | 257            | 655            | -            |      |
| March 2020  | 187          | -     | -4,288         | -4,102         | -      | -4,288              | -4,102         | -      | -4,288         | -4,102         | -      | -4,288              | -4,102         | -      | -4,288         | -4,102         | -            |      |
| April 2020  | 343          | -     | -8,040         | -7,697         | -      | -8,040              | -7,697         | -      | -8,040         | -7,697         | -      | -8,040              | -7,697         | -      | -8,040         | -7,697         | -            |      |
| May 2020  | 425          | -     | -8,020         | -7,595         | -      | -8,020              | -7,595         | -      | -8,020         | -7,595         | -      | -8,020              | -7,595         | -      | -8,020         | -7,595         | -            |      |
| June 2020   | 558          | -     | -7,584         | -7,026         | -      | -7,584              | -7,026         | -      | -7,584         | -7,026         | -      | -7,584              | -7,026         | -      | -7,584         | -7,026         | -            |      |
| July 2020   | 700          | -     | -6,520         | -5,819         | -      | -6,520              | -5,819         | -      | -6,520         | -5,819         | -      | -6,520              | -5,819         | -      | -6,520         | -5,819         | -            |      |
| August 2020   | 382          | -     | -5,424         | -5,042         | -      | -5,594              | -5,212         | -      | -5,715         | -5,332         | -      | -5,715              | -5,332         | -      | -5,224         | -4,841         | -            |      |
| September 2020  | 519          | -     | -4,897         | -4,378         | -      | -5,387              | -4,868         | -      | -5,263         | -4,744         | -      | -5,263              | -4,744         | -      | -4,793         | -4,274         | -            |      |
| October 2020  | 285          | -     | -3,692         | -3,406         | -      | -5,634              | -5,349         | -      | -4,382         | -4,096         | -      | -5,131              | -4,846         | -      | -1,499         | -1,214         | -            |      |
| November 2020   | 186          | -     | -2,751         | -2,565         | -      | -5,079              | -4,893         | -      | -3,589         | -3,403         | -      | -4,478              | -4,292         | -      | -482           | -296           | -            |      |
| December 2020   | 367          | -     | -2,406         | -2,039         | -      | -4,843              | -4,477         | -      | -3,500         | -3,134         | -      | -4,658              | -4,292         | -      | -317           | 50             | -            |      |
| January 2021  | 433          | -77   | -1,837         | -1,404         | -1,915 | -3,827              | -3,394         | -3,905 | -2,865         | -2,432         | -2,944 | -4,051              | -3,618         | -4,129 | -12            | 421            | -90          |      |
| February 2021   | 605          | -50   | -1,521         | -916           | -1,572 | -3,242              | -2,637         | -3,292 | -2,408         | -1,803         | -2,459 | -3,805              | -3,201         | -3,856 | -367           | 237            | -418         |      |
| March 2021  | 439          | 4,540 | -1,519         | -1,080         | 3,021  | -3,451              | -3,012         | 1,089  | -2,276         | -1,838         | 2,263  | -4,380              | -3,941         | 159    | -487           | -48            | 4,052        |      |
| <b>1Q 2020</b>  | <b>772</b>   | -     | <b>-3,709</b>  | <b>-2,937</b>  | -      | <b>-3,709</b>       | <b>-2,937</b>  | -      | <b>-3,709</b>  | <b>-2,937</b>  | -      | <b>-3,709</b>       | <b>-2,937</b>  | -      | <b>-3,709</b>  | <b>-2,937</b>  | -            |      |
| <b>2Q 2020</b>  | <b>1,327</b> | -     | <b>-23,644</b> | <b>-22,318</b> | -      | <b>-23,644</b>      | <b>-22,318</b> | -      | <b>-23,644</b> | <b>-22,318</b> | -      | <b>-23,644</b>      | <b>-22,318</b> | -      | <b>-23,644</b> | <b>-22,318</b> | -            |      |
| <b>3Q 2020</b>  | <b>1,602</b> | -     | <b>-16,841</b> | <b>-15,239</b> | -      | <b>-17,500</b>      | <b>-15,899</b> | -      | <b>-17,498</b> | <b>-15,896</b> | -      | <b>-17,498</b>      | <b>-15,896</b> | -      | <b>-16,537</b> | <b>-14,935</b> | -            |      |
| <b>4Q 2020</b>  | <b>838</b>   | -     | <b>-8,849</b>  | <b>-8,011</b>  | -      | <b>-15,557</b>      | <b>-14,719</b> | -      | <b>-11,471</b> | <b>-10,634</b> | -      | <b>-14,268</b>      | <b>-13,430</b> | -      | <b>-2,298</b>  | <b>-1,460</b>  | -            |      |
| <b>Total 2020</b>   | <b>4,538</b> | -     | <b>-53,043</b> | <b>-48,505</b> | -      | <b>-60,410</b>      | <b>-55,872</b> | -      | <b>-56,322</b> | <b>-51,784</b> | -      | <b>-59,119</b>      | <b>-54,581</b> | -      | <b>-46,188</b> | <b>-41,650</b> | -            |      |
| <b>1Q 2021</b>  | <b>1,476</b> | 4,413 | <b>-4,876</b>  | <b>-3,400</b>  | -466   | <b>-10,519</b>      | <b>-9,043</b>  | -6,109 | <b>-7,550</b>  | <b>-6,073</b>  | -3,139 | <b>-12,236</b>      | <b>-10,760</b> | -7,826 | <b>-866</b>    | <b>610</b>     | <b>3,544</b> |      |
| <b>Grand total</b>  | <b>6,014</b> | -     | <b>-57,919</b> | <b>-51,905</b> | -      | <b>-70,929</b>      | <b>-64,915</b> | -      | <b>-63,872</b> | <b>-57,858</b> | -      | <b>-71,355</b>      | <b>-65,341</b> | -      | <b>-47,054</b> | <b>-41,040</b> | -            |      |



## Appendix A: Overview of Early Impact

# COVID-19 outbreak has impacted air traffic of China starting from late January 2020



Note: The above includes a) international from mainland China, Hong Kong SAR of China, Macao SAR of China, Taiwan, Province of China; b) domestic within mainland China, and c) regional between mainland China and Hong Kong SAR, Macao SAR and Taiwan Province

# A surge of COVID-19 confirmed cases occurred in several States by late February 2020

| January 2020             | International passenger seat capacity   |     |
|--------------------------|---|-----|
| Country/Territory        | Capacity change from originally-planned |     |
| Russian Federation       | -89,778                                 | -1% |
| Italy                    | -65,971                                 | -1% |
| Turkey                   | -53,262                                 | -1% |
| China                    | -45,484                                 | 0%  |
| Morocco                  | -42,684                                 | -2% |
| United Arab Emirates     | -31,464                                 | 0%  |
| Iraq                     | -29,326                                 | -3% |
| Albania                  | -22,080                                 | -7% |
| United Kingdom           | -21,888                                 | 0%  |
| South Africa             | -21,476                                 | -1% |
| Iran Islamic Republic of | -20,891                                 | -2% |
| France                   | -19,537                                 | 0%  |
| Poland                   | -18,154                                 | 0%  |
| Romania                  | -17,493                                 | -1% |
| Japan                    | -16,449                                 | 0%  |
| United States            | -13,067                                 | 0%  |
| Indonesia                | -12,114                                 | 0%  |
| Bulgaria                 | -10,540                                 | -1% |
| India                    | -10,342                                 | 0%  |
| Cambodia                 | -10,158                                 | -1% |
| Bahamas                  | -9,588                                  | -2% |
| Denmark                  | -8,942                                  | 0%  |
| Viet Nam                 | -8,489                                  | 0%  |
| Malta                    | -7,372                                  | -1% |
| Lebanon                  | -7,182                                  | -1% |
| Bahrain                  | -7,123                                  | -1% |
| Uzbekistan               | -6,539                                  | -1% |
| Tunisia                  | -6,362                                  | -1% |
| Switzerland              | -6,235                                  | 0%  |
| Czechia                  | -5,642                                  | 0%  |

| February 2020                    | International passenger seat capacity   |      |
|----------------------------------|---|------|
| Country/Territory                | Capacity change from originally-planned |      |
| China                            | -10,532,219                             | -61% |
| Hong Kong SAR of China (CN)      | -2,363,320                              | -36% |
| Republic of Korea                | -1,717,147                              | -19% |
| Japan                            | -1,592,429                              | -15% |
| Thailand                         | -1,452,478                              | -15% |
| Taiwan, Province of China (CN)   | -1,446,686                              | -23% |
| Singapore                        | -807,608                                | -12% |
| Viet Nam                         | -731,936                                | -16% |
| Macao SAR of China (CN)          | -721,489                                | -64% |
| Philippines                      | -646,104                                | -18% |
| United States                    | -620,296                                | -3%  |
| Malaysia                         | -448,172                                | -8%  |
| Indonesia                        | -426,102                                | -10% |
| Russian Federation               | -317,890                                | -5%  |
| Cambodia                         | -307,968                                | -4%  |
| Turkey                           | -277,868                                | -21% |
| Italy                            | -268,846                                | -3%  |
| United Arab Emirates             | -253,548                                | -2%  |
| Australia                        | -241,284                                | -5%  |
| United Kingdom                   | -188,864                                | -1%  |
| Iran Islamic Republic of         | -169,782                                | -18% |
| France                           | -157,998                                | -1%  |
| Myanmar                          | -147,487                                | -21% |
| Germany                          | -145,561                                | -1%  |
| India                            | -116,823                                | -2%  |
| Morocco                          | -108,186                                | -5%  |
| Qatar                            | -99,338                                 | -2%  |
| Canada                           | -96,231                                 | -1%  |
| Lao People's Democratic Republic | -71,910                                 | -21% |
| Finland                          | -71,413                                 | -4%  |

In February 2020, international passenger capacity reduced by 10%, mainly related to traffic from/to States experiencing an early outbreak and States deeply interconnected to China.

- State/Territory with 100 to 999 confirmed cases\*
- State/Territory with 1,000 to 9,999 confirmed cases\*
- State/Territory with 10,000 to 49,999 confirmed cases\*
- State/Territory with 50,000 or more confirmed cases\*

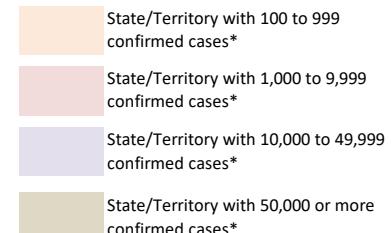
\*: Coronavirus Disease 2019 (COVID-19) Situation Report by WHO (29 February 2020)

# COVID-19 Pandemic was declared and accelerating in March 2020

**March 2020 International Passenger Capacity**

| Country/Territory              | Capacity change from originally-planned |      | Country/Territory       | Capacity change from originally-planned |      |
|--------------------------------|---|------|-------------------------|---|------|
| China                          | -14,841,792                             | -82% | Philippines             | -1,669,456                              | -45% |
| Italy                          | -6,860,837                              | -60% | Indonesia               | -1,466,518                              | -34% |
| Republic of Korea              | -6,536,917                              | -70% | Netherlands             | -1,292,472                              | -17% |
| Japan                          | -5,837,894                              | -51% | Canada                  | -1,218,383                              | -16% |
| Germany                        | -5,771,162                              | -31% | Austria                 | -1,200,864                              | -30% |
| Hong Kong SAR of China (CN)    | -5,352,855                              | -77% | Russian Federation      | -1,177,704                              | -19% |
| United Kingdom                 | -4,965,296                              | -22% | Australia               | -1,119,345                              | -25% |
| United States                  | -4,950,969                              | -19% | Portugal                | -1,118,941                              | -26% |
| Thailand                       | -4,587,421                              | -46% | Belgium                 | -1,060,572                              | -31% |
| Taiwan, Province of China (CN) | -4,074,431                              | -62% | Qatar                   | -1,041,439                              | -21% |
| Spain                          | -3,792,140                              | -26% | Denmark                 | -980,211                                | -28% |
| United Arab Emirates           | -3,400,833                              | -26% | Israel                  | -972,061                                | -44% |
| Singapore                      | -3,297,434                              | -45% | Poland                  | -967,520                                | -24% |
| France                         | -3,216,482                              | -25% | Macao SAR of China (CN) | -954,453                                | -80% |
| Turkey                         | -2,879,271                              | -35% | Egypt                   | -818,043                                | -28% |
| Viet Nam                       | -2,599,336                              | -55% | Morocco                 | -762,145                                | -31% |
| Malaysia                       | -2,500,355                              | -42% | Sweden                  | -761,425                                | -24% |
| India                          | -2,077,578                              | -29% | Ireland                 | -733,678                                | -21% |
| Saudi Arabia                   | -1,747,385                              | -31% | Greece                  | -635,039                                | -34% |
| Switzerland                    | -1,691,017                              | -28% | Czechia                 | -610,048                                | -37% |

In March 2020, global international passenger capacity reduced by 48%, with significant reduction not only in States experiencing an early outbreak but also worldwide.



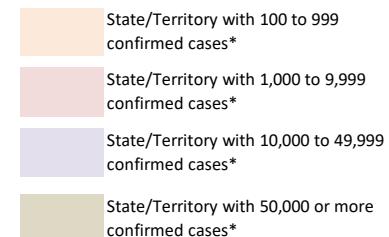
\*: Coronavirus Disease 2019 (COVID-19) Situation Report by WHO (31 March 2020)

# The world reached 3 million confirmed COVID-19 cases in April 2020

## April 2020 International Passenger Capacity

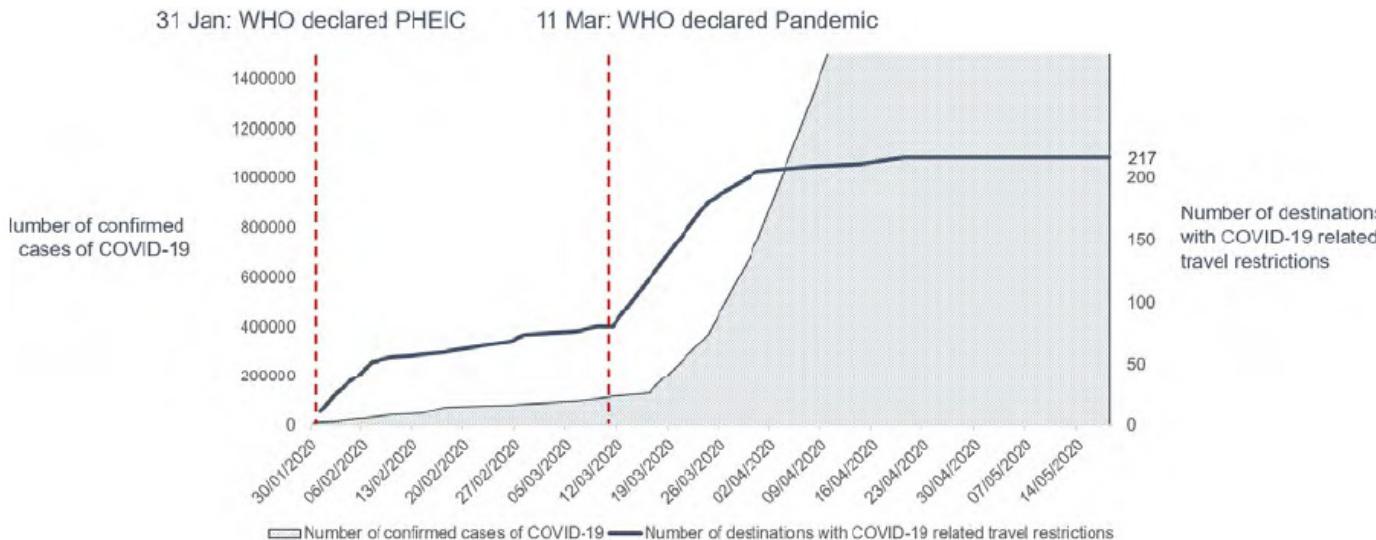
| Country/Territory              | Capacity change from originally-planned |      | Country/Territory | Capacity change from originally-planned |      |
|--------------------------------|---|------|-------------------|---|------|
| United States                  | -22,976,621                             | -88% | Malaysia          | -4,959,606                              | -85% |
| United Kingdom                 | -22,345,210                             | -90% | Portugal          | -4,913,803                              | -95% |
| Germany                        | -19,374,444                             | -92% | Saudi Arabia      | -4,193,572                              | -77% |
| Spain                          | -18,041,897                             | -94% | Australia         | -4,115,805                              | -92% |
| China                          | -16,683,876                             | -95% | Mexico            | -4,104,882                              | -78% |
| France                         | -13,480,021                             | -91% | Austria           | -3,812,866                              | -91% |
| Italy                          | -12,464,502                             | -94% | Qatar             | -3,760,492                              | -80% |
| United Arab Emirates           | -11,009,896                             | -89% | Indonesia         | -3,723,583                              | -87% |
| Japan                          | -9,501,833                              | -88% | Viet Nam          | -3,681,731                              | -89% |
| Turkey                         | -8,798,224                              | -94% | Ireland           | -3,595,318                              | -92% |
| Thailand                       | -8,441,105                              | -94% | Poland            | -3,449,632                              | -79% |
| Republic of Korea              | -7,960,525                              | -86% | Denmark           | -3,417,729                              | -93% |
| Hong Kong SAR of China (CN)    | -7,122,206                              | -93% | Belgium           | -3,323,135                              | -87% |
| Netherlands                    | -6,960,693                              | -89% | Greece            | -3,078,774                              | -94% |
| Singapore                      | -6,596,279                              | -93% | Philippines       | -2,993,741                              | -86% |
| Canada                         | -6,288,656                              | -90% | Sweden            | -2,941,579                              | -89% |
| India                          | -6,286,458                              | -89% | Norway            | -2,476,519                              | -90% |
| Switzerland                    | -5,990,424                              | -93% | Egypt             | -2,248,437                              | -78% |
| Russian Federation             | -5,747,918                              | -87% | Brazil            | -2,214,850                              | -92% |
| Taiwan, Province of China (CN) | -5,400,277                              | -85% | Israel            | -2,196,238                              | -91% |

In April 2020, global international passenger capacity so far experienced by unprecedented 94% reduction (estimated)



\*: Coronavirus Disease 2019 (COVID-19) Situation Report by WHO (30 April 2020)

## Number of confirmed cases and destinations with COVID-19-related travel restrictions

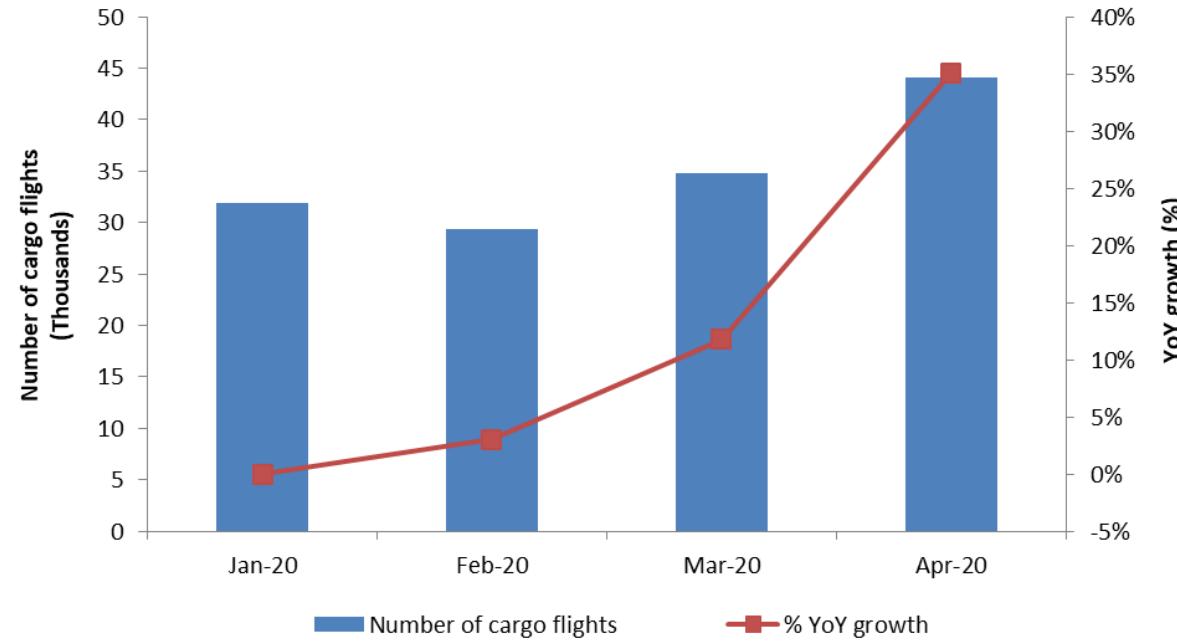


As of 18 May 2020, 100% of all world destinations have travel restrictions. About 185 (85%) destinations have completely or partially closed their borders, while 11 destinations (5%) have suspended completely or partially international flights.

<https://www.unwto.org/news/covid-19-response-travel-restrictions>

In contrast, surge in cargo flights  
since March 2020

In contrast to the fall in passenger traffic, cargo flights surged with the increased cargo-only operations using passenger aircraft





## Appendix B: Scenario Assumptions in Detail

# Assumptions underlying Scenarios

| (International and domestic) |   | Baseline (Originally-planned, business as usual) |   |
|------------------------------|---|--|---|
|                              |   | Seat capacity                                    | Passenger load factor   |
| January to March 2020        | Airlines' winter schedules filed with OAG as of 6 January 2020  |  |   |
| April to September 2020      | Maximum number of seats taken from airlines' summer schedules filed with OAG during the period from 6 January 2020 to 20 April 2020 |  | Forecasted 2020 load factor by region/route group, based on ICAO long-term traffic forecasts (LTF), which was adjusted monthly by difference between 2019 actual monthly results (ICAO, IATA) and 2019 LTF forecasted load factor |
| October to December 2020     | Using 2019 winter schedule as the base, and applying the pre-COVID-19 trend line growth, i.e. growth rate of 2019/2018 as proxy     |  |   |
| January to March 2021        | Using "2020 Baseline" as the base, and applying the baseline growth of 2020/2019, or growth rate of 2019/2018, whichever is smaller |  | Forecasted 2021 load factor by region/route group, based on ICAO long-term traffic forecasts (LTF), which was adjusted monthly by difference between 2019 actual monthly results (ICAO, IATA) and 2019 LTF forecasted load factor |

| (International and domestic) |   | Scenarios 1/1a, 2/2a and Reference |   |
|------------------------------|---|------------------------------------|---|
|                              |   | Seat capacity                      | Passenger load factor   |
| January to June 2020         | Actual capacity based on ICAO ADS-B data  |                                    | Actual estimated results by region/route group  |
| July 2020                    |   |                                    | Average 32 (international) and 20 (domestic) percentage points lower than July 2019 load factor with adjustment of GDP impact by region/route group |
| July to September 2020       | Scenarios 1/1a & 2/2a: Application of monthly "base percentage" which incorporates impacts of intra-/inter-regional share difference (2019), or most recent airlines' schedules filed with OAG, whichever is smaller<br>Reference: Most recent airlines' schedules filed with OAG |                                    | Application of "base percentage" which incorporates GDP impact by region/route group  |
| October 2020 to March 2021   | Scenarios 1/1a & 2/2a: Application of monthly "base percentage" which incorporates impacts of intra-/inter-regional share difference (2019)<br>Reference: Most recent airlines' schedules filed with OAG  |                                    |   |

## International (world average)

| Seat capacity | Jul  | Aug  | Sep  | Oct  | Nov  | Dec  | Jan  | Feb  | Mar  |
|---------------|------|------|------|------|------|------|------|------|------|
| Reference     | -78% | -72% | -56% | -30% | -12% | -14% | -13% | -16% | -15% |
| Scenario 1    | -78% | -72% | -63% | -53% | -44% | -37% | -33% | -30% | -28% |
| Scenario 1a   | -78% | -72% | -67% | -74% | -74% | -68% | -61% | -55% | -50% |
| Scenario 2    | -78% | -72% | -65% | -58% | -53% | -48% | -44% | -39% | -33% |
| Scenario 2a   | -78% | -72% | -66% | -61% | -59% | -57% | -56% | -55% | -54% |

| Load factor | Jul  | Aug  | Sep  | Oct  | Nov  | Dec  | Jan  | Feb  | Mar  |
|-------------|------|------|------|------|------|------|------|------|------|
| Reference   | -32% | -22% | -16% | -13% | -11% | -10% | -9%  | -8%  | -7%  |
| Scenario 1  | -32% | -25% | -19% | -16% | -14% | -13% | -12% | -11% | -10% |
| Scenario 1a | -32% | -30% | -29% | -26% | -24% | -21% | -20% | -17% | -15% |
| Scenario 2  | -32% | -29% | -27% | -25% | -24% | -21% | -18% | -15% | -12% |
| Scenario 2a | -32% | -29% | -27% | -27% | -27% | -26% | -25% | -23% | -21% |

## Domestic (world average)

| Seat capacity | Jul  | Aug  | Sep  | Oct  | Nov  | Dec  | Jan  | Feb  | Mar  |
|---------------|------|------|------|------|------|------|------|------|------|
| Reference     | -46% | -39% | -23% | -6%  | -8%  | -8%  | -11% | -14% | -12% |
| Scenario 1    | -46% | -39% | -35% | -28% | -21% | -16% | -13% | -10% | -9%  |
| Scenario 1a   | -46% | -39% | -37% | -39% | -37% | -33% | -28% | -23% | -20% |
| Scenario 2    | -46% | -39% | -37% | -30% | -26% | -23% | -20% | -17% | -13% |
| Scenario 2a   | -46% | -39% | -37% | -34% | -32% | -31% | -30% | -29% | -29% |

| Load factor | Jul  | Aug  | Sep  | Oct  | Nov  | Dec  | Jan  | Feb  | Mar  |
|-------------|------|------|------|------|------|------|------|------|------|
| Reference   | -19% | -12% | -8%  | -7%  | -7%  | -5%  | -6%  | -5%  | -4%  |
| Scenario 1  | -19% | -15% | -12% | -11% | -10% | -9%  | -8%  | -8%  | -7%  |
| Scenario 1a | -19% | -19% | -20% | -19% | -18% | -17% | -15% | -14% | -13% |
| Scenario 2  | -19% | -19% | -17% | -17% | -16% | -15% | -14% | -12% | -10% |
| Scenario 2a | -19% | -19% | -18% | -18% | -17% | -17% | -16% | -15% | -14% |

- Base percentages of seat capacity already take into consideration short-/long-haul (intra-/inter-region) impacts and will be applied to Baseline level of seat capacity
- Base percentages of load factor already take into consideration economic (GDP) factors and will be added to 2019 load factor %

- **Seat capacity (seats available for sale):** OAG airlines schedule data; Route Online; airline websites and ICAO ADS-B operational data
- **Load factor (RPKs/ASKs):** ICAO long-term traffic forecasts (LTF); ICAO statistical reporting forms; IATA economics data; and airline news release
- **Historical passenger traffic (including ASKs, RPKs, passenger numbers and operating revenues):** ICO Annual Report of the Council; and ICAO statistical reporting forms
- **Yield (passenger revenues/RPK):** ICAO revenue-cost analysis of airlines (RCA); and ICAO-ICM Marketing Information Data Transfer (MIDT passenger origin-destination)
- **Macroeconomic factors (GDP impact):** Income elasticity of demand estimated for ICAO LTF; and IMF and World Bank economic outlook data

Note 1: A list of route group is shown in [Appendix C](#).

Note 2: Average air fares (i.e. passenger yield multiplied by average trip distance) for each region/route group are used to estimate gross passenger operating revenues.



## Appendix C: Estimated Results at Route Group Level

More detailed break-down of the information is available in the COVID-19 Air Traffic Dashboard (<https://www.icao.int/sustainability/Pages/COVID-19-Air-Traffic-Dashboard.aspx>).

In case of any discrepancy and inconsistency of information contained in this Appendix and the Dashboard, the Appendix information shall prevail as the Dashboard uses non-cleaned data.

# Estimated results by route group for Jan-Jul 2020 (compared to Baseline)

| Route Group                                       | DOM/INT       | Seat capacity |        |        |        |        |        |        | Scheduled passenger (thousand) |         |         |         |         |         |         | Gross revenue (USD, million) |        |        |        |        |        |        |
|---|---------------|---------------|--------|--------|--------|--------|--------|--------|--------------------------------|---------|---------|---------|---------|---------|---------|------------------------------|--------|--------|--------|--------|--------|--------|
|   |               | Jan 20        | Feb 20 | Mar 20 | Apr 20 | May 20 | Jun 20 | Jul 20 | Jan 20                         | Feb 20  | Mar 20  | Apr 20  | May 20  | Jun 20  | Jul 20  | Jan 20                       | Feb 20 | Mar 20 | Apr 20 | May 20 | Jun 20 | Jul 20 |
| Africa  | Domestic      | -4.3%         | -1.6%  | -31.5% | -96.6% | -95.4% | -90.3% | -77.3% | -224                           | -262    | -1,647  | -3,496  | -3,158  | -3,211  | -3,197  | -20                          | -23    | -147   | -312   | -282   | -287   | -286   |
| Africa - Asia/Pacific                             | International | 5.2%          | -19.9% | -45.8% | -94.8% | -90.8% | -90.1% | -89.6% | 18                             | -95     | -208    | -363    | -344    | -350    | -366    | 10                           | -53    | -115   | -201   | -190   | -193   | -202   |
| Africa - Middle East                              | International | -5.2%         | -5.9%  | -55.8% | -95.9% | -94.5% | -91.4% | -81.7% | -61                            | -194    | -1,628  | -2,616  | -2,559  | -2,704  | -2,733  | -13                          | -42    | -357   | -573   | -561   | -592   | -599   |
| Africa - North America                            | International | -7.9%         | -3.7%  | -26.6% | -87.5% | -87.5% | -87.2% | -79.1% | -16                            | -15     | -79     | -187    | -186    | -236    | -264    | -12                          | -11    | -58    | -137   | -137   | -173   | -194   |
| Africa & Middle East - Central America/Caribbean  | International |               |        |        |        |        |        |        | 0                              | 0       | 0       | 0       | 0       | 0       | 0       | 0                            | 0      | 0      | 0      | 0      | 0      | 0      |
| Africa & Middle East - South America              | International | 0.4%          | 2.4%   | -24.6% | -84.1% | -89.6% | -86.4% | -78.1% | 5                              | 0       | -45     | -115    | -113    | -109    | -110    | 2                            | 0      | -19    | -48    | -47    | -46    | -46    |
| Central America/Caribbean                         | Domestic      | -2.1%         | -2.3%  | -20.4% | -83.9% | -85.9% | -71.7% | -54.4% | -94                            | -150    | -1,675  | -4,399  | -4,537  | -3,936  | -3,298  | -7                           | -11    | -126   | -330   | -340   | -295   | -247   |
| Central America/Caribbean - Europe                | International | -0.2%         | 1.2%   | -18.7% | -94.6% | -91.5% | -89.2% | -78.0% | 34                             | -9      | -530    | -1,426  | -1,196  | -1,224  | -1,311  | 12                           | -3     | -181   | -487   | -409   | -418   | 448    |
| Central America/Caribbean - North America         | International | 2.4%          | 2.2%   | -22.2% | -91.5% | -91.7% | -87.4% | -69.9% | 249                            | -42     | -3,717  | -7,761  | -7,155  | -7,371  | -6,987  | 39                           | -7     | -583   | -1,218 | -1,123 | -1,157 | -1,096 |
| Central America/Caribbean - South America         | International | 2.7%          | 2.7%   | -25.7% | -96.6% | -94.8% | -94.7% | -95.3% | 39                             | 17      | -467    | -1,195  | -1,253  | -1,200  | -1,253  | 7                            | 3      | -85    | -218   | -229   | -219   | -229   |
| China   | Domestic      | -9.9%         | -75.4% | -60.1% | -55.4% | -36.7% | -24.7% | -18.5% | -8,513                         | -46,714 | -37,147 | -30,975 | -23,837 | -18,656 | -17,723 | -749                         | -4,111 | -3,269 | -2,726 | -2,098 | -1,642 | -1,560 |
| China - Europe                                    | International | 2.6%          | -51.8% | -74.6% | -93.2% | -91.0% | -92.2% | -91.9% | 59                             | -974    | -1,553  | -2,014  | -2,027  | -2,112  | -2,482  | 18                           | -296   | -471   | -611   | -615   | -641   | -753   |
| China - Middle East                               | International | 2.7%          | -56.2% | -77.1% | -91.9% | -95.8% | -82.8% | -78.5% | 36                             | -297    | -463    | -585    | -564    | -541    | -560    | 9                            | -73    | -114   | -143   | -138   | -132   | -137   |
| China - North America                             | International | 0.7%          | -46.2% | -67.2% | -92.6% | -87.8% | -90.5% | -87.5% | 12                             | -714    | -1,114  | -1,541  | -1,566  | -1,608  | -1,611  | 5                            | -287   | -447   | -619   | -628   | -646   | -647   |
| China & South West Asia - North Asia              | International | -0.1%         | -43.3% | -84.2% | -89.9% | -88.9% | -91.9% | -90.0% | 62                             | -3,434  | -5,919  | -5,883  | -5,820  | -5,993  | -6,316  | -11                          | -611   | -1,053 | -1,046 | -1,035 | -1,066 | -1,123 |
| China & South West Asia - Pacific South East Asia | International | -1.5%         | -47.1% | -71.9% | -91.2% | -90.7% | -93.2% | -89.8% | -265                           | -5,533  | -8,007  | -9,108  | -8,949  | -9,077  | -9,355  | -57                          | -1,198 | -1,733 | -1,971 | -1,937 | -1,965 | -2,025 |
| Europe  | Domestic      | 3.2%          | 2.4%   | -30.9% | -88.0% | -86.9% | -68.0% | -37.8% | 742                            | 55      | -11,499 | -23,357 | -24,469 | -21,048 | -14,022 | 60                           | 4      | -931   | -1,892 | -1,982 | -1,705 | -1,136 |
| Europe - Middle East                              | International | 1.5%          | 0.2%   | -43.5% | -89.7% | -89.6% | -84.7% | -81.6% | 396                            | -87     | -3,943  | -7,344  | -6,792  | -7,143  | -8,271  | 73                           | -16    | -725   | -1,351 | -1,250 | -1,314 | -1,522 |
| Europe - North Africa                             | International | 2.6%          | 0.9%   | -41.0% | -97.9% | -96.8% | -95.7% | -76.2% | 119                            | -64     | -1,772  | -3,992  | -3,153  | -4,329  | -4,176  | 18                           | -9     | -261   | -588   | -465   | -638   | -616   |
| Europe - North America                            | International | 3.8%          | 2.3%   | -35.9% | -91.4% | -93.6% | -91.6% | -87.2% | 330                            | 10      | -3,166  | -7,306  | -8,549  | -9,442  | -9,761  | 104                          | 3      | -994   | -2,293 | -2,683 | -2,963 | -3,064 |
| Europe - North Asia                               | International | 5.6%          | 2.2%   | -43.4% | -90.0% | -90.9% | -88.8% | -84.8% | 60                             | -59     | -557    | -1,086  | -1,111  | -1,140  | -1,196  | 28                           | -28    | -261   | -509   | -521   | -535   | -561   |
| Europe - Pacific South East Asia                  | International | -2.6%         | 0.1%   | -13.8% | -91.7% | -91.1% | -90.7% | -89.6% | -28                            | -159    | -583    | -1,415  | -1,278  | -1,259  | -1,348  | -14                          | -79    | -291   | -707   | -639   | -629   | 673    |
| Europe - South America                            | International | -4.9%         | -4.8%  | -36.7% | -95.7% | -93.4% | -90.4% | -85.3% | -44                            | -83     | -681    | -1,355  | -1,358  | -1,366  | -1,417  | -16                          | -30    | -243   | -484   | -486   | -488   | -506   |
| Europe - South West Asia                          | International | 1.8%          | 2.7%   | -36.4% | -90.2% | -88.8% | -90.7% | -86.6% | 59                             | -77     | -975    | -1,819  | -1,785  | -1,877  | -1,937  | 16                           | -21    | -263   | -490   | -481   | -506   | -522   |
| Europe - Sub Saharan Africa                       | International | 0.7%          | 0.4%   | -28.1% | -90.6% | -91.3% | -87.3% | -78.3% | 35                             | -50     | -751    | -1,575  | -1,513  | -1,523  | -1,626  | 15                           | -21    | -318   | -667   | -640   | -645   | -688   |
| Intra Africa                                      | International | -9.7%         | -10.1% | -44.0% | -95.4% | -94.3% | -91.6% | -89.0% | -248                           | -350    | -1,296  | -2,324  | -2,286  | -2,291  | -2,489  | -32                          | -46    | -169   | -303   | -298   | -299   | -325   |
| Intra Central America/Caribbean                   | International | 5.2%          | 1.4%   | -29.1% | -90.0% | -88.4% | -82.4% | -79.4% | 75                             | -2      | -586    | -1,283  | -1,347  | -1,253  | -1,255  | 6                            | 0      | -49    | -107   | -112   | -104   | -105   |
| Intra China & South West Asia                     | International | -9.6%         | -60.5% | -78.8% | -89.0% | -87.1% | -90.2% | -88.3% | -500                           | -3,012  | -4,002  | -4,585  | -4,492  | -4,552  | -4,759  | -64                          | -383   | -509   | -583   | -572   | -579   | -606   |

# Estimated results by route group for Jan-Jul 2020 (compared to Baseline)

| Route Group  | DOM/INT       | Seat capacity |        |        |        |        |        |        | Scheduled passenger (thousand) |         |          |          |          |          |          | Gross revenue (USD, million) |        |         |         |         |         |         |
|--|---------------|---------------|--------|--------|--------|--------|--------|--------|--------------------------------|---------|----------|----------|----------|----------|----------|------------------------------|--------|---------|---------|---------|---------|---------|
|  |               | Jan 20        | Feb 20 | Mar 20 | Apr 20 | May 20 | Jun 20 | Jul 20 | Jan 20                         | Feb 20  | Mar 20   | Apr 20   | May 20   | Jun 20   | Jul 20   | Jan 20                       | Feb 20 | Mar 20  | Apr 20  | May 20  | Jun 20  | Jul 20  |
| Intra Europe   | International | -1.6%         | -3.0%  | -46.1% | -96.4% | -95.6% | -90.6% | -68.0% | 116                            | -2,275  | -28,920  | -58,655  | -62,835  | -69,036  | -61,635  | 12                           | -232   | -2,944  | -5,972  | -6,397  | -7,028  | -6,275  |
| Intra Middle East  | International | -2.9%         | -4.4%  | -67.6% | -94.8% | -94.8% | -93.1% | -90.2% | 52                             | -184    | -2,664   | -3,707   | -3,398   | -3,708   | -3,897   | 6                            | -21    | -305    | -424    | -389    | -424    | -446    |
| Intra North America  | International | 2.7%          | 2.7%   | -23.6% | -93.4% | -96.9% | -95.5% | -92.0% | 91                             | -8      | -1,250   | -2,728   | -2,641   | -2,886   | -3,007   | 12                           | -1     | -167    | -364    | -352    | -385    | -401    |
| Intra North Asia   | International | -1.5%         | -2.0%  | -78.6% | -96.4% | -96.2% | -96.1% | -96.1% | -25                            | -220    | -1,072   | -1,666   | -1,663   | -1,677   | -1,838   | -1                           | -12    | -58     | -89     | -89     | -90     | -99     |
| Intra Pacific South East Asia                                  | International | -0.6%         | -4.8%  | -45.3% | -94.9% | -96.0% | -95.7% | -94.9% | -68                            | -1,539  | -4,838   | -7,715   | -7,563   | -7,658   | -8,105   | -10                          | -229   | -720    | -1,149  | -1,126  | -1,140  | -1,207  |
| Intra South America  | International | -8.9%         | -0.6%  | -37.0% | -96.7% | -95.8% | -95.7% | -96.6% | -171                           | -37     | -854     | -1,627   | -1,665   | -1,606   | -1,852   | -30                          | -6     | -148    | -283    | -289    | -279    | -322    |
| Latin America/Caribbean - China                                | International | 2.7%          |        |        |        |        |        |        |                                | 0       | 0        | 0        | 0        | 0        | 0        | 0                            | 0      | 0       | 0       | 0       | 0       | 0       |
| Latin America/Caribbean - North Asia & Pacific South East Asia | International | 2.7%          | 0.9%   | -17.4% | -79.4% | -87.0% | -88.3% | -83.7% | 2                              | -5      | -27      | -66      | -69      | -69      | -73      | 1                            | -3     | -19     | -45     | -47     | -47     | -50     |
| Middle East  | Domestic      | -9.4%         | 5.7%   | -37.7% | -95.6% | -94.1% | -74.4% | -61.9% | -123                           | 124     | -1,627   | -3,409   | -3,295   | -2,840   | -2,733   | -11                          | 12     | -152    | -317    | -307    | -264    | -254    |
| Middle East - North America                                    | International | 2.4%          | 2.4%   | -27.6% | -90.4% | -92.9% | -76.2% | -76.1% | 52                             | 10      | -307     | -744     | -735     | -731     | -771     | 25                           | 5      | -146    | -354    | -349    | -347    | -366    |
| Middle East - North Asia & Pacific South East Asia             | International | -0.8%         | -1.6%  | -35.7% | -82.5% | -85.8% | -76.6% | -72.9% | 76                             | -97     | -1,139   | -2,277   | -2,085   | -1,981   | -2,015   | 20                           | -26    | -305    | -610    | -558    | -531    | -539    |
| Middle East - South West Asia                                  | International | -2.4%         | -0.9%  | -43.7% | -96.6% | -93.5% | -82.8% | -73.4% | 6                              | -364    | -2,682   | -4,857   | -4,619   | -4,374   | -4,337   | 1                            | -58    | -424    | -767    | -730    | -691    | -685    |
| North America  | Domestic      | 2.5%          | 2.7%   | -13.9% | -66.8% | -73.6% | -66.3% | -49.2% | 2,773                          | 2,215   | -36,937  | -69,253  | -69,076  | -65,324  | -56,156  | 322                          | 257    | -4,288  | -8,040  | -8,020  | -7,584  | -6,520  |
| North America - North Asia                                     | International | 5.7%          | 2.7%   | -26.8% | -85.4% | -87.0% | -83.0% | -76.7% | 79                             | -115    | -638     | -1,347   | -1,416   | -1,418   | -1,388   | 25                           | -36    | -201    | -425    | -447    | -447    | -438    |
| North America - Pacific South East Asia                        | International | 5.7%          | 2.7%   | -19.6% | -88.9% | -87.1% | -86.3% | -83.1% | 43                             | -66     | -300     | -647     | -654     | -657     | -686     | 35                           | -53    | -239    | -516    | -522    | -524    | -548    |
| North America - South America                                  | International | 2.6%          | 2.7%   | -29.2% | -94.2% | -94.9% | -94.6% | -93.0% | 42                             | 2       | -628     | -1,268   | -1,332   | -1,368   | -1,466   | 17                           | 1      | -248    | -500    | -525    | -539    | -578    |
| North America - South West Asia                                | International | 1.4%          | 2.6%   | -29.9% | -92.1% | -88.3% | -94.8% | -80.2% | 3                              | -14     | -95      | -185     | -180     | -184     | -177     | 2                            | -10    | -70     | -136    | -133    | -136    | -130    |
| North Asia   | Domestic      | 1.0%          | -1.8%  | -18.7% | -54.6% | -68.8% | -57.8% | -38.7% | 189                            | -1,094  | -6,902   | -9,227   | -10,098  | -7,672   | -6,106   | 9                            | -55    | -345    | -461    | -505    | -384    | -305    |
| North Asia - Pacific South East Asia                           | International | 0.5%          | -6.9%  | -63.3% | -89.0% | -88.8% | -86.9% | -87.3% | -9                             | -1,045  | -3,424   | -3,928   | -3,885   | -3,802   | -3,997   | -2                           | -270   | -884    | -1,015  | -1,004  | -982    | -1,033  |
| Pacific South East Asia  | Domestic      | -4.3%         | -5.2%  | -28.3% | -87.8% | -84.2% | -70.8% | -57.7% | -850                           | -2,362  | -11,668  | -25,078  | -23,483  | -21,828  | -19,202  | -52                          | -145   | -715    | -1,537  | -1,439  | -1,338  | -1,177  |
| South America  | Domestic      | 2.0%          | 1.7%   | -32.6% | -94.2% | -93.2% | -89.7% | -84.9% | 448                            | -11     | -6,273   | -13,504  | -13,882  | -13,255  | -14,255  | 38                           | -1     | -529    | -1,140  | -1,171  | -1,119  | -1,203  |
| South West Asia  | Domestic      | -3.8%         | 2.2%   | -26.2% | -98.7% | -94.0% | -74.8% | -73.4% | -796                           | -334    | -5,268   | -13,359  | -13,935  | -12,129  | -11,512  | -49                          | -20    | -323    | -819    | -854    | -743    | -705    |
| <b>Domestic</b>  |               | -2.0%         | -17.3% | -30.7% | -73.6% | -71.8% | -60.7% | -46.3% | -6,448                         | -48,532 | -120,642 | -196,057 | -189,769 | -169,899 | -148,204 | -459                         | -4,093 | -10,825 | -17,574 | -16,998 | -15,360 | -13,393 |
| <b>International</b>   |               | -0.8%         | -10.1% | -47.9% | -93.7% | -93.3% | -90.3% | -78.5% | 592                            | -21,179 | -90,880  | -158,294 | -160,137 | -169,854 | -166,826 | 254                          | -4,158 | -16,177 | -28,005 | -28,152 | -29,541 | -29,803 |
| <b>Total</b>   |               | -1.6%         | -14.4% | -37.7% | -82.1% | -80.9% | -73.6% | -60.3% | -5,856                         | -69,712 | -211,522 | -354,351 | -349,906 | -339,753 | -315,030 | -205                         | -8,251 | -27,003 | -45,579 | -45,150 | -44,901 | -43,196 |



ICAO

UNITING AVIATION

# Estimated results by route group for Jan-Jul 2020 (compared to 2019)

| Route Group                                       | DOM/INT       | Seat capacity |        |        |        |        |        |        | Scheduled passenger (thousand) |         |         |         |         |         |         | Gross revenue (USD, million) |        |        |        |        |        |        |
|---|---------------|---------------|--------|--------|--------|--------|--------|--------|--------------------------------|---------|---------|---------|---------|---------|---------|------------------------------|--------|--------|--------|--------|--------|--------|
|   |               | Jan 20        | Feb 20 | Mar 20 | Apr 20 | May 20 | Jun 20 | Jul 20 | Jan 20                         | Feb 20  | Mar 20  | Apr 20  | May 20  | Jun 20  | Jul 20  | Jan 20                       | Feb 20 | Mar 20 | Apr 20 | May 20 | Jun 20 | Jul 20 |
| Africa  | Domestic      | 0.4%          | 5.5%   | -28.6% | -96.5% | -95.3% | -90.0% | -76.8% | -49                            | -27     | -1,496  | -3,428  | -3,042  | -3,088  | -3,115  | -4                           | -2     | -134   | -306   | -272   | -276   | -278   |
| Africa - Asia/Pacific                             | International | 18.1%         | -2.6%  | -37.9% | -94.2% | -89.9% | -89.3% | -89.1% | 61                             | -33     | -159    | -323    | -310    | -322    | -348    | 34                           | -18    | -88    | -178   | -171   | -178   | -193   |
| Africa - Middle East                              | International | 7.2%          | 9.6%   | -50.1% | -95.6% | -94.1% | -91.2% | -81.3% | 260                            | 147     | -1,325  | -2,376  | -2,340  | -2,597  | -2,661  | 57                           | 32     | -290   | -520   | -513   | -569   | -583   |
| Africa - North America                            | International | 8.8%          | 22.8%  | -11.8% | -86.0% | -85.5% | -85.8% | -77.3% | 16                             | 22      | -45     | -166    | -160    | -210    | -239    | 12                           | 16     | -33    | -122   | -117   | -154   | -176   |
| Africa & Middle East - Central America/Caribbean  | International | 38.3%         |        |        |        |        |        |        | 0                              | 0       | 0       | 0       | 0       | 0       | 0       | 0                            | 0      | 0      | 0      | 0      | 0      | 0      |
| Africa & Middle East - South America              | International | -4.9%         | 1.9%   | -26.8% | -81.8% | -87.7% | -84.8% | -77.0% | -2                             | 0       | -48     | -100    | -94     | -98     | -104    | -1                           | 0      | -20    | -42    | -39    | -41    | -44    |
| Central America/Caribbean                         | Domestic      | 9.2%          | 11.7%  | -12.0% | -82.8% | -85.1% | -70.0% | -52.4% | 418                            | 425     | -1,207  | -4,089  | -4,262  | -3,645  | -3,066  | 31                           | 32     | -90    | -307   | -320   | -273   | -230   |
| Central America/Caribbean - Europe                | International | -1.0%         | 3.5%   | -21.0% | -94.4% | -91.2% | -88.9% | -76.9% | 26                             | 24      | -569    | -1,372  | -1,153  | -1,182  | -1,236  | 9                            | 8      | -194   | -469   | -394   | -404   | -422   |
| Central America/Caribbean - North America         | International | 0.0%          | 3.9%   | -24.4% | -91.5% | -91.5% | -87.4% | -69.7% | 97                             | 124     | -3,930  | -7,664  | -6,964  | -7,334  | -6,874  | 15                           | 19     | -617   | -1,203 | -1,093 | -1,151 | -1,079 |
| Central America/Caribbean - South America         | International | 0.5%          | 0.6%   | -28.4% | -96.4% | -94.5% | -94.4% | -95.2% | 12                             | -4      | -511    | -1,125  | -1,183  | -1,133  | -1,229  | 2                            | -1     | -93    | -205   | -216   | -207   | -224   |
| China   | Domestic      | -3.7%         | -73.4% | -58.0% | -55.7% | -37.2% | -25.2% | -19.0% | -4,981                         | -42,473 | -34,403 | -31,137 | -24,003 | -18,819 | -17,903 | -438                         | -3,738 | -3,027 | -2,740 | -2,112 | -1,656 | -1,575 |
| China - Europe                                    | International | 4.0%          | -48.0% | -73.1% | -93.2% | -91.1% | -92.4% | -91.4% | 88                             | -849    | -1,442  | -2,000  | -2,032  | -2,167  | -2,342  | 27                           | -257   | -438   | -607   | -616   | -658   | -711   |
| China - Middle East                               | International | 3.8%          | -56.4% | -77.1% | -91.8% | -95.6% | -82.6% | -79.0% | 44                             | -297    | -461    | -573    | -541    | -531    | -574    | 11                           | -73    | -113   | -140   | -132   | -130   | -141   |
| China - North America                             | International | -5.6%         | -48.2% | -70.1% | -92.8% | -88.1% | -90.7% | -87.8% | -89                            | -764    | -1,254  | -1,584  | -1,610  | -1,653  | -1,658  | -36                          | -307   | -504   | -636   | -646   | -664   | -666   |
| China & South West Asia - North Asia              | International | 21.7%         | -31.8% | -81.5% | -89.4% | -88.6% | -91.5% | -89.4% | 1,223                          | -2,325  | -4,939  | -5,614  | -5,612  | -5,660  | -5,942  | 218                          | -414   | -878   | -998   | -998   | -1,007 | -1,057 |
| China & South West Asia - Pacific South East Asia | International | 6.7%          | -45.6% | -71.3% | -91.2% | -90.7% | -93.2% | -89.9% | 637                            | -5,206  | -7,755  | -9,091  | -8,883  | -9,012  | -9,350  | 138                          | -1,127 | -1,678 | -1,968 | -1,923 | -1,950 | -2,024 |
| Europe  | Domestic      | 1.5%          | 1.8%   | -32.2% | -88.1% | -87.0% | -68.3% | -38.2% | 488                            | 45      | -11,828 | -23,322 | -24,499 | -21,079 | -14,055 | 39                           | 4      | -958   | -1,889 | -1,984 | -1,707 | -1,138 |
| Europe - Middle East                              | International | 4.9%          | 6.1%   | -42.6% | -89.3% | -88.5% | -84.8% | -81.2% | 635                            | 277     | -3,817  | -7,075  | -6,078  | -7,214  | -8,061  | 117                          | 51     | -702   | -1,302 | -1,118 | -1,328 | -1,483 |
| Europe - North Africa                             | International | 4.0%          | 7.9%   | -41.0% | -97.7% | -96.7% | -95.1% | -74.6% | 190                            | 159     | -1,744  | -3,629  | -3,057  | -3,740  | -3,829  | 28                           | 24     | -257   | -535   | -451   | -551   | -564   |
| Europe - North America                            | International | 0.4%          | 4.1%   | -36.2% | -91.3% | -93.5% | -91.4% | -87.0% | 149                            | 98      | -3,194  | -7,181  | -8,358  | -9,270  | -9,574  | 47                           | 31     | -1,002 | -2,254 | -2,623 | -2,909 | -3,005 |
| Europe - North Asia                               | International | 6.6%          | 6.4%   | -41.9% | -89.4% | -90.4% | -88.3% | -83.7% | 70                             | -24     | -530    | -1,021  | -1,055  | -1,093  | -1,104  | 33                           | -11    | -248   | -479   | -495   | -512   | -518   |
| Europe - Pacific South East Asia                  | International | 5.5%          | 6.7%   | -18.5% | -91.5% | -90.8% | -90.4% | -89.3% | 115                            | -51     | -674    | -1,372  | -1,234  | -1,212  | -1,301  | 58                           | -25    | -337   | -685   | -617   | -606   | -650   |
| Europe - South America                            | International | -1.4%         | 0.9%   | -35.8% | -95.5% | -93.3% | -90.2% | -84.9% | 9                              | -7      | -657    | -1,309  | -1,322  | -1,327  | -1,365  | 3                            | -2     | -235   | -468   | -473   | -474   | -488   |
| Europe - South West Asia                          | International | 8.3%          | -4.1%  | -43.0% | -90.2% | -88.1% | -89.8% | -85.6% | -140                           | -197    | -1,188  | -1,806  | -1,668  | -1,698  | -1,784  | -38                          | -53    | -320   | -487   | -450   | -458   | -481   |
| Europe - Sub Saharan Africa                       | International | 1.1%          | 5.2%   | -27.5% | -90.6% | -90.9% | -87.0% | -78.1% | 44                             | 26      | -735    | -1,570  | -1,450  | -1,481  | -1,603  | 19                           | 11     | -311   | -665   | -614   | -627   | -679   |
| Intra Africa                                      | International | 1.5%          | 5.3%   | -36.4% | -95.0% | -93.4% | -90.7% | -87.9% | 32                             | -22     | -996    | -2,094  | -1,974  | -2,046  | -2,230  | 4                            | -3     | -130   | -273   | -258   | -267   | -291   |
| Intra Central America/Caribbean                   | International | 4.0%          | 3.9%   | -30.3% | -90.0% | -88.6% | -82.6% | -79.9% | 64                             | 33      | -605    | -1,281  | -1,357  | -1,261  | -1,287  | 5                            | 3      | -50    | -107   | -113   | -105   | -107   |
| Intra China & South West Asia                     | International | -2.0%         | -57.0% | -76.9% | -87.7% | -85.4% | -89.0% | -86.8% | -106                           | -2,623  | -3,590  | -4,072  | -3,914  | -4,017  | -4,154  | -14                          | -334   | -457   | -518   | -498   | -511   | -529   |

# Estimated results by route group for Jan-Jul 2020 (compared to 2019)

| Route Group  | DOM/INT       | Seat capacity |         |         |         |         |         |        | Scheduled passenger (thousand) |         |          |          |          |          |          | Gross revenue (USD, million) |        |         |         |         |         |         |
|--|---------------|---------------|---------|---------|---------|---------|---------|--------|--------------------------------|---------|----------|----------|----------|----------|----------|------------------------------|--------|---------|---------|---------|---------|---------|
|  |               | Jan 20        | Feb 20  | Mar 20  | Apr 20  | May 20  | Jun 20  | Jul 20 | Jan 20                         | Feb 20  | Mar 20   | Apr 20   | May 20   | Jun 20   | Jul 20   | Jan 20                       | Feb 20 | Mar 20  | Apr 20  | May 20  | Jun 20  | Jul 20  |
| Intra Europe   | International | -0.6%         | 3.4%    | -43.0%  | -96.3%  | -95.6%  | -90.3%  | -67.1% | 914                            | 739     | -25,804  | -56,593  | -62,399  | -65,888  | -58,929  | 93                           | 75     | -2,627  | -5,762  | -6,353  | -6,708  | -6,000  |
| Intra Middle East  | International | 0.3%          | 0.6%    | -66.4%  | -94.5%  | -94.1%  | -92.8%  | -89.8% | 187                            | -4      | -2,517   | -3,513   | -3,005   | -3,526   | -3,700   | 21                           | 0      | -288    | -402    | -344    | -404    | -424    |
| Intra North America  | International | -5.2%         | -1.7%   | -29.2%  | -93.4%  | -96.9%  | -95.4%  | -91.8% | -109                           | -103    | -1,462   | -2,742   | -2,683   | -2,826   | -2,930   | -15                          | -14    | -195    | -366    | -358    | -377    | -391    |
| Intra North Asia   | International | -32.3%        | -30.9%  | -85.0%  | -96.5%  | -96.3%  | -96.2%  | -96.1% | -605                           | -706    | -1,608   | -1,710   | -1,707   | -1,721   | -1,834   | -33                          | -38    | -86     | -92     | -92     | -92     | -99     |
| Intra Pacific South East Asia                                  | International | 7.1%          | 2.0%    | -42.7%  | -94.7%  | -95.8%  | -95.6%  | -94.8% | 545                            | -1,029  | -4,472   | -7,447   | -7,155   | -7,376   | -7,895   | 81                           | -153   | -666    | -1,109  | -1,065  | -1,098  | -1,175  |
| Intra South America  | International | -9.5%         | 2.5%    | -34.8%  | -96.4%  | -95.3%  | -95.1%  | -96.3% | -173                           | 23      | -786     | -1,465   | -1,472   | -1,400   | -1,723   | -30                          | 4      | -137    | -254    | -256    | -243    | -299    |
| Latin America/Caribbean - China                                | International | -66.0%        | -100.0% | -100.0% | -100.0% | -100.0% | -100.0% | -97.6% | -5                             | -7      | -8       | -10      | -10      | -9       | -8       | -4                           | -6     | -6      | -7      | -7      | -7      | -7      |
| Latin America/Caribbean - North Asia & Pacific South East Asia | International | 2.0%          | 0.7%    | -19.3%  | -77.8%  | -85.2%  | -86.6%  | -82.0% | 2                              | -5      | -29      | -61      | -60      | -60      | -65      | 1                            | -3     | -20     | -41     | -41     | -40     | -44     |
| Middle East  | Domestic      | -15.5%        | 2.0%    | -42.2%  | -95.6%  | -94.1%  | -74.6%  | -62.2% | -355                           | 24      | -1,866   | -3,425   | -3,312   | -2,856   | -2,751   | -33                          | 2      | -174    | -319    | -308    | -266    | -256    |
| Middle East - North America                                    | International | 4.8%          | 6.5%    | -26.2%  | -90.1%  | -92.5%  | -75.8%  | -75.9% | 70                             | 35      | -293     | -720     | -694     | -715     | -760     | 33                           | 17     | -139    | -342    | -330    | -340    | -361    |
| Middle East - North Asia & Pacific South East Asia             | International | -0.5%         | 3.4%    | -35.0%  | -81.4%  | -83.8%  | -74.8%  | -72.5% | 91                             | 13      | -1,107   | -2,126   | -1,802   | -1,820   | -1,974   | 24                           | 3      | -297    | -569    | -483    | -487    | -529    |
| Middle East - South West Asia                                  | International | 2.9%          | 9.5%    | -39.7%  | -96.3%  | -92.7%  | -81.3%  | -71.7% | 274                            | 71      | -2,349   | -4,435   | -4,101   | -3,979   | -4,016   | 43                           | 11     | -371    | -700    | -648    | -628    | -634    |
| North America  | Domestic      | 4.8%          | 8.3%    | -12.4%  | -65.6%  | -72.5%  | -64.3%  | -45.6% | 4,393                          | 5,638   | -35,329  | -66,295  | -65,417  | -60,514  | -50,124  | 510                          | 655    | -4,102  | -7,697  | -7,595  | -7,026  | -5,819  |
| North America - North Asia                                     | International | 6.6%          | 5.0%    | -26.7%  | -84.8%  | -86.2%  | -81.9%  | -75.5% | 92                             | -87     | -633     | -1,289   | -1,325   | -1,325   | -1,307   | 29                           | -27    | -200    | -407    | -418    | -418    | -412    |
| North America - Pacific South East Asia                        | International | 9.3%          | 10.8%   | -18.2%  | -88.8%  | -86.8%  | -86.3%  | -82.8% | 72                             | -16     | -286     | -638     | -636     | -655     | -674     | 57                           | -12    | -228    | -509    | -507    | -522    | -537    |
| North America - South America                                  | International | -8.0%         | -2.8%   | -34.1%  | -94.1%  | -94.8%  | -94.3%  | -92.5% | -114                           | -62     | -722     | -1,254   | -1,292   | -1,289   | -1,351   | -45                          | -24    | -284    | -494    | -509    | -508    | -532    |
| North America - South West Asia                                | International | 20.4%         | 24.4%   | -14.9%  | -88.7%  | -83.0%  | -92.4%  | -63.1% | 34                             | 18      | -61      | -126     | -121     | -125     | -85      | 25                           | 13     | -45     | -93     | -89     | -92     | -63     |
| North Asia   | Domestic      | 3.1%          | 2.3%    | -18.5%  | -54.5%  | -68.0%  | -57.3%  | -37.8% | 487                            | -597    | -6,771   | -9,122   | -9,724   | -7,450   | -5,840   | 24                           | -30    | -339    | -456    | -486    | -373    | -292    |
| North Asia - Pacific South East Asia                           | International | 15.9%         | 9.0%    | -59.9%  | -88.9%  | -88.6%  | -86.8%  | -87.2% | 670                            | -364    | -3,017   | -3,863   | -3,786   | -3,757   | -3,930   | 173                          | -94    | -780    | -998    | -978    | -971    | -1,015  |
| Pacific South East Asia  | Domestic      | 1.3%          | 3.1%    | -24.3%  | -87.2%  | -83.2%  | -69.5%  | -54.6% | 652                            | -371    | -10,208  | -23,659  | -21,921  | -20,632  | -17,155  | 40                           | -23    | -626    | -1,450  | -1,343  | -1,264  | -1,051  |
| South America  | Domestic      | 3.2%          | 5.6%    | -28.5%  | -93.9%  | -92.8%  | -88.8%  | -84.2% | 778                            | 625     | -5,278   | -12,659  | -12,866  | -11,911  | -13,447  | 66                           | 53     | -445    | -1,068  | -1,086  | -1,005  | -1,135  |
| South West Asia  | Domestic      | 0.2%          | 6.6%    | -23.0%  | -98.7%  | -93.8%  | -73.7%  | -72.3% | 16                             | 418     | -4,491   | -12,615  | -13,132  | -11,330  | -10,699  | 1                            | 26     | -275    | -773    | -805    | -694    | -656    |
| <b>Domestic</b>  |               | 1.3%          | -12.7%  | -28.6%  | -73.0%  | -71.0%  | -59.4%  | -44.4% | 1,846                          | -36,293 | -112,877 | -189,750 | -182,177 | -161,325 | -138,155 | 236                          | -3,022 | -10,170 | -17,005 | -16,311 | -14,541 | -12,431 |
| <b>International</b>   |               | 2.0%          | -4.9%   | -46.2%  | -93.5%  | -93.1%  | -90.0%  | -77.8% | 5,379                          | -12,975 | -85,323  | -152,387 | -154,597 | -162,727 | -160,031 | 1,203                        | -2,679 | -15,366 | -27,007 | -27,045 | -28,397 | -28,635 |
| <b>Total</b>   |               | 1.6%          | -9.6%   | -35.7%  | -81.6%  | -80.3%  | -72.7%  | -58.9% | 7,225                          | -49,268 | -198,200 | -342,137 | -336,773 | -324,052 | -298,186 | 1,439                        | -5,701 | -25,536 | -44,011 | -43,357 | -42,938 | -41,066 |



## Appendix D: Summary of Analysis by Other Organizations

| Region                  | <b>Passenger number</b> - both international and domestic for full year 2020 |  | <b>Airport revenue</b> - both aeronautical and non-aeronautical for full year 2020 |               |
|-------------------------|--|--|--|---------------|
|                         | million and % change from 2020 "business as usual" baseline scenario         | USD billion and % change from 2020 "business as usual" baseline scenario |  |               |
| Africa                  | -114   | -47.3%   | -2.2   | -51.2%        |
| Asia/Pacific            | -1,797   | -52.9%   | -29.4  | -58.9%        |
| Europe                  | -1,416   | -57.1%   | -37.1  | -62.6%        |
| Latin America/Caribbean | -289   | -44.2%   | -5.3   | -50.5%        |
| Middle East             | -201   | -46.9%   | -7.0   | -53.0%        |
| North America           | -859   | -41.1%   | -16.4  | -47.3%        |
| <b>Total</b>            | <b>-4,676</b>  | <b>-50.4%</b>  | <b>-97.4</b>   | <b>-56.7%</b> |

<https://aci.aero/wp-content/uploads/2020/05/200505-Third-Economic-Impact-Bulletin-FINAL.pdf>

IATA's estimates are based on "region of airline registration" while ICAO uses "all traffic from States in each region" for the regional break-down.

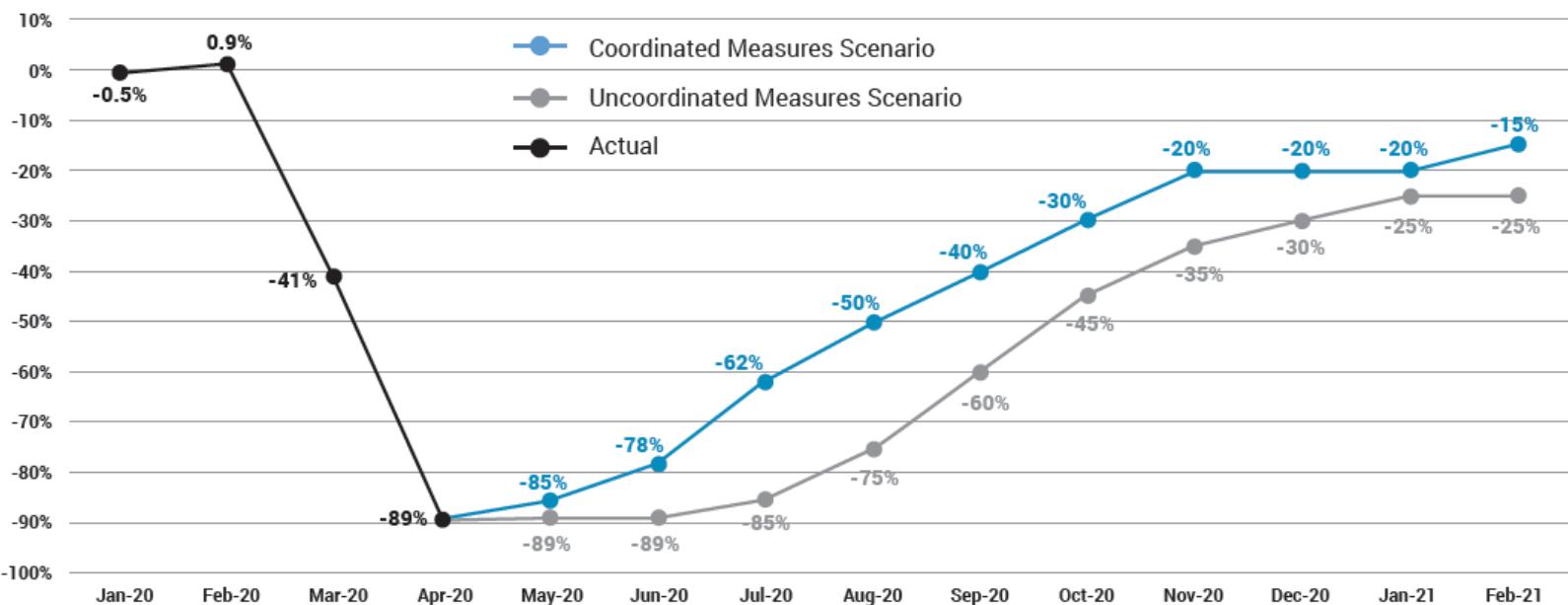
IATA recently updated its estimated loss of gross passenger revenues from **USD 314 billion to USD 371 billion** (USD 419 billion including passengers, cargo and others) but no regional break-down was released.

| Region of airline registration | Revenue Passenger Kilometres (RPKs) - both international and domestic for full year 2020 | <b>Net profit</b> for full year 2020<br>USD billion, compared to 2019 level |
|--------------------------------|--|---|
|                                | year-on-year % change from 2019 level  |   |
| Africa                         | -58.5%   | -2.0  |
| Asia/Pacific                   | -53.8%   | -29.0   |
| Europe                         | -56.4%   | -21.5   |
| Latin America/Caribbean        | -57.4%   | -4.0  |
| Middle East                    | -56.1%   | -4.8  |
| North America                  | -52.6%   | -23.1   |
| <b>Total</b>                   | <b>-54.7%</b>  | <b>-84.3</b>  |

<https://www.iata.org/en/iata-repository/publications/economic-reports/airline-industry-economic-performance-june-2020-data-tables/>

# EUROCONTROL: A loss of € 110 billion for airlines, airports and ANSPs in Europe in 2020

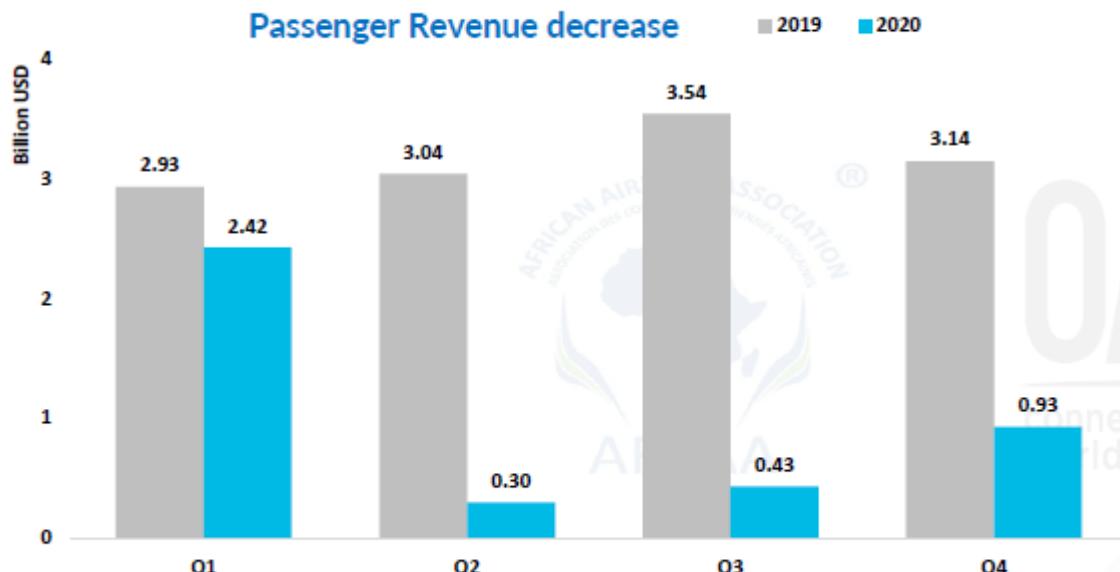
EUROCONTROL Draft Traffic Scenarios - 24 April 2020 (base year 2019)



The Coordinated Measures Scenario envisages a loss of 45% of flights (5 million) in 2020, while the Uncoordinated Measures Scenario would result in the loss of 57% of flights (6.2 million).

<https://www.eurocontrol.int/covid19#traffic-scenarios>

# AFRAA: African Airlines would lose USD 8.56 billion passenger revenues in 2020



**Assumptions :**

- 30% traffic recovery on Q3 2020
- 65% traffic recovery on Q4 2020

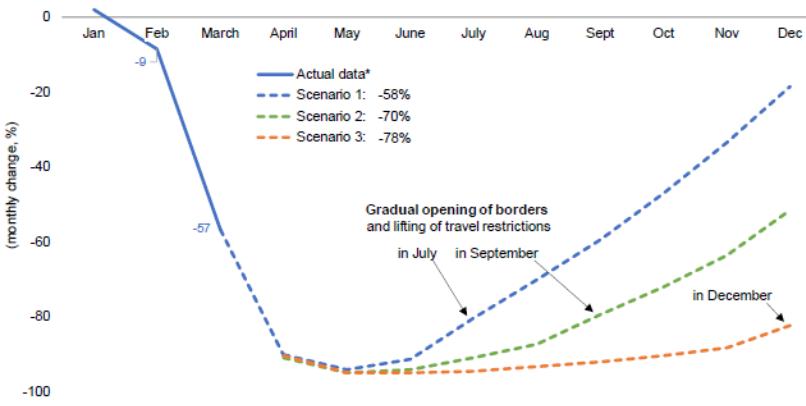
Source : AFRAA/OAG

AFRAA's estimates (USD 8.56 billion loss) is greater than IATA's estimates (USD 6 billion loss). Both estimates are for airlines registered in Africa.

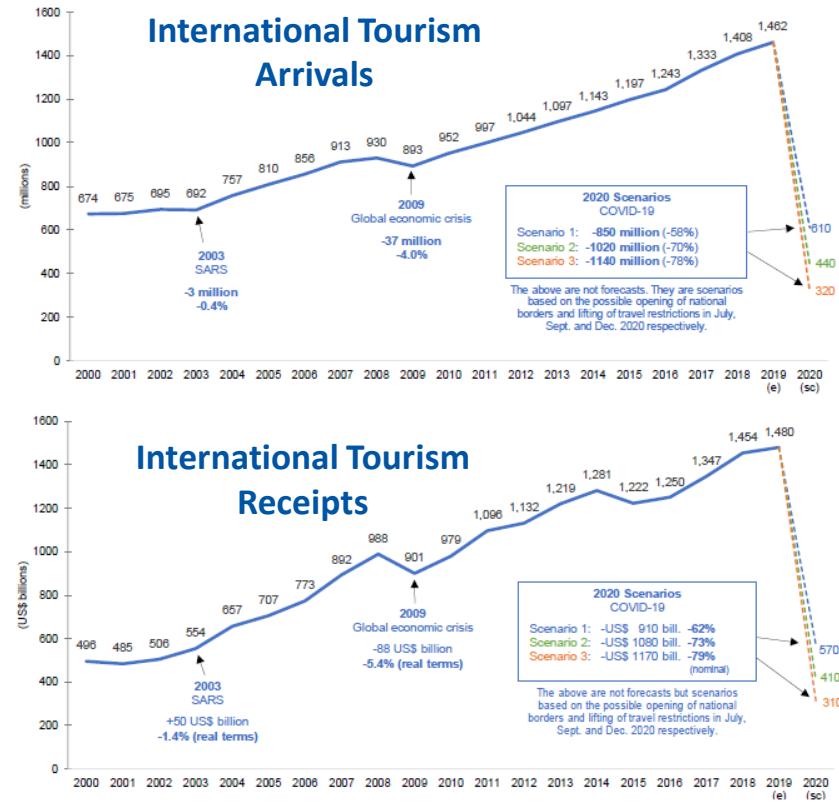
<https://afraa.org/wp-content/uploads/2020/07/AFRAA-COVID-19-Impact-Assessment-release-date-13-July-2020.pdf>

# UNWTO: A loss of USD 910 to 1,170 billion in international tourism receipts in 2020

**Three scenarios  
dependent upon re-opening of borders  
International Tourism Arrivals  
(year-on-year % change from 2019 level)**



<https://webunwto.s3.eu-west-1.amazonaws.com/s3fs-public/2020-05/Barometer%20-%20May%202020%20-%20Short.pdf>



# UNCTAD: USD 1.2 to 3.3 trillion global GDP loss in 2020 due to the break in international tourism

**Loss of 1.5%, 2.8% and 4.2% of world's GDP, respectively**

Global macroeconomic losses

- | Severity       | Description  |
|----------------|--|
| 1 Moderate     | 1/3 of annual inbound tourism expenditure is removed in each country.<br>This is equivalent to 4 months standstill of international tourism or a <b>80% for 5 months</b> . |
| 2 Intermediate | 2/3 of inbound tourism expenditure are removed in each country.<br>This is equivalent to 8 months standstill of international tourism or a <b>80% for 10 months</b> .      |
| 3 Dramatic     | All annual inbound tourism expenditure is removed in each country.<br>This is equivalent to almost <b>12 months standstill of international tourism</b> .                  |



<https://unctad.org/en/pages/PublicationWebflyer.aspx?publicationid=2810>

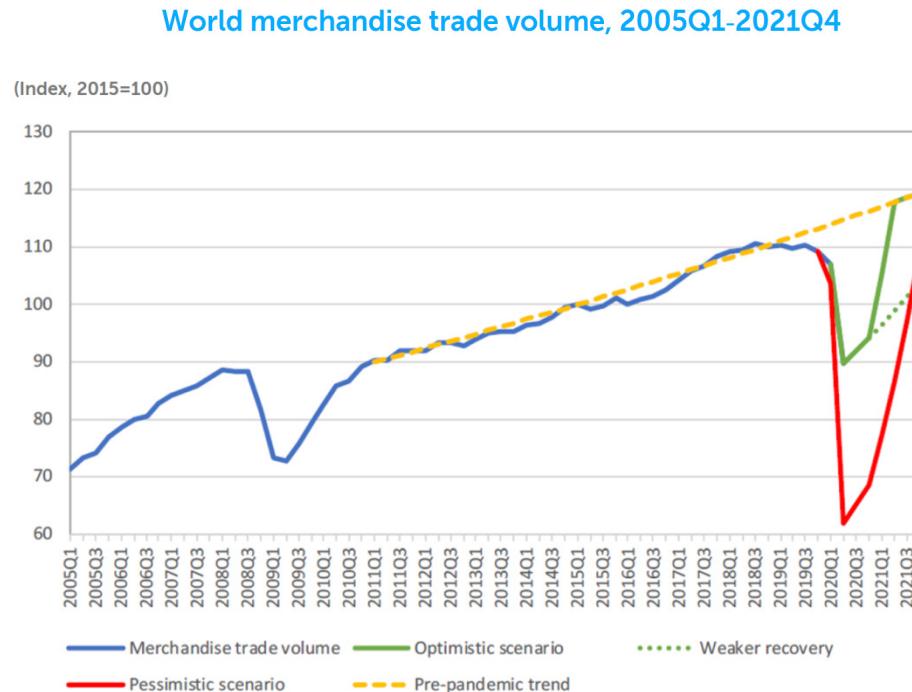
## 2020 forecasts – COVID-19 impact on travel and tourism sector

| Region                  | Total Job Loss (million) |               |               | Total GDP Loss (USD billion*) |               |               |
|-------------------------|--------------------------|---------------|---------------|-------------------------------|---------------|---------------|
|                         | Best-Case                | Baseline      | Worst-Case    | Best-Case                     | Baseline      | Worst-Case    |
| Africa                  | -7.6                     | -10.9         | -17.4         | -53                           | -75           | -120          |
| Asia/Pacific            | -59.7                    | -69.3         | -115.0        | -980                          | -1,137        | -1,888        |
| Europe                  | -14.2                    | -18.4         | -29.5         | -771                          | -1,000        | -1,608        |
| Latin America/Caribbean | -5.9                     | -7.7          | -12.4         | -111                          | -143          | -229          |
| Middle East             | -2.7                     | -3.4          | -4.9          | -99                           | -125          | -179          |
| North America           | -8.1                     | -11.4         | -18.2         | -673                          | -955          | -1,520        |
| <b>Total</b>            | <b>-98.2</b>             | <b>-121.1</b> | <b>-197.5</b> | <b>-2,686</b>                 | <b>-3,435</b> | <b>-5,543</b> |

**Worst-case scenario:** Current restrictions starting to ease from September for short-haul and regional travel, from October for mid-haul and from November for long-haul. **Baseline scenario:** Current restrictions starting to ease from June for regional travel, July for short-haul or regional travel; from August for mid-haul, and from September for long-haul. **Best-case scenario:** Current measures starting to ease from June for short-haul and regional travel; from July for mid-haul and from August for long-haul. \* based on 2019 prices and exchange rates.

<https://wttc.org/News-Article/More-than-197m-Travel-Tourism-jobs-will-be-lost-due-to-prolonged-travel-restrictions>

## WTO: Global trade falling by 13 to 32% in 2020



- World merchandise trade is set to plummet by between 13 and 32% in 2020 due to the COVID-19 pandemic.
- A 2021 recovery in trade is expected, but dependent on the duration of the outbreak and the effectiveness of the policy responses.
- Nearly all regions will suffer double-digit declines in trade volumes in 2020, with exports from North America and Asia hit hardest.

[https://www.wto.org/english/news\\_e/pres20\\_e/pr858\\_e.htm](https://www.wto.org/english/news_e/pres20_e/pr858_e.htm)

# IMF & World Bank: Global economy is projected to contract by -4.9% to -5.2% in 2020

The Projections assume that the pandemic fades in the second half of 2020 and containment efforts can be gradually unwound

| Real GDP<br>(Percent change from previous year) | IMF  |       |      | World Bank |      |      |
|---|------|-------|------|------------|------|------|
|   | 2019 | 2020  | 2021 | 2019       | 2020 | 2021 |
| World   | 2.9  | -4.9  | 5.4  | 2.4        | -5.2 | 4.2  |
| Advanced economies                              | 1.7  | -8.0  | 4.8  | 1.6        | -7.0 | 3.9  |
| United States                                   | 2.3  | -8.0  | 4.5  | 2.3        | -6.1 | 4.0  |
| Euro Area                                       | 1.3  | -10.2 | 6.0  | 1.2        | -9.1 | 4.5  |
| Japan   | 0.7  | -5.8  | 2.4  | 0.7        | -6.1 | 2.5  |
| Emerging market and developing economies        | 3.7  | -3.0  | 5.9  | 3.5        | -2.5 | 4.6  |
| Emerging and Developing Asia                    | 5.5  | -0.8  | 7.4  |            |      |      |
| East Asia and Pacific                           |      |       |      | 5.9        | 0.5  | 6.6  |
| China   | 6.1  | 1.0   | 8.2  | 6.1        | 1.0  | 6.9  |
| South Asia                                      |      |       |      | 4.7        | -2.7 | 2.8  |
| India   | 4.2  | -4.5  | 6.0  | 4.2        | -3.2 | 3.1  |
| Emerging and Developing Europe                  | 2.1  | -5.8  | 4.3  |            |      |      |
| Europe and Central Asia                         |      |       |      | 2.2        | -4.7 | 3.6  |
| Russia  | 1.3  | -6.6  | 4.1  | 1.3        | -6.0 | 2.7  |

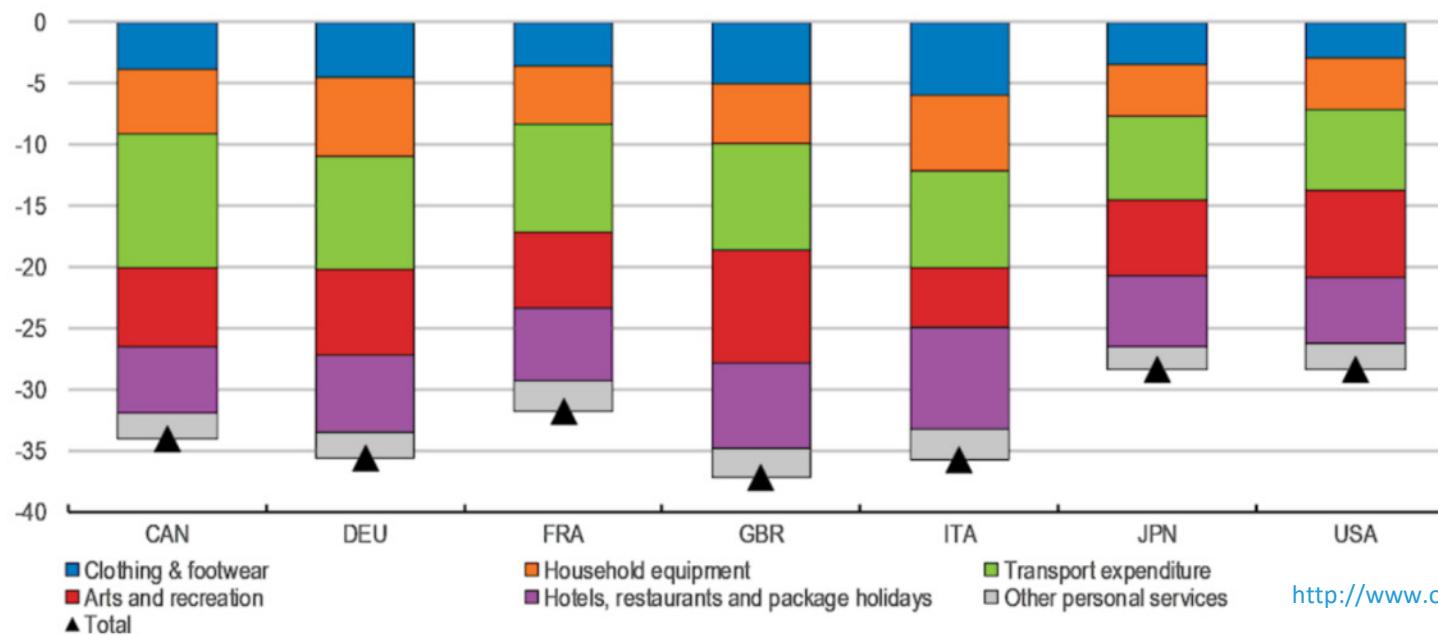
| Real GDP<br>(Percent change from previous year) | IMF  |       |      | World Bank |      |      |     |
|---|------|-------|------|------------|------|------|-----|
|   | 2019 | 2020  | 2021 | 2019       | 2020 | 2021 |     |
| Emerging market and developing economies        |      |       |      |            |      |      |     |
| Middle East and Central Asia                    | 1.0  | -4.7  | 3.3  |            |      |      |     |
| Middle East and North Africa                    |      |       |      |            | -0.2 | -4.2 | 2.3 |
| Saudi Arabia                                    | 0.3  | -6.8  | 3.1  | 0.3        | -3.8 | 2.5  |     |
| Sub-Saharan Africa                              | 3.1  | -3.2  | 3.4  | 2.2        | -2.8 | 3.1  |     |
| Nigeria   | 2.2  | -5.4  | 2.6  | 2.2        | -3.2 | 1.7  |     |
| South Africa                                    | 0.2  | -8.0  | 3.5  | 0.2        | -7.1 | 2.9  |     |
| Latin America and the Caribbean                 | 0.1  | -9.4  | 3.7  | 0.8        | -7.2 | 2.8  |     |
| Brazil  | 1.1  | -9.1  | 3.6  | 1.1        | -8.0 | 2.2  |     |
| Mexico  | -0.3 | -10.5 | 3.3  | -0.3       | -7.5 | 3.0  |     |
| High-income countries                           |      |       |      | 1.7        | -6.8 | 3.8  |     |
| Developing countries                            |      |       |      |            | 3.7  | -2.4 | 4.7 |
| Low-income countries                            | 5.2  | -1.0  | 5.2  | 5.0        | 1.0  | 4.6  |     |

\* IMF and World Bank use different Region/State classification; 2019: estimates; 2020 and 2021: projections

<https://www.imf.org/en/Publications/WEO/Issues/2020/06/24/WEOUpdateJune2020>  
<https://www.worldbank.org/en/publication/global-economic-prospects>

# OECD: Sharp decrease in consumers' expenditures for air travel due to containment measures

The potential initial impact of partial or complete shutdowns on private consumption in the G7 economies  
Per cent of total consumers' expenditure



<http://www.oecd.org/coronavirus/en/>



The new report will be published by the Committee for the Coordination of Statistical Activities (CCSA) under the auspice of the UN-DESA

## ECONOMIC

### Aviation industry facing deepest crisis ever in history

The aviation industry bears the weight of the consequences of the COVID-19 outbreak heavier than other industries as its "raison d'être" is the transport of people and goods all across the globe for travel, tourism, business and trade.

<https://unstats.un.org/unsd/ccsa/documents/covid19-report-ccsa.pdf>



North American  
Central American  
and Caribbean  
(NACC) Office  
Mexico City

South American  
(ISAM) Office  
Lima

ICAO  
Headquarters  
Montreal

Western and  
Central African  
(WACAF) Office  
Dakar

European and  
North Atlantic  
(EUR/NAT) Office  
Paris

Middle East  
(MID) Office  
Cairo

Eastern and  
Southern African  
(ESAF) Office  
Nairobi

Asia and Pacific  
(APAC) Sub-office  
Beijing

Asia and Pacific  
(APAC) Office  
Bangkok

<https://www.icao.int/sustainability/Pages/COVID-19-Air-Traffic-Dashboard.aspx>

<https://www.icao.int/Newsroom/Pages/Billion-fewer-international-air-travellers-this-year-according-to-latest-ICAO-forecast.aspx>

<https://www.icao.int/sustainability/Pages/Economic-Impacts-of-COVID-19.aspx>

<https://www.icao.int/sustainability/Pages/Air-Traffic-Monitor.aspx>

THANK YOU