



Public Private Partnership (PPP) – Case study

<http://www.icao.int/sustainability/Pages/im-ppp.aspx>

*Infrastructure Management Programme
Economic Development of Air Transport*

Region: Europe

State: France

Airports:

- Dzaoudzi–Pamandzi International Airport (ICAO: FMCZ, IATA: DZA)
- Faaa International Airport (ICAO:NTAA, IATA: PPT)
- Bora Bora Airport (ICAO:NTTB, IATA: BOB)
- Raiatea Airport (ICAO:NTTR, IATA: RFP)
- Rangiroa Airport (ICAO:NTTG, IATA: RGI)
- Toulouse Blagnac Airport (ICAO:LFBO, IATA: TLS)
- Airports managed by VINCI airports

Airport: Dzaoudzi–Pamandzi International Airport (ICAO: FMCZ, IATA: DZA)

Dzaoudzi–Pamandzi International Airport serves the French oversea department of Mayotte, in the Indian Ocean.

In 2011, the French Government awarded a concession contract to SNC-Lavalin to operate, manage and maintain Dzaoudzi–Pamandzi International Airport. The concession was signed for a 15 year period and SNC-Lavalin was in charge of building a new terminal and upgrading the airport infrastructure. The cost was expected to be 45 million Euros, including the construction of large commercial areas as well as a restaurant. The new terminal opened in 2014.



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Faaa International Airport is the main airport in French Polynesia and is the only international one in the overseas collectivity of the French Republic. Bora Bora, Raiatea and Rangiroa airports connect to different atolls of French Polynesia.

In 2009, the Government of French Polynesia signed a concession contract with **Aéroport de Tahiti** to operate the following airports in French Polynesia: **Faaa International, Bora Bora, Raiatea and Rangiroa airport**. The management of the above mentioned airports is conducted by **Aéroport de Tahiti**, a company jointly owned by the Government of French Polynesia (49%), Egis Avia (49%) and Agence Française de Développement (2%).

For the airport of **Faaa International**, the concession has been awarded for a duration of 30 years.

Egis will provide senior managers for Aéroport de Tahiti in order to bring the necessary expertise in the fields of management, airport operation, engineering and maintenance.

Egis Group brings with it a vast range of experience in areas such as project financing and development, engineering, infrastructure and service operations. Egis is 75% owned by the French “Caisse des Dépôts” and 25% owned by Iosis Partenaires, (a “partner” executive and employee shareholding).



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Airport: Toulouse Blagnac Airport (ICAO:LFBO, IATA: TLS)

The **Société Aéroport Toulouse-Blagnac** is responsible for operating and managing the Toulouse International Airport. The Government and local authorities own 50,01% of the company and 49.99% belongs to Symbiose, a conglomerate composed of Shandong Hi-Speed Group, Friedman Pacific Asset Management with the technical support of SNC-Lavalin.

The **Société Aéroport Toulouse-Blagnac** has a concession to operate and manage the airport until 2046.

Airports:

- Chambéry (ICAO: LFLB, IATA: CMF)
- Clermont-Ferrand Auvergne Airport (ICAO: LFCL, IATA: CFE)
- Dinard–Pleurtuit–Saint-Malo Airport (ICAO: LFRD, IATA: DNR)
- Grenoble –Isère Airport (ICAO: LFLS, IATA: GNB)
- Nantes Atlantique Airport (ICAO: LFRS, IATA: NTE)
- Pays d’Ancenis (OACI : LFFI)
- Poitiers –Biard Airport (ICAO: LFBI, IATA: PIS)
- Quimper–Cornouaille Airport (ICAO: LFRQ, IATA: UIP)
- Rennes –Saint-Jacques Airport (ICAO: LFRN, IATA: RNS)
- Saint Nazaire – Montoir Airport (ICAO: LFRZ, IATA: SNR)
- Toulon –Hyères Airport (ICAO: LFTH, IATA: TLN)

VINCI Airports operates the above mentioned 11 airports in France. Local authorities signed concession contracts with VINCI Airports to operate them. VINCI Airports is a concession holder, operating also 10 airports in Portugal and 3 in Cambodia.

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