



Agenda Item 5

Ownership, Governance and Control of Air Navigation Services Providers and Infrastructure Management





Forms of Organization at the National Level

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- Government entity or department
- Autonomous public sector organization
- Private sector organization





Functional Separation

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The same as airports:

States to exercise their economic oversight responsibilities clearly separated from the operation and provision of airports and air navigation services, with roles and powers clearly defined for each function





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Commercialization of Autonomous Entities

- Operate as a financially independent business entity
 - Improved cost control and productivity and financial viability
 - More timely decisions
 - More responsive to users' needs



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Current Situation

- 38% are non-autonomous governmental entities
- 47% are autonomous entities
 - 91% of autonomous entities are fully State-owned
- 12% are operated by international agencies



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International Cooperation

- Regional approach encouraged to implement Global ATM Operational Concept
- Forms of international cooperation
 - International operating agency
 - Joint charges collection agency
 - Multilateral facility/service
 - Joint financing agreement
 - Political cooperation



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International Operating Agencies

- Advantages: lower costs, better negotiating position
- Examples: ASECNA, COCESNA, EUROCONTROL, Piarco FIR, Roberts FIR



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Charges Collection

Joint charges collection:

- Collect for all participating States
- Transfer revenues to States
- Add small administrative fee

Charges collection agencies:

- EUROCONTROL, IATA, United Kingdom



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Multinational Facilities & Services

- Facility or service included in an ICAO Regional Air Navigation Plan
- Guidance material developed by ICAO



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Joint Financing Arrangements

- DEN ICE agreement
- North Atlantic Height Monitoring
- SADIS



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Political Cooperation

Single European Sky:

- Common certification of ANSPs
- Creation of Functional Airspace Blocks (FABs)
- Common charging scheme
- Common ATCO licenses



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Best Practices of Good Corporate Governance

- Objectives and responsibilities
- Shareholders' rights and treatment
- Responsibilities of the board
- Power and accountability of the management
- Relationship with interested parties
- Disclosure of information



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Exercises

- "Privatization" of ANSPs
- Separation of operation of ANSPs
- International cooperation activities
- Multilateral facilities

EXERCISES ON AGENDA ITEM 5

OPEN/GROUP

- Q1.** How are air navigation services provided in your States? Does the trend towards “privatization” of ANSPs continue?

- Q2.** Is regulatory function separated from the operation of ANSPs in your States?

- Q3.** Describe international cooperation activities and plans in your State.

- Q4.** Suggest one additional area, facility or service suitable for multinational cooperation.